10 Year Financial Plan for the Years ending 30 June 2033 INCOME STATEMENT - CONSOLIDATED	Actuals	Current Year					Projected	I Voore				
Scenario: Budget 2022-2032 - Recommended			0000/04	0004/05	0005/06	0006/07	•		2020/20	0000/01	0001/00	2022/2
Scenario: Budget 2022-2032 - Recommended	2021/22 \$	2022/23	2023/24 \$	2024/25 \$	2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	2029/30 \$	2030/31 \$	2031/32 \$	2032/3
Income from Continuing Operations	•		Ψ	<u> </u>	<u> </u>	Ψ	<u> </u>	Ψ	Ψ	<u> </u>		·
Revenue:												
Rates & Annual Charges	8,362,000	8,577,800	8,966,119	9,626,118	9,680,989	9,959,862	10,310,233	10,564,058	10,824,225	11,090,898	11,364,238	11,644,411
User Charges & Fees	3.873.000	4,096,991	2.948.669	3.056.779	3.910.110	4,087,193	4,188,703	4.292.750	4.399.399	4.508.714	4.620.762	4,735,611
Other Revenues	1,357,000	944,330	1,178,137	1,178,137	1,399,137	1,399,137	1,399,137	899,137	899,137	899,137	899,137	899,137
Grants & Contributions provided for Operating Purposes	9.267.000	7,965,523	7.646.525	7.741.913	7.858.066	7,983,654	8,108,494	8.235.848	8.365.766	8,498,299	8.633.500	8.771.425
Grants & Contributions provided for Capital Purposes	6,824,000	17,220,239	5,879,500	3,013,000	6,838,000	6,640,500	250,500	245,500	263,000	425,500	238,000	238,000
Interest & Investment Revenue	188,000	602,250	904,355	981,103	812,778	659,620	679,241	685,240	690,740	696,240	701,740	701,740
Other Income:	100,000	602,230	904,333	961,103	012,770	039,020	0/9,241	005,240	690,740	090,240	701,740	701,740
	200 000	450.000	04 500	04 500	04 500	04 500	04.500	04.500	04.500	04 500	04 500	04 500
Net Gains from the Disposal of Assets	363,000	456,980	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Income	209,000	224,494	232,701	235,700	238,772	241,921	245,146	248,451	251,838	255,307	258,862	262,505
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	30,443,000	40,088,606	27,847,506	25,924,250	30,829,353	31,063,386	25,272,954	25,262,484	25,785,605	26,465,595	26,807,739	27,344,329
Expenses from Continuing Operations												
Employee Benefits & On-Costs	8,234,000	8,082,644	8,871,085	9,259,952	9,627,038	9,854,052	10,100,916	10,339,777	10,591,783	10,850,089	11,114,852	11,386,343
Borrowing Costs	39,000	45,782	52,613	343,384	333,361	322,900	311,999	300,571	288,663	276,279	264,001	251,314
Materials & Contracts	8.392.000	11,294,211	6,143,462	6.431.648	6,419,553	6,550,929	7,283,934	7,523,770	7,542,216	7,694,361	7,890,299	8,071,283
Depreciation & Amortisation	5,937,000	6,117,411	6,622,098	6,737,042	6,787,954	6,843,474	7,146,926	7,210,375	7,275,022	7,340,887	7,407,997	7,456,189
Impairment of investments	3,337,000	0,117,411	0,022,030	0,737,042	0,707,334	0,043,474	7,140,320	7,210,373	7,275,022	7,540,007	7,407,337	7,430,103
Proceedings of the control of the co	47.000	6.120	6.120	6.120	6.120	6.120	6.120	6.120	6,120	6.120	6.120	6,120
Impairment of receivables	,	-, -	-, -	-, -	-, -	-, -	-, -	-, -	,	-, -	-, -	,
Other Expenses	590,000	403,426	414,959	426,838	437,033	447,484	458,196	469,176	480,431	491,967	503,791	515,910
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets		-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	43,000	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-		
Total Expenses from Continuing Operations	23,282,000	25,949,594	22,110,337	23,204,984	23,611,059	24,024,959	25,308,092	25,849,789	26,184,234	26,659,703	27,187,058	27,687,161
Operating Result from Continuing Operations	7,161,000	14,139,012	5,737,169	2,719,266	7,218,294	7,038,426	(35,138)	(587,305)	(398,628)	(194,108)	(379,320)	(342,832
Discontinued Operations - Profit/(Loss)	-		_	-	-	-	-	-	-	-	-	
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	
Net Operating Result for the Year	7,161,000	14,139,012	5,737,169	2,719,266	7,218,294	7,038,426	(35,138)	(587,305)	(398,628)	(194,108)	(379,320)	(342,832
Net Operating Result before Grants and Contributions provided for Capital Purposes	337,000	(3,081,226)	(142,331)	(293,734)	380.294	397.926	(285.638)	(832,805)	(661,628)	(619,608)	(617,320)	(580,83)

Narrandera Shire Council												
10 Year Financial Plan for the Years ending 30 June 2033 BALANCE SHEET - CONSOLIDATED	Anturala	Current Year					Duningto	d Vaana				
Scenario: Budget 2022-2032 - Recommended	Actuals 2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Projecte 2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
Scenario. Budget 2022-2032 - Neconimenaeu	\$	\$	\$	2024/25 \$	2025/26 \$	2020/27 \$	2021/28 \$	2026/29	2029/30 \$	2030/31 \$	2031/32 \$	2032/33 \$
ASSETS	*	*	*	•	<u> </u>	*	*	<u> </u>	<u> </u>	•		_
Current Assets												
Cash & Cash Equivalents	1,396,000	-	671,317	768,228	494,211	1,342,723	3,657,742	5,649,658	4,759,946	6,263,292	8,734,756	11,423,804
Investments	27,846,000	18,683,343	17,720,211	17,720,211	16,022,322	13,815,966	13,815,966	13,815,966	12,760,690	12,760,690	12,760,690	12,760,690
Receivables	2,201,000	2,204,334	1,767,107	1,725,926	1,752,421	1,770,124	1,816,197	1,802,565	1,816,546	1,892,147	1,910,504	1,964,644
Inventories	791,000	503,644	221,048	232,122	228,676	233,006	238,176	247,303	244,413	248,627	255,099	260,603
Contract assets and contract cost assets	644,000	644,000	644,000	644,000	644,000	644,000	644,000	644,000	644,000	644,000	644,000	644,000
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"												
Total Current Assets	32,878,000	22,035,320	21,023,684	21,090,487	19,141,629	17,805,819	20,172,082	22,159,492	20,225,596	21,808,755	24,305,049	27,053,742
Non-Current Assets												
Investments	-		-	-	-	_	_	-	-	-	-	-
Receivables	26,000	23,957	24,354	25,927	26,557	27,203	27,866	28,544	29,240	29,953	30,684	31,433
Inventories	-	406,000	406,000	406,000	406,000	406,000	406,000	406,000	406,000	406,000	406,000	406,000
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	224,164,000	249,921,839	260,020,227	262,180,706	270,879,556	279,053,900	276,462,942	273,704,755	275,001,037	273,047,786	269,982,228	266,642,696
Investment Property	-	-		-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-								-
Right of use assets	-	-	(5,336)	(10,658)	(11,533)	(11,533)	(11,533)	(11,533)	(11,533)	(11,533)	(11,533)	(11,533)
Investments Accounted for using the equity method Non-current assets classified as "held for sale"	-			-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	224.190.000	250,351,796	260.445.245	262,601,975	271,300,580	279,475,570	276,885,275	274,127,766	275,424,744	273,472,206	270,407,379	267.068.596
TOTAL ASSETS	257,068,000	272,387,116	281,468,929	283,692,461	290,442,210	297,281,389	297,057,357	296,287,258	295,650,340	295,280,961	294,712,428	294,122,338
LIABILITIES												
Current Liabilities												
Bank Overdraft					.	.	-		-	-	-	
Payables	2,003,000	2,923,656	1,869,006	1,955,382	1,951,350	1,993,859	2,036,287	2,094,776	2,106,735	2,147,118	2,196,953	2,243,602
Income received in advance		-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	2,057,000	2,403,914	1,585,520	1,216,242	974,582	966,141	979,034	993,395	1,010,699	1,045,329	1,039,190	1,055,379
Lease liabilities	144,000	140 014	077 001	- 007.050	- 007.014	200.000	200 405	-	015.004	-	- 010 077	202 000
Borrowings Employee benefit provisions	2,518,000	146,814 2,595,146	277,331 2,657,979	287,353 2,720,812	297,814 2,783,645	308,996 2,846,478	320,425 2,909,311	332,333 2,972,144	315,064 3,034,977	297,691 3,097,810	310,377 3,160,643	323,666 3,160,643
Other provisions	2,310,000	2,393,146	2,037,979	2,720,012	2,763,643	2,040,470	2,909,311	2,972,144	3,034,977	3,097,010	3,100,643	3,160,643
Liabilities associated with assets classified as "held for sale"				_	_	_	_	_	-	_	_	-
Total Current Liabilities	6,722,000	8,069,530	6,389,837	6,179,790	6,007,392	6,115,475	6,245,057	6,392,648	6,467,475	6,587,947	6,707,163	6,783,289
									, ,			
Non-Current Liabilities												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance Contract liabilities	-	-		-	-	-	-	-	-	-	-	-
Lease liabilities		-		-	-	-	-	-	-	-	-	-
Borrowings	1,904,000	1,757,720	6,780,390	6,493,036	6,195,222	5,886,225	5,566,081	5,234,030	4,919,246	4,621,836	4,311,739	3,988,355
Employee benefit provisions	90,000	68,854	70,521	72,188	73,855	75,522	77,189	78,856	80,523	82,190	83,857	83,857
Other provisions	432,000	432,000	432,000	432,000	432,000	432,000	432,000	432,000	432,000	432,000	432,000	432,000
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	2,426,000	2,258,574	7,282,911	6,997,224	6,701,077	6,393,747	6,075,270	5,744,886	5,431,769	5,136,026	4,827,596	4,504,212
TOTAL LIABILITIES	9,148,000	10,328,104	13,672,748	13,177,014	12,708,469	12,509,222	12,320,327	12,137,535	11,899,244	11,723,973	11,534,759	11,287,502
Net Assets	247,920,000	262,059,012	267,796,182	270,515,447	277,733,741	284,772,167	284,737,029	284,149,724	283,751,096	283,556,988	283,177,668	282,834,836
EQUITY												
Retained Earnings	165.875.000	180.014.012	185.751.182	188,470,447	195.688.741	202.727.167	202.692.029	202.104.724	201,706,096	201,511,988	201,132,668	200.789.836
Revaluation Reserves	82,045,000	82,045,000	82,045,000	82,045,000	82,045,000	82,045,000	82,045,000	82,045,000	82,045,000	82,045,000	82,045,000	82,045,000
Other Reserves	- ,,	- ,,	- ,: ,:,::5	- ,,	- ,,	- ,,	- ,,	- ,,	- ,,	- ,,	- ,,	- ,,
Council Equity Interest	247,920,000	262,059,012	267,796,182	270,515,447	277,733,741	284,772,167	284,737,029	284,149,724	283,751,096	283,556,988	283,177,668	282,834,836
Non-controlling equity interests				-	-	-	-	-	-	-	-	-
Total Equity	247,920,000	262,059,012	267,796,182	270,515,447	277,733,741	284,772,167	284,737,029	284,149,724	283,751,096	283,556,988	283,177,668	282,834,836

Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2033												
CASH FLOW STATEMENT - CONSOLIDATED Scenario: Budget 2022-2032 - Recommended	Actuals 2021/22	Current Year 2022/23	2023/24	2024/25	2025/26	2026/27	Projecte 2027/28	d Years 2028/29	2029/30	2030/31	2031/32	2032/33
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities Receipts:												
Rates & Annual Charges	8,502,000	8,576,078	8,971,876	9,598,831	9,677,905	9,951,914	10,301,715	10,554,951	10,814,892	11,081,331	11,354,432	11,634,360
User Charges & Fees Investment & Interest Revenue Received	4,091,000 173,000	4,150,145 551,342	3,036,136 902,180	3,048,117 973,445	3,812,622 832,179	4,069,086 674,654	4,179,744 659,710	4,283,567 667,840	4,389,986 706,399	4,499,066 682,652	4,610,873 681,260	4,725,475 679,300
Grants & Contributions	15,494,000	25,476,665	12,922,466	10,454,849	14,499,701	14,617,295	8,369,470	8,493,017	8,642,826	8,925,220	8,893,229	9,022,580
Bonds & Deposits Received Other	3,705,000	1,199,789	1,550,222	1,443,969	1,631,291	1,638,442	1,639,567	1,201,735	1,145,664	1,147,405	1,154,717	1,156,154
Payments:	3,705,000	1,199,769	1,550,222	1,443,969	1,631,291	1,636,442	1,039,367	1,201,735	1,145,664	1,147,405	1,154,717	1,156,154
Employee Benefits & On-Costs	(8,184,000)	(8,033,109)	(8,770,977)	(9,177,682)	(9,546,342)	(9,779,025)	(10,025,626)	(10,264,217)	(10,515,946)	(10,773,969)	(11,038,441)	(11,374,135)
Materials & Contracts Borrowing Costs	(8,626,000) (28,000)	(10,467,596) (45,782)	(6,966,109) (52,613)	(6,396,808) (343,384)	(6,427,462) (333,361)	(6,536,080) (322,900)	(7,266,578) (311,999)	(7,494,807) (300,571)	(7,548,277) (288,663)	(7,679,624) (276,279)	(7,868,904) (264,001)	(8,052,655) (251,314)
londs & Deposits Refunded	(66,000)		-	-	-	-	-		-	-	-	-
Other	(2,066,000)	(404,454)	(414,531)	(426,397)	(436,655)	(447,096)	(457,799)	(468,769)	(480,013)	(491,538)	(503,352)	(515,461)
Net Cash provided (or used in) Operating Activities	12,995,000	21,003,078	11,178,649	9,174,940	13,709,876	13,866,289	7,088,203	6,672,748	6,866,868	7,114,265	7,019,813	7,024,302
Cash Flows from Investing Activities Receipts:												
Sale of Investment Securities	25,836,000	9,162,657	963,132	-	1,697,889	2,206,355	-	-	1,055,276	-	-	
Sale of Investment Property	010.000			-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets Sale of Infrastructure, Property, Plant & Equipment	212,000 339,000	455,500	358,800	310,550	364,900	513,300	280,650	271,900	490,950	363,250	190,650	-
Sale of non-current assets classified as "held for sale"	-		-	,			,				-	-
Sale of Intangible Assets Sale of Interests in Joint Ventures & Associates				-	-	-	-	-	-	-	-	-
ale of Disposal Groups		-		-	-	-	-	-	-	-	-	-
eferred Debtors Receipts istributions Received from Joint Ventures & Associates	1,000	-		-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts			1	-	-	-	-	-	-	-	-	-
ayments:	(05.000.000)											
rchase of Investment Securities rchase of Investment Property	(25,836,000)			-	-	-	-	-	-	-	-	-
rchase of Infrastructure, Property, Plant & Equipment	(12,519,000)	(31,873,770)	(16,982,450)	(9,111,249)	(15,759,329)	(15,439,618)	(4,745,118)	(4,632,588)	(8,970,754)	(5,659,386)	(4,441,589)	(4,025,157)
rchase of Real Estate Assets rchase of Intangible Assets	(5,000)			-	-	-	-	-	-	-	-	-
rchase of Interests in Joint Ventures & Associates		-		-	-	-	-	-	-	-	-	-
eferred Debtors & Advances Made ontributions Paid to Joint Ventures & Associates				-	-	-	-	-	-	-	-	
her Investing Activity Payments	(3,000,000)			-	-	-	-	-	-	-	-	-
t Cash provided (or used in) Investing Activities	(14,972,000)	(22,255,613)	(15,660,518)	(8,800,699)	(13,696,540)	(12,719,963)	(4,464,468)	(4,360,688)	(7,424,528)	(5,296,136)	(4,250,939)	(4,025,157)
ash Flows from Financing Activities												
Receipts: Proceeds from Borrowings & Advances	1,620,000		5,300,000									
roceeds from Finance Leases	1,020,000		5,300,000					-	-	-	-	-
ther Financing Activity Receipts	-			-	-	-	-	-	-	-	-	-
ayments: lepayment of Borrowings & Advances	(97,000)	(143,466)	(146,814)	(277,331)	(287,353)	(297,814)	(308,715)	(320,144)	(332,052)	(314,783)	(297,410)	(310,096)
epayment of lease liabilities (principal repayments)		1 1 1 1		-	-				-	-		-
istributions to non-controlling interests ther Financing Activity Payments	:	- :		-		-	-	-	-	-	-	
let Cash Flow provided (used in) Financing Activities	1,523,000	(143,466)	5,153,186	(277,331)	(287,353)	(297,814)	(308,715)	(320,144)	(332,052)	(314,783)	(297,410)	(310,096)
Net Increase/(Decrease) in Cash & Cash Equivalents	(454,000)	(1,396,000)	671,317	96,910	(274,017)	848,512	2,315,020	1,991,916	(889,712)	1,503,345	2,471,464	2,689,049
olus: Cash & Cash Equivalents - beginning of year	1,850,000	1,396,000	0	671,317	768,228	494,211	1,342,723	3,657,742	5,649,658	4,759,946	6,263,292	8,734,756
Cash & Cash Equivalents - end of the year	1,396,000		671,317	768,228	494,211	1,342,723	3,657,742	5,649,658	4,759,946	6,263,292	8,734,756	11,423,804
	.,,,,,,,,,			100,220	,	1,4 12,1 24	-,,,,,,,,	2,012,000	1,1 22,12 12	-,,	2,121,122	,
Cash & Cash Equivalents - end of the year	1,396,000	0	671.317	768.228	494.211	1.342.723	3.657.742	5.649.658	4.759.946	6,263,292	8,734,756	11.423.804
nvestments - end of the year	27,846,000	18,683,343	17,720,211	17,720,211	16,022,322	13,815,966	13,815,966	13,815,966	12,760,690	12,760,690	12,760,690	12,760,690
Cash, Cash Equivalents & Investments - end of the year	29,242,000	18,683,343	18,391,528	18,488,439	16,516,533	15,158,689	17,473,709	19,465,625	17,520,637	19,023,982	21,495,446	24,184,495
Representing:												
External Restrictions	14,727,741	10,111,800	10,642,725 7,704,775	10,866,326	8,732,267	7,053,490	8,439,375 9,552,470	9,862,209	8,661,849	9,639,004	11,115,763	12,640,963 11,805,245
Internal Restrictions Unrestricted	14,371,780 142,479	7,650,407 921,136	44,029	7,700,505 (78,393)	8,109,901 (325,635)	8,509,621 (404,422)	9,552,470 (518,136)	9,986,575 (383,159)	9,194,065 (335,277)	9,804,365 (419,387)	10,732,167 (352,484)	11,805,245 (261,713)
	29,242,000	18,683,343	18,391,528	18,488,439	16,516,533	15,158,689	17,473,709	19,465,625	17,520,637	19,023,982	21,495,446	24,184,495

10 Year Financial Plan for the Years ending 30 June 2033 EQUITY STATEMENT - CONSOLIDATED	Actuals	Current Year					Projecte	d Vooro				
Scenario: Budget 2022-2032 - Recommended	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
Occidente. Budget 2022-2002 - Necommended	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Opening Balance (as at 1/7)	241,841,000	247,920,000	262,059,012	267,796,182	270,515,447	277,733,741	284,772,167	284,737,029	284,149,724	283,751,096	283,556,988	283,177,668
Adjustments to opening balance												
Restated opening Balance (as at 1/7)	241,841,000	247,920,000	262,059,012	267,796,182	270,515,447	277,733,741	284,772,167	284,737,029	284,149,724	283,751,096	283,556,988	283,177,668
Net Operating Result for the Year	7,161,000	14,139,012	5,737,169	2,719,266	7,218,294	7,038,426	(35,138)	(587,305)	(398,628)	(194,108)	(379,320)	(342,832)
Adjustments to net operating result				-	-	-	-	-	-	-	-	-
Restated Net Operating Result for the Year	7,161,000	14,139,012	5,737,169	2,719,266	7,218,294	7,038,426	(35,138)	(587,305)	(398,628)	(194,108)	(379,320)	(342,832)
Other Comprehensive Income												
- Correction of prior period errors			-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of IPP&E	(1,082,000)		-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of available for sale investments			-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on available for sale investments recognised in												
operating result			-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of other reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss from other reserves recognised in operating result	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment loss (reversal) - financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on financial assets at fair value through OCI			-	-	-	-	-	-	-	-	-	-
- Gain(/loss) on revaluation of financial assets at fair value through OCI												
(other than equity instruments)	-	-	-	-	-	-	-	-	-	-	-	-
- Gain(/loss) on revaluation of equity instruments at fair value through OCI		- 1	-	-	-	-	-	-	-	-	-	-
- Transfers to Income Statement	-	-		-	-	-	-	=	-	-	-	-
- Impairment (loss) reversal relating to I,PP&E	-	-		-	-	-	-	=	-	-	-	-
- Impairment (reversal) of available for sale investments to (from) operating r	es -	-		-	-	-	-	=	-	-	-	-
- Joint ventures and associates	-	-		-	-	-	-	=	-	-	-	-
- Other reserves movements	-	-	-	-	-	-	-	-	-	-	-	-
- Other Movements (combined)	-	-	-	-	-	-	-	-	-	-	-	-
Other Comprehensive Income	(1,082,000)	-	-	-	=	-	-	-	-	=	=	-
Total Comprehensive Income	6,079,000	14,139,012	5,737,169	2,719,266	7,218,294	7,038,426	(35,138)	(587,305)	(398,628)	(194,108)	(379,320)	(342,832)
Distributions to/(contributions from) non-controlling interests	_		_	_	-	_	-	-	-	-	-	-
Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	247,920,000	262,059,012	267,796,182	270,515,447	277,733,741	284,772,167	284,737,029	284,149,724	283,751,096	283,556,988	283,177,668	282,834,836

Narrandera Shire Council												
10 Year Financial Plan for the Years ending 30 June 2033												
INCOME STATEMENT - GENERAL FUND	Actuals	Current Year					Projected					
Scenario: 2023-2033 3.7% rates, FAG 2.5%, \$3.5m Loan Stormwate	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:	0.444.000	0.004.507	0.540.005	0.000.000	7 400 000	7 004 500	7 450 044	7.040.405	7 000 710	0.017.500	0.010.051	0.440.704
Rates & Annual Charges	6,111,000	6,234,567	6,519,005	6,939,922	7,108,632	7,281,560	7,458,811	7,640,495	7,826,718	8,017,599	8,213,251	8,413,794
User Charges & Fees	2,611,000	2,498,739	1,481,473	1,535,370	1,573,134	1,611,842	1,651,518	1,692,186 899,137	1,733,871	1,776,598	1,820,393	1,865,282
Other Revenues	1,357,000 9,267,000	944,330 7.965.523	1,178,137 7.646.525	1,178,137 7.741.913	1,399,137 7.858.066	1,399,137 7.983.654	1,399,137 8.108.494	8.235.848	899,137 8.365.766	899,137 8.498.299	899,137 8.633.500	899,137 8.771.425
Grants & Contributions provided for Operating Purposes Grants & Contributions provided for Capital Purposes	6,582,000	12,514,901	5,861,500	2,620,000	445,000	7,963,654 247,500	232,500	227,500	245,000	407,500	220,000	220,000
Interest & Investment Revenue	117,000	395,250	608,560	663,290	606,780	547,960	553,140	554,140	554,640	555,140	555,640	555,640
Other Income:	117,000	000,200	000,500	000,200	000,700	347,300	330,140	334,140	334,040	333,140	333,040	333,040
Net Gains from the Disposal of Assets	381,000	456,980	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500
Fair value increment on investment properties	-	-100,000	-	-		-	-	-			-	-
Reversal of revaluation decrements on IPPE previously expensed	-	_	_	_	_	_	_	_	_	_	_	_
Reversal of impairment losses on receivables	-		_	_	_	-	_	_	_	_	_	_
Other Income	209,000	224,494	232,701	235,700	238,772	241,921	245,146	248,451	251,838	255,307	258,862	262,505
Joint Ventures & Associated Entities - Gain	-	, · -	- , -		/	-	-, -	-, -	- ,	-		- ,
Total Income from Continuing Operations	26,635,000	31,234,784	23,619,401	21,005,831	19,321,021	19,405,073	19,740,247	19,589,257	19,968,470	20,501,079	20,692,282	21,079,283
Expenses from Continuing Operations												
Employee Benefits & On-Costs	7,405,000	7,371,654	8,168,627	8,525,986	8,863,819	9,071,860	9,299,277	9,518,204	9,749,780	9,987,145	10,230,444	10,479,826
Borrowing Costs	19,000	8,477	17,767	226,501	222,660	218,042	213,482	209,254	205,029	200,642	196,685	192,662
Materials & Contracts	6,252,000	9,352,699	4,104,874	4,310,521	4,246,529	4,326,941	4,422,950	4,592,426	4,538,763	4,617,009	4,737,211	4,839,419
Depreciation & Amortisation	5,111,000	5,097,242	5,523,372	5,555,266	5,583,296	5,615,478	5,649,124	5,683,372	5,718,232	5,753,717	5,789,837	5,826,605
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	47,000	6,120	6,120	6,120	6,120	6,120	6,120	6,120	6,120	6,120	6,120	6,120
Other Expenses	590,000	403,426	414,959	426,838	437,033	447,484	458,196	469,176	480,431	491,967	503,791	515,910
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	43,000	-	=	=	=	=	=	-	=	-	=	=
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss Total Expenses from Continuing Operations	19,467,000	22,239,618	18,235,718	19,051,232	19,359,458	19,685,925	20,049,149	20,478,552	20,698,356	21,056,600	21,464,089	21,860,542
Total Expenses from Continuing Operations	19,467,000	22,239,616	10,235,716	19,051,232	19,359,456	19,000,920	20,049,149	20,476,552	20,090,350	21,050,000	21,464,069	21,000,542
Operating Result from Continuing Operations	7,168,000	8,995,166	5,383,683	1,954,600	(38,437)	(280,851)	(308,903)	(889,295)	(729,886)	(555,521)	(771,807)	(781,259)
Discontinued Operations - Profit/(Loss)			=	=	=	=	=	=	=	=	=	=
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	•	-	-	-	-
Net Operating Result for the Year	7,168,000	8,995,166	5,383,683	1,954,600	(38,437)	(280,851)	(308,903)	(889,295)	(729,886)	(555,521)	(771,807)	(781,259)
Net Operating Result before Grants and Contributions provided for												
Capital Purposes	586,000	(3,519,735)	(477,818)	(665,400)	(483,437)	(528,351)	(541,403)	(1,116,795)	(974,886)	(963,021)	(991,807)	(1,001,259)

BALANCE SHEET - GENERAL FUND	Actuals	Current Year					Projecte	d Years				
Scenario: 2023-2033 3.7% rates, FAG 2.5%, \$3.5m Loan Stormwate	2021/22	2022/23	2023/24	2024/25	2025/26 \$	2026/27 \$	2027/28 \$	2028/29	2029/30 \$	2030/31	2031/32	2032/3
ASSETS	\$	\$	\$	\$	•	a	•	\$	•	\$	\$	
Current Assets												
Cash & Cash Equivalents	946,000			49,886	494,211	1,175,182	2,463,022	3,390,504	3,003,495	3,884,849	5,235,683	6,756,134
nvestments	19,496,000	12,348,107	11,384,975	11,384,975	11,384,975	11,384,975	11,384,975	11,384,975	11,384,975	11,384,975	11,384,975	11,384,975
Receivables	1,710,000	1,742,693	1,312,557	1,242,739	1,214,760	1,228,152	1,251,175	1,213,608	1,229,817	1,285,018	1,277,815	1,305,601
nventories	791,000	503,644	221,048	232,122	228,676	233,006	238,176	247,303	244,413	248,627	255,099	260,603
Contract assets and contract cost assets	514,000	514,000	514,000	514,000	514,000	514,000	514,000	514,000	514,000	514,000	514,000	514,000
Other	-	-	-	-	-	-	-	-	-	-	-	,
Non-current assets classified as "held for sale"	-		_	_	_	-	-	-	_	_	-	
Fotal Current Assets	23,457,000	15,108,444	13,432,579	13,423,721	13,836,622	14,535,314	15,851,348	16,750,389	16,376,699	17,317,468	18,667,572	20,221,310
Non-Current Assets												
nvestments	-		-	-	-	-	-	-	-	-	-	
Receivables	26,000	23,957	24,354	25,927	26,557	27,203	27,866	28,544	29,240	29,953	30,684	31,43
nventories	-	406,000	406,000	406,000	406,000	406,000	406,000	406,000	406,000	406,000	406,000	406,00
Contract assets and contract cost assets	-		-	-	-	-	-	-	-	-	-	
nfrastructure, Property, Plant & Equipment	185,060,000	203,256,501	211,918,615	213,525,870	212,769,378	211,736,718	210,108,562	208,342,378	207,960,450	206,509,369	204,426,971	202,082,02
nvestment Property	-	-	-	-	-	-	-	-	-	-	-	
ntangible Assets	-	-	-	-	-	-	-	-	-	-	-	
Right of use assets	-	-	(5,336)	(10,658)	(11,533)	(11,533)	(11,533)	(11,533)	(11,533)	(11,533)	(11,533)	(11,533
nvestments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	
Other	-			-	-	-	-	-	-	-	-	
Total Non-Current Assets	185,086,000	203,686,458	212,343,634	213,947,139	213,190,402	212,158,389	210,530,895	208,765,390	208,384,157	206,933,790	204,852,123	202,507,924
TOTAL ASSETS	208,543,000	218,794,902	225,776,213	227,370,860	227,027,024	226,693,703	226,382,243	225,515,779	224,760,856	224,251,258	223,519,694	222,729,237
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	1,877,000	2,819,445	1,760,762	1,840,460	1,851,922	1,888,414	1,928,686	1,984,965	1,994,658	2,032,720	2,080,175	2,124,385
ncome received in advance	-	-	-	-	-	-	-	-	-	-	-	
Contract liabilities	2,057,000	2,403,914	1,585,520	1,216,242	974,582	966,141	979,034	993,395	1,010,699	1,045,329	1,039,190	1,055,379
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	
Borrowings	89,000	89,795	134,872	139,701	145,021	120,166	112,254	116,478	91,213	65,518	69,542	73,812
Employee benefit provisions	2,518,000	2,595,146	2,657,979	2,720,812	2,783,645	2,846,478	2,909,311	2,972,144	3,034,977	3,097,810	3,160,643	3,160,643
Other provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	<u>-</u>			-	-	-	-	-	-	-	-	-
Total Current Liabilities	6,541,000	7,908,300	6,139,134	5,917,215	5,755,170	5,821,199	5,929,284	6,066,982	6,131,547	6,241,376	6,349,549	6,414,219
Non-Current Liabilities												
Payables	-		-	-	-	-	-	-	-	-	-	
ncome received in advance	-		-	-	-	-	-	-	-	-	-	
Contract liabilities	-		-	-	-	-	-	-	-	-	-	
Lease liabilities				-								
Borrowings	585,000	495,582	3,860,710	3,721,009	3,575,988	3,455,822	3,343,512	3,226,979	3,135,710	3,070,136	3,000,538	2,926,670
Employee benefit provisions	90,000	68,854	70,521	72,188	73,855	75,522	77,189	78,856	80,523	82,190	83,857	83,857
Other provisions	432,000	432,000	432,000	432,000	432,000	432,000	432,000	432,000	432,000	432,000	432,000	432,000
nvestments Accounted for using the equity method	-		-	-	-	-	-	-	-	-	-	
Liabilities associated with assets classified as "held for sale" Fotal Non-Current Liabilities	1.107.000	996.436	4.363.231	4.225.197	4.081.843	3.963.344	3.852.701	3.737.835	3.648.233	3.584.326	3.516.395	3.442.527
TOTAL LIABILITIES	7,648,000	8,904,736	10,502,365	4,225,197 10.142.412	9,837,013	9.784.543	9.781.985	9,804,817	9,779,780	9,825,702	9,865,945	9,856,746
Net Assets	200,895,000	209,890,166	215,273,849	217,228,448	217,190,011	216,909,160	216,600,257	215,710,962	214,981,076	214,425,556	213,653,749	212,872,490
				, , -	, ,	, ,	, ,	, ,	, ,	, , ,	, , .	, ,
EQUITY	105 105 555					181 162 121	150 05- 5	440.00= ===				
Retained Earnings	135,182,000	144,177,166	149,560,849	151,515,448	151,477,011	151,196,160	150,887,257	149,997,962	149,268,076	148,712,556	147,940,749	147,159,490
Revaluation Reserves	65,713,000	65,713,000	65,713,000	65,713,000	65,713,000	65,713,000	65,713,000	65,713,000	65,713,000	65,713,000	65,713,000	65,713,000
Other Reserves			015 070 040	017.000.440	- 017 100 011	- 010 000 100	- 010 000 057	015 710 000	014 004 070	014 405 550	010.050.740	010.070.400
Council Equity Interest	200,895,000	209,890,166	215,273,849	217,228,448	217,190,011	216,909,160	216,600,257	215,710,962	214,981,076	214,425,556	213,653,749	212,872,490
Non-controlling equity interests	-		-	-	-	_	-	_	-	_	-	

Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2033												
CASH FLOW STATEMENT - GENERAL FUND	Actuals	Current Year					Projected	Years				
Scenario: 2023-2033 3.7% rates, FAG 2.5%, \$3.5m Loan Stormwate	2021/22	2022/23	2023/24	2024/25 \$	2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	2029/30 \$	2030/31 \$	2031/32 \$	2032/33 \$
ash Flows from Operating Activities			·	· · · · · · · · · · · · · · · · · · ·	· · · · · · · · · · · · · · · · · · ·	· · ·	·	· · ·	•	· · ·	·	
ates & Annual Charges	-	6,255,037	6,522,497	6,927,651	7,103,714	7,276,519	7,453,644	7,635,198	7,821,290	8,012,034	8,207,547	8,407,948
ser Charges & Fees	-	2,535,073	1,553,145	1,532,823	1,571,350	1,610,013	1,649,644	1,690,265	1,731,901	1,774,579	1,818,323	1,863,162
vestment & Interest Revenue Received rants & Contributions	-	379,400 20,771,327	613,321 12,904,466	656,459 10,061,849	602,277 8,106,701	542,104 8,224,295	544,068 8,351,470	547,393 8,475,017	554,457 8,624,826	547,998 8,907,220	546,418 8,875,229	544,894 9,004,580
onds & Deposits Received		20,771,327	12,504,400	10,001,049	6,100,701	6,224,295	0,331,470	6,475,017	0,024,020	0,907,220	6,675,229	9,004,560
ther	-	1,151,789	1,550,222	1,443,969	1,631,291	1,638,442	1,639,567	1,201,735	1,145,664	1,147,405	1,154,717	1,156,154
ayments:												
mployee Benefits & On-Costs	-	(7,322,119)	(8,068,520)	(8,443,717)	(8,783,123)	(8,996,833)	(9,223,986)	(9,442,644)	(9,673,943)	(9,911,025)	(10,154,034)	(10,467,618)
aterials & Contracts prrowing Costs	-	(8,526,084) (8,477)	(4,927,520) (17,767)	(4,275,681) (226,501)	(4,254,438) (222,660)	(4,312,092) (218,042)	(4,405,594) (213,482)	(4,563,463) (209,254)	(4,544,825) (205,029)	(4,602,272) (200,642)	(4,715,817) (196,685)	(4,820,791) (192,662)
onds & Deposits Refunded		(0,477)	(17,707)	(220,301)	(222,000)	(210,042)	(213,402)	(203,234)	(203,023)	(200,042)	(130,003)	(132,002
ther	-	(404,454)	(414,531)	(426,397)	(436,655)	(447,096)	(457,799)	(468,769)	(480,013)	(491,538)	(503,352)	(515,461)
et Cash provided (or used in) Operating Activities	-	14,831,492	9,715,313	7,250,457	5,318,455	5,317,309	5,337,531	4,865,479	4,974,328	5,183,759	5,032,347	4,980,206
ash Flows from Investing Activities												
eceipts: ale of Investment Securities		7,147,893	963,132			_		_	_	_	_	_
ale of Investment Securities	-	- 1,1-17,000		-	-	-	-	-	-	-	-	
ale of Real Estate Assets	-	-		-	-	-	-	-	-	-	-	-
ale of Infrastructure, Property, Plant & Equipment	-	455,500	358,800	310,550	364,900	513,300	280,650	271,900	490,950	363,250	190,650	-
ale of non-current assets classified as "held for sale"	-	-		-	-	-	-	-	-	-	-	-
ale of Intangible Assets ale of Interests in Joint Ventures & Associates] :	-	-	-	-	-	-	-	-	-
ale of Disposal Groups	-						-	-	-	-	-	
eferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	
stributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
ther Investing Activity Receipts	-	-		-	-	-	-	-	-	-	-	-
ayments: urchase of Investment Securities						_		_	_	_	_	_
urchase of Investment Securities	-			-	-	-	-	-	-	-	-	
urchase of Infrastructure, Property, Plant & Equipment	-	(23,292,263)	(14,447,450)	(7,376,249)	(5,099,329)	(5,004,618)	(4,210,118)	(4,097,588)	(5,735,754)	(4,574,386)	(3,806,589)	(3,390,157)
irchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
urchase of Intangible Assets	-			-	-	-	-	-	-	-	-	-
urchase of Interests in Joint Ventures & Associates eferred Debtors & Advances Made												-
ontributions Paid to Joint Ventures & Associates	-			-	-	-	-				-	
ther Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
et Cash provided (or used in) Investing Activities	-	(15,688,870)	(13,125,518)	(7,065,699)	(4,734,429)	(4,491,318)	(3,929,468)	(3,825,688)	(5,244,804)	(4,211,136)	(3,615,939)	(3,390,157)
ash Flows from Financing Activities												
eceipts: roceeds from Borrowings & Advances			3,500,000	_	_	_	_		_	_	_	_
oceeds from Finance Leases	-		-	-	-	-	-	-	-	-	-	
her Financing Activity Receipts	-	-		-	-	-	-	-	-	-	-	-
ayments:		(60,000)	(00 705)	(404.070)	(400 704)	(4.45.004)	(400,000)	(440.040)	(440 504)	(01 000)	(05.534)	(00 505)
epayment of Borrowings & Advances epayment of lease liabilities (principal repayments)		(88,623)	(89,795)	(134,872)	(139,701)	(145,021)	(120,222)	(112,310)	(116,534)	(91,269)	(65,574)	(69,598)
stributions to non-controlling interests			:	-	-	-		-		-	-	-
her Financing Activity Payments	-	-		-	-	-	-	-	-	-	-	-
et Cash Flow provided (used in) Financing Activities	-	(88,623)	3,410,205	(134,872)	(139,701)	(145,021)	(120,222)	(112,310)	(116,534)	(91,269)	(65,574)	(69,598)
et Increase/(Decrease) in Cash & Cash Equivalents	-	(946,000)		49,886	444,325	680,970	1,287,841	927,482	(387,010)	881,354	1,350,834	1,520,451
us: Cash & Cash Equivalents - beginning of year	-	946,000	0	0	49,886	494,211	1,175,182	2,463,022	3,390,504	3,003,495	3,884,849	5,235,683
ash & Cash Equivalents - end of the year	946,000	0	0	49,886	494,211	1,175,182	2,463,022	3,390,504	3,003,495	3,884,849	5,235,683	6,756,134
ash & Cash Equivalents - end of the year	946,000	0	0	49,886	494,211	1,175,182	2,463,022	3,390,504	3,003,495	3,884,849	5,235,683	6,756,134
vestments - end of the year	19,496,000	12,348,107	11,384,975	11,384,975	11,384,975	11,384,975	11,384,975	11,384,975	11,384,975	11,384,975	11,384,975	11,384,975
ash, Cash Equivalents & Investments - end of the year	20,442,000	12,348,107	11,384,975	11,434,860	11,879,186	12,560,156	13,847,997	14,775,479	14,388,469	15,269,823	16,620,657	18,141,109
on recenting.												
epresenting:	5,927,741	3,776,564	3,636,171	3,812,748	4,094,920	4,454,957	4,813,663	5,172,063	5,529,681	5,884,845	6,240,974	6,597,577
nternal Restrictions	14,371,780	7,650,407	7,704,775	7,700,505	8,109,901	8,509,621	9,552,470	9,986,575	9,194,065	9,804,365	10,732,167	11,805,245
Unrestricted	142,479	921,136	44,029	(78,393)	(325,635)	(404,422)	(518,136)	(383,159)	(335,277)	(419,387)	(352,484)	(261,713)
	20,442,000	12,348,107	11,384,975	11,434,860	11,879,186	12,560,156	13,847,997	14,775,479	14,388,469	15,269,823	16,620,657	18,141,109

Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2033 EQUITY STATEMENT - GENERAL FUND Scenario: 2023-2033 3.7% rates, FAG 2.5%, \$3.5m Loan Stormwate	Actuals 2021/22 \$	Current Year 2022/23 \$	2023/24 \$	2024/25 \$	2025/26 \$	2026/27 \$	Projecte 2027/28 \$	d Years 2028/29 \$	2029/30 \$	2030/31 \$	2031/32 \$	2032/33 \$
Opening Balance (as at 1/7)	193,567,000	200,895,000	209,890,166	215,273,849	217,228,448	217,190,011	216,909,160	216,600,257	215,710,962	214,981,076	214,425,556	213,653,749
Adjustments to opening balance	-	-		-	-	-	-	-	-	-	-	-
Restated opening Balance (as at 1/7)	193,567,000	200,895,000	209,890,166	215,273,849	217,228,448	217,190,011	216,909,160	216,600,257	215,710,962	214,981,076	214,425,556	213,653,749
Net Operating Result for the Year Adjustments to net operating result	7,168,000	8,995,166	5,383,683	1,954,600	(38,437)	(280,851)	(308,903)	(889,295)	(729,886)	(555,521)	(771,807)	(781,259)
Restated Net Operating Result for the Year	7,168,000	8,995,166	5,383,683	1,954,600	(38,437)	(280,851)	(308,903)	(889,295)	(729,886)	(555,521)	(771,807)	(781,259)
Other Comprehensive Income - Correction of prior period errors - Gain (loss) on revaluation of IPP&E - Gain (loss) on revaluation of available for sale investments - Realised (gain) loss on available for sale investments recognised in operating - Gain (loss) on revaluation of other reserves - Realised (gain) loss from other reserves recognised in operating result - Impairment loss (reversal) – financial assets at fair value through OCI - Realised (gain) loss on financial assets at fair value through OCI - Gain/(loss) on revaluation of financial assets at fair value through OCI (other to Gain/(loss) on revaluation of equity instruments at fair value through OCI - Transfers to Income Statement - Impairment (loss) reversal relating to I,PP&E - Impairment (reversal) of available for sale investments to (from) operating results of the reserves movements - Other Movements (combined)	:		-	- - - - - - - - - - - - - - - - - - -		- - - - - - - - - - - - - - - - - - -		- - - - - - - - - - - - - - - - - - -	- - - - - - - - - - - - - - - - - - -	- - - - - - - - - - - - - - - - - - -	- - - - - - - - - - - - - - - - - - -	- - - - - - - - - - - - - - - - - - -
Other Comprehensive Income												
Total Comprehensive Income	7,328,000	8,995,166	5,383,683	1,954,600	(38,437)	(280,851)	(308,903)	(889,295)	(729,886)	(555,521)	(771,807)	(781,259)
Distributions to/(contributions from) non-controlling interests Transfers between Equity	:	:	:	-	-	-	-	-	-	-	-	- -
Equity - Balance at end of the reporting period	200,895,000	209,890,166	215,273,849	217,228,448	217,190,011	216,909,160	216,600,257	215,710,962	214,981,076	214,425,556	213,653,749	212,872,490
				·	·				·			

Narrandera Shire Council												
10 Year Financial Plan for the Years ending 30 June 2033												
INCOME STATEMENT - GENERAL FUND	Actuals	Current Year					Projected					
Scenario: Opt 3.7% rates, FAG 2.5%, per council report commentr	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:	0.444.000	0.004.507	0.500.005	0.040.000	7 440 000	7 004 500	7 400 044	7.050.405	7 000 710	0.007.500	0.000.054	0.400.704
Rates & Annual Charges	6,111,000	6,234,567	6,529,005	6,949,922	7,118,632	7,291,560	7,468,811	7,650,495	7,836,718	8,027,599	8,223,251	8,423,794
User Charges & Fees	2,611,000	2,498,739	1,481,473	1,535,370	1,573,134	1,611,842	1,651,518	1,692,186 899,137	1,733,871	1,776,598	1,820,393	1,865,282
Other Revenues	1,357,000 9.267.000	944,330 7.965.523	1,178,137 7.726.525	1,178,137 7.821.913	1,399,137 7.938.066	1,399,137 8.063.654	1,399,137 8.188.494	8.315.848	899,137 8.445.766	899,137 8.578.299	899,137	899,137 8.851.425
Grants & Contributions provided for Operating Purposes Grants & Contributions provided for Capital Purposes	6,582,000	12,514,901	5,861,500	2,620,000	445,000	247,500	232,500	227,500	245,000	407,500	8,713,500 220,000	220,000
Interest & Investment Revenue	117,000	395,250	608,560	663,290	606,780	547,960	553,140	554,140	554,640	555,140	555,640	555,640
Other Income:	117,000	000,200	000,300	000,200	000,700	347,300	330,140	334,140	334,040	333,140	333,040	333,040
Net Gains from the Disposal of Assets	381,000	456,980	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500
Fair value increment on investment properties	-	-100,000	-	-		-	-	-			-	-
Reversal of revaluation decrements on IPPE previously expensed	_	_	_	_	_	_	_	_	_	_	_	-
Reversal of impairment losses on receivables	-		_	_	_	-	_	_	_	_	_	_
Other Income	209,000	224,494	232,701	235,700	238,772	241,921	245,146	248,451	251,838	255,307	258,862	262,505
Joint Ventures & Associated Entities - Gain		', ', '			-			- 10,101				,
Total Income from Continuing Operations	26,635,000	31,234,784	23,709,401	21,095,831	19,411,021	19,495,073	19,830,247	19,679,257	20,058,470	20,591,079	20,782,282	21,169,283
Expenses from Continuing Operations												
Employee Benefits & On-Costs	7,405,000	7,371,654	8,168,627	8,525,986	8,863,819	9,071,860	9,299,277	9,518,204	9,749,780	9,987,145	10,230,444	10,479,826
Borrowing Costs	19,000	8,477	17,767	226,501	222,660	218,042	213,482	209,254	205,029	200,642	196,685	192,662
Materials & Contracts	6,252,000	9,352,699	4,104,874	4,280,521	4,215,779	4,295,422	4,390,643	4,559,311	4,504,821	4,582,219	4,701,551	4,802,867
Depreciation & Amortisation	5,111,000	5,097,242	5,359,372	5,391,266	5,419,296	5,451,478	5,485,124	5,519,372	5,554,232	5,589,717	5,625,837	5,662,605
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	47,000	6,120	6,120	6,120	6,120	6,120	6,120	6,120	6,120	6,120	6,120	6,120
Other Expenses	590,000	403,426	414,959	426,838	437,033	447,484	458,196	469,176	480,431	491,967	503,791	515,910
Interest & Investment Losses	-		-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	43,000	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-		-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss	-											<u>-</u>
Total Expenses from Continuing Operations	19,467,000	22,239,618	18,071,718	18,857,232	19,164,708	19,490,406	19,852,843	20,281,438	20,500,414	20,857,809	21,264,428	21,659,990
Operating Result from Continuing Operations	7,168,000	8,995,166	5,637,683	2,238,600	246,313	4,667	(22,596)	(602,181)	(441,944)	(266,730)	(482,146)	(490,706)
Discontinued Operations - Profit/(Loss)	-		-	_	-	-	-	-	-	-	_	_
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	7,168,000	8,995,166	5,637,683	2,238,600	246,313	4,667	(22,596)	(602,181)	(441,944)	(266,730)	(482,146)	(490,706)
Net Operating Result before Grants and Contributions provided for												
Capital Purposes	586,000	(3,519,735)	(223,818)	(381,400)	(198,687)	(242,833)	(255,096)	(829,681)	(686,944)	(674,230)	(702,146)	(710,706)

Inventories	BALANCE SHEET - GENERAL FUND	Actuals	Current Year					Projecte	d Years				
ASSETS	Scenario: Opt 3.7% rates, FAG 2.5%, per council report comment												
Comman Assistated as Tract for Label 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000	ASSETS	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	
Cash & Cash Expendence													
Investmentions 19,486,000 12,444 17,1700 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,177 11,586,1		946 000			164 559	728 855	1 530 558	2 939 912	3 989 707	3 725 831	4 730 919	6 206 830	7 852 990
Non-recombine 170,000 1,742,680 1,377,037 1,247,890 1,203,057 1,245,690 1,263,057 1,245,881 1,377,657 1,316,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,016,107 1,	·		12 249 107	11 590 217									
Inventories 791,000 593,044 221,468 220,567 227,560 221,360 256,567 246,560 246,560 246,560 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000 514,000													
Contract assets and contract cost easiers an													
Cher Non-courted Assets													
Non-current access clearlined as "held for sale" 23,857,000		514,000	514,000	514,000	514,000	514,000	514,000	514,000	514,000	514,000	514,000	514,000	514,000
Total Current Assets 15,000 15,108,444 15,605,200 13,77,111 14,770,604 15,006,605 16,006,627 17,500,800 18,006,270 19,041,801 27,505,905 18,066,270 19,041,801 27,505,905 18,066,270 19,041,801 27,505,905 18,066,270 19,041,801 27,505,905 18,066,270 19,041,801 27,505,905 18,066,270 19,041,801 27,505,905 18,066,270 19,041,801 29,055,905 18,066,270 19,041,801 29,055,905 18,066,270 19,041,801 29,055,905 18,066,270 19,041,801 29,055,905 18,066,270 19,041,801 29,055,905 18,066,270 19,041,801 29,055,905 18,066,270 19,041,801 29,055,905 18,066,270 19,041,801 29,055,905 18,066,270 19,041,801 29,055,905 18,066,270 19,041,801 29,055,905 18,066,270 19,041,801 29,055,905 18,066,270 19,041,801 29,055,905 18,066,270 19,041,801 29,055,905 18,066,270 19,041,801 29,056,905 19,066,905 19,066,905 19,066,905 19,066,905 19,066,905 19,066,905 19,066,905 19,066,905 19,066,905 19,066,905 19,066,905 19,066,905 19,066,905 19,066,905 19,066,905 19,066,905 19,066,905 19,066,905 19,066,905 19,066,905 19,066,905 19,066,905 19,066,905 19,066,905 19,066,905 19,066,905 19,066,905 19,066,905 19,066,905 19,066,905 19,066,905 19,066,905 19,066,905 19,066,905 19,066,905 19,066,905 19,066,905 19,066,905 19,066,905 19,066,905 19,066,905 19,066,905 19,066,905 19,066,905 19,066,905 19,066,905 19,066,905 19,066,905 19,066,905 19,066,905 19,066,905 19,066,905 19,066,905 19,066,905 19,066,905 19,066,905 19,066,905 19,066,905 19,066,905 19,066,905 19,066,905 19,066,905 19,066,905 19,066,905 19,066,905 19,066,905 19,066,905 19,066,905 19,066,905 19,066,905 19,066,905 19,066,905 19,066,905 19,066,905 19,066,905 19,066,905 19,066,905 19,066,905 19,066,905 19,066,905 19,066,905 19,066,905 19,066,905 19,066,905 19,066,905 19,066,905 19,066,905 19,066,905		-	-	-	-	-	-	-	-	-	-	-	
Non-Current Assets Increasing Minimum Management Increasing Minimu		22 457 000	15 100 444	12 622 202	10 707 111	14 270 604	15 000 653	16 500 007	17 550 010	17 200 200	10 266 270	10 0/1 051	21 521 056
Intersements (Total Current Assets	23,437,000	15,106,444	13,632,302	13,737,111	14,270,004	15,090,655	16,526,627	17,550,612	17,300,690	10,366,270	19,041,001	21,521,950
Removables	Non-Current Assets												
Inventories Contract assets and contract cost assets 18.000,000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.	Investments	-	-	-	-	-	-	-	-	-	-	-	-
Inventories Contract assets and contract cost assets 18.000,000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.000 20.	Receivables	26,000	23,957	24,392	25,964	26,595	27,241	27,903	28,582	29,277	29,990	30,721	31,471
Contract assets and contract cost assets in infrastructure, Properly Part & Equipment (195,060,000) 293,298,901 211,982,615 213,751,870 213,161,370 212,292,718 210,282,522 209,228,370 200,000,450 207,721,809 209,802,971 203,822,202 (195,000) 11,000 200,000 200,000,000 200,000,000 200,000,0	Inventories		406,000		406,000	406,000		406,000	406,000	406,000	406,000		406.000
Intensigual Property Immunistry Immuni	Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-	-	,
Intensigual Property Immunistry Immuni	Infrastructure, Property, Plant & Equipment	185.060.000	203.256.501	211.982.615	213.753.870	213.161.378	212.292.718	210.828.562	209.226.378	209.008.450	207.721.369	205.802.971	203,622,023
Intendigable Askasies 1.6.336 1.0.636 1.0.636 1.0.636 1.0.636 1.0.637 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.0.533 1.		-	_	-	-,,	-, - ,	, - , -	-	-	-	- , ,	-	,- ,
Pagin of the assest Pagin of the season		_			_	_	_	_	_	_	_	_	_
Investments Accounted for using the equity method Non-current asset (asset field as "held for sale" of Charle (Charles) (Charl		_		(5.336)	(10.658)	(11.533)	(11.533)	(11.533)	(11.533)	(11.533)	(11.533)	(11.533)	(11.533
Non-current assets classified as "held for sale" Total force Current Labelities 185,095,000 280,388,489 218,497,897 211,297,897 211,298 217,288,044 227,285,047 227,797,79 227,797,79 227,290,240 228,733,044 228,512,097 228,070,011 225,528,071 211,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000 228,000,000		_	_	(0,000)	(10,000)	(11,000)	(1.1,000)	(11,000)	(11,000)	(11,000)	(11,000)	(11,000)	(11,000
Chies Chie		_	_	_	_	_	_	_	_	_	_	_	_
185.086.000 203.888.458 212.407,671 214.175,177 213.582.440 212.714.428 211.509.32 209.649,627 209.432.195 209.619.527 206.228.160 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 204.047,961 2					_	_	_	_	_	_	_	_	_
Common C		185 086 000	203 686 458	212 407 671	214 175 177	213 582 440	212 714 426	211 250 932	209 649 427	209 432 195	208 145 827	206 228 160	204 047 961
Description													225,569,917
Description													
Bank Overdraft payables	The state of the s												
Payables 1,877,000 2,819,445 1,761,132 1,834,498 1,845,801 1,882,131 1,922,237 1,978,346 1,987,844 2,025,746 2,073,018 2,117,041 1,000 1,000 1,000 1,000 1,000 1,047,79 1,048,580 1,047,79 1,048,580 1,047,79 1,048,580 1,047,79 1,048,580 1,047,79 1,048,580 1,047,79 1,048,580 1,047,79 1,048,580 1,047,79 1,048,580 1,047,79 1,048,580 1,047,79 1,048,580 1,047,79 1,048,580 1,047,79 1,048,580 1,047,79 1,048,580 1,047,79 1,048,580 1,047,79 1,048,580 1,047,79 1,048,580 1,047,79 1,048,580 1,047,79 1,048,580 1,047,79 1,048,580 1,047,79 1,048,580 1,047,79 1,048,580 1,047,79 1,048,580 1,047,79 1,048,580 1,047,79 1,048,580 1,047,79 1,048,580 1,047,79 1,048,580 1,047,79 1,048,580 1,047,79 1,048,580 1,047,79 1,048,580 1,047,79 1,048,580 1,047,79 1,048,580 1,047,79 1,048,580 1,047,79 1,048,580 1,047,79 1,048,580 1,047,79 1,048,580 1,047,79 1,048,580 1,047,79 1,048,580 1,047,79 1,048,580 1,047,79 1,048,580 1,047,79 1,048,580 1,047,79 1,048,580 1,047,79 1,048,580 1,047,79 1,048,580 1,048,481 1,047,481 1,048,481 1,048,481 1,048,481 1,048,481 1,048,481 1,048,481 1,048,481 1,048,481 1,048,481 1,048,481 1,048,481 1,048,481 1,048,481 1,048,481 1,048,481 1,048,481 1,048,481 1,048,481 1,048,481 1,048,481 1,048,481 1,048,481 1,048,481 1,048,481 1,048,481 1,048,481 1,048,481 1,048,481 1,048,481 1,048,481 1,048,481 1,048,481 1,048,481 1,048,481 1,048,481 1,048,481 1,048,481 1,048,481 1,048,481 1,048,481 1,048,481 1,048,481 1,048,481 1,048,481 1,048,481 1,048,481 1,048,481 1,048,481 1,048,481 1,048,481 1,048,481 1,048,481 1,048,481 1,048,481 1,048,481 1,048,481 1,048,481 1,048,481 1,048,481 1,048,481 1,048,481 1,048,481 1,048,481 1,048,481 1,048,481 1,048,481 1,048,481 1,048,481 1,048,481 1,048,481													
Income received in advance Contract liabilities 2,057,000 2,403,914 1,594,910 1,225,632 983,972 975,531 988,424 1,002,786 1,020,089 1,054,719 1,048,580 1,064,766 Lasae liabilities B8,000 89,795 134,872 139,701 145,021 120,166 112,254 116,478 91,213 65,518 69,542 73,812 Employee benefit provisions Chair Income received in advance Contract liabilities 8,000 89,795 134,872 139,701 145,021 120,166 112,254 116,478 91,213 65,518 69,542 73,812 Employee benefit provisions Chair Income received in advance Contract liabilities 8,000 2,595,146 2,595,799 2,720,812 2,783,645 2,846,478 2,909,311 2,972,144 3,034,977 3,097,810 3,160,643 3,160,643 Chair Income received in advance Contract liabilities 8,000 7,908,300 6,148,894 5,520,643 5,758,439 5,824,306 5,932,225 6,069,752 6,134,143 6,243,792 6,351,783 6,416,264 Non-Current Liabilities 8,000 495,582 3,866,710 3,721,009 3,575,988 3,455,822 3,343,512 3,226,979 3,135,710 3,070,136 3,000,538 2,926,877 Chier provisions Chair Income received in advance Contract liabilities 9,000 495,582 3,866,710 3,721,009 3,575,988 3,455,822 3,343,512 3,226,979 3,135,710 3,070,136 3,000,538 2,926,877 Chier provisions Chair Income received in advance Chair Income received in advance Chair Income received in advance Contract liabilities 1,107,000 496,436 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000	Bank Overdraft	-		-	-	-	-	-	-	-	-	-	-
Contract liabilities Lase liabilities Lase liabilities Borrowings	Payables	1,877,000	2,819,445	1,761,132	1,834,498	1,845,801	1,882,131	1,922,237	1,978,346	1,987,864	2,025,746	2,073,018	2,117,040
Lease liabilities Benrowings 8 8 9 900 8 9 7 95 134 8 7 9 2 5 134 8 7 9 2 5 134 8 7 9 2 5 134 8 7 9 2 5 134 8 7 9 2 5 134 8 7 9 2 5 134 8 7 9 2 5 134 8 7 9 2 5 134 8 7 9 3 13 9 7 1 145 0 21 2 5 13 9 7 0 1 145 0 21 2 5 13 9 7 0 1 145 0 21 2 5 13 9 7 0 1 145 0 21 2 5 13 9 7 0 1 145 0 21 2 5 13 9 7 0 1 145 0 21 2 5 13 9 7 0 1 145 0 21 2 5 13 9 7 0 1 145 0 21 2 5 13 9 7 0 1 145 0 21 2 5 13 9 7 0 1 145 0 21 2 5 13 9 7 0 1 145 0 21 2 5 13 9 7 0 1 145 0 21 2 5 13 9 7 0 1 145 0 21 2 5 13 9 7 0 1 145 0 21 3 16 9 7 0 1 145 0 21 3 16 9 7 0 1 145 0 21 3 16 9 7 0 1 145 0 21 3 16 9 7 0 1 145 0 21 3 16 9 7 0 1 145 0 21 3 16 9 7 0 1 145 0 21 3 16 9 7 0 1 145 0 21 3 16 9 7 0 1 145 0 21 3 16 9 7 0 1 145 0 21 3 16 9 7 0 1 145 0 21 3 16 9 7 0 1 145 0 21 3 16 9 7 0 1 145 0 21 3 16 9 7 0 1 145 0 21 3 16 9 7 0 1 145 0 21 3 16 9 7 0 1 145 0 21 3 16 9 7 0 1 145 0 21 3 16 9 7 0 1 145 0 21 3 16 9 7 0 1 145 0 21 3 16 9 7 0 1 145 0 21 3 16 9 7 0 1 145 0 21 3 16 9 7 0 1 145 0 21 3 16 9 7 0 1 145 0 21 3 16 9 7 0 1 145 0 21 3 16 9 7 0 1 145 0 21 3 16 9 7 0 1 145 0 21 3 16 9 7 0 1 145 0 21 3 16 9 7 0 1 145 0 21 3 16 9 7 0 1 145 0 21 3 16 9 7 0 1 145 0 21 3 16 9 7 0 1 145 0 21 3 16 9 7 0 1 145 0 21 3 16 9 7 0 1 145 0 21 3 16 9 7 0 1 145 0 21 3 16 9 7 0 1 145 0 21 3 16 9 7 0 1 145 0 21 3 16 9 7 0 1 145 0 21 3 16 9 7 0 1 145 0 21 3 16 9 7 0 1 145 0 21 3 16 9 7 0 1 145 0 21 3 16 9 7 0 1 145 0 21 3 16 9 7 0 1 145 0 21 3 16 9 7 0 1 145 0 21 3 16 9 7 0 1 145 0 21 3 16 9 7 0 1 145 0 21 3 16 9 7 0 1 145 0 21 3 16 9 7 0 1 145 0 21 3 16 9 7 0 1 145 0 21 3 16 9 7 0 1 145 0 21 3 16 9 7 0 1 145 0 21 3 16 9 7 0 1 145 0 21 3 16 9 7 0 1 145 0 21 3 16 9 7 0 1 145 0 21 3 16 9 7 0 1 145 0 21 3 16 9 7 0 1 145 0 21 3 16 9 7 0 1 145 0 21 3 16 9 7 0 1 145 0 21 3 16 9 7 0 1 145 0 21 3 16 9 7 0 1 145 0 21 3 16 9 7 0 1 145 0 21 3 16 9 7 0 1 145 0 21 3 16 9 7 0 1 145 0 21 3 16 9 7 0 1 145 0 21 3 16 9 7 0 1 145 0 21 3 16 9 7 0 1 145 0 21 3 16 9 7 0 1 145 0 21 3 16 9 7 0 1 145 0 21	Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	Contract liabilities	2,057,000	2,403,914	1,594,910	1,225,632	983,972	975,531	988,424	1,002,786	1,020,089	1,054,719	1,048,580	1,064,769
Employee benefit provisions 2,518,000 2,595,146 2,657,979 2,720,812 2,783,645 2,846,478 2,999,311 2,972,144 3,034,977 3,097,810 3,160,643 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645 3,160,645	Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Chier provisions Labilities associated with assets classified as "held for sale" Total Current Liabilities Royables Income received in advance Contract Liabilities Borrowings Employee benefit provisions Cherprovisions Solution of the sale of th	Borrowings	89,000	89,795	134,872	139,701	145,021	120,166	112,254	116,478	91,213	65,518	69,542	73,812
Labilities associated with assets classified as "held for sale" Total Current Liabilities Payables Income received in advance Contract liabilities Payables Survey Associated with assets classified as "held for sale" Total Survey Associated with assets classified as "held for sale" Total Non-Current Liabilities Lasi liabilities Associated with assets classified as "held for sale" Total Non-Current Liabilities Labilities Associated with assets classified as "held for sale" Total Non-Current Liabilities Associated with assets classified as "held for sale" Total Non-Current Liabilities Associated with assets classified as "held for sale" Total Non-Current Liabilities Associated with assets classified as "held for sale" Total Non-Current Liabilities Associated with assets classified as "held for sale" Total Non-Current Liabilities Associated with assets classified as "held for sale" Total Non-Current Liabilities Associated with assets classified as "held for sale" Total Non-Current Liabilities Associated with assets classified as "held for sale" Total Non-Current Liabilities Associated with assets classified as "held for sale" Total Non-Current Liabilities Associated with assets classified as "held for sale" Total Non-Current Liabilities Associated with assets classified as "held for sale" Total Non-Current Liabilities Associated with assets classified as "held for sale" Total Non-Current Liabilities Associated with assets classified as "held for sale" Total Non-Current Liabilities Associated with assets classified as "held for sale" Total Non-Current Liabilities Associated with assets classified as "held for sale" Total Non-Current Liabilities Associated with assets classified as "held for sale" Total Non-Current Liabilities Associated with assets classified as "held for sale" Total Non-Current Liabilities Associated with assets classified as "held for sale" Total Non-Current Liabilities Associated with assets classified as "held for sale" Total Non-Current Liabiliti	Employee benefit provisions	2,518,000	2,595,146	2,657,979	2,720,812	2,783,645	2,846,478	2,909,311	2,972,144	3,034,977	3,097,810	3,160,643	3,160,643
Total Current Liabilities Non-Current Liabilities Payables Income received in advance Contract liabilities Borrowings Sorrowings So	Other provisions	-	-	-	-	-	-	-	-	-	-	-	-
Non-Current Liabilities Payables Income received in advance Income received	Liabilities associated with assets classified as "held for sale"	-		-	-	-	-	-	-	-	-	-	-
Payables Income received in advance	Total Current Liabilities	6,541,000	7,908,300	6,148,894	5,920,643	5,758,439	5,824,306	5,932,225	6,069,752	6,134,143	6,243,792	6,351,783	6,416,264
Payables Income received in advance													
Income received in advance Contract liabilities Lease liabilities Borrowings Bogologe B													
Contract liabilities Lease liabilities Lease liabilities		-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities		-		-	-	-	-	-	-	-	-	-	-
Borrowings S85,000 495,582 3,860,710 3,721,009 3,575,988 3,455,822 3,343,512 3,226,979 3,135,710 3,070,136 3,000,538 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,670 2,926,6		-	-	-	-	-	-	-	-	-	-	-	-
Employee benefit provisions 90,000 68,854 70,521 72,188 73,855 75,522 77,189 78,856 80,523 82,190 83,857 83,857 0ther provisions 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,000 432,0													
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Investments Accounted for using the equity method Liabilities associated with assets classified as "held for sale" Total Non-Current Liabilities 7,648,000 8,904,736 10,512,125 10,145,840 9,840,282 9,787,651 9,784,926 9,807,588 9,782,376 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,1													
Liabilities associated with assets classified as "held for sale" 1,107,000 996,436 8,904,736 1,107,000 996,436 10,512,125 10,145,840 9,840,282 9,787,651 9,784,926 9,807,588 9,782,376 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,828,119 9,868,178 9,		432,000	432,000	432,000	432,000	432,000	432,000	432,000	432,000	432,000	432,000	432,000	432,000
Total Non-Current Liabilities 1,107,000 996,436 4,363,231 4,225,197 4,081,843 3,963,344 3,852,701 3,737,835 3,648,233 3,584,326 3,516,395 3,442,527 3,737,845 3,648,233 3,548,265 3,516,395 3,442,527 3,737,845 3,648,233 3,548,265 3,516,395 3,442,527 3,737,845 3,648,233 3,548,265 3,516,395 3,442,527 3,737,845 3,648,233 3,548,265 3,516,395 3,442,527 3,737,845 3,648,233 3,548,265 3,516,395 3,442,527 3,737,845 3,648,233 3,548,265 3,516,395 3,442,527 3,737,845 3,648,233 3,548,265 3,516,395 3,442,527 3,737,845 3,648,233 3,548,265 3,516,395 3,442,527 3,737,845 3,648,233 3,548,265 3,516,395 3,442,527 3,737,845 3,648,233 3,548,265 3,516,395 3,442,527 3,737,845 3,648,233 3,548,265 3,516,395 3,442,527 3,737,845 3,648,233 3,548,265 3,516,395 3,442,527 3,737,845 3,648,233 3,548,265 3,516,395 3,442,527 3,737,845 3,648,233 3,548,265 3,516,395 3,442,527 3,737,845 3,516,395 3,442,527 3,737,845 3,516,395 3,442,527 3,737,845 3,516,395 3,442,527 3,737,845 3,516,395 3,442,527 3,737,845 3,516,395 3,442,527 3,737,845 3,516,395 3,442,527 3,737,845 3,516,395 3,442,527 3,737,845 3,516,395 3,442,527 3,737,845 3,516,395 3,442,527 3,737,845 3,516,395 3,442,527 3,737,845 3,516,395 3,442,527 3,737,845 3,516,395 3,442,527 3,737,845 3,516,395 3,442,527 3,737,845 3,516,395 3,442,527 3,737,845 3,516,395 3,442,527 3,737,845 3,516,395 3,442,527 3,737,845 3,516,395 3,442,527 3,737,845 3,516,395 3,442,527 3,737,845 3,516,395 3,442,527 3,737,845 3,516,395 3,442,527 3,737,845 3,516,395 3,442,527 3,442,527 3,442,527 3,442,527 3,442,527 3,442,527 3,442,527 3,442,527 3,442,527 3,442,527 3,442,527 3,442,527 3,442,527 3,442,527 3,442,527 3,442,527 3,442,527 3,442,527 3,442,527 3,442,527 3,442,527 3,442,527 3,442,527 3,442,527		-	-	-	-	-	-	-	-	-	-	-	-
TOTAL LIABILITIES Net Assets 7,648,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 200,895,000 20					-	-	-	-	-	-	-	-	-
Net Assets 200,895,000 209,890,166 215,527,849 217,766,448 218,012,761 216,017,429 217,994,833 217,392,652 216,950,708 216,683,979 216,201,833 215,711,126 EQUITY Retained Earnings 135,182,000 144,177,166 149,814,849 152,053,448 152,299,761 152,304,429 152,281,833 151,679,652 151,237,708 150,970,979 150,488,833 149,998,126 Revaluation Reserves 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000													
EQUITY Retained Earnings Revaluation Reserves 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,00					,,								
Retained Earnings	Net Assets	200,895,000	209,890,166	215,527,849	217,766,448	218,012,761	218,017,429	217,994,833	217,392,652	216,950,708	216,683,979	216,201,833	215,711,126
Retained Earnings	FOLITY												
Revaluation Reserves 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 65,713,000 6		125 192 000	144 177 166	1/0 01/ 0/0	150 DEG 440	150 000 761	150 204 400	150 001 000	151 670 650	151 227 700	150 070 070	150 400 000	1/0 000 100
Other Reserves													
Council Equity Interest 200,895,000 209,890,166 215,527,849 217,766,448 218,012,761 218,017,429 217,994,833 217,392,652 216,950,708 216,683,979 216,201,833 215,711,126 Non-controlling equity interests		00,713,000	00,713,000	00,713,000	00,713,000	00,713,000	00,713,000	00,713,000	00,713,000	00,713,000	00,713,000	00,713,000	00,713,000
Non-controlling equity interests				045 507 040		- 040 040 701		- 047.004.000		040.050.700	040 000 070	- 040 004 000	045 744 100
Total Equity 200,895,000 209,890,166 215,527,849 217.766.448 218.012.761 218.017.429 217.994,833 217.392.652 216.950,708 216.683.979 216.201.833 215.711.126		200,895,000	209,890,166	215,527,849	217,766,448	218,012,761	218,017,429	217,994,833	217,392,652	216,950,708	216,683,979	216,201,833	215,/11,126
		200 805 000	209 890 166	215.527.849	217.766.448	218.012.761	218.017.429	217.994.833	217 392 652	216.950.708	216 683 979	216.201.833	215,711.126

larrandera Shire Council												
0 Year Financial Plan for the Years ending 30 June 2033 CASH FLOW STATEMENT - GENERAL FUND	Actuals	Current Year					Projected	l Years				
scenario: Opt 3.7% rates, FAG 2.5%, per council report commentr	2021/22	2022/23	2023/24	2024/25 \$	2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	2029/30 \$	2030/31 \$	2031/32 \$	2032/33 \$
Cash Flows from Operating Activities leceipts:	· ·	,	· ·	<u> </u>	· · · · · · · · · · · · · · · · · · ·	· · · · · ·	· · · · · · · · · · · · · · · · · · ·		· · · · · · · · · · · · · · · · · · ·	· · · · · ·	· · · · · · · · · · · · · · · · · · ·	
lates & Annual Charges	-	6,255,037	6,532,205	6,937,651	7,113,714	7,286,519	7,463,644	7,645,198	7,831,290	8,022,034	8,217,547	8,417,948
er Charges & Fees //estment & Interest Revenue Received	-	2,535,073 379,400	1,553,145 612,111	1,532,823 655,849	1,571,350 601,615	1,610,013 541,439	1,649,644 543,398	1,690,265 546,719	1,731,901 553,779	1,774,579 547,315	1,818,323 545,732	1,863,162 544,200
ants & Contributions		20,771,327	12,992,096	10,141,849	8,186,701	8,304,295	8,431,470	8,555,017	8,704,826	8,986,980	8,955,469	9,084,580
nds & Deposits Received	-		-	-	-	-	-	-	-	-	-	-
her yments:	-	1,151,789	1,549,335	1,443,969	1,631,291	1,638,442	1,639,567	1,201,735	1,145,664	1,147,405	1,154,717	1,156,154
ployee Benefits & On-Costs	-	(7,322,119)	(8,068,520)	(8,443,717)	(8,783,123)	(8,996,833)	(9,223,986)	(9,442,644)	(9,673,943)	(9,911,025)	(10,154,034)	(10,467,618)
terials & Contracts	-	(8,526,084)	(4,927,520)	(4,250,398)	(4,223,806)	(4,280,695)	(4,373,411)	(4,530,475)	(4,511,013)	(4,567,615)	(4,680,293)	(4,784,379)
rrowing Costs nds & Deposits Refunded		(8,477)	(17,767)	(226,501)	(222,660)	(218,042)	(213,482)	(209,254)	(205,029)	(200,642)	(196,685)	(192,662)
er	-	(404,454)	(414,531)	(426,397)	(436,655)	(447,096)	(457,799)	(468,769)	(480,013)	(491,538)	(503,352)	(515,461)
t Cash provided (or used in) Operating Activities	-	14,831,492	9,810,555	7,365,130	5,438,426	5,438,042	5,459,044	4,987,793	5,097,461	5,307,493	5,157,424	5,105,924
sh Flows from Investing Activities												
ceipts:		7 4 47 000	707.000									
ale of Investment Securities ale of Investment Property		7,147,893	767,890	-	-	-	-	-	-	-	-	
le of Real Estate Assets	-	-		-	-	-	-	-	-	-	-	-
e of Infrastructure, Property, Plant & Equipment e of non-current assets classified as "held for sale"	-	455,500	358,800	310,550	364,900	513,300	280,650	271,900	490,950	363,250	190,650	-
le of Intangible Assets				-	-	-	-	-		-	-	-
le of Interests in Joint Ventures & Associates	-		-	-	-	-	-	-	-	-	-	-
le of Disposal Groups ferred Debtors Receipts				-	-	-	-	-	-	-	-	-
stributions Received from Joint Ventures & Associates				-	-	-	-	-	-	-	-	-
ner Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
yments: rchase of Investment Securities				_		_		_	_	_	_	_
chase of Investment Property	-			-	-	-	-	-	-	-	-	-
chase of Infrastructure, Property, Plant & Equipment	-	(23,292,263)	(14,347,450)	(7,376,249)	(5,099,329)	(5,004,618)	(4,210,118)	(4,097,588)	(5,735,754)	(4,574,386)	(3,806,589)	(3,390,157)
chase of Real Estate Assets chase of Intangible Assets				-	-	-	-	-	-	-	-	-
chase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
erred Debtors & Advances Made tributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
ntributions Paid to Joint Ventures & Associates er Investing Activity Payments				-	-	-	-	-	-	-	-	
Cash provided (or used in) Investing Activities		(15,688,870)	(13,220,760)	(7,065,699)	(4,734,429)	(4,491,318)	(3,929,468)	(3,825,688)	(5,244,804)	(4,211,136)	(3,615,939)	(3,390,157)
sh Flows from Financing Activities		(13,000,070)	(13,220,700)	(7,000,000)	(4,734,423)	(4,431,310)	(0,323,400)	(3,023,000)	(3,244,004)	(4,211,130)	(3,013,333)	(0,000,107)
ceipts:												
oceeds from Borrowings & Advances	-	-	3,500,000	-	-	-	-	-	-	-	-	-
oceeds from Finance Leases her Financing Activity Receipts				-	1		1	-	-		-	-
yments:	-		· ·	-	-	-	-	2	-	•	2	
epayment of Borrowings & Advances	-	(88,623)	(89,795)	(134,872)	(139,701)	(145,021)	(120,222)	(112,310)	(116,534)	(91,269)	(65,574)	(69,598)
payment of lease liabilities (principal repayments) stributions to non-controlling interests				-	-	-	-	-	-		-	
ner Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
t Cash Flow provided (used in) Financing Activities	-	(88,623)	3,410,205	(134,872)	(139,701)	(145,021)	(120,222)	(112,310)	(116,534)	(91,269)	(65,574)	(69,598)
et Increase/(Decrease) in Cash & Cash Equivalents	-	(946,000)	(0)	164,559	564,296	801,703	1,409,354	1,049,795	(263,876)	1,005,088	1,475,911	1,646,169
us: Cash & Cash Equivalents - beginning of year	-	946,000	0	(0)	164,559	728,855	1,530,558	2,939,912	3,989,707	3,725,831	4,730,919	6,206,830
sh & Cash Equivalents - end of the year	946,000		(0)	164,559	728,855	1,530,558	2,939,912	3,989,707	3,725,831	4,730,919	6,206,830	7,852,999
	540,000		(0)	104,555	720,000	1,000,000	2,000,012	0,000,101	0,720,001	4,700,010	0,200,000	1,002,000
sh & Cash Equivalents - end of the year	946,000	0	(0)	164,559	728,855	1,530,558	2,939,912	3,989,707	3,725,831	4,730,919	6,206,830	7,852,999
vestments - end of the year	19,496,000	12,348,107	11,580,217	11,580,217	11,580,217	11,580,217	11,580,217	11,580,217	11,580,217	11,580,217	11,580,217	11,580,217
sh, Cash Equivalents & Investments - end of the year	20,442,000	12,348,107	11,580,217	11,744,775	12,309,072	13,110,775	14,520,129	15,569,924	15,306,048	16,311,136	17,787,047	19,433,216
presenting:												
ternal Restrictions	5,927,741	3,776,564	3,636,171	3,812,748	4,094,920	4,454,957	4,813,663	5,172,063	5,529,681	5,884,845	6,240,974	6,597,577
Atomai ricotricione												
external Hestrictions Internal Restrictions Inrestricted	14,371,780 142,479	7,650,407 921,136	7,704,775 239,271	7,700,505 231,522	8,109,901 104,251	8,509,621 146,197	9,552,470 153,996	9,986,575 411,286	9,194,065 582,302	9,804,365 621,926	10,732,167 813,906	11,805,245 1,030,394

Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2033 EQUITY STATEMENT - GENERAL FUND Scenario: Opt 3.7% rates, FAG 2.5%, per council report commentr	Actuals 2021/22 \$	Current Year 2022/23 \$	2023/24 \$	2024/25 \$	2025/26 \$	2026/27 \$	Projecte 2027/28 \$	d Years 2028/29 \$	2029/30 \$	2030/31 \$	2031/32 \$	2032/33
Opening Balance (as at 1/7)	193,567,000	200,895,000	209,890,166	215,527,849	217,766,448	218,012,761	218,017,429	217,994,833	217,392,652	216,950,708	216,683,979	216,201,833
Adjustments to opening balance	-	-		-	-	-	-	-	-	-	-	-
Restated opening Balance (as at 1/7)	193,567,000	200,895,000	209,890,166	215,527,849	217,766,448	218,012,761	218,017,429	217,994,833	217,392,652	216,950,708	216,683,979	216,201,833
Net Operating Result for the Year Adjustments to net operating result	7,168,000	8,995,166	5,637,683	2,238,600	246,313	4,667	(22,596)	(602,181)	(441,944)	(266,730)	(482,146)	(490,706)
Restated Net Operating Result for the Year	7,168,000	8,995,166	5,637,683	2,238,600	246,313	4,667	(22,596)	(602,181)	(441,944)	(266,730)	(482,146)	(490,706)
Other Comprehensive Income - Correction of prior period errors - Gain (loss) on revaluation of IPP&E - Gain (loss) on revaluation of available for sale investments - Realised (gain) loss on available for sale investments recognised in operating - Gain (loss) on revaluation of other reserves - Realised (gain) loss from other reserves recognised in operating result - Impairment loss (reversal) – financial assets at fair value through OCI - Realised (gain) loss on financial assets at fair value through OCI - Gain(/loss) on revaluation of financial assets at fair value through OCI (other total canifolds) on revaluation of equity instruments at fair value through OCI		:	- - - - - - - - - - -	- - - - - - - - -	- - - - - - - -	- - - - - - - -	- - - - - - - -	- - - - - - - -		- - - - - - - -	- - - - - - - - -	- - - - - - - - -
- Transfers to Income Statement	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (loss) reversal relating to I,PP&E	-		-	-	-	-	-	-	-	-	-	-
- Impairment (reversal) of available for sale investments to (from) operating res	-	-	-	-	-	-	-	-	-	-	-	-
- Joint ventures and associates - Other reserves movements	-		-	-	-	-	-	-	-	-	-	-
- Other reserves movements - Other Movements (combined)	-	-	-	-	-	-	-	-	-	-	-	-
Other Comprehensive Income	160,000	-		-	-	-			-	-	-	<u>-</u>
T.10	7,000,000	0.005.100	5.007.000	0.000.000	040.040	4.007	(00 500)	(000 101)	(111.011)	(000 700)	(400 440)	(400 700)
Total Comprehensive Income	7,328,000	8,995,166	5,637,683	2,238,600	246,313	4,667	(22,596)	(602,181)	(441,944)	(266,730)	(482,146)	(490,706)
Distributions to/(contributions from) non-controlling interests Transfers between Equity	:	:	:	-		- -				- -	- -	- -
Equity - Balance at end of the reporting period	200,895,000	209,890,166	215,527,849	217,766,448	218,012,761	218,017,429	217,994,833	217,392,652	216,950,708	216,683,979	216,201,833	215,711,126

10 Year Financial Plan for the Years ending 30 June 2033 INCOME STATEMENT - GENERAL FUND	Actuals	Current Year					Projected	l Years				
Scenario: Pess Rates 3.7%, FAG 2.5%, Add. exp per council report	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
333111111 333 11113 311 /3, 1 /13 <u>210 /3, /1331 34</u> por 3331131 10por	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	
Income from Continuing Operations			·	•	•	·	•		•	•	·	
Revenue:												
Rates & Annual Charges	6,111,000	6,234,567	6,519,005	6,939,922	7,108,632	7,281,560	7,458,811	7,640,495	7,826,718	8,017,599	8,213,251	8,413,794
User Charges & Fees	2,611,000	2,498,739	1,481,473	1,535,370	1,573,134	1,611,842	1,651,518	1,692,186	1,733,871	1,776,598	1,820,393	1,865,282
Other Revenues	1,357,000	944,330	1,178,137	1,178,137	1,399,137	1,399,137	1,399,137	899,137	899,137	899,137	899,137	899,137
Grants & Contributions provided for Operating Purposes	9.267.000	7.965.523	7.646.525	7.741.913	7.858.066	7.983.654	8.108.494	8.235.848	8.365.766	8.498.299	8.633.500	8.771.425
Grants & Contributions provided for Capital Purposes	6,582,000	12,514,901	7,262,500	430,000	277,500	226,250	232,500	227,500	245,000	407,500	220,000	220,000
Interest & Investment Revenue	117,000	395,250	608,560	663,290	606,780	547,960	553,140	554,140	554,640	555,140	555,640	555,640
Other Income:	,000	000,200	000,000	000,200	000,700	017,000	000,110	001,110	001,010	000,1.10	000,010	000,010
Net Gains from the Disposal of Assets	381,000	456,980	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500
·	301,000	430,300	31,300	31,300	31,300	31,300	31,300	31,300	31,300	31,300	31,300	31,500
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Income	209,000	224,494	232,701	235,700	238,772	241,921	245,146	248,451	251,838	255,307	258,862	262,505
Joint Ventures & Associated Entities - Gain	 _											
Total Income from Continuing Operations	26,635,000	31,234,784	25,020,401	18,815,831	19,153,521	19,383,823	19,740,247	19,589,257	19,968,470	20,501,079	20,692,282	21,079,283
Expenses from Continuing Operations												
Employee Benefits & On-Costs	7,405,000	7,371,654	8,590,052	8,965,460	9,320,057	9,538,995	9,777,582	10,007,958	10,251,269	10,500,663	10,756,291	11,018,310
Borrowing Costs	19,000	8,477	17,767	226,501	222,660	218,042	213,482	209,254	205,029	200,642	196,685	192.662
Materials & Contracts	6,252,000	9,352,699	4,624,874	4.846.121	4,795,519	4,889,656	4,999,733	5,183,628	5.144.746	5,238,141	5,373,872	5,491,995
Depreciation & Amortisation	5,111,000	5,097,242	5,523,372	5,555,266	5,583,296	5,615,478	5,649,124	5,683,372	5,718,232	5,753,717	5,789,837	5,826,605
Impairment of investments	3,111,000	3,037,242	3,323,372	3,333,200	3,303,230	3,013,476	3,043,124	3,003,372	3,710,232	3,733,717	3,703,037	3,020,003
Production and the second seco	47.000	6.120	6.120	6.120	6.120	6.120	6.120	6.120	6,120	6.120	6.120	6,120
Impairment of receivables	,	-, -	-, -	-, -	-, -	-, -	-, -		,	-, -	-, -	,
Other Expenses	590,000	403,426	414,959	426,838	437,033	447,484	458,196	469,176	480,431	491,967	503,791	515,910
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	43,000	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-		-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss	-		-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	19,467,000	22,239,618	19,177,143	20,026,305	20,364,686	20,715,775	21,104,237	21,559,508	21,805,827	22,191,249	22,626,596	23,051,603
Operating Result from Continuing Operations	7,168,000	8,995,166	5,843,258	(1,210,474)	(1,211,165)	(1,331,952)	(1,363,990)	(1,970,251)	(1,837,357)	(1,690,170)	(1,934,314)	(1,972,319)
Discontinued Operations - Profit/(Loss)	_	_	_	_	_	_	_	_	_	_	_	-
Net Profit/(Loss) from Discontinued Operations	-	-	•	-	-	-	•	-	-	-	-	-
Net Operating Result for the Year	7,168,000	8,995,166	5,843,258	(1,210,474)	(1,211,165)	(1,331,952)	(1,363,990)	(1,970,251)	(1,837,357)	(1,690,170)	(1,934,314)	(1,972,319)
Net Operating Result before Grants and Contributions provided for												
Capital Purposes	586,000	(3,519,735)	(1,419,242)	(1,640,474)	(1.488.665)	(1,558,202)	(1.596.490)	(2.197.751)	(2,082,357)	(2,097,670)	(2,154,314)	(2,192,319

BALANCE SHEET - GENERAL FUND	Actuals	Current Year					Projecte	d Years				
Scenario: Pess Rates 3.7%, FAG 2.5%, Add. exp per council report	2021/22 \$	2022/23	2023/24 \$	2024/25 \$	2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	2029/30 \$	2030/31 \$	2031/32 \$	2032/3
ASSETS	\$	\$	•	•	•	•	•	•	•	•		
Current Assets												
Cash & Cash Equivalents	946,000			_	_	_	_	_	_	_	_	
Investments	19,496,000	12.348.107	5,176,604	2,630,223	965.722	_	_	_	_	_	_	
Receivables	1,710,000	1,742,693	1,381,436	1,145,350	1,173,794	1,182,751	1,199,720	1,157,743	1,176,231	1,200,528	1,212,785	1,232,413
Inventories	791,000	503,644	249,050	260,964	258,239	263,309	269,236	279,139	277,045	282,075	289,384	295,745
Contract assets and contract cost assets	514,000	514,000	514,000	514,000	514,000	514,000	514,000	514,000	514,000	514,000	514,000	514,000
Other	314,000	314,000	314,000	314,000	314,000	314,000	314,000	314,000	314,000	314,000	314,000	314,000
Non-current assets classified as "held for sale"	-	-		-	-	-	-	-	-	-	-	_
Total Current Assets	23,457,000	15,108,444	7,321,090	4,550,537	2,911,755	1,960,060	1,982,956	1,950,882	1,967,276	1,996,602	2,016,168	2,042,157
Non-Current Assets Investments					_							
Receivables	26,000	23,957	25.050	25,927	26,557	27,203	27,866	28,544	29,240	29,953	30,684	31,433
	26,000	406.000	25,050	406.000	406.000	406.000		406.000		29,953 406.000	406.000	406.000
Inventories Contract assets and contract cost assets	-	406,000	406,000	406,000	406,000	406,000	406,000	406,000	406,000	406,000	406,000	406,000
	105 000 000	000 050 504	010 700 015	010 570 070	010 004 070	010 000 710	010 400 500	010 000 070	010 500 450	-	010 100 071	010 040 000
Infrastructure, Property, Plant & Equipment	185,060,000	203,256,501	218,783,615	219,570,870	219,934,378	219,996,718	219,468,562	218,802,378	219,520,450	219,169,369	218,186,971	216,942,023
Investment Property	-		-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	(5.000)	(40.050)	(44.500)	(44.500)	(44.500)	(44.500)	(44.500)	(44.500)	(44.500)	44.500
Right of use assets	-	-	(5,336)	(10,658)	(11,533)	(11,533)	(11,533)	(11,533)	(11,533)	(11,533)	(11,533)	(11,533)
Investments Accounted for using the equity method	-	-		-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-											
Total Non-Current Assets TOTAL ASSETS	185,086,000 208,543,000	203,686,458 218,794,902	219,209,330 226,530,420	219,992,139 224,542,677	220,355,402 223,267,157	220,418,389 222,378,448	219,890,895 221,873,851	219,225,390 221,176,272	219,944,157 221,911,433	219,593,790 221,590,392	218,612,123 220,628,291	217,367,924 219,410,081
TOTAL ASSETS	208,543,000	210,794,902	220,530,420	224,542,677	223,201,151	222,370,440	221,073,031	221,170,272	221,911,433	221,590,392	220,020,291	219,410,001
LIABILITIES												
Current Liabilities												
Bank Overdraft	-		-	-	-	475,114	1,331,051	2,577,285	5,171,143	6,490,561	7,418,646	8,177,973
Payables	1,877,000	2,819,445	1,890,950	1,974,829	1,989,941	2,029,866	2,073,657	2,133,543	2,146,934	2,188,784	2,240,124	2,288,315
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	2,057,000	2,403,914	1,749,964	959,188	954,922	963,647	979,034	993,395	1,010,699	1,045,329	1,039,190	1,055,379
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	89,000	89,795	134,872	139,701	145,021	120,166	112,254	116,478	91,213	65,518	69,542	73,812
Employee benefit provisions	2,518,000	2,595,146	2,657,979	2,720,812	2,783,645	2,846,478	2,909,311	2,972,144	3,034,977	3,097,810	3,160,643	3,160,643
Other provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	6,541,000	7,908,300	6,433,766	5,794,529	5,873,529	6,435,271	7,405,307	8,792,845	11,454,965	12,888,001	13,928,144	14,756,122
Non-Current Liabilities												
Payables	_		_	_	_	_	_	_	_	_	_	_
Income received in advance				_	_	_	_	_	_	_	_	_
Contract liabilities	_		_	_	_	_	_	_	_	_	_	_
Lease liabilities	_		_	_	_	_	_	_	_	_	_	_
Borrowings	585,000	495,582	3,860,710	3,721,009	3,575,988	3,455,822	3,343,512	3,226,979	3,135,710	3,070,136	3,000,538	2,926,670
Employee benefit provisions	90,000	68,854	70,521	72,188	73,855	75,522	77,189	78,856	80,523	82,190	83,857	83,857
Other provisions	432.000	432.000	432.000	432.000	432.000	432.000	432.000	432.000	432.000	432.000	432.000	432.000
Investments Accounted for using the equity method	432,000	432,000	432,000	432,000	432,000	432,000	432,000	432,000	432,000	432,000	432,000	432,000
Liabilities associated with assets classified as "held for sale"	-	-		-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	1.107.000	996,436	4.363.231	4.225.197	4.081.843	3.963.344	3.852.701	3.737.835	3.648.233	3.584.326	3.516.395	3.442.527
TOTAL LIABILITIES	7,648,000	8,904,736	10,796,997	10.019.726	9,955,372	10,398,615	11,258,008	12,530,680	15,103,199	16,472,327	17.444.539	18,198,649
Net Assets	200,895,000	209,890,166	215,733,424	214,522,950	213,311,785	211,979,833	210,615,843	208,645,592	206,808,235	205,118,065	203,183,751	201,211,432
	, ,,,,,,	, , , , , , ,	,,	, ,	, , ,	, ,,,,,	, -,-	, -,	, ,	, -,		, , , , , , , , , , , , ,
EQUITY												
Retained Earnings	135,182,000	144,177,166	150,020,424	148,809,950	147,598,785	146,266,833	144,902,843	142,932,592	141,095,235	139,405,065	137,470,751	135,498,432
Revaluation Reserves	65,713,000	65,713,000	65,713,000	65,713,000	65,713,000	65,713,000	65,713,000	65,713,000	65,713,000	65,713,000	65,713,000	65,713,000
Other Reserves	<u> </u>										<u> </u>	
Council Equity Interest	200,895,000	209,890,166	215,733,424	214,522,950	213,311,785	211,979,833	210,615,843	208,645,592	206,808,235	205,118,065	203,183,751	201,211,432
Non-controlling equity interests	-			-	-	-	-	-	-	-	-	-
Total Equity	200,895,000	209,890,166	215,733,424	214,522,950	213,311,785	211,979,833	210,615,843	208,645,592	206,808,235	205,118,065	203,183,751	201,211,432

larrandera Shire Council												
0 Year Financial Plan for the Years ending 30 June 2033 CASH FLOW STATEMENT - GENERAL FUND	Actuals	Current Year					Projected	Years				
Scenario: Pess Rates 3.7%, FAG 2.5%, Add. exp per council report	2021/22	2022/23	2023/24 \$	2024/25 \$	2025/26 \$	2026/27 \$	2027/28	2028/29 \$	2029/30 \$	2030/31 \$	2031/32 \$	2032/33 \$
Cash Flows from Operating Activities leceipts:	*		*			<u> </u>	<u> </u>	_	<u> </u>	<u> </u>	<u> </u>	*
Rates & Annual Charges		6,255,037	6,510,176	6,939,972	7,103,714	7,276,519	7,453,644	7,635,198	7,821,290	8,012,034	8,207,547	8,407,948
ser Charges & Fees vestment & Interest Revenue Received	-	2,535,073 379,400	1,553,145 647,150	1,532,823 672,070	1,571,350 612,667	1,610,013 551,601	1,649,644 551,218	1,690,265 552,170	1,731,901 552,621	1,774,579 553,070	1,818,323 553,519	1,863,162 553,466
ants & Contributions		20,771,327	14,394,360	7,549,565	8,132,208	8,216,771	8,353,104	8,474,650	8,624,384	8,933,053	8,848,668	9,004,166
nds & Deposits Received	-		-	-	-	-	-	-	-	-	-	-
ner yments:	-	1,151,789	1,534,687	1,483,788	1,608,865	1,636,820	1,639,331	1,201,735	1,145,664	1,147,405	1,154,717	1,156,154
ployee Benefits & On-Costs		(7,322,119)	(8,469,515)	(8,882,302)	(9,238,537)	(9,463,432)	(9,701,742)	(9,931,835)	(10,174,855)	(10,423,951)	(10,679,274)	(11,005,480)
terials & Contracts	-	(8,526,084)	(5,365,764)	(4,808,828)	(4,801,323)	(4,872,649)	(4,980,165)	(5,152,398)	(5,148,483)	(5,221,022)	(5,350,036)	(5,470,865)
rowing Costs ds & Deposits Refunded		(8,477)	(17,767)	(226,501)	(222,660)	(218,042)	(213,482)	(209,254)	(205,029)	(200,642)	(196,685)	(192,662)
ner		(404,454)	(414,531)	(426,397)	(436,655)	(447,096)	(457,799)	(468,769)	(480,013)	(491,538)	(503,352)	(515,461)
t Cash provided (or used in) Operating Activities	-	14,831,492	10,371,942	3,834,190	4,329,628	4,290,504	4,293,753	3,791,764	3,867,479	4,082,988	3,853,428	3,800,427
sh Flows from Investing Activities												
ceipts: le of Investment Securities		7,147,893	7,171,503	2,546,381	1,664,501	965,722	_					
le of Investment Property		7,147,033	7,171,505	2,040,001	- 1,004,001	-	-	-			-	
e of Real Estate Assets	-											-
e of Infrastructure, Property, Plant & Equipment e of non-current assets classified as "held for sale"		455,500	358,800	310,550	364,900	513,300	280,650	271,900	490,950	363,250	190,650	-
e of Intangible Assets	-		-	-	-	-	-	-	-	-	-	-
e of Interests in Joint Ventures & Associates	-		-	-	-	-	-	-	-	-	-	-
e of Disposal Groups ferred Debtors Receipts					-	-	-	-	-		-	-
tributions Received from Joint Ventures & Associates	-		-	-	-	-	-	-	-	-	-	-
ner Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
/ments: chase of Investment Securities												
chase of Investment Property	-		-	-	-	-	-	-	-	-	-	-
chase of Infrastructure, Property, Plant & Equipment		(23,292,263)	(21,312,450)	(6,556,249)	(6,219,329)	(6,099,618)	(5,310,118)	(5,197,588)	(6,835,754)	(5,674,386)	(4,906,589)	(4,490,157)
chase of Real Estate Assets chase of Intangible Assets						-						
chase of Interests in Joint Ventures & Associates	-		-	-	-	-	-	-	-	-	-	-
erred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
ntributions Paid to Joint Ventures & Associates ner Investing Activity Payments					-	-	-	-	-		-	-
_		(15 000 070)	(10.700.147)	(2.000.210)	(4.100.000)	(4 COO FOC)	(F.000.400)	(4.925.688)	(6.044.004)	/F 011 100\	(4.745.020)	(4.490.157)
Cash provided (or used in) Investing Activities		(15,688,870)	(13,782,147)	(3,699,318)	(4,189,928)	(4,620,596)	(5,029,468)	(4,925,000)	(6,344,804)	(5,311,136)	(4,715,939)	(4,490,157)
ash Flows from Financing Activities												
oceeds from Borrowings & Advances	-	-	3,500,000	-	-	-	-	-	-	-	-	-
oceeds from Finance Leases ner Financing Activity Receipts	-		-	-	-	-	-	-	-	-	-	-
vments:	-		-	-	-	-	-	-	-	-	-	-
payment of Borrowings & Advances	-	(88,623)	(89,795)	(134,872)	(139,701)	(145,021)	(120,222)	(112,310)	(116,534)	(91,269)	(65,574)	(69,598)
payment of lease liabilities (principal repayments) stributions to non-controlling interests	-		-	-	-	-	-	-	-	-	-	-
ner Financing Activity Payments			-							-		
t Cash Flow provided (used in) Financing Activities	-	(88,623)	3,410,205	(134,872)	(139,701)	(145,021)	(120,222)	(112,310)	(116,534)	(91,269)	(65,574)	(69,598)
et Increase/(Decrease) in Cash & Cash Equivalents		(946,000)		(0)	(0)	(475,114)	(855,938)	(1,246,234)	(2,593,859)	(1,319,417)	(928,085)	(759,327)
lus: Cash & Cash Equivalents - beginning of year		946,000	0	0	0	0	(475,114)	(1,331,051)	(2,577,285)	(5,171,143)	(6,490,561)	(7,418,646)
ash & Cash Equivalents - end of the year	946,000		0	0	0	(475,114)	(1,331,051)	(2,577,285)	(5,171,143)	(6,490,561)	(7,418,646)	(8,177,973)
	340,000					(410,114)	(1,001,001)	(2,017,200)	(0,111,140)	(0,430,001)	(1,410,040)	(0,111,510)
	040.000	0	0	0	0	(475,114)	(1,331,051)	(2,577,285)	(5,171,143)	(6,490,561)	(7,418,646)	(8,177,973)
ash & Cash Equivalents - end of the year						(473,114)	(1,001,001)	(2,011,200)	(5,171,145)	(0,400,001)	(7,410,040)	(0,177,373)
	946,000 19,496,000	12,348,107	5,176,604	2,630,223	965,722	-	_					
estments - end of the year		12,348,107 12,348,107	5,176,604 5,176,604	2,630,223 2,630,223	965,722 965,722	(475,114)	(1,331,051)	(2,577,285)	(5,171,143)	(6,490,561)	(7,418,646)	(8,177,973)
stments - end of the year sh, Cash Equivalents & Investments - end of the year	19,496,000					(475,114)	(1,331,051)	(2,577,285)	(5,171,143)	(6,490,561)	(7,418,646)	(8,177,973)
estments - end of the year sh, Cash Equivalents & Investments - end of the year presenting: xternal Restrictions	19,496,000 20,442,000 5,927,741	12,348,107 3,776,564	5,176,604 3,636,171	2,630,223 3,812,748	965,722 4,094,920	4,454,957	4,813,663	5,172,063	5,529,681	5,884,845	6,240,974	6,597,577
ssh & Cash Equivalents - end of the year vestments - end of the year ssh, Cash Equivalents & Investments - end of the year spresenting: External Restrictions Internal Restrictions	19,496,000 20,442,000	12,348,107	5,176,604	2,630,223	965,722	, , ,	, , ,	, , ,	.,,,,		, , , ,	

Adjustments to opening balance (Restated opening Balance (as at 177)	Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2033 EQUITY STATEMENT - GENERAL FUND Scenario: Pess Rates 3.7%, FAG 2.5%, Add. exp per council report	Actuals 2021/22 \$	Current Year 2022/23 \$	2023/24 \$	2024/25 \$	2025/26 \$	2026/27 \$	Projecte 2027/28 \$	d Years 2028/29 \$	2029/30 \$	2030/31 \$	2031/32 \$	2032/33 \$
Resisted opening Balance (as at 17) 193,567,000 200,895,000 200,895,006 200,895,066 215,733,424 214,522,950 213,311,785 211,979,833 210,615,843 208,645,592 206,808,235 205,118,065 203,183 Net Operating Result for the Year Adjustments to ne operating result Resisted Net Operating Result for the Year 7,168,000 8,995,166 5,843,258 (1,210,474) (1,211,165) (1,331,952) (1,331,952) (1,331,952) (1,893,900) (1,970,251) (1,897,357) (1,690,170) (1,934,314) (1,972 Chier Comprehensive Income Cain (loss) on revaluation of IPPAE Inpairment (loss) reversal relating to I,PPAE Inpairment (loss) reversal relating t		193,567,000	200,895,000	209,890,166	215,733,424	214,522,950	213,311,785	211,979,833	210,615,843	208,645,592	206,808,235	205,118,065	203,183,751
Net Operating Result for the Year Adjustments to net operating result Restated Net Operating Result for the Year 7,168,000 8,995,166 5,843,258 (1,210,474) 1,211,165) 1,331,952) 1,363,990) 1,970,251) 1,837,357) 1,690,170) 1,934,314) 1,972 Chier Comprehensive Income - Correction of prior period errors - Cain (loss) on revaluation of prevaluation of PRE Gain (loss) on revaluation of results on a variable for sale investments recognised in operating - Gain (loss) on revaluation of available for sale investments recognised in operating - Gain (loss) on revaluation of proventive recognised in operating result - Impairment (loss) reversal relating to I, PRE - Impairment (loss) reversal relating to I,		193.567.000	200.895.000	209.890.166	215.733.424	214.522.950	213.311.785	211.979.833	210.615.843	208.645.592	206.808.235	205.118.065	203,183,751
Adjustments fo net operating result Restated Net Operating Result for the Year 7,168,000 8,995,166 5,843,258 1,210,474 1,211,165 1,331,952 1,363,990 1,970,251 1,837,357) 1,890,170 1,891,170 1,891,170 1,891,170 1,891,170 1,891,170 1,891,170 1,891,170 1,891,170 1,891,170 1,891,170 1,891,170 1,891,170 1,891,170 1,891,170 1,891,170 1,891,170 1,891,170 1,891,170 1,891,170 1,891,170 1,891,170 1,891,170 1,891,170 1,891,170 1,891,170 1,891,170 1,891,170 1,891,170 1,891,170 1,891,170 1,891,170 1,891,170 1,891,170 1,891,170 1,891,170 1,891,170 1,891,170 1,891,170 1,891,170 1,891,170 1,891,170 1,891,170 1,891,170 1,891,170 1,891,170 1,891,170 1,891,170 1,891,170 1,891,170 1,891,170 1,891,170 1,891,170 1,891,170 1,891,170 1,891,170 1,891,170 1,891,170 1,891,170 1,891,170 1,891,170 1,891,170 1,891,170 1,891,170 1,891,170 1,891,170 1,891,170 1,891,170 1,891,170 1,891,170 1,891,190 1,891,170 1,891,170 1,891,170 1,891,170 1,891,170 1,891,170 1,891,170 1,891,170 1,891,170 1,891,170 1,891,170 1,891,170 1,891,170 1,891,170 1,891,170 1,891,170 1,891,170 1,891,170 1,891,170 1,891,170 1,891,170 1,891,170 1,891,170 1,891,170 1,891,170 1,891,170 1,891,170 1,891,170 1,891,190 1,891,190 1,891,190 1,891,190 1,891,190 1,891,190 1,891,190 1,891,190 1,891,190 1,891,190 1,891,190 1,891,190 1,891,190 1,891,190 1,891,190 1,891,190 1,891,190 1,891,190 1,891,190 1,891,190 1,891,190 1,891,190 1,891,190 1,891,190 1,891,190 1,891,190 1,891,190 1,891,190 1,891,190 1,891,190 1,891,190 1,891,190 1,891,190 1,891,190 1,891,190 1,891,190 1,891,190 1,891,190 1,891,190 1,891,190 1,891,190 1,891,190 1,891,190 1,891,190 1,891,190 1,891,190 1,891,190 1,891,190 1,891,190 1,891,190 1,891,190 1,891,190 1,891,190 1,891,190 1,891,190 1,891,190 1,891,190 1,891,190 1,891,190 1,891,190 1,891,190 1,891,190 1,891,190 1,891,190 1,891,190 1,891,190 1,891,190 1,891,190 1,891,190 1,891,190 1,891,	, ,	, ,				, ,		, ,	, ,			, ,	
Restated Net Operating Result for the Year		7,168,000	8,995,166	5,843,258	(1,210,474)			(1,363,990)	(1,970,251)		(1,690,170)		(1,972,319)
- Correction of prior period errors - Gain (loss) on revaluation of IPP&E - Gain (loss) on revaluation of available for sale investments - Gain (loss) on revaluation of available for sale investments - Gain (loss) on revaluation of other reserves - Realised (gain) loss from other reserves recognised in operating - Gain (loss) on revaluation of other reserves recognised in operating result - Impairment loss (reversal) – financial assets at fair value through OCI - Realised (gain) loss no minancial assets at fair value through OCI - Gain/(loss) on revaluation of financial assets at fair value through OCI - Gain/(loss) on revaluation of financial assets at fair value through OCI - Transfers to Income Statement - Impairment (reversal) of available for sale investments to (from) operating result - Impairment (reversal) of available for sale investments to (from) operating result - Impairment (reversal) of available of sale investments to (from) operating result - Other Reserves movements - Other Reserves movements - Other Comprehensive Income Total Comprehensive Income Total Comprehensive Income Distributions to/(contributions from) non-controlling interests		7,168,000	8,995,166	5,843,258	(1,210,474)	(1,211,165)	(1,331,952)	(1,363,990)	(1,970,251)	(1,837,357)	(1,690,170)	(1,934,314)	(1,972,319)
Distributions to/(contributions from) non-controlling interests	- Correction of prior period errors - Gain (loss) on revaluation of IPP&E - Gain (loss) on revaluation of available for sale investments - Realised (gain) loss on available for sale investments recognised in operating - Gain (loss) on revaluation of other reserves - Realised (gain) loss from other reserves recognised in operating result - Impairment loss (reversal) – financial assets at fair value through OCI - Realised (gain) loss on financial assets at fair value through OCI - Gain(/loss) on revaluation of financial assets at fair value through OCI (other totain/loss) on revaluation of equity instruments at fair value through OCI - Transfers to Income Statement - Impairment (loss) reversal relating to I,PP&E - Impairment (reversal) of available for sale investments to (from) operating res - Joint ventures and associates - Other Movements (combined)		- - - - - - - - - - - - - - - - - - -										
	Total Comprehensive Income	7,328,000	8,995,166	5,843,258	(1,210,474)	(1,211,165)	(1,331,952)	(1,363,990)	(1,970,251)	(1,837,357)	(1,690,170)	(1,934,314)	(1,972,319)
		-		-	- -	- -	- -	- -	- -	-	-	- -	- -
Equity - Balance at end of the reporting period 200,895,000 209,890,166 215,733,424 214,522,950 213,311,785 211,979,833 210,615,843 208,645,592 206,808,235 205,118,065 203,183,751 201,211	Equity - Balance at end of the reporting period	200,895,000	209,890,166	215,733,424	214,522,950	213,311,785	211,979,833	210,615,843	208,645,592	206,808,235	205,118,065	203,183,751	201,211,432

Narrandera Shire Council												
10 Year Financial Plan for the Years ending 30 June 2033 INCOME STATEMENT - WATER FUND								.,				
	Actuals	Current Year	0000/04	0004/05	0005/00	2222/27	Projected		0000/00	0000/01	0004/00	2222/22
Scenario: WTP (Grant/Res) yr 1 3.7%, 2-4 7.5% (user), 5-10 2.5%	2021/22 \$	2022/23 \$	2023/24 \$	2024/25 \$	2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	2029/30 \$	2030/31 \$	2031/32 \$	2032/33 \$
Income from Continuing Operations	Ψ	Ψ	Ψ	Ψ	Ψ	Ψ	Ψ	Ψ	Ψ	Ψ	Ψ	Ψ
Revenue:												
Rates & Annual Charges	792,000	846,005	887,009	954,901	797,381	858,551	880,470	902,938	925,967	949,572	973,767	998,566
User Charges & Fees	1,098,000	1,421,400	1,289,226	1,336,928	2,147,933	2,281,631	2,338,672	2,397,139	2,457,067	2,518,494	2,581,456	2,645,993
Other Revenues	-		-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Operating Purposes	-	-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Capital Purposes	16,000	118,081	10,000	10,000	5,635,000	5,635,000	10,000	10,000	10,000	10,000	10,000	10,000
Interest & Investment Revenue	51,000	145,690	275,966	294,911	185,819	78,901	92,985	97,800	102,800	107,800	112,800	112,800
Other Income:												
Net Gains from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-		-	-	-	-	-	-	-	-	-	-
Other Income Joint Ventures & Associated Entities - Gain	-		-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	1,957,000	2,531,175	2,462,201	2.596.740	8,766,132	8,854,083	3,322,127	3,407,877	3.495.834	3,585,866	3,678,023	3,767,359
Total income from Continuing Operations	1,957,000	2,551,175	2,462,201	2,590,740	0,700,132	0,034,003	3,322,121	3,407,677	3,493,634	3,365,666	3,070,023	3,767,339
Expenses from Continuing Operations												
Employee Benefits & On-Costs	452,000	372,280	354,668	370,525	385,241	394,765	404,526	414,531	424,786	435,296	446,069	457,220
Borrowing Costs	· -		, <u>-</u>	-	· -	· -	-	-	· -	-	· -	, -
Materials & Contracts	1,348,000	1,232,854	1,325,820	1,364,469	1,397,449	1,429,023	2,012,145	2,061,285	2,111,641	2,163,245	2,216,128	2,271,481
Depreciation & Amortisation	515,000	667,369	691,005	704,306	717,873	731,711	958,327	976,974	995,994	1,015,395	1,035,184	1,035,184
Impairment of investments	-	-	-	=	=	-	-	=	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	-		-	-	-	-	-	-	-	-	-	-
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	18,000	-	-	=	=	-	-	=	=	-	=	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-		-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss	 _											
Total Expenses from Continuing Operations	2,333,000	2,272,503	2,371,492	2,439,300	2,500,563	2,555,500	3,374,998	3,452,790	3,532,421	3,613,936	3,697,381	3,763,886
Operating Result from Continuing Operations	(376,000)	258,672	90,708	157,440	6,265,570	6,298,583	(52,871)	(44,913)	(36,587)	(28,071)	(19,358)	3,474
Discontinued Operations - Profit/(Loss)												
Net Profit/(Loss) from Discontinued Operations				-	-	-	-	-	-	-	-	-
Net From/(Loss) from Discontinued Operations	-	-	-	•	•	-	•	•	•	•	•	-
Net Operating Result for the Year	(376,000)	258,672	90,708	157,440	6,265,570	6,298,583	(52,871)	(44,913)	(36,587)	(28,071)	(19,358)	3,474
Net Operating Result before Grants and Contributions provided for												
Capital Purposes	(392,000)	140,591	80,708	147,440	630,570	663,583	(62,871)	(54,913)	(46,587)	(38,071)	(29,358)	(6,526)
oup.m u.pooco	(002,000)	140,001	55,756	141,440	000,070	000,000	(02,011)	(04,010)	(40,007)	(00,011)	(25,550)	(0,020)

Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2033 BALANCE SHEET - WATER FUND	Actuals	Current Year					Projected	Voore				
Scenario: WTP (Grant/Res) yr 1 3.7%, 2-4 7.5% (user), 5-10 2.5%	2021/22 \$	2022/23	2023/24 \$	2024/25 \$	2025/26 \$	2026/27 \$	2027/28	2028/29	2029/30 \$	2030/31 \$	2031/32 \$	2032/33
ASSETS		·	,	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>	*	<u> </u>	<u> </u>	
Current Assets	313.000		445 440	000 407			E00.007	1.055.711		E00 017	1 000 754	1.846.718
Cash & Cash Equivalents Investments	6,050,000	5,736,633	445,449 5,736,633	603,437 5,736,633	4,123,839	1,917,484	520,607 1,917,484	1,055,711 1,917,484	862,207	589,217 862,207	1,206,754 862,207	862,207
Receivables	326,000	332,108	324,918	339,231	403,970	373,257	375,262	389,428	377,087	392,517	408,185	424,318
Inventories	520,000	332,100	524,510	-	-00,570	070,207	373,202	303,420	377,007	-	-00,103	727,010
Contract assets and contract cost assets			_	_	_	_	_	_	_	_	_	_
Other			_	_	_	_	_	_	_	_	_	-
Non-current assets classified as "held for sale"	-		-	-	-	-	_	_	-	_	_	_
Total Current Assets	6,689,000	6,068,742	6,507,000	6,679,301	4,527,809	2,290,740	2,813,352	3,362,622	1,239,295	1,843,941	2,477,146	3,133,243
Non-Current Assets												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	165,000	128,568	91,056	52,179	11,620	-	-	-	-	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	22,739,000	23,632,574	23,326,569	23,357,263	31,799,390	40,352,678	39,779,352	39,187,378	41,276,383	40,645,988	39,995,804	39,345,620
Investment Property	-		-	-	-	-	-	-	-	-	-	-
Intangible Assets Right of use assets	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method						_	-	-	_	-	-	-
Non-current assets classified as "held for sale"				_	_	_	_	_	_	_	_	_
Other			_	_	_	_	_	_	_	_	_	_
Total Non-Current Assets	22,904,000	23,761,142	23,417,625	23,409,442	31,811,010	40,352,678	39,779,352	39,187,378	41,276,383	40,645,988	39,995,804	39,345,620
TOTAL ASSETS	29,593,000	29,829,883	29,924,625	30,088,742	36,338,819	42,643,419	42,592,704	42,550,000	42,515,678	42,489,929	42,472,951	42,478,864
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	126,000	104,211	108,244	114,922	99,429	105,445	107,601	109,811	112,076	114,398	116,778	119,217
Income received in advance	-		-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings Employee benefit provisions	-		-	-	-	-	-	-	-	-	-	-
Other provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"				_	_	_	_	_	_	_	_	_
Total Current Liabilities	126,000	104,211	108,244	114,922	99,429	105,445	107,601	109,811	112,076	114,398	116,778	119,217
Non-Current Liabilities												
Payables	-		-	-	-	-	_	_	-	_	_	_
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-		-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Employee benefit provisions	-	-	-	-	-	-	-	-	-	-	-	-
Other provisions	-		-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities				-	-		-					
TOTAL LIABILITIES	126,000	104,211	108.244	114.922	99.429	105.445	107.601	109.811	112.076	114.398	116,778	119.217
Net Assets	29,467,000	29,725,672	29,816,380	29,973,820	36,239,390	42,537,973	42,485,102	42,440,189	42,403,602	42,375,531	42,356,173	42,359,647
EQUITY												
	10 000 000	18,491,672	18,582,380	18,739,820	25,005,390	31,303,973	31,251,102	31,206,189	31,169,602	31,141,531	31,122,173	31,125,647
	18,233,000				11,234,000	11,234,000	11,234,000	11,234,000	11,234,000	11,234,000	11,234,000	11,234,000
Retained Earnings	11,234,000	11,234,000	11,234,000	11,234,000	11,234,000							
Retained Earnings Revaluation Reserves		11,234,000	11,234,000	11,234,000	-	-	-	-	-	-	-	-
Retained Earnings Revaluation Reserves Other Reserves Council Equity Interest Non-controlling equity interests		11,234,000 - 29,725,672	11,234,000 - 29,816,380	29,973,820	36,239,390	42,537,973	42,485,102	42,440,189	42,403,602	42,375,531	42,356,173	42,359,647

Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2033												
CASH FLOW STATEMENT - WATER FUND	Actuals	Current Year					Projected					
Scenario: WTP (Grant/Res) yr 1 3.7%, 2-4 7.5% (user), 5-10 2.5%	2021/22	2022/23	2023/24 \$	2024/25 \$	2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	2029/30 \$	2030/31 \$	2031/32 \$	2032/33 \$
Cash Flows from Operating Activities Receipts:												
Rates & Annual Charges		825,536	887,761	956,147	794,489	859,674	880,873	903,350	926,390	950,005	974,211	999,022
Jser Charges & Fees	-	1,448,832	1,305,087	1,331,203	2,050,612	2,265,587	2,331,827	2,390,123	2,449,876	2,511,123	2,573,901	2,638,248
nvestment & Interest Revenue Received Grants & Contributions		111,267 118,081	271,651 10,000	293,119 10,000	207,480 5,635,000	101,613 5,635,000	87,622 10,000	92,447 10,000	124,175 10,000	101,630 10,000	106,622 10,000	106,396 10,000
onds & Deposits Received		- 10,001	-	-	-	-	-	-	-	-	-	-
ther	-	-	-	-	-	-	-	-	-	-	-	-
ayments: mployee Benefits & On-Costs		(372,280)	(354,668)	(370,525)	(385,241)	(394,765)	(404,526)	(414,531)	(424,786)	(435,296)	(446,069)	(457,220)
aterials & Contracts		(1,232,854)	(1,325,820)	(1,364,469)	(1,397,449)	(1,429,023)	(2,012,145)	(2,061,285)	(2,111,641)	(2,163,245)	(2,216,128)	(2,271,481)
rrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
nds & Deposits Refunded ner	: : :				-	-		-		-	-	-
et Cash provided (or used in) Operating Activities		898,581	794,012	855,476	6,904,891	7,038,086	893,650	920,104	974,013	974,217	1,002,537	1,024,964
ash Flows from Investing Activities												
ceipts:												
ale of Investment Securities ale of Investment Property		313,367		-	1,612,795	2,206,355		-	1,055,276	-	-	-
le of Real Estate Assets				-	-	-	-	-	-	-	-	
e of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-	-	-
le of non-current assets classified as "held for sale" le of Intangible Assets				-	-	-	-	-	-	-	-	-
e of Interests in Joint Ventures & Associates			:	-	-	-	-	-	-	-	-	
le of Disposal Groups						-		-	-	-	-	-
ferred Debtors Receipts stributions Received from Joint Ventures & Associates	1	35,995	36,437	37,512	38,877	40,559	11,957	-	-	-	-	-
ner Investing Activity Receipts			:	-	-	-	-	-	-	-	-	-
yments: rchase of Investment Securities												
rchase of Investment Property	-		-	-	-	-	-	-	-	-	-	-
chase of Infrastructure, Property, Plant & Equipment	-	(1,560,943)	(385,000)	(735,000)	(9,160,000)	(9,285,000)	(385,000)	(385,000)	(3,085,000)	(385,000)	(385,000)	(385,000)
rchase of Real Estate Assets rchase of Intangible Assets	-		-	-	-	-	-	-	-	-	-	-
chase of Interests in Joint Ventures & Associates				-	-	-	-	-	-	-	-	
ferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
ntributions Paid to Joint Ventures & Associates	-		-	-	-	-	-	-	-	-	-	-
ner Investing Activity Payments												
t Cash provided (or used in) Investing Activities	-	(1,211,581)	(348,563)	(697,488)	(7,508,328)	(7,038,086)	(373,043)	(385,000)	(2,029,724)	(385,000)	(385,000)	(385,000)
ash Flows from Financing Activities												
eceipts: oceeds from Borrowings & Advances												
oceeds from Finance Leases						-		-		-		
ner Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
yments: payment of Borrowings & Advances				_	_	_	_	_	_	_	_	_
payment of lease liabilities (principal repayments)			:	-	-	-		-		-	-	-
stributions to non-controlling interests		-	-	-	-	-	-	-	-	-	-	-
ner Financing Activity Payments												
t Cash Flow provided (used in) Financing Activities	-	•	-	-	-	-	-	-	-	-	-	-
et Increase/(Decrease) in Cash & Cash Equivalents		(313,000)	445,449	157,988	(603,437)	-	520,607	535,104	(1,055,711)	589,217	617,537	639,964
us: Cash & Cash Equivalents - beginning of year	-	313,000	0	445,449	603,437	0	0	520,607	1,055,711	-	589,217	1,206,754
sh & Cash Equivalents - end of the year	313,000	0	445,449	603,437	0	0	520,607	1,055,711	-	589,217	1,206,754	1,846,718
ish & Cash Equivalents - end of the year	313,000	0	445,449	603,437	0	0	520,607	1,055,711	-	589,217	1,206,754	1,846,718
vestments - end of the year	6,050,000	5,736,633	5,736,633	5,736,633	4,123,839	1,917,484	1,917,484	1,917,484	862,207	862,207	862,207	862,207
sh, Cash Equivalents & Investments - end of the year	6,363,000	5,736,633	6,182,082	6,340,070	4,123,839	1,917,484	2,438,090	2,973,194	862,207	1,451,424	2,068,961	2,708,925
presenting:												
	6,362,913	5,763,996	6,203,371	6,372,934	4,239,149	2,020,394	2,550,749	3,097,809	972,216	1,574,540	2,205,366	2,859,023
	0,302,913	0,700,000	0,200,07	-,,	1,200,110	_,,,_,,,,,	_,000,000	0,000,000		.,,	_,	_,000,000
External Restrictions Internal Restricitons Unrestricted	0,302,913 - 87	(27,363)	(21,289)	(32.864)	(115.311)	(102.911)	(112.659)	(124,615)	(110.009)	(123,116)	(136,405)	(150.098)

Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2033 EQUITY STATEMENT - WATER FUND Scenario: WTP (Grant/Res) yr 1 3.7%, 2-4 7.5% (user), 5-10 2.5%	Actuals 2021/22 \$	Current Year 2022/23 \$	2023/24 \$	2024/25 \$	2025/26 \$	2026/27 \$	Projected 2027/28 \$	I Years 2028/29 \$	2029/30 \$	2030/31 \$	2031/32 \$	2032/33 \$
Opening Balance (as at 1/7)	27,802,000	29,467,000	29,725,672	29,816,380	29,973,820	36,239,390	42,537,973	42,485,102	42,440,189	42,403,602	42,375,531	42,356,173
Adjustments to opening balance	-	-	-	-	-	=	-	-	-	-	=	-
Restated opening Balance (as at 1/7)	27,802,000	29,467,000	29,725,672	29,816,380	29,973,820	36,239,390	42,537,973	42,485,102	42,440,189	42,403,602	42,375,531	42,356,173
Net Operating Result for the Year Adjustments to net operating result	(376,000)	258,672	90,708	157,440	6,265,570	6,298,583	(52,871)	(44,913)	(36,587)	(28,071)	(19,358)	3,474
Restated Net Operating Result for the Year	(376,000)	258,672	90,708	157,440	6,265,570	6,298,583	(52,871)	(44,913)	(36,587)	(28,071)	(19,358)	3,474
Other Comprehensive Income												
- Correction of prior period errors	-		-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of IPP&E	2,041,000	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of available for sale investments	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on available for sale investments recognised in operating	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of other reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss from other reserves recognised in operating result	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment loss (reversal) - financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Gain(/loss) on revaluation of financial assets at fair value through OCI (other t	-	-	-	-	-	-	-	-	-	-	-	-
- Gain(/loss) on revaluation of equity instruments at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Transfers to Income Statement	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (loss) reversal relating to I,PP&E	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (reversal) of available for sale investments to (from) operating res	-	-	-	-	-	-	-	-	-	-	-	-
- Joint ventures and associates	-	-	-	-	-	-	-	-	-	-	-	-
- Other reserves movements	-	-	-	-	-	-	-	-	-	-	-	-
- Other Movements (combined)	-	-	-	-	-	-	-	-	-	-	-	-
Other Comprehensive Income	2,041,000	-	-	-	-	-	-	-	-	-	-	-
Total Comprehensive Income	1,665,000	258,672	90,708	157,440	6,265,570	6,298,583	(52,871)	(44,913)	(36,587)	(28,071)	(19,358)	3,474
Distributions to/(contributions from) non-controlling interests	-		_	-	-	-	-	-	-	-	-	-
Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	29,467,000	29,725,672	29,816,380	29,973,820	36,239,390	42,537,973	42,485,102	42,440,189	42,403,602	42,375,531	42,356,173	42,359,647

Narrandera Shire Council												
10 Year Financial Plan for the Years ending 30 June 2033												
INCOME STATEMENT - WATER FUND	Actuals	Current Year					Projected	Years				
Scenario: OPT WTP (Grant/Res/Loan) yr 1-4 8.0% 5 10% 6-10 2.5%	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
, , , , , , , , , , , , , , , , , , ,	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations			·		· · · · · · · · · · · · · · · · · · ·	·	·	<u> </u>	<u> </u>	<u> </u>	<u> </u>	
Revenue:												
Rates & Annual Charges	792,000	846,005	923,387	998,682	849,503	918,902	1,011,274	1,037,073	1,063,518	1,090,624	1,118,408	1,146,886
User Charges & Fees	1,098,000	1,421,400	1,289,226	1,336,928	2,147,933	2,281,631	2,338,672	2,397,139	2,457,067	2,518,494	2,581,456	2,645,993
Other Revenues	-	-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Operating Purposes	-	-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Capital Purposes	16,000	118,081	10,000	10,000	14,135,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Interest & Investment Revenue	51,000	145,690	275,966	294,911	185,819	78,901	92,985	97,800	102,800	107,800	112,800	112,800
Other Income:												
Net Gains from the Disposal of Assets	-		-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties	-		-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-		-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-		-	-	-	-	-	-	-	-	-	-
Other Income	-		-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Gain							-					
Total Income from Continuing Operations	1,957,000	2,531,175	2,498,579	2,640,521	17,318,255	3,289,434	3,452,931	3,542,012	3,633,386	3,726,918	3,822,664	3,915,679
Expenses from Continuing Operations												
Employee Benefits & On-Costs	452,000	372,280	354,668	370,525	385,241	394,765	404,526	414,531	424,786	435,296	446,069	457,220
Borrowing Costs	-	-	-	-	-	135,605	129,039	122,151	114,927	107,349	99,401	91,065
Materials & Contracts	1,348,000	1,232,854	1,325,820	1,364,469	1,397,449	1,429,023	2,012,145	2,061,285	2,111,641	2,163,245	2,216,128	2,271,481
Depreciation & Amortisation	515.000	667,369	691,005	704,306	717.873	731,711	958,327	976.974	995.994	1,015,395	1,035,184	1,035,184
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	_	-	-	_	-	-	-	-	-
Other Expenses	-	-	=	=	=	-	=	-	-	-	-	-
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	18,000	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	, - I	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	2,333,000	2,272,503	2,371,492	2,439,300	2,500,563	2,691,105	3,504,037	3,574,941	3,647,348	3,721,286	3,796,782	3,854,951
Operating Result from Continuing Operations	(376,000)	258,672	127,087	201,221	14,817,692	598,329	(51,106)	(32,929)	(13,962)	5,633	25,882	60,728
Discontinued Operations - Profit/(Loss)												
Net Profit/(Loss) from Discontinued Operations												
Net 1 Tone (2003) from Discontinued Operations	-		_	_	_	_	_	_	_	_	_	_
Net Operating Result for the Year	(376,000)	258,672	127,087	201,221	14,817,692	598,329	(51,106)	(32,929)	(13,962)	5,633	25,882	60,728
Net Operating Result before Grants and Contributions provided for Capital Purposes	(392,000)	140,591	117,087	191,221	682,692	588,329	(61,106)	(42,929)	(23,962)	(4,367)	15,882	50,728

Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2033												
BALANCE SHEET - WATER FUND	Actuals	Current Year					Projected	I Voore				
Scenario: OPT WTP (Grant/Res/Loan) yr 1-4 8.0% 5 10% 6-10 2.5% (L	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
Scenario. OFT WIF (Grant/Res/Loan) yr 1-4 6.0 % 5 10 % 6-10 2.5 % (t	\$	\$		2024/25 \$				2028/29 \$	2029/30 \$		2031/32 \$	
ASSETS	Þ	a a	\$	Þ	\$	\$	\$	•	Þ	\$	Þ	\$
Current Assets												
Cash & Cash Equivalents	313,000		482,095	683,588	1,365,363	2,095,171	2,479,521	2,880,241	638,203	1,099,836	1,593,345	2,112,924
Investments	6,050,000	5,736,633	5,736,633	5,736,633	5,736,633	5,736,633	5,736,633	5,736,633	5,736,633	5,736,633	5,736,633	5,736,633
Receivables	326,000	332,108	328,228	343,545	438,221	437,528	443,547	456,585	443,207	457,641	472,357	487,581
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-		-	-	-	-	-	-	-	-	-	
Total Current Assets	6,689,000	6,068,742	6,546,956	6,763,766	7,540,217	8,269,333	8,659,701	9,073,460	6,818,043	7,294,111	7,802,335	8,337,137
Non-Current Assets												
Investments			_	_		_	_	_	_	_	_	_
Receivables	165,000	128,568	91,056	52,179	11,620	_	_	_	-	_	_	_
Inventories	-		-	-	-	-	-	-	-	-	-	-
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	22,739,000	23,632,574	23,326,569	23,357,263	40,299,390	40,052,678	39,479,352	38,887,378	40,976,383	40,345,988	39,695,804	39,045,620
Investment Property	-		-	-	-	-	-	-	-	-	-	-
Intangible Assets	-		-	-	-	-	-	-	-	-	-	-
Right of use assets	-		-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other			-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	22,904,000	23,761,142	23,417,625	23,409,442	40,311,010	40,052,678	39,479,352	38,887,378	40,976,383	40,345,988	39,695,804	39,045,620
TOTAL ASSETS	29,593,000	29,829,883	29,964,581	30,173,208	47,851,226	48,322,011	48,139,053	47,960,837	47,794,427	47,640,099	47,498,139	47,382,758
LIABILITIES												
Current Liabilities												
Bank Overdraft			_	-	-	-	-	-	-	-	-	-
Payables	126,000	104,211	111,822	119,228	104,555	111,381	120,467	123,004	125,606	128,272	131,004	133,805
Income received in advance	-		-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-		-	-	-							
Borrowings	-	-	-	-	134,370	140,937	147,825	155,049	162,627	170,574	178,910	187,654
Employee benefit provisions Other provisions	-		-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"			-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	126,000	104,211	111,822	119,228	238,926	252,318	268,292	278,054	288,232	298,846	309,915	321,459
	.==,,	171,=11	,	,		,_,		,			222,212	,
Non-Current Liabilities												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-		-	-	-	-	-	-	-	-	-	-
Lease liabilities Borrowings			_	-	2,740,630	2,599,693	2,451,868	2,296,819	2,134,192	1,963,618	1,784,707	1,597,053
Employee benefit provisions				-	2,740,030	2,399,093	2,431,000	2,290,019	2,134,192	1,303,010	1,704,707	1,597,055
Other provisions	-		_	-	-	_	_	_	-	_	_	_
Investments Accounted for using the equity method			_	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"			-	-	-	-	-	-	-	-	-	<u> </u>
Total Non-Current Liabilities	-		-	-	2,740,630	2,599,693	2,451,868	2,296,819	2,134,192	1,963,618	1,784,707	1,597,053
TOTAL LIABILITIES	126,000	104,211	111,822	119,228	2,979,556	2,852,011	2,720,160	2,574,873	2,422,424	2,262,464	2,094,622	1,918,512
Net Assets	29,467,000	29,725,672	29,852,759	30,053,979	44,871,671	45,470,000	45,418,893	45,385,965	45,372,003	45,377,635	45,403,517	45,464,245
EQUITY												
Retained Earnings	18,233,000	18,491,672	18,618,759	18,819,979	33,637,671	34,236,000	34,184,893	34,151,965	34,138,003	34,143,635	34,169,517	34,230,245
Revaluation Reserves	11,234,000	11,234,000	11,234,000	11,234,000	11,234,000	11,234,000	11,234,000	11,234,000	11,234,000	11,234,000	11,234,000	11,234,000
Other Reserves			-				, , .,			,,	, , ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
Council Equity Interest	29,467,000	29,725,672	29,852,759	30,053,979	44,871,671	45,470,000	45,418,893	45,385,965	45,372,003	45,377,635	45,403,517	45,464,245
Non-controlling equity interests	-		-	-	-	-	-	-	-		-	
Total Equity	29,467,000	29,725,672	29,852,759	30,053,979	44,871,671	45,470,000	45,418,893	45,385,965	45,372,003	45,377,635	45,403,517	45,464,245

0 Year Financial Plan for the Years ending 30 June 2033												
ASH FLOW STATEMENT - WATER FUND cenario: OPT WTP (Grant/Res/Loan) yr 1-4 8.0% 5 10% 6-10 2.5%	Actuals 2021/22	Current Year 2022/23	2023/24	2024/25	2025/26	2026/27	Projected 2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
ash Flows from Operating Activities	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
eceipts:		005 500	004 007	1 000 004	040.704	000 170	1 010 000	1 007 547	1 004 004	1 001 100	1 110 010	1 147 400
ates & Annual Charges ser Charges & Fees		825,536 1,448,832	924,807 1,305,087	1,000,064 1,331,203	846,764 2,050,612	920,176 2,265,587	1,012,969 2,331,827	1,037,547 2,390,123	1,064,004 2,449,876	1,091,122 2,511,123	1,118,918 2,573,901	1,147,409 2,638,248
vestment & Interest Revenue Received	-	111,267	271,251	292,707	178,211	72,250	89,244	93,842	125,485	102,906	107,862	107,599
rants & Contributions	-	118,081	10,000	10,000	14,135,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
nds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
ner yments:	-	-	-	-	-	-	-	-	-	-	-	-
ployee Benefits & On-Costs		(372,280)	(354,668)	(370,525)	(385,241)	(394,765)	(404,526)	(414,531)	(424,786)	(435,296)	(446,069)	(457,220)
terials & Contracts	-	(1,232,854)	(1,325,820)	(1,364,469)	(1,397,449)	(1,429,023)	(2,012,145)	(2,061,285)	(2,111,641)	(2,163,245)	(2,216,128)	(2,271,481)
rowing Costs	-	-	-	-	-	(135,605)	(129,039)	(122,151)	(114,927)	(107,349)	(99,401)	(91,065)
nds & Deposits Refunded er			-	-	-	-	-	-	-	-	-	-
Cash provided (or used in) Operating Activities	-	898,581	830,658	898,981	15,427,897	1,308,620	898,330	933,545	998,011	1,009,260	1,049,083	1,083,490
sh Flows from Investing Activities												
eipts: of Investment Securities		313,367										
e of Investment Securities e of Investment Property				-	-	-	-	-	-	-	-	
e of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	
e of Infrastructure, Property, Plant & Equipment	-		-	-	-	-	-	-	-	-	-	-
e of non-current assets classified as "held for sale" e of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
e of Interests in Joint Ventures & Associates			_	-	-	-	-	-	-	-	-	
e of Disposal Groups	-		-	-	-	-	-	-	-	-	-	-
erred Debtors Receipts	-	35,995	36,437	37,512	38,877	40,559	11,957	-	-	-	-	-
tributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
er Investing Activity Receipts ments:	-		_	-	-	-	-	-	-	-	-	-
chase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
chase of Investment Property	-		-	-	-	-	-	-	-	-	-	-
chase of Infrastructure, Property, Plant & Equipment	-	(1,560,943)	(385,000)	(735,000)	(17,660,000)	(485,000)	(385,000)	(385,000)	(3,085,000)	(385,000)	(385,000)	(385,000)
chase of Real Estate Assets chase of Intangible Assets				-	-	-	-	-	-	-	-	-
chase of Interests in Joint Ventures & Associates			-	-	-	-	-	-	-	-	-	
erred Debtors & Advances Made	-		-	-	-	-	-	-	-	-	-	-
tributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
er Investing Activity Payments	-		-	-	-		-	-		-	-	-
Cash provided (or used in) Investing Activities	-	(1,211,581)	(348,563)	(697,488)	(17,621,123)	(444,441)	(373,043)	(385,000)	(3,085,000)	(385,000)	(385,000)	(385,000)
sh Flows from Financing Activities												
ceipts:					0.075.000							
ceeds from Borrowings & Advances ceeds from Finance Leases			-	-	2,875,000	-	-	-	-	-	-	-
er Financing Activity Receipts	-		_	-	-	-	-	-	-	-	-	
ments:												
payment of Borrowings & Advances	-	- 1	-	-	-	(134,370)	(140,937)	(147,825)	(155,049)	(162,627)	(170,574)	(178,910)
ayment of lease liabilities (principal repayments) ributions to non-controlling interests				-	-	-	-	-	-	-	-	
er Financing Activity Payments	-			-	-	-	-	-	-	-	-	-
Cash Flow provided (used in) Financing Activities	-		-	-	2,875,000	(134,370)	(140,937)	(147,825)	(155,049)	(162,627)	(170,574)	(178,910)
t Increase/(Decrease) in Cash & Cash Equivalents		(313,000)	482,095	201,493	681,774	729,808	384,350	400,720	(2,242,038)	461,633	493,509	519,579
	-											
s: Cash & Cash Equivalents - beginning of year	-	313,000	0	482,095	683,588	1,365,363	2,095,171	2,479,521	2,880,241	638,203	1,099,836	1,593,345
sh & Cash Equivalents - end of the year	313,000	0	482,095	683,588	1,365,363	2,095,171	2,479,521	2,880,241	638,203	1,099,836	1,593,345	2,112,924
sh & Cash Equivalents - end of the year	313,000	0	482,095	683,588	1,365,363	2,095,171	2,479,521	2,880,241	638,203	1,099,836	1,593,345	2,112,924
estments - end of the year	6,050,000	5,736,633	5,736,633	5,736,633	5,736,633	5,736,633	5,736,633	5,736,633	5,736,633	5,736,633	5,736,633	5,736,633
sh, Cash Equivalents & Investments - end of the year	6,363,000	5,736,633	6,218,729	6,420,221	7,101,996	7,831,804	8,216,154	8,616,875	6,374,836	6,836,469	7,329,978	7,849,557
presenting:												
ternal Restrictions	6,362,913	5,763,996	6,239,750	6,453,094	4,371,431	5,118,051	5,509,234	5,920,454	3,662,437	4,135,838	4,641,330	5,173,331
ternal Restricitons	-		-	-		-	-	-	-	-	-	-
nrestricted	87	(27.363)	(21.022)	(32.873)	2,730,564	2,713,753	2,706,920	2,696,420	2,712,399	2,700,631	2,688,647	2,676,226

Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2033 EQUITY STATEMENT - WATER FUND	Actuals	Current Year					Projected	l Years				
Scenario: OPT WTP (Grant/Res/Loan) yr 1-4 8.0% 5 10% 6-10 2.5%	2021/22	2022/23	2023/24 \$	2024/25	2025/26 \$	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32 \$	2032/33
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Opening Balance (as at 1/7) Adjustments to opening balance	27,802,000	29,467,000	29,725,672	29,852,759	30,053,979	44,871,671	45,470,000	45,418,893	45,385,965	45,372,003	45,377,635	45,403,517
Restated opening Balance (as at 1/7)	27,802,000	29,467,000	29,725,672	29,852,759	30,053,979	44,871,671	45,470,000	45,418,893	45,385,965	45,372,003	45,377,635	45,403,517
Net Operating Result for the Year	(376,000)	258,672	127,087	201,221	14,817,692	598,329	(51,106)	(32,929)	(13,962)	5,633	25,882	60,728
Adjustments to net operating result	<u>-</u>		-	-	-	-	-	-	-	-	-	
Restated Net Operating Result for the Year	(376,000)	258,672	127,087	201,221	14,817,692	598,329	(51,106)	(32,929)	(13,962)	5,633	25,882	60,728
Other Comprehensive Income												
- Correction of prior period errors	-	-	_	-	_	_	_	_	-	-	-	-
- Gain (loss) on revaluation of IPP&E	2,041,000	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of available for sale investments	, , , ₋	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on available for sale investments recognised in operating	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of other reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss from other reserves recognised in operating result	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment loss (reversal) - financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Gain(/loss) on revaluation of financial assets at fair value through OCI (other t	-	-	-	-	-	-	-	-	-	-	-	-
- Gain(/loss) on revaluation of equity instruments at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Transfers to Income Statement	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (loss) reversal relating to I,PP&E	-		-	-	-	-	-	-	-	-	-	-
- Impairment (reversal) of available for sale investments to (from) operating res	-	-	-	-	-	-	-	-	-	-	-	-
- Joint ventures and associates	-	-	-	-	-	-	-	-	-	-	-	-
- Other reserves movements	-	-	-	-	-	-	-	-	-	-	-	-
- Other Movements (combined)	-		-	-	-	-	-	-	-	-	-	-
Other Comprehensive Income	2,041,000	-	-	-	-	-	-	-	-	-	=	-
Total Comprehensive Income	1,665,000	258,672	127,087	201,221	14,817,692	598,329	(51,106)	(32,929)	(13,962)	5,633	25,882	60,728
Distributions to/(contributions from) non-controlling interests	_		_	_	<u>-</u>	_	<u>-</u>	<u>-</u>	-	_	_	_
Transfers between Equity	-	-	-	-	=	=	=	=	-	-	-	=
Equity - Balance at end of the reporting period	29,467,000	29,725,672	29,852,759	30,053,979	44,871,671	45,470,000	45,418,893	45,385,965	45,372,003	45,377,635	45,403,517	45,464,245

Narrandera Shire Council												
10 Year Financial Plan for the Years ending 30 June 2033												
INCOME STATEMENT - WATER FUND	Actuals	Current Year					Projected	Years				
Scenario: PESS WTP (Loan/Res) yr 1 3.7%, 2-4 7.5% (user), 5-10 2	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
, , , , , , , , , , , , , , , , , , , ,	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations			·	·	· ·	·	·	·		<u> </u>	·	
Revenue:												
Rates & Annual Charges	792,000	846,005	887,009	954,901	797,381	858,551	880,470	902,938	925,967	949,572	973,767	998,566
User Charges & Fees	1,098,000	1,421,400	1,289,226	1,336,928	2,147,933	2,281,631	2,338,672	2,397,139	2,457,067	2,518,494	2,581,456	2,645,993
Other Revenues	-		-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Operating Purposes	-		-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Capital Purposes	16,000	118,081	10,000	10,000	11,260,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Interest & Investment Revenue	51,000	145,690	275,966	294,911	185,819	78,901	92,985	97,800	102,800	107,800	112,800	112,800
Other Income:												
Net Gains from the Disposal of Assets	-		-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties	-		-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-		-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-		-	-	-	-	-	-	-	-	-	-
Other Income	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Gain					-							
Total Income from Continuing Operations	1,957,000	2,531,175	2,462,201	2,596,740	14,391,132	3,229,083	3,322,127	3,407,877	3,495,834	3,585,866	3,678,023	3,767,359
Expenses from Continuing Operations												
Employee Benefits & On-Costs	452,000	372,280	354,668	370,525	385,241	394,765	404,526	414,531	424,786	435,296	446,069	457,220
Borrowing Costs	-	-	-	-	-	272,864	264,264	255,243	245,781	235,858	225,449	214,531
Materials & Contracts	1,348,000	1,232,854	1,325,820	1,364,469	1,397,449	1,429,023	2,012,145	2,061,285	2,111,641	2,163,245	2,216,128	2,271,481
Depreciation & Amortisation	515.000	667,369	691,005	704,306	717.873	731,711	958,327	976.974	995.994	1,015,395	1,035,184	1,035,184
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	_	-	-	-	-	-	-	-	-	-	_
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	18,000	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss	-		-	-	-	-	=	-	-	-	-	-
Total Expenses from Continuing Operations	2,333,000	2,272,503	2,371,492	2,439,300	2,500,563	2,828,364	3,639,262	3,708,033	3,778,203	3,849,794	3,922,829	3,978,417
Operating Result from Continuing Operations	(376,000)	258,672	90,708	157,440	11,890,570	400,720	(317,135)	(300,156)	(282,369)	(263,928)	(244,806)	(211,058)
Discontinued Operations - Profit/(Loss)	_		_	_	_	_	_	_	_	_	_	_
Net Profit/(Loss) from Discontinued Operations			_	-	-	_	_	_	-	_	_	_
Net Operating Result for the Year	(376,000)	258,672	90,708	157,440	11,890,570	400,720	(317,135)	(300,156)	(282,369)	(263,928)	(244,806)	(211,058)
Net Operating Result before Grants and Contributions provided for Capital Purposes	(392,000)	140,591	80,708	147,440	630,570	390,720	(327,135)	(310,156)	(292,369)	(273,928)	(254,806)	(221,058)

BALANCE SHEET - WATER FUND	Actuals	Current Year					Projected	l Years				
Scenario: PESS WTP (Loan/Res) yr 1 3.7%, 2-4 7.5% (user), 5-10 2.5	2021/22	2022/23	2023/24 \$	2024/25 \$	2025/26 \$	2026/27 \$	2027/28	2028/29	2029/30 \$	2030/31 \$	2031/32 \$	2032/3
ASSETS	Ψ	Ą		Ψ	Ψ.	4	4	Ψ.	Ą	Ψ	Ψ	
Current Assets												
Cash & Cash Equivalents	313,000		445,449	603,437	1,530,455	2,023,312	2,099,832	2,190,533		144,816	317,953	513,51
nvestments	6.050.000	5,736,633	5,736,633	5,736,633	5,736,633	5,736,633	5,736,633	5,736,633	5.371.780	5,371,780	5,371,780	5.371.780
Receivables	326,000	332,108	324,918	339,231	435,720	431,951	429,198	438,924	422,138	433,124	444,349	456,037
nventories	-	-		-	.00,720	-	.20,.00	-	-	-		.00,00
Contract assets and contract cost assets	-			_	_	_	_	_	_	_	_	
Other	-			_	_	-	-	_	-	_	_	
Non-current assets classified as "held for sale"	-			_	_	-	-	_	-	_	_	
Total Current Assets	6,689,000	6,068,742	6,507,000	6,679,301	7,702,809	8,191,896	8,265,664	8,366,090	5,793,918	5,949,721	6,134,082	6,341,335
Ion-Current Assets												
nvestments	-	-		-	-	-	-	-	-	-	-	
Receivables	165,000	128,568	91,056	52,179	11,620	-	-	-	-	-	-	
nventories	-		-	-	-	-	-	-	-	-	-	
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-	-	
nfrastructure, Property, Plant & Equipment	22,739,000	23,632,574	23,326,569	23,357,263	39,999,390	39,752,678	39,179,352	38,587,378	40,676,383	40,045,988	39,395,804	38,745,620
nvestment Property	-	-	-	-	-	-	-	-	-	-	-	
ntangible Assets	-	-	-	-	-	-	-	-	-	-	-	
Right of use assets	-	-	-	-	-	-	-	-	-	-	-	
nvestments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	
Other	<u> </u>			-	-	-	-	-	-	-	-	
Total Non-Current Assets	22,904,000	23,761,142	23,417,625	23,409,442	40,011,010	39,752,678	39,179,352	38,587,378	40,676,383	40,045,988	39,395,804	38,745,62
TOTAL ASSETS	29,593,000	29,829,883	29,924,625	30,088,742	47,713,819	47,944,574	47,445,015	46,953,468	46,470,302	45,995,709	45,529,886	45,086,955
LIABILITIES												
Current Liabilities												
Bank Overdraft	-			_	_	_	_	_	_	_	_	
Payables	126,000	104,211	108,244	114,922	99,429	105,445	107,601	109,811	112,076	114,398	116,778	119,217
ncome received in advance	· -	· -	· -	· -	-	· -	· -	-	-	· -	· -	,
Contract liabilities		-	-	-	-	-	-	-	-	-	-	
Lease liabilities	-			_	_	-	-	_	-	_	_	
Borrowings	-			_	175,980	184,581	193,601	203,063	212,987	223,395	234,313	245,76
Employee benefit provisions	-			_	-,	- ,	-	-	-	-		-, -
Other provisions	-			_	_	-	-	_	-	_	_	
Liabilities associated with assets classified as "held for sale"	-			-	-	-	-	-	-	-	-	
Total Current Liabilities	126,000	104,211	108,244	114,922	275,409	290,026	301,202	312,874	325,063	337,793	351,091	364,981
Non-Current Liabilities												
Payables	-	-	-	-	-	-	-	-	-	-	-	
ncome received in advance	-	-	-	-	-	-	-	-	-	-	-	
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	
Borrowings	-	-	-	-	5,574,020	5,389,439	5,195,838	4,992,775	4,779,789	4,556,394	4,322,081	4,076,317
Employee benefit provisions	-	-	-	-	-	-	-	-	-	-	-	
Other provisions	-	-	-	-	-	-	-	-	-	-	-	
nvestments Accounted for using the equity method		-	-	-	-	-	-	-	-	-	-	
iabilities associated with assets classified as "held for sale"				-	-	-	-	-	-	-	-	
Fotal Non-Current Liabilities	-			-	5,574,020	5,389,439	5,195,838	4,992,775	4,779,789	4,556,394	4,322,081	4,076,317
TOTAL LIABILITIES	126,000	104,211	108,244	114,922	5,849,429	5,679,465	5,497,040	5,305,649	5,104,852	4,894,187	4,673,172	4,441,298
Net Assets	29,467,000	29,725,672	29,816,380	29,973,820	41,864,390	42,265,109	41,947,975	41,647,819	41,365,450	41,101,522	40,856,715	40,645,657
EQUITY												
Retained Earnings	18,233,000	18,491,672	18,582,380	18,739,820	30,630,390	31,031,109	30,713,975	30,413,819	30,131,450	29,867,522	29,622,715	29,411,657
Revaluation Reserves	11,234,000	11,234,000	11,234,000	11,234,000	11,234,000	11,234,000	11,234,000	11,234,000	11,234,000	11,234,000	11,234,000	11,234,000
Other Reserves	- 1,201,000											,25 . ,00
Council Equity Interest	29,467,000	29,725,672	29,816,380	29,973,820	41,864,390	42,265,109	41,947,975	41,647,819	41,365,450	41,101,522	40,856,715	40,645,657
	,, ,000			,,,	,,	,_50,.00	,,	,,	,250, .00	,,	,	,
Non-controlling equity interests Total Equity	29,467,000	29,725,672	29,816,380	29,973,820	41,864,390	42,265,109	41,947,975	41,647,819	41,365,450	41,101,522	40,856,715	40,645,657

0 Year Financial Plan for the Years ending 30 June 2033												
ASH FLOW STATEMENT - WATER FUND cenario: PESS WTP (Loan/Res) yr 1 3.7%, 2-4 7.5% (user), 5-10 2.	Actuals 2021/22	Current Year 2022/23	2023/24	2024/25	2025/26	2026/27	Projected 2027/28	Years 2028/29	2029/30	2030/31	2031/32	2032/33
ash Flows from Operating Activities	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
eceipts:												
ates & Annual Charges	-	825,536	887,761	956,147	794,489	859,674	880,873	903,350	926,390	950,005	974,211	999,022
ser Charges & Fees	-	1,448,832 111,267	1,305,087	1,331,203 293,119	2,050,612 175,730	2,265,587 74,669	2,331,827 92,379	2,390,123 96,888	2,449,876	2,511,123 106,074	2,573,901	2,638,248 110,840
vestment & Interest Revenue Received ants & Contributions	-	118,081	271,651 10,000	10,000	11,260,000	10,000	10,000	10,000	128,619 10,000	10,000	111,066 10,000	10,000
nds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
er	-	-	-	-	-	-	-	-	-	-	-	-
ments:		(070,000)	(054.000)	(070 505)	(00= 044)	(00 4 705)				/ 40= 000		/4== 000
ployee Benefits & On-Costs terials & Contracts	-	(372,280) (1,232,854)	(354,668) (1,325,820)	(370,525) (1,364,469)	(385,241) (1,397,449)	(394,765) (1,429,023)	(404,526) (2,012,145)	(414,531) (2,061,285)	(424,786) (2,111,641)	(435,296) (2,163,245)	(446,069) (2,216,128)	(457,220) (2,271,481)
rowing Costs		(1,202,004)	(1,020,020)	(1,004,403)	(1,007,440)	(272,864)	(264,264)	(255,243)	(245,781)	(235,858)	(225,449)	(214,531)
nds & Deposits Refunded	-	-	-	-	-	-	-	-		-	-	-
er	-		-	-	-	-	-	-	-	-	-	-
Cash provided (or used in) Operating Activities	-	898,581	794,012	855,476	12,498,141	1,113,278	634,144	669,302	732,676	742,803	781,532	814,877
sh Flows from Investing Activities												
eipts:												
e of Investment Securities	-	313,367	-	-	-	-	-	-	364,853	-	-	-
e of Investment Property e of Real Estate Assets	-		-	-	-	-	-	-	-	-	-	-
e of Infrastructure, Property, Plant & Equipment			-	-	-	-	-	-	-	-	-	-
e of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
e of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
e of Interests in Joint Ventures & Associates	-		-	-	-	-	-	-	-	-	-	-
e of Disposal Groups ierred Debtors Receipts		35,995	36,437	37,512	38,877	40,559	11,957	-	-	-	-	-
tributions Received from Joint Ventures & Associates	-	-	-		-	-0,000	- 1,337	-	-	-	-	
er Investing Activity Receipts	-		-	-	-	-	-	-	-	-	-	-
ments:												
chase of Investment Securities chase of Investment Property	-		-	-	-	-	-	-	-	-	-	
chase of Infrastructure, Property, Plant & Equipment	-	(1,560,943)	(385,000)	(735,000)	(17,360,000)	(485,000)	(385,000)	(385,000)	(3,085,000)	(385,000)	(385,000)	(385,000)
chase of Real Estate Assets	-	(1,000,010)	(000,000)	(700,000)	(11,000,000)	(100,000)	(000,000)	(000,000)	(0,000,000)	(000,000)	-	(000,000)
chase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
chase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
erred Debtors & Advances Made tributions Paid to Joint Ventures & Associates	-		-	-	-	-	-	-	-	-	-	-
er Investing Activity Payments			-	-	-	-	-	-	-	-	-	-
Cash provided (or used in) Investing Activities		(1,211,581)	(348,563)	(697,488)	(17,321,123)	(444,441)	(373,043)	(385,000)	(2,720,147)	(385,000)	(385,000)	(385,000)
		(1,211,301)	(040,000)	(007,400)	(17,021,120)	(+++,++1)	(070,040)	(000,000)	(2,720,147)	(000,000)	(000,000)	(000,000)
sh Flows from Financing Activities ceipts:												
ceeds from Borrowings & Advances	-		-	-	5,750,000	-	-	-	-	-	-	-
ceeds from Finance Leases	-	-	-	-		-	-	-	-	-	-	-
er Financing Activity Receipts	-	•	-	-	-	-	-	-	-	-	-	-
/ments: payment of Borrowings & Advances			_	_	_	(175,980)	(184,581)	(193,601)	(203,063)	(212,987)	(223,395)	(234,313)
payment of borrowings & Advances payment of lease liabilities (principal repayments)			-	-	-	(170,000)	(104,001)	(100,001)	(200,000)	(212,307)	(220,000)	(204,010)
tributions to non-controlling interests	-		-	-	-	-	-	-	-	-	-	-
er Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
		 -	-	-	5,750,000	(175,980)	(184,581)	(193,601)	(203,063)	(212,987)	(223,395)	(234,313)
t Cash Flow provided (used in) Financing Activities	-								(0.400.500)		470 407	195,564
	-	(313,000)	445,449	157,988	927,018	492,857	76,520	90,701	(2,190,533)	144,816	173,137	195,504
Increase/(Decrease) in Cash & Cash Equivalents	- - -	(313,000)	445,449 0	157,988 445,449	927,018 603,437	492,857 1,530,455	76,520 2,023,312	90,701	(2,190,533) 2,190,533	144,816	1/3,13/	317,953
Increase/(Decrease) in Cash & Cash Equivalents		313,000	0	445,449	603,437	1,530,455	2,023,312	2,099,832	2,190,533	-	144,816	317,953
Increase/(Decrease) in Cash & Cash Equivalents	313,000									144,816		
Increase/(Decrease) in Cash & Cash Equivalents s: Cash & Cash Equivalents - beginning of year sh & Cash Equivalents - end of the year		313,000	0 445,449	445,449 603,437	603,437 1,530,455	1,530,455 2,023,312	2,023,312 2,099,832	2,099,832 2,190,533	2,190,533	144,816	144,816 317,953	317,953 513,517
Increase/(Decrease) in Cash & Cash Equivalents s: Cash & Cash Equivalents - beginning of year sh & Cash Equivalents - end of the year sh & Cash Equivalents - end of the year	313,000	313,000	445,449 445,449	445,449 603,437	603,437 1,530,455	1,530,455 2,023,312 2,023,312	2,023,312 2,099,832 2,099,832	2,099,832 2,190,533 2,190,533	2,190,533	144,816 144,816	144,816 317,953 317,953	317,953 513,517 513,517
Increase/(Decrease) in Cash & Cash Equivalents s: Cash & Cash Equivalents - beginning of year sh & Cash Equivalents - end of the year stiments - end of the year		313,000	0 445,449	445,449 603,437	603,437 1,530,455	1,530,455 2,023,312	2,023,312 2,099,832	2,099,832 2,190,533	2,190,533	144,816	144,816 317,953	317,953 513,517
Increase/(Decrease) in Cash & Cash Equivalents s: Cash & Cash Equivalents - beginning of year sh & Cash Equivalents - end of the year sh & Cash Equivalents - end of the year structure - end of the year sh, Cash Equivalents & Investments - end of the year	313,000 6,050,000	313,000 0 5,736,633	445,449 5,736,633	603,437 603,437 5,736,633	1,530,455 1,530,455 5,736,633	1,530,455 2,023,312 2,023,312 5,736,633	2,023,312 2,099,832 2,099,832 5,736,633	2,099,832 2,190,533 2,190,533 5,736,633	2,190,533	144,816 144,816 5,371,780	317,953 317,953 5,371,780	317,953 513,517 513,517 5,371,780
sh & Cash Equivalents - end of the year sh & Cash Equivalents - end of the year sh & Cash Equivalents - end of the year sh & Cash Equivalents - end of the year structure - end of the year sh, Cash Equivalents & Investments - end of the year presenting:	313,000 6,050,000 6,363,000	313,000 0 5,736,633 5,736,633	445,449 445,449 5,736,633 6,182,082	603,437 603,437 5,736,633 6,340,070	1,530,455 1,530,455 1,530,455 5,736,633 7,267,089	1,530,455 2,023,312 2,023,312 5,736,633 7,759,945	2,099,832 2,099,832 2,099,832 5,736,633 7,836,466	2,099,832 2,190,533 2,190,533 5,736,633 7,927,166	2,190,533 - - 5,371,780 5,371,780	144,816 144,816 5,371,780 5,516,596	317,953 317,953 317,953 5,371,780 5,689,733	317,953 513,517 513,517 5,371,780 5,885,297
t Cash Flow provided (used in) Financing Activities t Increase/(Decrease) in Cash & Cash Equivalents is: Cash & Cash Equivalents - beginning of year sh & Cash Equivalents - end of the year estments - end of the year sh, Cash Equivalents & Investments - end of the year epresenting: ternal Restrictions ternal Restrictions	313,000 6,050,000	313,000 0 5,736,633	445,449 5,736,633	603,437 603,437 5,736,633	1,530,455 1,530,455 5,736,633	1,530,455 2,023,312 2,023,312 5,736,633	2,023,312 2,099,832 2,099,832 5,736,633	2,099,832 2,190,533 2,190,533 5,736,633	2,190,533	144,816 144,816 5,371,780	317,953 317,953 5,371,780	317,953 513,517 513,517 5,371,780

Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2033 EQUITY STATEMENT - WATER FUND	Actuals	Current Year					Projected	l Voore				
Scenario: PESS WTP (Loan/Res) yr 1 3.7%, 2-4 7.5% (user), 5-10 2.	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
Scenario. FESS WTF (Loan/nes) yr 1 3.7 %, 2-4 7.5 % (user), 5-10 2.	\$	\$	\$	\$	\$	\$	\$	\$	2029/30 \$	\$	\$	2032/33 \$
				·	·	·	·	·	·	·	·	
Opening Balance (as at 1/7)	27,802,000	29,467,000	29,725,672	29,816,380	29,973,820	41,864,390	42,265,109	41,947,975	41,647,819	41,365,450	41,101,522	40,856,715
Adjustments to opening balance	-	-	-	-	-	-	-	-	-	-	-	
Restated opening Balance (as at 1/7)	27,802,000	29,467,000	29,725,672	29,816,380	29,973,820	41,864,390	42,265,109	41,947,975	41,647,819	41,365,450	41,101,522	40,856,715
Net Operating Result for the Year	(376,000)	258,672	90,708	157,440	11,890,570	400,720	(317,135)	(300,156)	(282,369)	(263,928)	(244,806)	(211,058)
Adjustments to net operating result	-		-	-	-	-	-	-	-	-	-	_
Restated Net Operating Result for the Year	(376,000)	258,672	90,708	157,440	11,890,570	400,720	(317,135)	(300,156)	(282,369)	(263,928)	(244,806)	(211,058)
Other Comprehensive Income												
- Correction of prior period errors	-		-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of IPP&E	2,041,000	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of available for sale investments	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on available for sale investments recognised in operating	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of other reserves	-	-	-	=	-	-	-	-	=	-	-	-
- Realised (gain) loss from other reserves recognised in operating result	-		-	-	-	-	-	-	-	-	-	-
- Impairment loss (reversal) - financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Gain(/loss) on revaluation of financial assets at fair value through OCI (other t	-	-	-	-	-	-	-	-	-	-	-	-
- Gain(/loss) on revaluation of equity instruments at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Transfers to Income Statement	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (loss) reversal relating to I,PP&E	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (reversal) of available for sale investments to (from) operating res	-	-	-	-	-	-	-	-	-	-	-	-
- Joint ventures and associates	-	-	-	-	-	-	-	-	-	-	-	-
- Other reserves movements	-		-	-	-	-	-	-	-	-	-	-
- Other Movements (combined)			-	-	-	-	-	-	-	-	-	
Other Comprehensive Income	2,041,000	-	-	-	-	-	-	-	-	-	-	-
Total Comprehensive Income	1,665,000	258,672	90,708	157,440	11,890,570	400,720	(317,135)	(300,156)	(282,369)	(263,928)	(244,806)	(211,058)
Distributions to/(contributions from) non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	=
Transfers between Equity	-	-	-	-	=	-	=	=	-	=	-	-
Equity - Balance at end of the reporting period	29,467,000	29,725,672	29,816,380	29,973,820	41,864,390	42,265,109	41,947,975	41,647,819	41,365,450	41,101,522	40,856,715	40,645,657
					_	_		_		_		

Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2033												
INCOME STATEMENT - SEWER FUND	Actuals	Current Year					Projected	Vears				
Scenario: Rec Brln Sewer (Loan \$1.8m) 3.7% 1-2, 2.5% 3-10	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
Cochano. Nec Billi Cewer (Louis \$1.011) 5.7 % 1-2, 2.3 % 5-10	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations			·	•	·	·	·	·	·	·	·	<u> </u>
Revenue:												
Rates & Annual Charges	1,459,000	1,497,228	1,560,105	1,731,295	1,774,977	1,819,751	1,970,952	2,020,625	2,071,540	2,123,728	2,177,220	2,232,050
User Charges & Fees	164,000	176,852	177,971	184,481	189,043	193,720	198,513	203,425	208,461	213,623	218,913	224,336
Other Revenues	-	-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Operating Purposes	-	-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Capital Purposes	226,000	4,587,257	8,000	383,000	758,000	758,000	8,000	8,000	8,000	8,000	8,000	8,000
Interest & Investment Revenue	20,000	63,000	21,650	25,200	22,100	33,700	33,300	33,300	33,300	33,300	33,300	33,300
Other Income:												
Net Gains from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties		-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Income	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Gain		-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	1,869,000	6,324,337	1,767,726	2,323,977	2,744,120	2,805,170	2,210,764	2,265,350	2,321,301	2,378,650	2,437,434	2,497,686
Expenses from Continuing Operations												
Employee Benefits & On-Costs	377,000	338,710	347,790	363,441	377,978	387.428	397,113	407.041	417,217	427,648	438,339	449.297
Borrowing Costs	20,000	38,995	36,667	119,181	112.622	105,799	98,701	91,317	83,633	75,637	67,315	58,653
Materials & Contracts	792,000	708,658	712,769	756,659	775,575	794,965	848,839	870,060	891,811	914,106	936.959	960,383
Depreciation & Amortisation	311,000	352,800	407,721	477,470	486,784	496,285	539,475	550,030	560,795	571,776	582,976	594,400
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	
Impairment of receivables	_		_	_	_	_	_	_	_	_	_	_
Other Expenses	_		_	_	_	_	_	_	_	_	_	_
Interest & Investment Losses	_		_	_	_	_	_	_	_	_	_	_
Net Losses from the Disposal of Assets	_	_	_	_	-	_	_	-	_	_	_	_
Revaluation decrement/impairment of IPPE	_		_	_	_	_	_	_	_	_	_	_
Fair value decrement on investment properties	_		_	_	_	_	_	_	_	_	_	_
Joint Ventures & Associated Entities - Loss	_		_	_	_	_	_	_	_	_	_	_
Total Expenses from Continuing Operations	1,500,000	1,439,163	1,504,947	1,716,751	1,752,959	1,784,476	1,884,129	1,918,447	1,953,456	1,989,167	2,025,589	2,062,733
Operating Result from Continuing Operations	369,000	4,885,175	262,779	607,226	991,161	1,020,694	326,636	346,903	367,845	389,484	411,845	434,953
	333,333	.,000,0	202,110	001,==0	.,	.,020,00	0_0,000	0.0,000	007,010	000, 10 1	,	.0.,000
Discontinued Operations - Profit/(Loss)			-	-	-	-	-	-	-	-	-	
Net Profit/(Loss) from Discontinued Operations			-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	369,000	4,885,175	262,779	607,226	991,161	1,020,694	326,636	346,903	367,845	389,484	411,845	434,953
Net Operating Result before Grants and Contributions provided for												
Capital Purposes	143,000	297,917	254,779	224,226	233,161	262,694	318,636	338,903	359,845	381,484	403,845	426,953
	5,530	20.,0.7	20.,0	,0	200,.01	,	0.0,000	555,550	555,575	33.,.34	.00,0 10	,

ALANCE SHEET - SEWER FUND	Actuals	Current Year					Projected	Years				
cenario: Rec Brln Sewer (Loan \$1.8m) 3.7% 1-2, 2.5% 3-10	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/
SSETS	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	
urrent Assets												
ash & Cash Equivalents	137,000	_	225,869	114,905	_	167,541	674,113	1,203,444	1,756,452	1,789,227	2,292,319	2,820,95
vestments	2,300,000	598,603	598,603	598,603	513,508	513,508	513,508	513,508	513,508	513,508	513,508	513,50
eceivables	201,000	165,970	167,145	182,834	174,249	180,335	189,424	199,192	209,305	214,275	224,167	234,38
ventories	· -	· -		-	-	· -	· -	· -	· -	-	-	,
ontract assets and contract cost assets	130,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000	130,00
ther	-	-	-	-	-	-	-	-	-	-	-	
on-current assets classified as "held for sale"				-	-	-	-	-	-	-	-	
otal Current Assets	2,768,000	894,573	1,121,616	1,026,342	817,758	991,384	1,507,045	2,046,143	2,609,265	2,647,010	3,159,994	3,698,84
on-Current Assets												
restments	-	-	-	-	-	-	-	-	-	-	-	
eceivables	-	-	-	-	-	-	-	-	-	-	-	
ventories *	-	-	-	-	-	-	-	-	-	-	-	
ontract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-	-	
frastructure, Property, Plant & Equipment	16,365,000	23,032,764	24,775,043	25,297,573	26,310,788	26,964,504	26,575,028	26,174,999	25,764,204	25,892,428	25,559,452	25,215,0
vestment Property	-	-	-	-	-	-	-	-	-	-	-	
tangible Assets	-		-	-	-	-	-	-	-	-	-	
ight of use assets	-		-	-	-	-	-	-	-	-	-	
vestments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	
on-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	
ther	40.005.000		04 775 040	-		-	-	-	-	-	-	05.045.0
otal Non-Current Assets OTAL ASSETS	16,365,000 19,133,000	23,032,764 23,927,337	24,775,043 25,896,659	25,297,573 26,323,915	26,310,788 27,128,546	26,964,504 27,955,887	26,575,028 28,082,073	26,174,999 28,221,142	25,764,204 28,373,468	25,892,428 28,539,438	25,559,452 28,719,446	25,215,0 28,913,9
OTAL ASSLIS	19,133,000	23,321,331	23,090,039	20,323,913	27,120,340	21,955,001	20,002,073	20,221,142	20,373,400	20,339,430	20,719,440	20,913,9
ABILITIES												
urrent Liabilities												
ank Overdraft	-		-	-	_	-	-	-	-	-	-	
ayables	-	-	-	-	-	-	-	-	-	-	-	
come received in advance	-	-	-	-	-	-	-	-	-	-	-	
ontract liabilities	-	-	-	-	-	-	-	-	-	-	-	
ease liabilities	-	-	-	-	-	-	-	-	-	-	-	
orrowings	91,000	93,456	179,970	186,530	193,352	200,450	207,835	215,518	223,514	231,836	240,499	249,5
mployee benefit provisions	-	-	-	-	-	-	-	-	-	-	-	
ther provisions	-	-	-	-	-	-	-	-	-	-	-	
abilities associated with assets classified as "held for sale"				-	-	-	-	-	-	-	-	
otal Current Liabilities	91,000	93,456	179,970	186,530	193,352	200,450	207,835	215,518	223,514	231,836	240,499	249,5
on-Current Liabilities												
ayables	-	-	-	-	-	-	-	-	-	-	-	
come received in advance	-	-	-	-	-	-	-	-	-	-	-	
ontract liabilities	-		-	-	-	-	-	-	-	-	-	
ease liabilities									-	-	-	
prrowings	1,484,000	1,390,706	3,010,736	2,824,206	2,630,854	2,430,403	2,222,569	2,007,051	1,783,536	1,551,700	1,311,201	1,061,6
nployee benefit provisions		-	-	-	-	-	-	-	-	-	-	
ther provisions		-	-	-	-	-	-	-	-	-	-	
vestments Accounted for using the equity method abilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	
otal Non-Current Liabilities	1.484.000	1.390.706	3.010.736	2.824.206	2.630.854	2.430.403	2.222.569	2.007.051	1.783.536	1.551.700	1.311.201	1.061.6
OTAL LIABILITIES	1,575,000	1,484,162	3,190,706	3,010,736	2,824,206	2,630,853	2,430,404	2,222,569	2,007,050	1,783,536	1,551,700	1,311,2
et Assets	17,558,000	22,443,175	22,705,953	23,313,179	24,304,340	25,325,034	25,651,670	25,998,573	26,366,418	26,755,901	27,167,746	27,602,6
				•				· · · · ·	· · · · ·			, , , , , ,
QUITY												
etained Earnings	12,460,000	17,345,175	17,607,953	18,215,179	19,206,340	20,227,034	20,553,670	20,900,573	21,268,418	21,657,901	22,069,746	22,504,6
evaluation Reserves	5,098,000	5,098,000	5,098,000	5,098,000	5,098,000	5,098,000	5,098,000	5,098,000	5,098,000	5,098,000	5,098,000	5,098,0
ther Reserves			-	-	-	-	-	-	-	-	-	07
ouncil Equity Interest	17,558,000	22,443,175	22,705,953	23,313,179	24,304,340	25,325,034	25,651,670	25,998,573	26,366,418	26,755,901	27,167,746	27,602,6
on-controlling equity interests	_			_		_						

Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2033												
CASH FLOW STATEMENT - SEWER FUND	Actuals	Current Year					Projected	Years				
Scenario: Rec Brln Sewer (Loan \$1.8m) 3.7% 1-2, 2.5% 3-10	2021/22	2022/23	2023/24 \$	2024/25 \$	2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	2029/30 \$	2030/31 \$	2031/32 \$	2032/33 \$
Cash Flows from Operating Activities Receipts:			•	·	·				·			
lates & Annual Charges	-	1,495,505	1,561,618	1,715,032	1,779,702	1,815,721	1,967,198	2,016,403	2,067,212	2,119,292	2,172,674	2,227,390
ser Charges & Fees	-	166,241 62,364	177,903	184,091	190,660	193,486	198,273	203,180	208,209	213,364	218,649	224,065 28,010
estment & Interest Revenue Received ants & Contributions		4,587,257	19,029 8,000	26,164 383,000	24,343 758,000	31,878 758,000	28,204 8,000	28,000 8,000	27,766 8,000	33,024 8,000	28,220 8,000	8,000
ds & Deposits Received		-	-	-	-	-	-	-	-	-	-	-
er	-	48,000	-	-	-	-	-	-	-	-	-	-
ments: ployee Benefits & On-Costs		(338,710)	(347,790)	(363,441)	(377,978)	(387,428)	(397,113)	(407,041)	(417,217)	(427,648)	(438,339)	(449,297)
erials & Contracts		(708,658)	(712,769)	(756,659)	(775,575)	(794,965)	(848,839)	(870,060)	(891,811)	(914,106)	(936,959)	(960,383)
rowing Costs	-	(38,995)	(36,667)	(119,181)	(112,622)	(105,799)	(98,701)	(91,317)	(83,633)	(75,637)	(67,315)	(58,653)
ds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
er	-		-		-		-	-	-		-	
Cash provided (or used in) Operating Activities	-	5,273,005	669,324	1,069,007	1,486,530	1,510,894	857,022	887,165	918,527	956,289	984,929	1,019,132
ash Flows from Investing Activities												
ceipts: e of Investment Securities		1,701,397	_		85,095		_				_	_
le of Investment Property		1,701,007	-		-							
le of Real Estate Assets	-		-	-	-	-	-	-	-	-	-	
le of Infrastructure, Property, Plant & Equipment	-		-	-	-	-	-	-	-	-	-	
le of non-current assets classified as "held for sale" le of Intangible Assets			-	-	-		-	-	-	-	-	-
le of Interests in Joint Ventures & Associates			_		-			-				
e of Disposal Groups	-		-	-	-	-	-	-	-	-	-	-
erred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
tributions Received from Joint Ventures & Associates her Investing Activity Receipts			_	-	-	-			-	-		
ments:												
chase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
chase of Investment Property		(7,020,564)	(0.450.000)	(1,000,000)	(1,500,000)	(1,150,000)	(150,000)	(150,000)	(150,000)	(700,000)	(050,000)	(050,000)
chase of Infrastructure, Property, Plant & Equipment		(7,020,564)	(2,150,000)	(1,000,000)	(1,500,000)	(1,150,000)	(150,000)	(150,000)	(150,000)	(700,000)	(250,000)	(250,000)
chase of Intangible Assets			-	-	-	-	-	-	-	-	-	-
chase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
erred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
ntributions Paid to Joint Ventures & Associates her Investing Activity Payments												
Cash provided (or used in) Investing Activities		(5,319,167)	(2,150,000)	(1,000,000)	(1,414,905)	(1,150,000)	(150,000)	(150,000)	(150,000)	(700,000)	(250,000)	(250,000)
sh Flows from Financing Activities												
eceipts: oceeds from Borrowings & Advances			1,800,000									
oceeds from Finance Leases			-,550,000	-	-	-	-	-	-	-	-	-
her Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
yments: payment of Borrowings & Advances		(90,838)	(93,456)	(179,970)	(186,530)	(193,352)	(200,450)	(207,835)	(215,518)	(223,514)	(231,836)	(240,499)
payment of lease liabilities (principal repayments)		(30,030)	(33,430)	(179,970)	(100,000)	(190,002)	(200,400)	(207,000)	(210,010)	(220,014)	(201,000)	(240,439)
tributions to non-controlling interests	-		-	-	-	-	-	-	-	-	-	-
er Financing Activity Payments			-	-	-	-	-	-	-	-	-	-
Cash Flow provided (used in) Financing Activities	-	(90,838)	1,706,544	(179,970)	(186,530)	(193,352)	(200,450)	(207,835)	(215,518)	(223,514)	(231,836)	(240,499)
t Increase/(Decrease) in Cash & Cash Equivalents		(137,000)	225,869	(110,963)	(114,905)	167,541	506,572	529,330	553,008	32,775	503,093	528,633
us: Cash & Cash Equivalents - beginning of year		137,000	(0)	225,869	114,905	(0)	167,541	674,113	1,203,444	1,756,452	1,789,227	2,292,319
sh & Cash Equivalents - end of the year	137,000	(0)	225,869	114,905	(0)	167,541	674,113	1,203,444	1,756,452	1,789,227	2,292,319	2,820,953
on a Cash Equivalents - end of the year	137,000	(0)	223,003	114,303	(0)	107,541	074,113	1,203,444	1,730,432	1,703,227	2,292,313	2,020,933
ch & Cach Equivalents - and of the year	137,000	(0)	225,869	114,905	(0)	167,541	674.113	1,203,444	1,756,452	1,789,227	2,292,319	2,820,953
sh & Cash Equivalents - end of the year restments - end of the year	2,300,000	598,603	598,603	598,603	513,508	513,508	513,508	513,508	513,508	513,508	513,508	513,508
h, Cash Equivalents & Investments - end of the year	2,437,000	598,603	824,472	713,508	513,508	681,049	1,187,622	1,716,952	2,269,960	2,302,735	2,805,828	3,334,461
presenting: dernal Bestrictions	2,436,596	562,878	789,922	694,648	486,063	659,690	1,175,351	1,714,449	2,277,570	2,315,315	2,828,299	3,367,154
nternal Restrictions		-	- 55,522	-	-	-	-,		_,_,,,,,,,,	_,0.0,010	-,020,200	-
Inrestricted	404	35,725	34,550	18,860	27,445	21,359	12,271	2,503	(7,610)	(12,580)	(22,471)	(32,693)
	2,437,000	598,603	824,472	713,508	513,508	681,049	1,187,622	1,716,952	2,269,960	2,302,735	2,805,828	3,334,461

Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2033 EQUITY STATEMENT - SEWER FUND	Actuals	Current Year					Projected					
Scenario: Rec Brln Sewer (Loan \$1.8m) 3.7% 1-2, 2.5% 3-10	2021/22 \$	2022/23 \$	2023/24 \$	2024/25 \$	2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	2029/30 \$	2030/31 \$	2031/32 \$	2032/33 \$
Opening Balance (as at 1/7)	20,472,000	17,558,000	22,443,175	22,705,953	23,313,179	24,304,340	25,325,034	25,651,670	25,998,573	26,366,418	26,755,901	27,167,746
Adjustments to opening balance	-		-	-	-	-	-	-	-	=	-	-
Restated opening Balance (as at 1/7)	20,472,000	17,558,000	22,443,175	22,705,953	23,313,179	24,304,340	25,325,034	25,651,670	25,998,573	26,366,418	26,755,901	27,167,746
Net Operating Result for the Year	369,000	4,885,175	262,779	607,226	991,161	1,020,694	326,636	346,903	367,845	389,484	411,845	434,953
Adjustments to net operating result	-		-	-	-	-	-	-	-	-	-	-
Restated Net Operating Result for the Year	369,000	4,885,175	262,779	607,226	991,161	1,020,694	326,636	346,903	367,845	389,484	411,845	434,953
Other Comprehensive Income												
- Correction of prior period errors	-		-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of IPP&E	(3,283,000)	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of available for sale investments	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on available for sale investments recognised in operating	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of other reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss from other reserves recognised in operating result	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment loss (reversal) - financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	=	-
- Gain(/loss) on revaluation of financial assets at fair value through OCI (other	-	-	-	-	-	-	-	-	-	-	=	-
- Gain(/loss) on revaluation of equity instruments at fair value through OCI	-	-	-	-	-	-	-	-	-	-	=	-
- Transfers to Income Statement	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (loss) reversal relating to I,PP&E	-		-	-	-	-	-	-	-	-	-	-
- Impairment (reversal) of available for sale investments to (from) operating res	-		-	-	-	-	-	-	-	-	-	-
- Joint ventures and associates	-		-	-	-	-	-	-	-	-	-	-
- Other reserves movements	-		-	-	-	-	-	-	-	-	-	-
- Other Movements (combined)	-		-	-	-	-	-	-	-	-	-	
Other Comprehensive Income	(3,283,000)	-	-	-	-	-	-	-	-	-	-	-
Total Comprehensive Income	(2,914,000)	4,885,175	262,779	607,226	991,161	1,020,694	326,636	346,903	367,845	389,484	411,845	434,953
Distributions to/(contributions from) non-controlling interests	-		_	-	-	-	-	-	-	=	-	=
Transfers between Equity	-	-	-	-	=	-	=	=	-	=	-	-
Equity - Balance at end of the reporting period	17,558,000	22,443,175	22,705,953	23,313,179	24,304,340	25,325,034	25,651,670	25,998,573	26,366,418	26,755,901	27,167,746	27,602,699

Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2033												
INCOME STATEMENT - SEWER FUND	Actuals	Current Year					Projected	Vears				
Scenario: Brln Sewer (Grant/Res) 3.7% yr 1-2, 2.5% yr 3-10	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
Coonsider 2 in Control (Changride) 6 in 70 ft 1 = 1 = 10 70 ft 0 10	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations		·	·	•	•	•	•	•	•		•	·
Revenue:												
Rates & Annual Charges	1,459,000	1,497,228	1,560,105	1,731,295	1,774,977	1,819,751	1,970,952	2,020,625	2,071,540	2,123,728	2,177,220	2,232,050
User Charges & Fees	164,000	176,852	177,971	184,481	189,043	193,720	198,513	203,425	208,461	213,623	218,913	224,336
Other Revenues	-	-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Operating Purposes	-	-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Capital Purposes	226,000	4,587,257	1,353,000	383,000	758,000	758,000	8,000	8,000	8,000	8,000	8,000	8,000
Interest & Investment Revenue	20,000	63,000	21,650	25,200	22,100	33,700	33,300	33,300	33,300	33,300	33,300	33,300
Other Income:												
Net Gains from the Disposal of Assets		-	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties			-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed		-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables			-	-	-	-	-	-	-	-	-	-
Other Income	-	-	-	-	-	-	-	-	-	=	-	-
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	=	-	-
Total Income from Continuing Operations	1,869,000	6,324,337	3,112,726	2,323,977	2,744,120	2,805,170	2,210,764	2,265,350	2,321,301	2,378,650	2,437,434	2,497,686
Expenses from Continuing Operations												
Employee Benefits & On-Costs	377,000	338,710	347,790	363,441	377,978	387,428	397,113	407.041	417,217	427,648	438,339	449,297
Borrowing Costs	20,000	38,995	36,667	34,280	31,832	29,322	26,747	24,107	21,399	18,622	15,775	12,854
Materials & Contracts	792,000	708,658	712,769	756,659	775,575	794,965	848,839	870.060	891,811	914,106	936.959	960,383
Depreciation & Amortisation	311,000	352,800	407,721	477,470	486,784	496,285	539,475	550,030	560,795	571,776	582,976	594,400
Impairment of investments	-	-			-100,704	-100,200	-	-	-	-	-	-
Impairment of receivables		_	_	_	_	_	_	_	_	_	_	_
Other Expenses			_	_	_	_	_	_	_	_	_	_
Interest & Investment Losses				_			_				_	
Net Losses from the Disposal of Assets			_	_	_	_	_	_	_	_	_	_
Revaluation decrement/impairment of IPPE		_	_	_	_	_	_	_	_	_	_	_
Fair value decrement on investment properties			_	_	_	_	_	_	_	_	_	_
Joint Ventures & Associated Entities - Loss				_			_			_	_	
Total Expenses from Continuing Operations	1,500,000	1,439,163	1,504,947	1,631,850	1,672,170	1,707,999	1,812,175	1,851,237	1,891,222	1,932,152	1,974,048	2,016,934
Operating Result from Continuing Operations	369,000	4,885,175	1,607,779	692,127	1,071,950	1,097,171	398,590	414,113	430,079	446.498	463,385	480,752
operating result from continuing operations	303,000	4,005,175	1,007,773	032,127	1,071,550	1,037,171	330,330	414,113	430,013	440,430	403,303	400,732
Discontinued Operations - Profit/(Loss)			=	<u> </u>	<u> </u>	=	<u> </u>	=	=	=	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-		-	-	-	-	-	-	-
Net Operating Result for the Year	369,000	4,885,175	1,607,779	692,127	1,071,950	1,097,171	398,590	414,113	430,079	446,498	463,385	480,752
Net Operating Result before Grants and Contributions provided for												
Capital Purposes	143,000	297,917	254,779	309,127	313,950	339,171	390,590	406,113	422,079	438,498	455,385	472,752
p	5,556	20.,0.7	20 ., 0	,	5.5,550		555,550	,	,	.55, .56	.00,000	,

ALANCE SHEET - SEWER FUND	Actuals	Current Year					Projected	l Years				
cenario: Brln Sewer (Grant/Res) 3.7% yr 1-2, 2.5% yr 3-10	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/3
SSETS	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	
urrent Assets												
ash & Cash Equivalents	137,000			56,329	23,685	358,580	1,032,507	1,729,192	2,449,555	2,649,685	3,320,132	4,016,12
vestments	2,300,000	598,603	374,022	374,022	374,022	374,022	374,022	374,022	374,022	374,022	374,022	374,02
eceivables	201,000	165,970	162,595	180,020	173,108	180,867	191,629	203,071	214,858	221,501	233,067	244,96
ventories	· -	· -		-	-	-	-	-	· -	-	-	,
ontract assets and contract cost assets	130,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000	130,00
her		-	-	-	-	-	-	-	-	-	-	
on-current assets classified as "held for sale"				-	-	-	-	-	-	-	-	
etal Current Assets	2,768,000	894,573	666,616	740,370	700,814	1,043,469	1,728,158	2,436,285	3,168,434	3,375,208	4,057,220	4,765,10
n-Current Assets												
estments	-	-	-	-	-	-	-	-	-	-	-	
eceivables	-	-	-	-	-	-	-	-	-	-	-	
ventories	-	-	-	-	-	-	-	-	-	-	-	
ntract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-	-	
rastructure, Property, Plant & Equipment	16,365,000	23,032,764	24,775,043	25,297,573	26,310,788	26,964,504	26,575,028	26,174,999	25,764,204	25,892,428	25,559,452	25,215,0
restment Property	-	-	-	-	-	-	-	-	-	-	-	
angible Assets		-	-	-	-	-	-	-	-	-	-	
ght of use assets		-	-	-	-	-	-	-	-	-	-	
vestments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	
on-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	
her	- 10.005.000			-	-	-	-	-	-	-	-	05.045.0
otal Non-Current Assets OTAL ASSETS	16,365,000 19,133,000	23,032,764 23,927,337	24,775,043 25,441,659	25,297,573 26,037,943	26,310,788 27,011,602	26,964,504 28,007,972	26,575,028 28,303,186	26,174,999 28,611,283	25,764,204 28,932,638	25,892,428 29,267,636	25,559,452 29,616,672	25,215,05 29,980,1 5
THE AGGETG	10,100,000	20,027,007	20,441,000	20,007,040	27,011,002	20,007,072	20,000,100	20,011,200	20,002,000	20,207,000	20,010,012	20,000,11
ABILITIES												
urrent Liabilities												
ank Overdraft	-	-	-	-	-	-	-	-	-	-	-	
ayables		-	-	-	-	-	-	-	-	-	-	
come received in advance	-	-	-	-	-	-	-	-	-	-	-	
ontract liabilities	-	-	-	-	-	-	-	-	-	-	-	
ase liabilities	04.000	- 00.450	05.040	00.004	-	400.070	-	400 704	-	-	447.000	400.0
prowings	91,000	93,456	95,843	98,291	100,801	103,376	106,016	108,724	111,501	114,349	117,269	120,26
nployee benefit provisions	-		-	-	-	-	-	-	-	-	-	
her provisions abilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	
otal Current Liabilities	91,000	93,456	95,843	98,291	100,801	103,376	106,016	108,724	111,501	114,349	117,269	120,26
	31,000	33,430	33,040	30,231	100,001	100,570	100,010	100,724	111,501	114,040	117,200	120,20
n-Current Liabilities												
yables		-	-	-	-	-	-	-	-	-	-	
come received in advance	•	-	-	-	-	-	-	-	-	-	-	
ntract liabilities	•	-	-	-	-	-	-	-	-	-	-	
ase liabilities	1 404 000	1 000 700	1 004 000	1 100 F70	1 005 771	-	- 000 070	777.055	-	- FE1 000	404 500	014.0
prowings nployee benefit provisions	1,484,000	1,390,706	1,294,863	1,196,572	1,095,771	992,395	886,379	777,655	666,154	551,806	434,536	314,27
her provisions	-	-	-	-	-	-	-	-	-	-	-	
vestments Accounted for using the equity method				-	_	-	-	-				
abilities associated with assets classified as "held for sale"				_	_		_					
otal Non-Current Liabilities	1,484,000	1.390.706	1.294.863	1.196.572	1.095.771	992.395	886.379	777.655	666.154	551.806	434.536	314.27
OTAL LIABILITIES	1,575,000	1,484,162	1,390,706	1,294,863	1,196,572	1,095,771	992,395	886,379	777,655	666,155	551,805	434,53
et Assets	17,558,000	22,443,175	24,050,953	24,743,080	25,815,030	26,912,201	27,310,791	27,724,904	28,154,983	28,601,481	29,064,866	29,545,61
ALUEN/												
QUITY	40 400 000	47.045.475	40.050.050	10.045.000	00 747 000	04.04.1.001	00.040.704	00.000.007	00.050.000	00 500 101	00 000 000	04 447
tained Earnings	12,460,000	17,345,175	18,952,953	19,645,080	20,717,030	21,814,201	22,212,791	22,626,904	23,056,983	23,503,481	23,966,866	24,447,61
valuation Reserves	5,098,000	5,098,000	5,098,000	5,098,000	5,098,000	5,098,000	5,098,000	5,098,000	5,098,000	5,098,000	5,098,000	5,098,00
ner Reserves	17.558.000	22,443,175	24,050,953	24,743,080	25,815,030	26,912,201	27,310,791	27,724,904	28,154,983	28,601,481	29,064,866	29,545,61
ouncil Equity Interest	17,558,000	22,443,175	24,000,903	24,743,080	∠5,615,030	20,912,201	27,310,791	21,124,904	∠8,134,983	∠0,0U1,401	∠9,004,806	29,545,618
on-controlling equity interests	-	-	-	-	-	-	-	-	-	-	-	

Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2033 CASH FLOW STATEMENT - SEWER FUND	Actuals	Current Year					Projected	Years				
Scenario: Brln Sewer (Grant/Res) 3.7% yr 1-2, 2.5% yr 3-10	2021/22	2022/23	2023/24 \$	2024/25 \$	2025/26 \$	2026/27 \$	2027/28	2028/29	2029/30 \$	2030/31 \$	2031/32 \$	2032/33 \$
Cash Flows from Operating Activities Receipts:		· · · ·	*	· · · · · · · · · · · · · · · · · · ·	· · · · · · · · · · · · · · · · · · ·	· · · · · ·	· · · · · · · · · · · · · · · · · · ·	· · · · · ·	· · · · · · · · · · · · · · · · · · ·	· · · · · · · · · · · · · · · · · · ·	· · · · · · · · · · · · · · · · · · ·	· · · · · ·
Rates & Annual Charges	-	1,495,505	1,561,618	1,715,032	1,779,702	1,815,721	1,967,198	2,016,403	2,067,212	2,119,292	2,172,674	2,227,390
User Charges & Fees		166,241	177,903	184,091	190,660	193,486	198,273	203,180	208,209	213,364	218,649	224,065
Investment & Interest Revenue Received Grants & Contributions		62,364 4,587,257	23,579 1,353,000	24,429 383,000	22,670 758,000	30,204 758,000	26,531 8,000	26,326 8,000	26,093 8,000	31,350 8,000	26,546 8,000	26,337 8,000
Bonds & Deposits Received		4,367,237	1,353,000	363,000	756,000	756,000	5,000	5,000	5,000	6,000	5,000	5,000
Other		48,000	-	-	-	-	-	-	-	-	-	
Payments:												
Employee Benefits & On-Costs		(338,710)	(347,790)	(363,441)	(377,978)	(387,428)	(397,113)	(407,041)	(417,217)	(427,648)	(438,339)	(449,297)
Materials & Contracts Borrowing Costs		(708,658) (38,995)	(712,769) (36,667)	(756,659) (34,280)	(775,575) (31,832)	(794,965) (29,322)	(848,839) (26,747)	(870,060) (24,107)	(891,811) (21,399)	(914,106) (18,622)	(936,959) (15,775)	(960,383) (12,854)
Bonds & Deposits Refunded		(30,333)	(30,007)	(34,200)	(31,032)	(23,322)	(20,747)	(24,107)	(21,000)	(10,022)	(13,773)	(12,054)
Other		-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Operating Activities	-	5,273,005	2,018,874	1,152,172	1,565,646	1,585,697	927,303	952,701	979,087	1,011,630	1,034,796	1,063,257
Cash Flows from Investing Activities Receipts:												
Sale of Investment Securities		1,701,397	224,581	-	-	-	-	-	_	-	_	
Sale of Investment Property		,		-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets			-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment Sale of non-current assets classified as "held for sale"		-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets			_			-		-	-	-	-	-
Sale of Interests in Joint Ventures & Associates			-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates Other Investing Activity Receipts												
Payments:			_	_	_	_	_	_		_		_
Purchase of Investment Securities			-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property												
Purchase of Infrastructure, Property, Plant & Equipment		(7,020,564)	(2,150,000)	(1,000,000)	(1,500,000)	(1,150,000)	(150,000)	(150,000)	(150,000)	(700,000)	(250,000)	(250,000)
Purchase of Real Estate Assets Purchase of Intangible Assets				-	-	-	-	-	-	-	-	
Purchase of Interests in Joint Ventures & Associates			-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made			-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates			-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments			-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities		(5,319,167)	(1,925,419)	(1,000,000)	(1,500,000)	(1,150,000)	(150,000)	(150,000)	(150,000)	(700,000)	(250,000)	(250,000)
Cash Flows from Financing Activities Receipts:												
Proceeds from Borrowings & Advances			-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases		-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts Payments:			-	-	-	-	-	-	-	-	-	-
Repayment of Borrowings & Advances		(90,838)	(93,456)	(95,843)	(98,291)	(100,801)	(103,376)	(106,016)	(108,724)	(111,501)	(114,349)	(117,269)
Repayment of lease liabilities (principal repayments)		(,,	(55, 155)	(,)	(==,===,	(,,	(100,010)	(100,010)	(100), -17	(, = ,	(****,=****)	(,===,
Distributions to non-controlling interests		-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	•		-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	(90,838)	(93,456)	(95,843)	(98,291)	(100,801)	(103,376)	(106,016)	(108,724)	(111,501)	(114,349)	(117,269)
Net Increase/(Decrease) in Cash & Cash Equivalents		(137,000)	(0)	56,329	(32,645)	334,896	673,927	696,685	720,363	200,129	670,447	695,988
plus: Cash & Cash Equivalents - beginning of year		137,000	(0)	(0)	56,329	23,685	358,580	1,032,507	1,729,192	2,449,555	2,649,685	3,320,132
Cash & Cash Equivalents - end of the year	137,000	(0)	(0)	56,329	23,685	358,580	1,032,507	1,729,192	2,449,555	2,649,685	3,320,132	4,016,120
Cash & Cash Equivalents - end of the year	137,000	(0)	(0)	56,329	23,685	358,580	1,032,507	1,729,192	2,449,555	2,649,685	3,320,132	4,016,120
Investments - end of the year	2,300,000	598,603	374,022	374,022	374,022	374,022	374,022	374,022	374,022	374,022	374,022	374,022
Cash, Cash Equivalents & Investments - end of the year	2,437,000	598,603	374,022	430,351	397,706	732,602	1,406,529	2,103,214	2,823,577	3,023,706	3,694,154	4,390,142
Representing:												
- External Restrictions	2,436,596	562,878	334,922	408,676	369,120	711,775	1,396,464	2,104,590	2,836,740	3,043,513	3,725,526	4,433,409
- Internal Restricitons												
- Unrestricted	2,437,000	35,725 598,603	39,100 374,022	21,675 430,351	28,586 397,706	20,827 732,602	10,065 1,406,529	(1,376) 2,103,214	(13,163) 2,823,577	(19,807) 3,023,706	(31,372) 3,694,154	(43,267) 4,390,142
	2,437,000	590,003	3/4,022	430,331	391,100	132,002	1,400,329	2,103,214	2,023,311	3,023,700	3,034,134	4,330,142

Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2033 EQUITY STATEMENT - SEWER FUND	Actuals	Current Year					Projected	l Years				
Scenario: Brln Sewer (Grant/Res) 3.7% yr 1-2, 2.5% yr 3-10	2021/22 \$	2022/23 \$	2023/24 \$	2024/25 \$	2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	2029/30 \$	2030/31 \$	2031/32 \$	2032/33 \$
Opening Balance (as at 1/7)	20,472,000	17,558,000	22,443,175	24,050,953	24,743,080	25,815,030	26,912,201	27,310,791	27,724,904	28,154,983	28,601,481	29,064,866
Adjustments to opening balance			-	-	-	-	-	-	-	-	-	
Restated opening Balance (as at 1/7)	20,472,000	17,558,000	22,443,175	24,050,953	24,743,080	25,815,030	26,912,201	27,310,791	27,724,904	28,154,983	28,601,481	29,064,866
Net Operating Result for the Year	369,000	4,885,175	1,607,779	692,127	1,071,950	1,097,171	398,590	414,113	430,079	446,498	463,385	480,752
Adjustments to net operating result		1 005 175	-	-			-	-	400.070	-	-	100 750
Restated Net Operating Result for the Year	369,000	4,885,175	1,607,779	692,127	1,071,950	1,097,171	398,590	414,113	430,079	446,498	463,385	480,752
Other Comprehensive Income												
- Correction of prior period errors	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of IPP&E	(3,283,000)	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of available for sale investments	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on available for sale investments recognised in operating	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of other reserves	-	-	-	-	-	-	=	-	-	-	-	-
- Realised (gain) loss from other reserves recognised in operating result	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment loss (reversal) - financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Gain(/loss) on revaluation of financial assets at fair value through OCI (other t	-	-	-	-	-	-	-	-	-	-	-	-
- Gain(/loss) on revaluation of equity instruments at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Transfers to Income Statement	-	-	-	-	-	-	=	-	-	=	-	-
- Impairment (loss) reversal relating to I,PP&E	-		-	-	-	-	-	-	-	-	-	-
- Impairment (reversal) of available for sale investments to (from) operating res	-	-	-	-	-	-	-	-	-	-	-	-
- Joint ventures and associates	-	-	-	-	-	-	-	-	-	-	-	-
- Other reserves movements	-	-	-	-	=	=	=	=	=	=	-	=
- Other Movements (combined)	(0.000.000)		-	-	-	-	-	-	-	-	-	
Other Comprehensive Income	(3,283,000)	-	-	-	-	-	-	-	-	-	-	-
Total Comprehensive Income	(2,914,000)	4,885,175	1,607,779	692,127	1,071,950	1,097,171	398,590	414,113	430,079	446,498	463,385	480,752
Distributions to/(contributions from) non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	17,558,000	22,443,175	24,050,953	24,743,080	25,815,030	26,912,201	27,310,791	27,724,904	28,154,983	28,601,481	29,064,866	29,545,618

Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2033												
INCOME STATEMENT - SEWER FUND	Actuals	Current Year					Projected	Veare				
Scenario: Pess Brln Sewer (Res/Loan) 3.7% 1-2, 2.5% 3-10	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
Scenario. Pess Brill Sewer (nes/Loan) 5.7 /6 1-2, 2.5 /6 5-10	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations			,	·	·	·	·	·	·	·	·	<u> </u>
Revenue:												
Rates & Annual Charges	1,459,000	1,497,228	1,560,105	1,731,295	1,774,977	1,819,751	1,970,952	2,020,625	2,071,540	2,123,728	2,177,220	2,232,050
User Charges & Fees	164,000	176,852	177,971	184,481	189,043	193,720	198,513	203,425	208,461	213,623	218,913	224,336
Other Revenues	-	-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Operating Purposes		-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Capital Purposes	226,000	4,587,257	8,000	383,000	758,000	758,000	8,000	8,000	8,000	8,000	8,000	8,000
Interest & Investment Revenue	20,000	63,000	20,685	19,040	16,932	29,800	29,500	29,500	29,500	29,500	29,500	29,500
Other Income:												
Net Gains from the Disposal of Assets		-	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties		-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed		-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables		-	-	-	-	-	-	-	-	-	-	-
Other Income		-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Gain		-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	1,869,000	6,324,337	1,766,761	2,317,817	2,738,952	2,801,270	2,206,964	2,261,550	2,317,501	2,374,850	2,433,634	2,493,886
Expenses from Continuing Operations												
Employee Benefits & On-Costs	377,000	338,710	347,790	363,441	377,978	387.428	397,113	407.041	417,217	427,648	438,339	449.297
Borrowing Costs	20,000	38,995	36,667	100,314	94,669	88,804	82,712	76,381	69,803	62,967	55,862	48.475
Materials & Contracts	792,000	708,658	712,769	756,659	775,575	794,965	848,839	870.060	891,811	914,106	936.959	960,383
Depreciation & Amortisation	311,000	352,800	407,721	477,470	486,784	496,285	539,475	550,030	560,795	571,776	582,976	594,400
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	_		_	_	_	_	_	_	_	_	_	_
Other Expenses	_		_	_	_	_	_	_	_	_	_	_
Interest & Investment Losses	_		_	_	_	_	_	_	_	_	_	_
Net Losses from the Disposal of Assets	_		_	_	_	-	_	-	_	_	_	_
Revaluation decrement/impairment of IPPE	_		_	_	_	_	_	_	_	_	_	_
Fair value decrement on investment properties	_		_	_	_	_	_	_	_	_	_	_
Joint Ventures & Associated Entities - Loss	_		_	_	_	_	_	_	_	_	_	_
Total Expenses from Continuing Operations	1,500,000	1,439,163	1,504,947	1,697,884	1,735,006	1,767,481	1,868,139	1,903,512	1,939,627	1,976,497	2,014,135	2,052,556
Operating Result from Continuing Operations	369,000	4,885,175	261,814	619,933	1,003,946	1,033,789	338,826	358,039	377,874	398,354	419,498	441,331
	333,333	.,000,0	201,011	0.0,000	1,000,010	1,000,100	000,020	555,555	077,011		,	,
Discontinued Operations - Profit/(Loss)			-	-	-	-	-	-	-	-	-	
Net Profit/(Loss) from Discontinued Operations	-		-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	369,000	4,885,175	261,814	619,933	1,003,946	1,033,789	338,826	358,039	377,874	398,354	419,498	441,331
Net Operating Result before Grants and Contributions provided for												
Capital Purposes	143,000	297,917	253,814	236,933	245,946	275,789	330,826	350,039	369,874	390,354	411,498	433,331
	-,	. ,	,-	,	-,	-,	,	,	,-	,	,	,-

BALANCE SHEET - SEWER FUND	Actuals	Current Year					Projected	d Years				
cenario: Pess Brln Sewer (Res/Loan) 3.7% 1-2, 2.5% 3-10	2021/22	2022/23	2023/24	2024/25	2025/26 \$	2026/27 \$	2027/28	2028/29	2029/30 \$	2030/31	2031/32	2032/3
SSETS	\$	\$	\$	\$	•	•	\$	\$	•	\$	\$	
current Assets												
ash & Cash Equivalents	137,000		_	-	-	200,870	740,869	1,303,627	1,890,063	1,956,265	2,492,786	3,054,84
vestments	2,300,000	598,603	427,516	347,600	179,674	179,674	179,674	179,674	179,674	179,674	179,674	179,67
eceivables	201,000	165,970	163,135	179,178	170,914	177,333	186,756	196,858	207,306	212,610	222,836	233,39
ventories	-		-	-	-	-	-	-	-	-	-	
ontract assets and contract cost assets	130,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000	130,00
ther	-	-	-	-	-	-	-	-	-	-	-	
on-current assets classified as "held for sale"	2.768.000	- 004 570	700.054	-	480.588	-	1.237.300	-	- 0.407.040		3.025.296	3.597.91
tal Current Assets	2,768,000	894,573	720,651	656,779	480,588	687,877	1,237,300	1,810,160	2,407,043	2,478,549	3,025,296	3,597,91
n-Current Assets												
vestments	-	-	-	-	-	-	-	-	-	-	-	
ceivables	-	-	-	-	-	-	-	-	-	-	-	
ventories	-		-	-	-	-	-	-	-	-	-	
ntract assets and contract cost assets	40.005.000		- 04 775 040	-	-	-	-	-	-	-	-	05.045.0
rastructure, Property, Plant & Equipment restment Property	16,365,000	23,032,764	24,775,043	25,297,573	26,310,788	26,964,504	26,575,028	26,174,999	25,764,204	25,892,428	25,559,452	25,215,0
restment Property angible Assets	-		-	-	-	-	-	-	-	-	-	
ght of use assets				-	-	_	_	-		-		
vestments Accounted for using the equity method				_	_	_	_	-	_	_	_	
on-current assets classified as "held for sale"			-	_	-	_	_	_	_	-	-	
ther			-	-	-	-	_	-	-	-	-	
otal Non-Current Assets	16,365,000	23,032,764	24,775,043	25,297,573	26,310,788	26,964,504	26,575,028	26,174,999	25,764,204	25,892,428	25,559,452	25,215,0
OTAL ASSETS	19,133,000	23,927,337	25,495,694	25,954,352	26,791,377	27,652,380	27,812,328	27,985,158	28,171,246	28,370,977	28,584,748	28,812,96
ABILITIES												
urrent Liabilities												
ank Overdraft			_	-	-	_	-	-	-	-	-	
ayables	-		-	-	-	-	-	-	-	-	-	
come received in advance	-	-	-	-	-	-	-	-	-	-	-	
ontract liabilities	-		-	-	-	-	-	-	-	-	-	
ase liabilities	-		-	-	-	-	-	-	-	-	-	
prrowings	91,000	93,456	161,275	166,921	172,786	178,878	185,208	191,786	198,622	205,728	213,114	220,79
nployee benefit provisions	-		-	-	-	-	-	-	-	-	-	
ther provisions	-	-	-	-	-	-	-	-	-	-	-	
abilities associated with assets classified as "held for sale"	91,000	93,456	161,275	166,921	172,786	178,878	185,208	191,786	198,622	205,728	- 010 111	220,79
otal Current Liabilities	91,000	93,456	161,275	166,921	172,786	178,878	185,208	191,786	198,622	205,728	213,114	220,79
n-Current Liabilities												
yables	-	-	-	-	-	-	-	-	-	-	-	
come received in advance	-	-	-	-	-	-	-	-	-	-	-	
ntract liabilities			-	-	-	-	-	-	-	-	-	
ase liabilities rrowings	1,484,000	1,390,706	2 620 421	2,462,510	2,289,724	2,110,846	1 005 600	1 700 050	1 525 220	1 220 501	1 116 207	895,59
nployee benefit provisions	1,484,000	1,390,706	2,629,431	2,462,510	2,289,724	2,110,846	1,925,638	1,733,852	1,535,229	1,329,501	1,116,387	893,3
her provisions				-	-	-	_	-		-		
vestments Accounted for using the equity method				_	-	_	_	_	_	-	_	
abilities associated with assets classified as "held for sale"		_	_	-	-	_	_	_	-	-	-	
otal Non-Current Liabilities	1,484,000	1,390,706	2,629,431	2,462,510	2,289,724	2,110,846	1,925,638	1,733,852	1,535,229	1,329,501	1,116,387	895,59
OTAL LIABILITIES	1,575,000	1,484,162	2,790,706	2,629,431	2,462,510	2,289,724	2,110,846	1,925,638	1,733,851	1,535,229	1,329,501	1,116,38
et Assets	17,558,000	22,443,175	22,704,988	23,324,921	24,328,867	25,362,656	25,701,482	26,059,520	26,437,395	26,835,748	27,255,247	27,696,57
YTIUQ												
etained Earnings	12,460,000	17,345,175	17,606,988	18,226,921	19,230,867	20,264,656	20,603,482	20,961,520	21,339,395	21,737,748	22,157,247	22,598,57
valuation Reserves	5,098,000	5,098,000	5,098,000	5.098.000	5,098,000	5,098,000	5,098,000	5,098,000	5,098,000	5,098,000	5,098,000	5.098.00
ner Reserves		-	-	-,,	-,,	-,,	-,,	-	-,,	-,,	-,,	2,223,00
puncil Equity Interest	17,558,000	22,443,175	22,704,988	23,324,921	24,328,867	25,362,656	25,701,482	26,059,520	26,437,395	26,835,748	27,255,247	27,696,57
on-controlling equity interests	17 550 000						0E 704 400	-	- 06 407 005	06 005 740		07 606 57
otal Equity	17,558,000	22,443,175	22,704,988	23,324,921	24,328,867	25,362,656	25,701,482	26,059,520	26,437,395	26,835,748	27,255,247	27,696,57

arrandera Shire Council O Year Financial Plan for the Years ending 30 June 2033												
ASH FLOW STATEMENT - SEWER FUND	Actuals	Current Year					Projected	Years				
cenario: Pess Brln Sewer (Res/Loan) 3.7% 1-2, 2.5% 3-10	2021/22 \$	2022/23	2023/24 \$	2024/25 \$	2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	2029/30 \$	2030/31 \$	2031/32 \$	2032/33
ash Flows from Operating Activities				·		·	•				·	<u> </u>
ates & Annual Charges		1,495,505	1,561,618	1,715,032	1,779,702	1,815,721	1,967,198	2,016,403	2,067,212	2,119,292	2,172,674	2,227,390
er Charges & Fees restment & Interest Revenue Received		166,241	177,903	184,091	190,660	193,486	198,273 24,070	203,180	208,209	213,364	218,649	224,065
nts & Contributions		62,364 4,587,257	22,074 8,000	19,650 383,000	18,854 758,000	27,644 758,000	8,000	23,866 8,000	23,632 8,000	28,889 8,000	24,086 8,000	23,876 8,000
ds & Deposits Received		-	-	-	-	-	-	-	-	-	-	-
er vments:		48,000	-	-	-	-	-	-	-	-	-	-
ployee Benefits & On-Costs		(338,710)	(347,790)	(363,441)	(377,978)	(387,428)	(397,113)	(407,041)	(417,217)	(427,648)	(438,339)	(449,297)
terials & Contracts	-	(708,658)	(712,769)	(756,659)	(775,575)	(794,965)	(848,839)	(870,060)	(891,811)	(914,106)	(936,959)	(960,383)
rowing Costs	-	(38,995)	(36,667)	(100,314)	(94,669)	(88,804)	(82,712)	(76,381)	(69,803)	(62,967)	(55,862)	(48,475)
ds & Deposits Refunded er			-	-	-	-	-	-	-	-	-	-
Cash provided (or used in) Operating Activities		5,273,005	672,369	1,081,360	1,498,995	1,523,655	868,878	897,966	928,222	964,825	992,248	1,025,175
sh Flows from Investing Activities												
ceipts:												
e of Investment Securities e of Investment Property		1,701,397	171,087	79,916	167,926	-	-	-	-	-	-	-
of Real Estate Assets			-	-	-	-	-	-	-	-	-	
e of Infrastructure, Property, Plant & Equipment			-	-	-	-	-	-	-	-	-	-
e of non-current assets classified as "held for sale"			-	-	-	-	-	-	-	-	-	-
e of Intangible Assets e of Interests in Joint Ventures & Associates			-	-	-	-	-	-	-	-	-	-
e of Disposal Groups				-		-	-	-	-	-	-	
erred Debtors Receipts		-	-	-	-	-	-	-	-	-	-	-
ributions Received from Joint Ventures & Associates	-		-	-	-	-	-	-	-	-	-	-
er Investing Activity Receipts ments:	•	-	-	-	-	-	-	-	-	-	-	-
chase of Investment Securities			-	-	-		-	-	-	-	-	-
chase of Investment Property	-		-	-	-	-	-	-	-	-	-	-
hase of Infrastructure, Property, Plant & Equipment	-	(7,020,564)	(2,150,000)	(1,000,000)	(1,500,000)	(1,150,000)	(150,000)	(150,000)	(150,000)	(700,000)	(250,000)	(250,000)
hase of Real Estate Assets hase of Intangible Assets												
hase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
rred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
tributions Paid to Joint Ventures & Associates			-	-	-	-	-	-	-	-	-	-
r Investing Activity Payments			-					-	-	-		
ash provided (or used in) Investing Activities	-	(5,319,167)	(1,978,913)	(920,084)	(1,332,074)	(1,150,000)	(150,000)	(150,000)	(150,000)	(700,000)	(250,000)	(250,000)
sh Flows from Financing Activities												
eipts: eeds from Borrowings & Advances			1,400,000									
ceeds from Finance Leases		-	-	-	-	-	-	-	-	-	-	-
er Financing Activity Receipts		-	-	-	-	-	-	-	-	-	-	-
ments: payment of Borrowings & Advances		(90,838)	(93,456)	(161,275)	(166,921)	(172,786)	(178,878)	(185,208)	(191,786)	(198,622)	(205,728)	(213,114)
ayment of borrowings a Advances ayment of lease liabilities (principal repayments)		(30,000)	(30,400)	(.57,270)	(.55,521)	(2,700)	(5,0.0)	(.55,255)	(.51,700)	(.00,022)	(200,720)	(= .0,114)
tributions to non-controlling interests			-	-	-	-	-	-	-	-	-	-
er Financing Activity Payments			-	-	-	-	-	-	-	-	-	-
Cash Flow provided (used in) Financing Activities	-	(90,838)	1,306,544	(161,275)	(166,921)	(172,786)	(178,878)	(185,208)	(191,786)	(198,622)	(205,728)	(213,114)
Increase/(Decrease) in Cash & Cash Equivalents		(137,000)	-	-	-	200,870	540,000	562,758	586,436	66,202	536,520	562,061
s: Cash & Cash Equivalents - beginning of year		137,000	(0)	(0)	(0)	(0)	200,870	740,869	1,303,627	1,890,063	1,956,265	2,492,786
sh & Cash Equivalents - end of the year	137,000	(0)	(0)	(0)	(0)	200,870	740,869	1,303,627	1,890,063	1,956,265	2,492,786	3,054,846
sh & Cash Equivalents - end of the year	137,000	(0)	(0)	(0)	(0)	200,870	740,869	1,303,627	1,890,063	1,956,265	2,492,786	3,054,846
estments - end of the year	2,300,000	598,603	427,516	347,600	179,674	179,674	179,674	179,674	179,674	179,674	179,674	179,674
h, Cash Equivalents & Investments - end of the year	2,437,000	598,603	427,516	347,600	179,674	380,544	920,543	1,483,301	2,069,737	2,135,939	2,672,460	3,234,520
presenting:												
	2,436,596	562,878	388,957	325,085	148,894	356,182	905,605	1,478,465	2,075,348	2,146,855	2,693,601	3,266,217
external rectifications	2,430,330			,								
External Restrictions nternal Restrictions Jnrestricted	2,430,330	35,725	38 559	22,515	30,780	24,362	14,938	4,836	(5.611)	(10.916)	(21 141)	(31 697)

Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2033 EQUITY STATEMENT - SEWER FUND Scenario: Pess Brln Sewer (Res/Loan) 3.7% 1-2, 2.5% 3-10	Actuals 2021/22 \$	Current Year 2022/23 \$	2023/24 \$	2024/25 \$	2025/26 \$	2026/27 \$	Projected 2027/28 \$	I Years 2028/29 \$	2029/30 \$	2030/31 \$	2031/32 \$	2032/33 \$
Opening Balance (as at 1/7)	20,472,000	17,558,000	22,443,175	22,704,988	23,324,921	24,328,867	25,362,656	25,701,482	26,059,520	26,437,395	26,835,748	27,255,247
Adjustments to opening balance	· · ·	· · · -	· · · · -	· · · -	· · · -	-	-	, , , , <u>-</u>	, , , <u>-</u>	· · · -	-	, , , <u>-</u>
Restated opening Balance (as at 1/7)	20,472,000	17,558,000	22,443,175	22,704,988	23,324,921	24,328,867	25,362,656	25,701,482	26,059,520	26,437,395	26,835,748	27,255,247
Net Operating Result for the Year Adjustments to net operating result	369,000	4,885,175	261,814	619,933	1,003,946	1,033,789	338,826 -	358,039 -	377,874	398,354	419,498	441,331
Restated Net Operating Result for the Year	369,000	4,885,175	261,814	619,933	1,003,946	1,033,789	338,826	358,039	377,874	398,354	419,498	441,331
Other Comprehensive Income												
- Correction of prior period errors	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of IPP&E	(3,283,000)	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of available for sale investments	-	-	-	-	-	=	-	-	-	-	=	-
- Realised (gain) loss on available for sale investments recognised in operating	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of other reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss from other reserves recognised in operating result	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment loss (reversal) - financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Gain(/loss) on revaluation of financial assets at fair value through OCI (other t	-	-	-	-	-	-	-	-	-	-	-	-
- Gain(/loss) on revaluation of equity instruments at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Transfers to Income Statement	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (loss) reversal relating to I,PP&E	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (reversal) of available for sale investments to (from) operating res	-	-	-	-	-	-	-	-	-	-	-	-
- Joint ventures and associates	-	-	-	-	-	-	-	-	-	-	-	-
- Other reserves movements	-	-	-	-	-	-	-	-	-	-	-	-
- Other Movements (combined)	<u>-</u>		-	-	-	-	-	-	-	-	-	-
Other Comprehensive Income	(3,283,000)	-	-	-	-	-	-	-	-	-	-	-
Total Comprehensive Income	(2,914,000)	4,885,175	261,814	619,933	1,003,946	1,033,789	338,826	358,039	377,874	398,354	419,498	441,331
Distributions to/(contributions from) non-controlling interests	_	_	_	_	_	_	_	_	_	_	_	_
Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	17,558,000	22,443,175	22,704,988	23,324,921	24,328,867	25,362,656	25,701,482	26,059,520	26,437,395	26,835,748	27,255,247	27,696,577

Draft Capital Works Program 2023 - 2027

1		ı			Capital Fu	nding FY 23/2	24			Capital Fu	ınding FY 24/	'25			Capita	al Funding FY 25	/26			Capita	l Funding FY 26	/27	
					0		ŧ			0	.	Ę			0		ŧ			4)		Ę	
No	Fund Renewal	Project	Project Total	Budget	Revenue	Reserve	Grant/Cor	Loan	Budget	Revenue	Reserve	Grant/Cor	Loan	Budget	Revenue	Reserve	Grant/Cor	Loan	Budget	Revenue	Reserve	Grant/Cor	Loan
		Information Services		1						1					<u> </u>							<u> </u>	
1		Replace Desktops/Laptops	\$ 80,000	\$ 20,000 \$	20,000 \$	- \$	-	\$ - \$	20,000 \$	20,000 \$	-	\$ -	\$ -	\$ 20,000 \$	20,000	\$ -	\$ -	\$ -	\$ 20,000 \$	20,000	\$ -	\$ -	\$ -
	GF Renewal	Councillor iPad Project	\$ 20,000	\$ 20,000 \$	- \$	20,000 \$		\$ - \$	- \$	- \$	-	\$ -	\$ -	\$ - \$	-	\$ -	\$ -	\$ -	\$ - \$	35.000	\$ -	\$ -	<u>\$</u> -
	GF Renewal	Electronic Business Papers Replacement Workgroup Printers	\$ 25,000 \$ 4,000	\$ - \$ \$ 2,000 \$	- \$ 2,000 \$	- Ş	-	\$ - \$ \$ - 8	- \$	- \$ - \$	-	\$ - \$ -	\$ - \$ -	\$ - \$	2,000	\$ - \$ -	\$ - \$ -	\$ - \$ -	\$ 25,000 \$	25,000	\$ - \$ -	\$ - \$ -	> -
	GF Renewal	Software Licencing	\$ 60,000	\$ 2,000 \$	10,000 \$	- ş - \$	-	\$ - \$ \$ - \$	30,000 \$	30,000 \$	-	\$ -	\$ - \$ -	\$ 2,000 \$	10,000	\$ -	\$ - \$ -	\$ -	\$ 10,000 \$	10,000	\$ - \$ -	\$ -	\$ -
	GF Renewal	Replace Virtualising Hardware & Software	\$ 80,000	\$ - \$	- \$	- \$	- 1	\$ - \$	- \$	- \$	-		\$ -	\$ 80,000 \$	80,000	\$ -	\$ -	\$ -	\$ - \$	5 -	\$ -	\$ -	\$ -
	GF Renewal	Replace Plotter/ Scanner	\$ 10,000	\$ - \$	- \$	- \$		\$ - \$	- \$	- \$	-	\$ -	\$ -	\$ - \$	-	\$ -	\$ -	\$ -	\$ 10,000 \$	10,000	\$ -	\$ -	\$ -
	GF Renewal	Replace Backup Hardware	\$ 5,000	\$ - \$	- \$	- \$	-	\$ - \$	5,000 \$	5,000 \$	-	\$ -	\$ -	\$ - \$	-	\$ -	\$ -	\$ -	\$ - \$	- 25.000	\$ -	\$ -	\$ -
	GF Renewal	Replace Firewall Secure Wireless Network	\$ 35,000 \$ 15,000	\$ - \$	- \$ - ¢	- \$ - \$		\$ - \$	- \$ - \$	- \$ - \$	-	\$ -	\$ -	\$ - \$ \$ - \$	-	\$ - \$ -	\$ - \$ -	\$ -	\$ 35,000 \$ \$ 15,000 \$	35,000 35,000	\$ -	\$ -	\$ -
	GF Renewal	Upgrade Phone System	\$ 15,000	\$ - \$ \$ - \$	- \$ - \$	- \$ - \$	· -	\$ - \$ \$ - \$	60,000 \$	- \$ 60,000 \$	-	\$ - \$ -	\$ - \$ -	\$ - \$ \$ - \$	-	\$ - \$ -	\$ - \$ -	\$ - \$ -	\$ 15,000 \$	5 15,000	\$ - \$ -	\$ - \$ -	, - \$ -
	1	Replace Network Switches	\$ 30,000	\$ - \$	- \$	- \$	-	\$ - \$	- \$	- \$	-	, \$ -	\$ -	\$ - \$	-	\$ -	\$ -	\$ -	\$ 30,000 \$	30,000	\$ -	\$ -	; -
13	GF Renewal	Website revamp	\$ 10,000	\$ - \$	- \$	- \$		\$ - \$	10,000 \$	10,000 \$	-	\$ -	\$ -	\$ - \$	-	\$ -	\$ -	\$ -	\$ - \$	-	\$ -	\$ -	\$ -
	GF Renewal	Business Continuity Site	\$ 30,000	\$ - \$	- \$	- \$	- 1	\$ - \$	30,000 \$	30,000 \$	-	\$ -	\$ -	\$ - \$	-	\$ -	\$ -	\$ -	\$ - \$	-	\$ -	\$ -	\$ -
	GF Renewal	Server Backup System Replacement	\$ 30,000	\$ 30,000 \$	30,000 \$	- \$	-	ş - Ş	- \$	- \$	-	Ş -	\$ -	\$ - \$	-	\$ -	Ş -	\$ -	\$ - \$	-	Ş -	Ş -	<u>5</u> -
	GF New GF Renewal	IT Review Integrated Software System	\$ 5,000 \$ 780,000	\$ - \$ \$ 400,000 \$	- \$ 170,000 \$	230,000 \$	-	2 - 2	5,000 \$	5,000 \$	380,000	φ - \$ -	φ - \$ -	\$ - \$ \$ - \$	-	\$ - \$ -	\$ - \$ -	φ - \$ -	\$ - \$	-	φ - \$ -	ş - \$ -	2 -
	GF New	GIS Imagery	\$ 10,000	\$ 400,000 \$	- \$	- \$	- 1	\$ - \$	5 - \$	- \$	-	\$ -	\$ -	\$ - \$	-	\$ -	\$ -	\$ -	\$ 10,000 \$	10,000	\$ -	\$ -	\$ -
19	GF Renewal	Depot & HACC Replace network cabling	\$ 20,000	\$ - \$	- \$	- \$		\$ - \$	20,000 \$	20,000 \$	-	\$ -	\$ -	\$ - \$	-	\$ -	\$ -	\$ -	\$ - \$		\$ -	\$ -	\$ -
	GF Renewal	HACC & Library - Alarm & Access Control	\$ 20,000	\$ - \$	- \$	- \$	· -	\$ - \$	20,000 \$	20,000 \$	-	\$ -	\$ -	\$ - \$	-	\$ -	\$ -	\$ -	\$ - \$	-	\$ -	\$ -	\$ -
	GF Renewal	Depot & VIC - Alarm & Access Control	\$ 20,000	\$ - \$	- \$	- \$	-	\$ - \$	- \$	- \$	-	\$ -	\$ -	\$ 20,000 \$	20,000	\$ -	\$ -	\$ -	\$ - \$	-	\$ -	\$ -	\$ -
	GF Renewal	Replace Chambers Access Control System Replace Chambers Network Cabling	\$ 20,000 \$ 40,000	\$ 20,000 \$ \$ 40,000 \$	20,000 \$ 10,000 \$	- \$ 30,000 \$	-	\$ - \$	- \$	- \$ - ¢	-	\$ -	\$ -	\$ - \$	-	\$ -	\$ -	\$ -	\$ - \$	-	\$ -	\$ - ¢ -	> -
23	or kenewal	·	\$ 40,000 \$ 1,409,000	\$ 40,000 \$ \$ 542,000 \$		30,000 \$ 280,000 \$	-	\$ - \$ \$ - \$	580,000 \$	- \$ 200,000 \$	380,000	\$ -	\$ - \$ -	\$ - \$ \$ 132,000 \$	132,000	\$ - \$ -	\$ -	\$ - \$ -	\$ 155,000 \$	155,000	\$ - \$ -	\$ - \$ -	\$ -
			, .55,000		,					,	220,000			, 222,500	,		,	•	,, ,	200,000		•	
		CCTV		<u> </u>				1 1	<u> </u>					<u>'</u>									
	GF New	CCTV Review	\$ 5,000	\$ - \$	- \$	- \$	- [\$ - \$	5,000 \$	5,000 \$	-	\$ -	\$ -	\$ - \$	-	\$ -	\$ -	\$ -	\$ - \$	-	\$ -	\$ -	\$ -
25	GF Renewal	CCTV system - Main Street	\$ 60,000	\$ - \$	- \$	- \$	-	ş - Ş	- \$	- \$	-	\$ -	Ş -	\$ - \$	-	\$ -	\$ -	\$ -	\$ 60,000 \$	60,000		\$ -	\$ -
		Total - CCTV	\$ 65,000	\$ - \$	- \$	- \$	-	> - S	5,000 \$	5,000 \$	-	\$ -	\$ -	\$ - \$	-	\$ -	\$ -	\$ -	\$ 60,000 \$	60,000	\$ -	\$ -	\$ -
		Narandera Landfill																					
	GF Renewal	New cell	\$ 45,000	\$ - \$	- \$	- \$		\$ -				\$ -	\$ -	\$ 45,000 \$	-	\$ 45,000	\$ -	\$ -	\$ - \$	-	\$ -	\$ -	\$ -
	GF New	Purchase new traxcavator	\$ 450,000	\$ 450,000 \$	- \$	450,000 \$	-	\$ - \$	- \$	- \$	-	\$ -	\$ -	\$ - \$	-	\$ -	\$ -	\$ -	\$ - \$	-	\$ -	\$ -	\$ -
28	GF New	Greenwaste handling facility Total - Narandera Landfill	\$ 150,000 \$ 645,000	\$ - \$ \$ 450,000 \$	- \$ - \$	450,000 \$		\$ - \$ \$ - 4	150,000 \$ 150,000 \$	- \$	150,000 150,000	\$ - \$ -	\$ - \$ -	\$ - \$ \$ 45,000 \$	-	\$ - \$ 45,000	\$ - \$ -	\$ -	\$ - \$ \$ - \$	-	\$ - \$ -	\$ - \$ -	\$ - \$ -
		Total - Natallucia Lallullii	3 043,000	7 430,000 3	- 3	430,000 3	-	- \$	130,000 3	- 3	130,000	· -	,	7 43,000 3	-	y 45,000	, -	-	- 3		, -	, -	-
		Stormwater		<u> </u>																			
	GF Renewal	Stormwater Improvement Works	\$ 90,000	\$ 30,000 \$	- \$	30,000 \$		\$ - \$	30,000 \$	- \$	30,000	\$ -	\$ -	\$ 30,000 \$	-	\$ 30,000	\$ -	\$ -	\$ - \$	-	\$ -	\$ -	\$ -
30	GF Renewal	Urban Stormwater Upgrades	\$ 7,000,000	\$ 7,000,000 \$	- \$	- \$	3,500,000	\$ 3,500,000	- \$	- \$	-	\$ -	\$ -	\$ - \$	-	\$ -	\$ -	\$ -	\$ - \$	-	\$ -	\$ -	\$ -
		Total - Stormwater	\$ 7,090,000	\$ 7,030,000 \$	- \$	30,000 \$	3,500,000	\$ 3,500,000 \$	30,000 \$	- \$	30,000	\$ -	\$ -	\$ 30,000 \$	-	\$ 30,000	\$ -	\$ -	\$ - \$	-	\$ -	\$ -	\$ -
				<u> </u>																			
		Narrandera Cemetery																					
31	GF New		\$ 5,000		- \$	- \$	-,		- \$	- \$	-	т	7	\$ - \$	-	\$ -	\$ -	7	7 7		т	\$ -	T
		Total - Narrandera Cemetery	\$ 5,000	\$ 5,000 \$	- \$	- \$	5,000	\$ - \$	- \$	- \$	-	\$ -	\$ -	\$ - \$	-	\$ -	\$ -	\$ -	\$ - \$	-	\$ -	\$ -	\$ -
		Barellan Cemetery																					
32	GF New	Barellan Cemetery Barellan Cemetery- Furniture	\$ 5,000	\$ 5,000 \$	- \$	- \$	5,000	\$ - 115	- \$	- \$	-	\$ -	\$ -	\$ - \$	- 1	\$ -	\$ -	\$ -	\$ - \$	5 -	\$ -	\$ -	\$ -
		Total - Barellan Cemetery	\$ 5,000	\$ 5,000 \$	- \$	- \$			- \$	- \$	-	\$ -		\$ - \$	-	\$ -	т	\$ -	\$ - \$	-	\$ -	\$ -	\$ -
			\$ 10,000		- \$	- \$			- \$	- \$	-	\$ -	\$ -	\$ - \$	-	\$ -	\$ -	\$ -	\$ - \$	-	\$ -	\$ -	\$ -
22	GE Banavisi	Book & Resources replacement	\$ 132,486	\$ 32,144 \$	32,144 \$	- İ\$	<u>-</u>	ė i	32,787 \$	32,787 \$	- 1	خ	٠ ا	\$ 33,443 \$	33,443	ė I	\$ -	خ	6 24.112 6	34,112	٠ ا	¢ -	\$ -
		Replacement of Service Desk	\$ 132,486	\$ 32,144 \$	5,000 \$	- \$ - \$		\$ - \$ \$ - \$	32,/8/ \$	32,/8/ \$	-		Y	\$ 33,443 \$	33,443	\$ - \$ -			\$ 34,112 \$	34,112		7	\$ - \$ -
54	S. Mericavar	Total - Library	\$ 137,486		37,144 \$	- \$		·	32,787 \$		-		7	\$ 33,443 \$	33,443							т	Y
25	CE In-	Lake Talbot Swimming Pool Complex	L¢ 0.000 II	۸ ا	1 4	I A		٠ ا ا		14	Т	٠	٠	6 0000 6	0.000	١	ا خ	٠	[ا	٠ .	ć
	GF Renewal		\$ 9,000 \$ 15,000	\$ - \$ \$ - \$	- \$ - \$	- Ş		\$ - \$ \$ - \$	- \$ - \$	- \$ - \$	-	\$ - \$ -	\$ - \$ -	\$ 9,000 \$ \$ - \$	9,000	\$ - \$ -	\$ - \$ -	\$ - \$ -	\$ - \$		т	\$ - \$ 15,000	
		Replace Kitchen at Cottage	\$ 25,000	т т	- \$	- \$		\$ - \$	25,000 \$	25,000 \$	-	\$ -	\$ -	\$ - \$	-	\$ -	\$ -	\$ -	\$ 15,000 \$	-	\$ - \$ -	\$ 15,000	\$ -
38	GF Renewal	Renewal of Kiosk decking and hand rails	\$ 70,000	\$ 70,000 \$	- \$	- \$	70,000	\$ - \$	- \$	- \$	-	\$ -	\$ -	\$ - \$	-	\$ -	\$ -	\$ -	\$ - \$	<u>-</u>	\$ -	\$ -	\$ -
		Renewal of Top Changerooms	\$ 50,000	\$ - \$	- \$	- \$		\$ - \$	50,000 \$	- \$	-	\$ 50,000	\$ -	\$ - \$	-	\$ -	\$ -	\$ -	\$ - \$	-	\$ -	\$ -	\$ -
		Replace Remaining Fencing (125m)	\$ 50,000	\$ - \$	- \$	- \$		\$ - \$	50,000 \$	- \$	-	\$ 50,000	\$ -	\$ - \$	-	\$ -	\$ -	\$ -	\$ - \$	-	\$ -	\$ -	\$ -
		Replace - Pumps	\$ 50,000	\$ - \$	- \$	- \$	-	\$ - \$	- \$	- \$	-	\$ -	\$ -	\$ - \$	-	\$ -	\$ -	\$ -	\$ 50,000 \$	50,000	\$ -	\$ -	\$ -
		Replace Filter Medium Shotcreate Treatment crib wall	\$ 50,000 \$ 35,000	\$ - \$ \$ - \$	- Ş	- Ş	-	\$ - \$ \$ - 6	35,000 \$	- \$ - \$	-	\$ - \$ 35,000	\$ - \$ -	\$ 50,000 \$ \$ - \$	50,000	\$ - \$ -	\$ - \$ -	\$ - \$ -	\$ - \$ \$ - \$	-	\$ - \$ -	\$ - \$ -	> -
43	G. Inchewal	Total - Lake Talbot Swimming Pool Complex	\$ 354,000	\$ 70,000 \$	- \$	- \$	70,000	\$ - 9	160,000 \$	25,000 \$	-		\$ -	\$ 59,000 \$	59,000	\$ -	\$ -	\$ -	\$ 65,000 \$	50,000	\$ -	\$ 15,000	\$ -
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Draft Capital Works Program 2023 - 2027

ا			1		Capital Funding FY 2	13/24			Canital Fu	unding FY 24/	25			Canital	l Funding FY 25/	76			Canita	al Funding FY 26	/27	
1 1	' <u> .</u> , 1	1	1		o	T E			o Supital Pt	0	Ę			υ	41	ţ			а		ŧ	
No	Fund Renewal	Project	Project Total	Budget	Revenue	Grant/Co	Loan	Budget	Revenue	Reserve	Grant/Co	Loan	Budget	Revenue	Reserve	Grant/Cor	Loan	Budget	Revenue	Reserve	Grant/Co	Loan
		Barellan Swimming Pools																	T.			
	GF Renewal GF New	Replace Well Pump	\$ 3,500 \$ 25,000	\$ - \$	- \$ -	\$ -	\$ - \$ \$ - \$	3,500 \$ 5 25,000 \$	3,500 \$	- :	\$ - 5	\$ -	\$ - \$	- 5	\$ - \$	ş -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
		Water play Equipment Kiosk/Toilet rehabilitate & refurbish incl. glass	\$ 25,000	\$ - \$ \$ 50,000 \$	- \$ - - \$ -	\$ -	Υ	5 25,000 \$ 5 - \$	- \$ - \$	- :	\$ - 0	\$ - \$ -	\$ - \$ \$ - \$	- 9	\$ - \$ \$ - \$	\$ - \$ \$ - \$	\$ - \$ -	\$ -	\$ -	\$ - \$ -	\$ - \$ -	\$ -
47	GF Renewal	Replacement of Pool Cleaner	\$ 10,000	\$ - \$	- \$ -		\$ - \$	- \$	- \$	-	\$ - 5	\$ -	\$ 10,000 \$	10,000		\$ - 5	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	GF Renewal GF New	Safety Signage & Pool Marking Construction of additional BBO Shelter	\$ 7,000 \$ 35,000	\$ - \$	- \$ -	\$ -	\$ - \$	7,000 \$	7,000 \$	- :	\$	\$ -	\$ - \$ \$ 35,000 \$	- 5	<u>\$</u> - \(\frac{1}{2}\)	\$ - \$	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
49 50		Construction of additional BBQ Shelter Install irrigation System	\$ 35,000	\$ - \$ \$ - \$	- \$ - - \$ -	\$ -	\$ - \$ \$ - \$	5 - \$ 5 35,000 \$	- \$ - \$	- :	\$ - \$	\$ - \$ -	\$ 35,000 \$	- 5	\$ - \$ \$ - \$	\$ 35,000 \$	\$ - \$ -	\$ -		\$ - \$ -	\$ - \$ -	\$ -
51	GF Renewal	Replace Solar heater Pump	\$ 2,000	\$ - \$	- \$ -	\$ -	\$ - \$	35,000 \$	- \$	- :	\$ -	\$ -	\$ - \$	- 5	\$ - 5	\$ - 5	\$ -	\$ 2,000		Ÿ	\$ -	\$ -
		Replace Dosing unit	\$ 10,000	\$ - \$	- \$ -	\$ -	\$ - \$	\$ - \$	- \$	- ;	\$	\$ -	\$ 10,000 \$	10,000 \$	\$ - \$	\$ - \$	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
53		Replace Marine Carpet Total - Barellan Swimming Pools	\$ 20,000 : \$ 197,500 :	\$ - \$ \$ 50,000 \$	- \$ - - \$ -	\$ 50,000	\$ - 6	5 - \$ 5 70,500 \$	- \$ 10,500 \$	-	\$ - S	\$ - \$ -	\$ 10,000 \$ \$ 65,000 \$	10,000 \$	\$ - \$ \$ - \$	\$ - S	\$ -	\$ 10,000 \$ 12,000			\$ - \$ -	\$ -
1			\$ 551,500	\$ 120,000 \$	- \$ -	4	\$ - \$	230,500 \$	35,500 \$	-		\$ -	\$ 124,000 \$	89,000	\$ - !	\$ 35,000	\$ -	H :			\$ 15,000	\$ -
' -	·													\Box				<u> </u>				
		Narrandera Sportsground																				
		Hot mixing spectator walkways	\$ 50,000	1.	- \$ -	\$	\$ - \$	50,000 \$	- \$	- 1	\$ 50,000 \$	\$ -	\$ - \$	- 5	\$ - \	\$	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
55	GF Renewal	External fence replacement	\$ 80,000	\$ - \$	- \$ -	\$ -	\$ - \$	- \$	- \$	-	\$ - 5	\$ -	\$ 80,000 \$	- 5	\$ - 5	\$ 80,000		\$ -	\$ -	\$ -	\$ -	\$ -
56	GF New	3	\$ 15,000 1	\$ - \$ \$ - \$	- \$ - - \$ -	\$ - \$ -	\$ - \$ \$ - \$	5 - \$ 5 50,000 \$	- \$ - \$	- :	\$ - S	\$ - \$ -	\$ 15,000 \$ \$ 95,000 \$	15,000 \$	\$ - S	\$ - S	\$ - \$ -	\$ - \$ -	\$ - \$ -	\$ - \$ -	\$ -	\$ -
				\$,			30,000 \$	•		50,000		55,000 \$									
	CF I=	Outdoor courts	16	6 222	T.	16 -					Ė		Ic					T.c.	T c	ć	ć	
57	⊔ F Renewal		\$ 250,000 1	\$ 250,000 \$ \$ 250,000 \$	- \$ -	\$ 250,000 \$ 250,000	\$ - \$ \$ - \$	\$ - \$	- \$	- :	\$ -	\$ - \$ -	\$ - \$ \$ - \$	- 5	\$	\$ - S	\$ -	\$ - \$ -	\$ -	\$ - \$ -	\$ -	\$ -
			. 230,000	230,000 \$		- 230,000		\$	3													
1	GE In	Barellan Sports Ground	le ::	ė co	T a	16 -	÷				é		I ¢				•	16	Té	ċ	ć	
		Lighting Upgrades Eastern Storm water drainage works	\$ 84,000 \$ 30.000	\$ 84,000 \$ \$ 30,000 \$	- \$ - - \$ -	\$ 84,000 \$ 30.000	\$ - \$ \$ - \$; ; ;	- \$ - \$	- :	\$ - [.	\$ - \$ -	\$ - \$ \$ - \$	- 9	\$ - \$ \$ - \$	\$ - S	\$ - \$ -	\$ -	\$ -	\$ - \$ -	\$ - \$ -	\$ -
59	OI INEM	Storm water drainage works Total - Barellan Sports Ground	\$ 30,000 1 \$ 114,000	\$ 30,000 \$ \$ 114,000 \$	- \$ -	\$ 30,000 \$ 114,000	\$ - 6	\$ - \$ \$ - \$	- \$ - \$	- :	\$ -	\$.	\$ - \$	- 9	\$ -	\$	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
			\$ 509,000	\$ 364,000 \$	- \$ -	\$ 364,000	\$ - \$	50,000 \$	- \$	-	\$ 50,000	\$ -	\$ 95,000 \$	15,000	\$ -	\$ 80,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
			-			4																
		Marie Bashir Park																				
		Paths & Lighting	\$ 120,000	\$ 120,000 \$	- \$ -	\$ 120,000	\$ - \$	- \$	- \$	- :	\$ -	\$ -	\$ - \$	-	\$ - 3	\$ - \$	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
61	GF New	Garden bed new	\$ 5,000	\$ - \$	- \$ -	\$ -	\$ - \$	- \$	- \$	-	\$ - ;	<u> </u>	\$ 5,000 \$	- 5	\$ -	\$ 5,000 \$	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
		Up Lighting Furniture	\$ 15,000 \$ 25,000	\$ - \$ \$ - \$	- \$ -	\$ -	\$ - \$ \$ - \$	15,000 \$	- \$ - \$	- :	\$ 15,000 \$	\$ - \$ -	\$ - \$ \$ 25,000 \$	5,000	\$ - S	\$ - 5	\$ -	\$ -	\$ -	\$ -	\$ - \$ -	Ş -
		Powerpoints -Vendor sites	\$ 25,000	\$ 30,000 \$	10,000 \$ -	\$ 20,000	\$ - \$	- \$	- \$ - \$	- :	\$ - ;	\$ - \$ -	\$ 25,000 \$	- 5	\$ - \{ \$ - \{	\$ 20,000 \$	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
			\$ 195,000	\$ 150,000 \$	10,000 \$ -		\$ - \$	15,000 \$	- \$	-	\$ 15,000	\$ -	\$ 30,000 \$	5,000	\$ - !	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
		Narrandera Parks																	1			
65	GF Renewal	Adventure playground upgrades - Infants area	\$ 320,000	\$ 300,000 \$	20,000 \$ -	\$ 280,000	\$ - \$	- \$	- \$	- :	\$ - 1	\$ -	\$ 20,000 \$	- 5	\$ - 19	\$ 20,000 \$	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
66	GF New	Remote Signage	\$ 30,000	\$ 7,500 \$	7,500 \$ -	\$ -	\$ - \$	7,500 \$	7,500 \$	- :	7	\$ -	\$ 7,500 \$	7,500 \$	\$ - 5	\$ - \$	\$ -	\$ 7,500	0 \$ 7,500		\$ -	\$ -
67	GF Renewal	ivairandera i laygrounds oppidaes	\$ 35,000 :		10,000 \$ -	\$ -	\$ - \$	5 - \$ 5 7,500 \$	- \$ 7,500 \$	- :		\$ -	\$ 25,000 \$ \$ 52,500 \$	7,500	\$	\$ 25,000 \$ \$ 45,000		\$ - \$ 7,500	\$ - 0 \$ 7,500	Ÿ	\$ -	\$ -
			2 303,000	7 317,300 \$	37,300 3 -	y 200,000		7,300 \$	7,500 \$		-	_	52,500 \$	1,300		+ +5,000		7,50	7,500	-	_	
	C5 -	Barellan Parks			1.	To					Ė.							Ic	Ic	<u></u>	6	
		1.178.	\$ 5,000 1 \$ 5,000 1	\$ - \$ \$ - \$	- \$ - - \$ -	\$ - \$ -	\$ - \$ \$ - \$	5,000 \$	5,000 \$ - \$	- :		\$ - \$ -	\$ - \$ \$ 5,000 \$	5,000	\$ - \$ \$ - \$	\$ - 5	\$ - \$ -	\$ -	\$ -	\$ - \$ -	\$ - \$ -	\$ - \$ -
	GF New	Park Furniture	\$ 5,000	\$ - \$	- \$ - - \$ -	Ÿ	7	5 - \$ 5 - \$	- \$ - \$	- :		\$ - \$ -	\$ - \$	5,000 \$	\$ - \$ \$ - \$	\$ - 5	\$ -	\$ -	\$ -	\$ - \$ -	\$ - \$ -	\$ -
71	GF New	Irrigation System for Main Street trees	\$ 20,000	\$ - \$	- \$ -	\$ -	\$ - \$	- \$	- \$	-	\$ - 9	\$ -	\$ 20,000 \$	- 5	\$ - \$	\$ 20,000 \$		\$ -	\$ -	\$ -	\$ -	\$ -
		Barellan Main Street Planter Boxes Replace Barellan Main street BBO shelter	\$ 30,000	\$ 30,000 \$	- \$ - - \$ -	7		- \$	- \$ - \$	- :	7	\$ - \$ -	\$ - \$ \$ - \$	- 5	\$ - \$	7 3	\$ - \$ -	\$ -		Y.	\$ - \$ -	\$ -
/3	GF New	Replace Barellan Main street BBQ shelter Total - Barellan Parks	\$ 50,000 1 \$ 120,000	\$ 50,000 \$ \$ 90,000 \$	- \$ - - \$ -	\$ 50,000 \$ 90,000		5 - \$ 5 5,000 \$	- \$ 5,000 \$	- :		\$ - \$ -	\$ - \$ \$ 25,000 \$	5,000	\$ - \$ \$ - \$	\$ - S \$ 20,000	7	\$ -	-	\$ - \$ -	\$ - \$ -	\$ -
									7													
		Grong Grong General Parks Grong Grong Park - Furniture	d	\$ 5000	16	c ===	ė III :	1 .	1 .		¢		¢ F 000 ;	F 027		,	¢	le	Te .	Ġ	¢	lė
74		Grong Grong Park - Furniture Total - Grong Grong General Parks	\$ 10,000 1		- \$ - - \$ -	\$ 5,000 \$ 5,000		- \$ - \$	- \$ - \$	-	\$ - S	\$ - \$ -	\$ 5,000 \$ \$ 5,000 \$	5,000 \$	\$ - \$	\$ - S	\$ - \$ -	\$ - \$ -	\$ - \$ -	\$ - \$ -	\$ -	\$ - \$ -
			10,000	3,000 \$. 3,000		3	3				3,000 \$	5,000		_						
	GF Iv	Narrandera Memorial Park & Other Areas	l c	¢ cc	T a	16	÷				¢		T ¢			,	•	16	T ¢	Ċ	ć	ć
		Lighting/uplighting memorials & trees Larmer St - Irrigation, driveways, curb etc.	\$ 30,000	\$ 30,000 \$	- \$ - - \$ -	\$ 30,000	\$ - \$ \$ - \$	5 - \$ 80,000 \$	- \$ - \$	25,000	\$ - \$ \$ 55,000 \$	\$ - \$ -	\$ - \$ \$ - \$	- 5	\$ - \$ \$ - \$	\$ - \$ \$ - \$	\$ -	\$ -	\$ - \$ -	\$ - \$ -	\$ - \$ -	\$ -
		Fountain Maintenance	\$ 50,000	\$ - \$	- \$ -	\$ -	\$ - \$	\$ - \$	- \$	-	\$ - 5	\$ -	\$ 50,000 \$	50,000	7 1	\$ - 5		\$ -		7	\$ -	· ·
		Total - Narrandera Memorial Park & Other Areas	s \$ 160,000	\$ 30,000 \$	- \$ -	¥ 55,555		80,000 \$	- \$	25,000	\$ 55,000	\$ -	\$ 50,000 \$	50,000	\$ -	\$ -	\$ -	\$ -	T	\$ -	\$ -	¥
	·		\$ 870,000	\$ 592,500 \$	47,500 \$ -	\$ 545,000	\$ - \$	107,500 \$	12,500 \$	25,000	\$ 70,000	\$ -	\$ 162,500 \$	72,500	\$ - !	\$ 90,000	\$ -	\$ 7,500	0 \$ 7,500	\$ -	> -	\$ -
		Lake Talbot Recreation area			1.																	
		Ŭ , ` ,	\$ 15,000			Y.		\$ - \$ \$ 2,000,000 \$	- \$ - \$		\$ - 5	\$ - \$ -	\$ 15,000 \$ \$ - \$	15,000 \$	\$ - \$ \$ -	\$ - \$	\$ - \$ -	\$ -	\$ - \$ -	\$ -	\$ - \$ -	\$ -
		LT Deepening Works Lake Talbot accesibiltiy project	\$ 2,000,000	\$ - \$ \$ 202,200 \$	- \$ - 32,200 \$ -	Ť	\$ - 6	5 2,000,000 \$	- \$ - \$	- :	\$ - 9	\$ - \$ -	\$ - \$	-	\$ - \$ \$ - \$	\$ - \$ \$ - \$	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
		Total - Lake Talbot Recreation area	\$ 2,217,200	\$ 202,200 \$	32,200 \$ -	\$ 170,000		\$ 2,000,000 \$	- \$		\$ 2,000,000	\$ -	\$ 15,000 \$	15,000	\$ - !	\$ -	\$ -	\$ -	7	\$ -	\$ -	\$ -
			\$ 2,217,200			\$ 170,000	\$ - \$	\$ 2,000,000 \$	- \$	-	\$ 2,000,000	\$ -	\$ 15,000 \$	15,000	\$ - !	\$ - !	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Draft Capital Works Program 2023 - 2027

		,			Capital Fund	ling FY 23/24			Capital F	unding FY 24/2	25			Capita	I Funding FY 25/2	26			Capita	al Funding FY 26	5/27	
No	Fund New / Renewal	Project	Project Total	Budget	Revenue	Reserve Grant/Cont	Loan	Budget	Revenue	Reserve	Grant/Cont	Loan	Budget	Revenue	Reserve	Grant/Cont	Loan	Budget	Revenue	Reserve	Grant/Cont	Loan
		Narrandera Stadium																				
			\$ 10,000		- \$	- \$ -	\$ - \$	5,000 \$	- \$	- \$	5,000	\$ -	\$ 5,000		\$ - \$	5,000	\$ -	\$ - !	\$ -	\$ -	\$ -	\$ -
82	GF [Renewal]	otadiam a oportograma master pian	\$ 30,000 \$ 40,000		- \$	- \$ 30,000 - \$ 30,000	\$ - \$	\$ - \$ \$ 5,000 \$	- \$ - \$	- \$ - \$	5,000	\$ - \$ -	\$ 5,000	\$ - \$ -	\$ - \$ \$ - \$	5,000	\$ -	\$ -	\$ - \$ -	\$ - \$ -	\$ -	\$ -
			7 15,555	7 23,222 7		7 33,533		7 2,000 7	T		3,000	7	7 3,555	*	7	0,000	•			*	*	Ť
		Urban Roads																				
83	GF Renewal	Urban Roads Construction	\$ 566,139	\$ 137,359 \$	137,359 \$	- \$ -	\$ - \$	\$ 140,106 \$	140,106 \$	- \$	- :	\$ -	\$ 142,908	\$ 142,908	\$ - \$	-	\$ -	\$ 145,766	\$ 145,766	\$ -	\$ -	\$ -
	GF New	Urban Roads Construction - Laneways	\$ 176,339	\$ 42,784 \$, ,	- \$ -	\$ - \$	\$ 43,640 \$	43,640 \$	- \$		\$ -	\$ 44,512		\$ - \$	-	\$ -	\$ 45,403			\$ -	\$ -
	GF Renewal GF Renewal	Urban Reseals Urban Pavement Rehabilitation	\$ 684,598 \$ 570,780	\$ 166,100 \$ \$ 138,485 \$	166,100 \$ 138,485 \$	- \$ - - \$ -	\$ - \$ \$ - \$	\$ 169,422 \$ \$ 141,255 \$	169,422 \$ 141,255 \$	- \$ - \$	- !	\$ - \$ -	\$ 172,810 S	\$ 172,810 \$ 144,080	\$ - \$ \$ - \$	-	\$ - \$ -	\$ 176,266 S \$ 146,961 S	\$ 176,266 \$ 146,961	\$ - \$ -	\$ - \$ -	\$ -
	GF Renewal	Urban K&G Replacement	\$ 67,908	\$ 16,476 \$	16,476 \$	- \$ -	\$ - 5	5 16,806 \$	16,806 \$	- Ş - \$	·	\$ - \$ -	\$ 17,142	\$ 17,142	\$ - \$	-	\$ -	\$ 17,484	\$ 17,484	7	\$ -	\$ -
88	GF Renewal	Urban Footpath Replacement	\$ 45,272	\$ 10,984 \$	-7	- \$ -	\$ - \$	\$ 11,204 \$	11,204 \$	- \$:	\$ -	\$ 11,428	\$ 11,428	\$ - \$	-	\$ -	\$ 11,656	\$ 11,656		\$ -	\$ -
		Total - Urban Roads	\$ 2,111,036	\$ 512,188 \$	512,188 \$	- \$ -	\$ - \$	\$ 522,431 \$	522,431 \$	- \$	-	\$ -	\$ 532,880	\$ 532,880	\$ - \$	-	\$ -	\$ 543,538	\$ 543,538	\$ -	\$ -	\$ -
		Rural Local Roads																				
		Rural Sealed Roads Construction -	\$ 974,436			- \$ -	\$ - \$	\$ 241,150 \$	241,150 \$	- \$	- :	\$ -	\$ 245,973		\$ - \$	-	\$ -	\$ 250,892		\$ -	\$ -	\$ -
	GF Renewal	Roads Resheeting (Unsealed rural roads resheeting Rural Roads Reseals	ng \$ 1,365,481 \$ 828.451	\$ 331,298 \$ \$ 201.002 \$	331,298 \$ 201,002 \$	- \$ -	\$ - \$	\$ 337,924 \$ \$ 205,022 \$	337,924 \$ 205,022 \$	- \$ - \$	- !	\$ - \$ -	\$ 344,683	\$ 344,683 \$ 209,122	\$ - \$	-	\$ - \$ -	\$ 351,576 S	\$ 351,576 \$ 213,305	\$ - \$ -	\$ - \$ -	\$ -
91	or kenewai		\$ 828,451 \$ 3,168,368	1 . /	768,721 \$	- \$ -	\$ - 5	\$ 205,022 \$ \$ 784,096 \$		- \$	-	\$ - \$ -	\$ 209,122 S		\$ - \$ \$ - \$	-	\$ -	\$ 213,305 S		Ÿ	\$ -	\$ -
																			,			
0.2	GE Panowal	Regional Roads Regional Roads Capital Works (Block grant)	\$ 1,072,800	\$ 268,200 \$	268,200 \$	_ e	¢ _ c	\$ 268,200 \$	268,200 \$	- I ¢		¢ 1	\$ 268,200	\$ 268,200	¢ . l ė	1	¢	\$ 268,200	\$ 268,200	¢	\$ -	İ¢
		Repair Grant (with 50% Block Grant contribution)		\$ 268,200 \$	88,200 \$	- \$ -	\$ - \$	\$ 268,200 \$	88,200 \$	- \$	85,000	\$ - \$ -	\$ 268,200	\$ 268,200	\$ - \$ \$ - \$	85,000	\$ -	\$ 268,200	\$ 268,200	•	\$ 85,000	\$ -
		, ,	\$ 1,765,600	,		- \$ 85,000	\$ - \$	\$ 441,400 \$	356,400 \$	- \$, ,	\$ -	\$ 441,400		\$ - \$	85,000	\$ -	\$ 441,400		•	\$ 85,000	
		Roads to Recovery																				
94	GF Renewal	·	\$ 3,989,448	\$ 997,362 \$	997,362 \$	- \$ -	\$ -	\$ 997,362 \$	997,362 \$	- \$	<u> </u>	\$	\$ 997,362	\$ 997,362	\$\$		\$ -	\$ 997,362	\$ 997,362	\$ -	\$ -	\$ -
			\$ 3,989,448	\$ 997,362 \$	997,362 \$	- \$ -	\$ - \$	\$ 997,362 \$	997,362 \$	- \$	-	\$ -	\$ 997,362	\$ 997,362	\$ - \$	-	\$ -	\$ 997,362	\$ 997,362	\$ -	\$ -	\$ -
		Ancillary Roadworks																				
	GF New	Get NSW Active- Cycling	\$ 955,000		- \$	- \$ 805,000	\$ - \$	\$ 50,000 \$	25,000 \$	- \$	25,000	\$ -	\$ 50,000	\$ 25,000	\$ - \$	25,000	\$ -	\$ 50,000	\$ 25,000	\$ -	\$ 25,000	
96	GF New	Get NSW Active - Walking	\$ 200,000	\$ 50,000 \$ \$ 855,000 \$	- \$	- \$ 50,000 - \$ 855,000	\$ - \$	\$ 50,000 \$ \$ 100,000 \$	25,000 \$ 50,000 \$	- \$	25,000 :	\$ -	\$ 50,000 S	\$ 25,000 \$ 50,000	\$ - \$	25,000 50,000	\$ -	\$ 50,000 S	\$ 25,000 \$ 50,000	\$ -	\$ 25,000 \$ 50,000	
			\$ 1,155,000 \$ 12,189,452		2,634,671 \$	- \$ 855,000 - \$ 940,000	\$ - \$	\$ 2,845,289 \$		- \$ - \$	135,000	\$ - \$ -	\$ 100,000	·	\$ - \$	· · · · · · · · · · · · · · · · · · ·	\$ -		\$ 2,763,073	\$ -	\$ 50,000	
															·							
		Industrial Promotion																				
97	GF Renewal	Gateway/Entrance signs	\$ 20,000	\$ 10,000 \$, ,	- \$ -	\$ - \$	\$ - \$	- \$	- \$	- :	\$ -	\$ 10,000		\$ - \$	-	\$ -	\$ - !	\$ -	\$ -	\$ -	\$ -
		Total - Industrial Promotion	\$ 20,000			- \$ -	\$ - 5	\$ - \$	- \$	- \$	-	\$ -	\$ 10,000	\$ 10,000	\$ - \$	-	\$ -	\$ - !	\$ -	\$ -	\$ -	\$ -
			\$ 20,000	\$ 10,000 \$	10,000 \$	- \$ -	· - 5	\$ - \$	- \$	- \$	-	\$ -	\$ 10,000	\$ 10,000	\$ - \$	-	\$ -	\$ - !	-	\$ -	· -	> -
							11	<u> </u>					· ·									
00	GE Panowal	Lake Talbot Tourist Park Renewal - Reseal Driveways	\$ 74,580	\$ 74,580 \$	e	74.580 \$ -	¢ _ c	ه ا ـ و	- İ\$			¢ 1	¢ 1,	¢ I	¢ . l ė	1	¢	c 1,	ξ Ι	¢	¢	İ¢
98	or Ivenewal	,	\$ 74,580 \$ 74,580			74,580 \$ -	\$ - \$	\$ - \$	- \$ - \$	- \$ - \$	-	\$ - \$ -	\$ -	\$ - \$ -	\$ - \$ \$ - \$	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
99	GF Renewal	Plant Light Vehicles	\$ 1,124,292	\$ 362,115 \$	- S 3	362,115 \$ -	\$ - \$	\$ 213,375 \$	- Ś	213,375 \$	- 1:	\$ - I	\$ 120,593	\$ -	\$ 120,593 \$	- 1	\$ -	\$ 428,209	ŝ - l	\$ 428,209	\$ -	Ś -
100	GF Renewal	Trucks & Trailers	\$ 1,837,150	\$ 394,150 \$	- \$ 3	394,150 \$ -	\$ - \$	\$ 93,000 \$	- \$	93,000 \$	- :		\$ 850,000	\$ -	\$ 850,000 \$	-	т	\$ 500,000	\$ -	\$ 500,000	\$ -	\$ -
		Heavy Plant Sales	\$ 2,139,963	\$ 354,750 \$		354,750 \$ -		766,470 \$	- \$		- :	\$ -	\$ 400,000	\$ -	\$ 400,000 \$	-	т	\$ 618,743	\$ -	7 0-0/: .0		\$ -
102	GF Kenewal	Other Plant Capital Total - Plant	\$ 80,000 \$ 5,181,405	\$ 20,000 \$ \$ 1,131,015 \$	- \$ - \$ 1,1	20,000 \$ - 131,015 \$ -		\$ 20,000 \$ \$ 1,092,845 \$	- \$ - \$	20,000 \$ 1,092,845 \$	- :	\$ - \$ -	\$ 20,000 S	\$ - \$ -	\$ 20,000 \$ \$ 1,390,593 \$	-		\$ 20,000 S	\$ - \$ -	\$ 20,000 \$ 1,566,952		\$ - \$ -
			7 3,202,403		— 1,1	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	,		,	-, - ,,-			7 2,000,000		_,_,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			7 2,000,002		,000,002	•	
		Other Council buildings																				
103	GF Renewal	-	\$ 615,522	\$ 149,340 \$	149,340 \$	- \$ -	\$ - \$	\$ 152,327 \$	152,327 \$	- \$	- :	\$ -	\$ 155,374	\$ 155,374	\$ - \$	- 1	\$ -	\$ 158,481	\$ 158,481	\$ -	\$ -	\$ -
104	GF New	Parkside Museum - Outdoor Space Upgrade	\$ 50,000	\$ - \$	- \$	- \$ -	\$ - \$	\$ 50,000 \$	- \$	- \$	50,000	\$ -	\$ - !	\$ -	\$ - \$	-	\$ -	\$ - !	\$ -	\$ -	\$ -	\$ -
105	GF Renewal	Neriewar Serior erezens banding	\$ 65,000 \$ 730,522		- \$ 149,340 \$	- \$ 65,000 - \$ 65,000	\$ - \$	\$ - \$ \$ 202.327 \$	- \$ 152,327 \$	- \$		\$ - \$ -	\$ - ! \$ 155,374	\$ - \$ 155,374	\$ - \$	-	\$ -	\$ - !	\$ - \$ 158,481	\$ -	\$ - \$ -	\$ - \$ -
			7 730,322	227,370 3	113,310 9	- 03,000	· · · · · · · · · · · · · · · · · · ·	202,321 3	132,321 3	- 7	50,000		2 255,574	7 100,014	- 7		-	7 130,401	7 130,401	·	*	-
400	CF I	Emergency Operations Centre	10 47 000				A	45.000 4	45.000 1	1.				ć 1	ć I.	1	ć				<u></u>	I ć
106	GF New	8	\$ 15,000 \$ 15,000	<u> </u>		- \$ - - \$ -	\$ - \$	\$ 15,000 \$ \$ 15,000 \$	15,000 \$ 15,000 \$	- \$			\$ - !		\$ - \$ \$ - \$		\$ - \$ -	\$ - !	'		\$ - \$ -	\$ - \$ -
		3 , , , , , , , , , , , , , , , , , , ,	- 25,000			Ť			_5,000 9	Y												
107	GE Donous	Quarry Communications Tower Static Line Replacement & Structural Inspection	\$ 35,000	le le	16	ć	\$			- ls	. 1.	ا ج	e 1.	ė	م ا	ı	\$ -	\$ 35,000	\$ 35,000	ė	\$ -	l ė
107	Gr Kenewai		\$ 35,000 \$ 35,000	<u> </u>	- \$ - \$	- \$ -	\$ - 9	\$ - \$ \$ - \$	- \$	- Ş		\$ - \$ -	\$ - !	7	\$ - \$	-	\$ -	\$ 35,000			\$ -	\$ - \$ -
			\$ 780,522		149,340 \$	- \$ 65,000	\$ - \$	\$ 217,327 \$		- \$	50,000	\$ -	\$ 155,374		\$ - \$	-	\$ -				\$ -	\$ -
			'																			

			Capital Funding FY 23/24						Capital Funding F	24/25			Capital Funding	Y 25/26			Capital Funding FY 26	5/27
No	Fund Renewal	Project	Project Total	Budget	Revenue	Reserve Grant/Cont	Loan	Budget	Revenue Reserve	Grant/Cont	Loan	Budget	Revenue	Grant/Cont	Loan	Budget	Reserve Reserve	Grant/Cont
		Aerodrome																
		Runway, taxi, apron remarking	\$ 50,000		25,000 \$	- \$ 25,000		\$ - \$	- \$ -	\$ -	\$ -	\$ - \$	- \$	\$ -	\$ -	\$ - \$	- \$ -	\$ - \$ -
_		Airport Terminal painting, Blinds and improvemen	\$ 15,000		7,500 \$	- \$ 7,500	\$ -	\$ - \$	- \$ -	\$ -	\$ -	\$ - \$	- \$	\$ -	\$ -	\$ - \$	- \$ -	\$ - \$ -
		Development of additional carpark spaces	\$ 30,000	\$ - \$	- \$	- \$ -	\$ -	\$ 30,000 \$	- \$ -	\$ 30,000	\$ -	\$ - \$	- \$	\$ -	\$ -	\$ - \$	- \$ -	\$ - \$ -
		Reseal of existing carpark	\$ 30,000	\$ - \$	- \$	- \$ -	\$ -	\$ - \$	- \$ -	\$ -	\$ -	\$ 30,000 \$	15,000 \$	\$ 15,000	\$ -	\$ - \$	- \$ -	\$ - \$ -
112	GF Renewal	Landscaping of carpark area	\$ 12,500	\$ - \$	- \$	- \$ -	\$ -	\$ - \$	- \$ -	\$ -	\$ -	\$ - \$	- \$	\$ -	\$ -	\$ 12,500 \$	- \$ -	\$ 12,500 \$ -
		Total - Aerodrome	\$ 137,500	\$ 65,000 \$	32,500 \$	- \$ 32,500	\$ -	\$ 30,000 \$	- \$ -	\$ 30,000	\$ -	\$ 30,000 \$	15,000 \$	\$ 15,000	\$ -	\$ 12,500 \$	- \$ -	\$ 12,500 \$ -
	1	Water		I		T .										T. T.	Ι. Τ	
		Water Main Replacements	\$ 1,200,000	\$ 300,000 \$		300,000 \$ -	\$ -	\$ 300,000 \$	- \$ 300,00		\$ -	\$ 300,000 \$	- \$ 300,0		\$ -	\$ 300,000 \$	- \$ 300,000	\$ - \$ -
		Hydrant and Valve replacements	\$ 260,000	\$ 65,000 \$	т	65,000 \$ -	\$ -	\$ 65,000 \$	- \$ 65,00	- T	\$ -	\$ 65,000 \$	- \$ 65,0	т	\$ -	\$ 65,000 \$	- \$ 65,000	\$ - \$ -
		Services Replacements	\$ 80,000	\$ 20,000 \$	- \$	20,000 \$ -	\$ -	\$ 20,000 \$	- \$ 20,00	0 \$ -	\$ -	\$ 20,000 \$	- \$ 20,0		\$ -	\$ 20,000 \$	- \$ 20,000	
116		. 10	\$ 17,000,000	\$ - \$	- \$	- \$ -	\$ -	\$ - \$	- \$ -	\$ -	\$ -	\$ 8,500,000 \$	- \$ 2,875,0	00 \$ 5,625,000	\$ -	\$ 8,500,000 \$	- \$ 2,875,000	\$ 5,625,000
117		Bore 3 replacement	\$ 350,000	\$ - \$	- \$	- \$ -	\$ -	\$ 350,000 \$	- \$ 350,00	0 \$ -	\$ -	\$ - \$	- \$	\$ -	\$ -	\$ - \$	- \$ -	\$ - \$ -
118		Water Meter Replacements	\$ 275,000	\$ - \$	- \$	- \$ -	\$ -	\$ - \$	- \$ -	\$ -	\$ -	\$ 275,000 \$	- \$ 275,0	00 \$ -	\$ -	\$ - \$	- \$ -	\$ - \$ -
119	WF Renewal	Rising Main Renewal	\$ 400,000	\$ - \$	- \$	- \$ -	\$ -	\$ - \$	- \$ -	\$ -	\$ -	\$ - \$	- \$	\$ -	\$ -	\$ 400,000 \$	- \$ 400,000	\$ - \$ -
		Total - Water	\$ 19,565,000	\$ 385,000 \$	- \$ 3	385,000 \$ -	\$ -	\$ 735,000 \$	- \$ 735,00	0 \$ -	\$ -	\$ 9,160,000 \$	- \$ 3,535,0	00 \$ 5,625,000	\$ -	\$ 9,285,000 \$	- \$ 3,660,000	\$ 5,625,000 \$ -
	1	Sewer			1.				1	-1-			T	1 -		1. 1.		
		Sewer Main Relines	\$ 1,050,000	\$ 350,000 \$	- \$ 3	350,000 \$ -	Ş -	\$ 350,000 \$	- \$ 350,00		Ş -	\$ 350,000 \$	- \$ 350,0		Ş -	\$ - \$	- \$ -	\$ - \$ -
		Manhole Replacements	\$ 450,000	\$ - \$	- \$	- \$ -	\$ -	\$ 150,000 \$	- \$ 150,00	0 \$ -	Ş -	\$ 150,000 \$	- \$ 150,0		\$ -	\$ 150,000 \$	- \$ 150,000	\$ - \$ -
	SF New	Barellan Sewer	\$ 1,800,000	\$ 1,800,000 \$	- \$	- \$ -	\$ 1,800,000	\$ - \$	- \$ -	\$ -	Ş -	\$ - \$	- \$	7	Ş -	\$ - \$	- \$ -	\$ - \$ -
123	SF New		\$ 2,500,000	\$ - \$	- \$	- \$ -	\$ -	\$ 500,000 \$	- \$ 125,00			\$ 1,000,000 \$		00 \$ 750,000		\$ 1,000,000 \$	- \$ 250,000	
		Total - Sewer	\$ 5,800,000	\$ 2,150,000 \$	- \$ 3	350,000 \$ -	\$ 1,800,000	\$ 1,000,000 \$	- \$ 625,00	0 \$ 375,000	Ş -	\$ 1,500,000 \$	- \$ 750,0	00 \$ 750,000	\$ -	\$ 1,150,000 \$	- \$ 400,000	\$ 750,000 \$ -
		CDAND TOTAL	A 57 202 517	4 45 000 450 4	2 205 255 4 2 5		A 5 200 055	A 0444 040 A	2452402 4 2555	- 4 - 040	•	A 45 750 000 A 5	272 726 4 5 772	00 4 6 70 70 70 70 70 70 70 70 70 70 70 70 70		A 45 400 540 A	275 466 4 5 626 272	A C 527 500 A
			\$ 57,292,645		, , , , ,	700,595 \$ 5,776,500		· · · · ·	, , , , , ,			\$ 15,759,329 \$ 3	, -, , -,,	, ,		1 -77 1	3,275,166 \$ 5,626,952	/ /
			\$ 31,927,645			965,595 \$ 5,776,500	\$ 3,500,000	. , , .	3,163,403 \$ 1,677,84		\$ -	\$ 5,099,329 \$ 3				<u> </u>	3,275,166 \$ 1,566,952	
-			\$ 19,565,000	\$ 385,000 \$		385,000 \$ -	\$ -	\$ 735,000 \$ \$ 1,000,000 \$	- \$ 735,00 - \$ 625.00		\$ -	\$ 9,160,000 \$	- \$ 3,535,0	. , ,	+ '	\$ 9,285,000 \$		\$ 5,625,000 \$ -
			\$ 5,800,000	\$ 2,150,000 \$	T -	7	\$ 1,800,000	7 -// 7	7,	7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7	<u> </u>	\$ 1,500,000 \$	- \$ 750,0	TT T TT TT TT TT TT TT	<u> </u>	\$ 1,150,000 \$	- \$ 400,000	\$ 750,000 \$ -
		Total	\$ 57,292,645	\$ 16,982,450 \$	3,205,355 \$ 2,7	700,595 \$ 5,776,500	\$ 5,300,000	\$ 9,111,248 \$	3,163,403 \$ 3,037,84	5 \$ 2,910,000	> -	\$ 15,759,329 \$ 3	,2/3,/36 \$ 5,750,	93 \$ 6,/35,000	> -	\$ 15,439,618 \$ 3	3,275,166 \$ 5,626,952	\$ 6,53/,500 \$ -

BUDGETED RESERVE BALANCES

			ייי	DOLILD	171	ESERVE D	ALAIVELS							
RESERVE DETAILS		Balance 30 Jun 2022	Т	Net ransfer 22/23		Balance 30 Jun 2023	23/24 C/O		3/24 Budget Movement		Balance 30 Jun 2024		4/25 Budget Movement	Balance 30 Jun 2025
GENERAL FUND - DETAILS				, ,				<u> </u>						
Employee's Leave Entitlement														
Employee's Leave Entitlement	\$	1,287,888.00	\$	22,605.00	\$	1,310,493.00				\$	1,310,493.00		\$	1,310,493.00
Plant & Vehicle Replacement														
Plant & Vehicle Replacement	\$	1,467,614.39	-\$	2,269.00	\$	1,465,345.39		\$	25,896.00	\$	1,491,241.39	\$	31,758.00 \$	1,522,999.39
Information Technology Replacement	•													
Street Camera Replacement	\$	1,000.00	-\$	1,000.00		-				\$	-		\$	=
Computer Replacement	\$	589,104.04	\$	55,239.00	\$	644,343.04		-\$	250,000.00	\$	394,343.04	-\$	380,000.00 \$	14,343.04
Carry Over Works														
Carry Over Operating Program	\$	18,818.56		18,818.56		0.00				-\$	0.00		-\$	0.00
Carry Over Capital Program	\$	882,071.89	-\$	882,071.89	\$	0.00				\$	0.00		\$	0.00
Organisational service assets and projects														
Public Art & Festive Tree Maintenance	\$	20,000.00		6,253.00		26,253.00		\$	20,000.00		46,253.00		20,000.00 \$	The state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the s
Infrastructure Replacement & Renewal	\$	1,923,722.61		1,499,684.54		424,038.07		\$	200,000.00	\$	624,038.07	\$	254,000.00 \$	· ·
Narrandera Business Centre Master Plan	\$	2,005,287.03		173,680.00		1,831,607.03				\$	1,831,607.03		\$	1,831,607.03
Delivery of Aged strategies	\$	298,872.73		97,663.62		201,209.11				\$	201,209.11		\$	201,209.11
Shire Property Renewal & Cyclical Maintenance	\$	632,364.00		172,852.00		459,512.00		-\$	30,000.00	\$	429,512.00		\$	429,512.00
Visitor Centre Building Replacement	\$	174,957.00		174,957.00		-		_		\$	-	_	\$	-
Renewable Energy	\$		\$	50,878.00		50,878.00		\$	50,000.00	\$	100,878.00	\$	50,000.00 \$	
Narrandera Park Landscape	\$	20,681.08	-\$	10,505.08	Ş	10,176.00				\$	10,176.00		\$	10,176.00
Other Internal Reserves	1.4	20.000.0		500.00	۲.	20 525 24					20 525 0		10 500 00 1	44.00= 0:
Election & Integrated Planning Exp	\$	29,026.91	\$	509.00		29,535.91				\$	29,535.91	-\$	18,500.00 \$,
Financial Management Reserve Strategy			\$	379,572.00	Ş	379,572.00				\$	379,572.00		\$	379,572.00
Financial Assistance Grant	A	4 4 2 4 5 4 7 0 0		4.424.547.00	,					۸.		1		
Financial Assistance Grant	\$	4,124,547.00	-\$	4,124,547.00	\$	-				\$	-		\$	-
Council Committees	۱ ۸	2 005 70				2.065.70					2.065.70			2 005 70
Committee - Barellan Museum	\$	3,865.78		-	\$	3,865.78				\$	3,865.78		\$	•
Committee - Koala Committee	\$	-,	\$	-	<u>></u>	18,208.46				\$	18,208.46		\$	18,208.46
Committee - Railway Station	\$	9,074.38	\$	-	<u>></u>	9,074.38				\$	9,074.38		\$	9,074.38
355 Committee - Parkside Museum	\$	3,133.00	\$ ¢	-	<u>></u>	3,133.00				<u>ې</u>	3,133.00		\$	3,133.00
Committee - Barellan Hall	\$ ¢	21,479.96	\$ ¢	-	<u>></u>	21,479.96				<u>ې</u>	21,479.96		\$	21,479.96
Committee - Grong Grong Community Hall	\$	1,041.83	\$	-	\$	1,041.83				\$	1,041.83		\$	1,041.83
Committee - Domestic Violence	\$	186.90	\$	-	>	186.90				\$	186.90		\$	186.90
Cemetery Perpetual N'dra Cemetery - Perpetual mtnce all	\$	403,633.32	۲	10,618.00	ç	414,251.32		\$	23,472.00	Ļ	437,723.32	۲	23,472.00 \$	461,195.32
	Ş	403,033.32	Ş	10,618.00	Ş	414,251.32		Ş	23,472.00	Ş	437,723.32	Ş	23,472.00 \$	401,195.32
Property Development Property Development (Red Hill)	\$	243,774.04	Ċ	444,833.00 -	Ċ	201,058.96				-\$	201,058.96		-\$	201,058.96
	Ą	245,774.04	-ې	444,655.00	- ې	201,036.90				-Ş	201,036.90		-5	201,036.96
Quarry Rehabilitation Quarry Rehabilitation	\$	35,452.03	Ċ	15,886.00	Ċ	51,338.03		\$	15,000.00	Ċ	66,338.03	Ċ	15,000.00 \$	81,338.03
Reverse Cycle Vending Machine	٦	33,432.03	٦	13,880.00	٦	31,336.03		٦	13,000.00	۲	00,338.03	Ą	13,000.00 3	61,336.03
Reverse Cycle Vending Machine	\$		\$	-	\$	-				\$	-		\$	-
Domestic Waste Management	٦	_	۲	_	ڔ	_				۲			۲	_
Narrandera Waste Depot	Ċ	624,484.46	-¢	262,073.91	¢	362,410.55		-\$	330,123.00	ς .	32,287.55	-¢	18,164.00 \$	14,123.55
Narrandera Waste Depot - Excavation	\$	104,704.00			\$	104,704.00		٦	330,123.00	\$	104,704.00	۲	\$	104,704.00
Narrandera Waste Depot - Excavation Narrandera Waste Depot - Rehabilitation	¢	368,644.00			۶ \$	368,644.00				\$	368,644.00		¢	368,644.00
Barellan Waste Depot	\$	120,278.00		87,000.00	\$	33,278.00				\$	33,278.00		ć	33,278.00
Barellan Waste Depot - Excavation	\$	36,592.00	\$	-	Ś	36,592.00				\$	36,592.00		¢	36,592.00
Barellan Waste Depot - Rehabilitation	\$	53,429.00	\$	_	Ś	53,429.00				\$	53,429.00		¢	53,429.00
Narrandera Depot Compactor Expenses	\$	48,379.00	Ś	_	\$	48,379.00				\$	48,379.00		\$	48,379.00
Grong Grong Waste Depot Rehabilitation	\$	73,876.00	\$	_	Ś	73,876.00				\$	73,876.00		\$	73,876.00
Crown Reserves	7	75,070.00	Υ		7	, 5,570.00				7	75,070.00		۲	73,070.00
Lake Talbot Tourist Park	\$	213,699.54	Ś	62,575.00	\$	276,274.54		\$	6,462.00	Ś	282,736.54	\$	80,823.00 \$	363,559.54
Stormwater	7		Υ	32,373.00	7	2.0,274.04		7	5, 102.00	Υ	202,700.04	Υ	33,023.00	200,000.04
Narrandera Stormwater Reserve	\$	483,521.24	-\$	218,643.85	\$	264,877.39		\$	33,275.00	\$	298,152.39	-\$	30,000.00 \$	268,152.39
Barellan Stormwater Reserve	\$	16,535.11		16,150.00		385.11		\$	8,850.00		9,235.11	_	\$	
Unspent Internal Loans	Ţ	_5,555.11	T		7	000.11		T	2,220.00	7	5,233.11		Y	5,233.11
Developer Contributions														
Section 7.11 (94)	\$	55,881.97	\$	-	\$	55,881.97				\$	55,881.97		\$	55,881.97
Section 7.12 (94A)	\$	160,760.58		53,866.00	-	106,894.58				Ś	106,894.58		\$	106,894.58
Section 7.4	\$	250,662.50		355,000.00		605,662.50		\$	65,000.00	Ś	670,662.50	\$	65,000.00 \$	
Bonds, Retentions & Trusts	7					-,-,-,-			2,220.03	-	-,-32.33		7.2.2.00	,
Kaniva Quarry	\$	30,000.00	\$	-	\$	30,000.00				\$	30,000.00		\$	30,000.00
Tourist Trust	\$	32,499.57		32,499.57		0.00				-\$	0.00		-\$	
Arts Centre Trust	\$	53,323.12		-	\$	53,323.12				\$	53,323.12		\$	
Sale of Land	\$	40,153.27		-	\$	40,153.27				\$	40,153.27		\$	
1	т	-,			•	.,					-,		7	.,

BUDGETED RESERVE BALANCES

RESERVE DETAILS	Balance 30 Jun 2022	Т	Net ransfer 22/23		Balance 30 Jun 2023	23/24 C/O		23/24 Budget Movement		Balance 30 Jun 2024		24/25 Budget Movement		Balance 30 Jun 2025
External Restrictions (Note 6 order)			•											
Water Fund														
Asset Replacement	\$ 5,113,050.50	\$	439,108.00	\$	5,552,158.50		\$	429,375.00	\$	5,981,533.50	\$	159,563.00	\$	6,141,096.50
Carry Over Works	\$ 1,058,025.05	-\$	1,058,025.05	-\$	0.00		\$		-\$		\$, -	-\$	0.00
Retention - Pine Hill Construction	\$ 20,701.90	\$	-	\$	20,701.90		\$	-	\$	20,701.90	\$	-	\$	20,701.90
Section 64	\$ 171,136.27	\$	20,000.00	\$	191,136.27		\$	10,000.00	\$	201,136.27	\$	10,000.00	\$	211,136.27
Sewer Fund												·		
Asset Replacement	\$ 267,105.08	\$	209,589.00	\$	476,694.08		\$	219,044.00	\$	695,738.08	-\$	103,274.00	\$	592,464.08
Carry Over Works	\$ 529,074.01	-\$	529,074.01	-\$	0.00		\$	-	-\$	0.00	\$	-	-\$	0.00
Unspent Loan	\$ 1,562,232.61	-\$	1,562,232.61	\$	-		\$	-	\$	-	\$	-	\$	-
Section 64	\$ 78,184.09	\$	8,000.00	\$	86,184.09		\$	8,000.00	\$	94,184.09	\$	8,000.00	\$	102,184.09
General Fund - External Restrictions									•					
Specific Purpose Unexpended Grants (from separate shee	\$ 1,150,146.28	-\$	139,109.98	\$	1,011,036.30	\$ -	\$	76,143.00	\$	1,087,179.30	\$	78,918.00	\$	1,166,097.30
Other Contributions	\$ 109,581.36	-\$	109,581.36	\$	-	\$ -	\$	-	\$	-	\$	-	\$	-
Unspent grant & contributions Liability	\$ 2,056,566.00	-\$	1,682,327.00	\$	374,239.00	\$ -	\$	-	\$	374,239.00	\$	-	\$	374,239.00
Developer Contributions	\$ 467,305.05	\$	301,134.00	\$	768,439.05	\$ -	\$	65,000.00	\$	833,439.05	\$	65,000.00	\$	898,439.05
Domestic Waste Management	\$ 1,430,386.46	-\$	349,073.91	\$	1,081,312.55	\$ -	-\$	330,123.00	\$	751,189.55	-\$	18,164.00	\$	733,025.55
Stormwater	\$ 500,056.35	-\$	234,793.85	\$	265,262.50	\$ -	\$	42,125.00	\$	307,387.50	-\$	30,000.00	\$	277,387.50
Crown Reserves	\$ 213,699.54	\$	62,575.00	\$	276,274.54	\$ -	\$	83,885.00	\$	360,159.54	\$	80,823.00	\$	440,982.54
Total External Restrictions	\$ 14,727,250.55	-\$	4,623,811.77	\$	10,103,438.78	\$ -	\$	603,449.00	\$	10,706,887.78	\$	250,866.00	\$	10,957,753.78
Internal Restrictions (Note 6 order)														
Plant & vehicle replacement	\$ 1,467,614.39	-\$	2,269.00	\$	1,465,345.39	\$ -	\$	25,896.00	\$	1,491,241.39	\$	31,758.00	\$	1,522,999.39
Employee Leave Entitlements	\$ 1,287,888.00	\$	22,605.00	\$	1,310,493.00	\$ -	\$	-	\$	1,310,493.00	\$	-	\$	1,310,493.00
Carry over works	\$ 900,890.45	-\$	900,890.45	\$	0.00	\$ -	\$	-	\$	0.00	\$	-	\$	0.00
Other Internal	\$ 29,026.91	\$	380,081.00	\$	409,107.91	\$ -	\$	-	\$	409,107.91	-\$	18,500.00	\$	390,607.91
Cemetery Perpetual	\$ 403,633.32	\$	10,618.00	\$	414,251.32	\$ -	\$	23,472.00	\$	437,723.32	\$	23,472.00	\$	461,195.32
Council Committees	\$ 56,990.31	\$	-	\$	56,990.31	\$ -	\$	-	\$	56,990.31	\$	-	\$	56,990.31
Information Technology Replacement	\$ 590,104.04	\$	54,239.00	\$	644,343.04	\$ -	-\$	250,000.00	\$	394,343.04	-\$	380,000.00	\$	14,343.04
Property Development	\$ 243,774.04	-\$	444,833.00	-\$	201,058.96	\$ -	\$	-	-\$	201,058.96	\$	-	-\$	201,058.96
Organisational service assets and projects	\$ 5,075,884.45	-\$	2,072,211.24	\$	3,003,673.21	\$ -	\$	240,000.00	\$	3,243,673.21	\$	324,000.00	\$	3,567,673.21
Quarry Rehabilitation	\$ 35,452.03	\$	15,886.00	\$	51,338.03	\$ -	\$	15,000.00	\$	66,338.03	\$	15,000.00	\$	81,338.03
Financial Assistance Grant	\$ 4,124,547.00	-\$	4,124,547.00	\$	-	\$ -	\$	-	\$	-	\$	-	\$	-
Reverse Cycle Vending Machine	\$ =	\$	-	\$	-	\$ -	\$	-	\$	-	\$	-	\$	-
Bonds, Retentions & Trusts	\$ 155,975.96	-\$	32,499.57	\$	123,476.39	\$ -	\$	-	\$	123,476.39	\$	-	\$	123,476.39
Total Internal Restrictions	\$ 14,371,780.90	-\$	7,093,821.26	\$	7,277,959.64	\$ -	\$	54,368.00	\$	7,332,327.64	-\$	4,270.00	\$	7,328,057.64
Total Restrictions	\$ 29,099,031.45	-\$	11,717,633.03	\$	17,381,398.42	\$ -	\$	657,817.00	\$	18,039,215.42	\$	246,596.00	\$	18,285,811.42

Narrandera Shire Council

10 Year Financial Plan for the Years ending

30 June 2033

SUMMARY OF ALL G/L ACCOUNTS - GENERAL FUND

by Budget Summary \$ \$ \$ \$ \$	\$ \$	\$	_				
-, , T T T T T T T T T T T T T T			\$	\$	\$	\$	\$
Scenario: 2023-2033 3.7% rates, FAG 2.5%, \$3.5m Loan \$ Operating Operating Capital Reserve Reserve Inter	rnal Internal	Net Result	Add back	Net Result	Add back other	Less other	Net Result after
Code Description Income Expenditure Income Expenditure Income Expenditure Income Expenditure Income	ome Expenditure	after Depr'n	Depreciation	before Depr'n	non-cash Exp.	non-cash Inc.	all non-cash
111 Goverance - 1,001,833		(1,001,833)	-	(1,001,833)	-	-	(1,001,833)
112 Chambers - 213,460		(213,460)	115,990	(97,470)	-	-	(97,470)
211 Administration 3,650 (64,122)		67,772	174,651	242,423	-	-	242,423
212 Finance 36,000 575,330 1,965,595 1,879,570	-	(453,305)	-	(453,305)	-	-	(453,305)
213 Human Resources 57,675 466,844	-	(409,169)	-	(409,169)	-	-	(409,169)
214 Information Services - 753,600 - 542,000		(1,295,600)	-	(1,295,600)	-	-	(1,295,600)
215 DGMCC - 307,615	-	(307,615)	-	(307,615)		-	(307,615)
216 Property/Revenue 16,342 86,742	-	(70,400)	-	(70,400)	6,120	-	(64,280)
217 Control Accounts	-	-	-	-	-	-	-
218 To be allocated - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - -	-	(545,249)	58,156	(487,092)	-	-	(487,092)
221 Oncosts - (0)	-	(545,249)	36,136	(467,092)	-	-	(467,092)
250 Assets	-	U	-	U	-	-	U
310 Ordinance 19,202 143,533	-	(124,331)	-	(124,331)	-	-	(124,331)
311 Street Cameras - 17.735		(17,735)	10,947	(6,788)			(6,788)
312 Emergency Services 99,705 631,703		(531,998)	177,775	(354,223)		_	(354,223)
410 Health 18.444 14.255		4,189	-	4,189			4,189
430 Health		-,,	_	-,,	_	_	
510 Insect & Vermin Control - 1.227		(1,227)	_	(1,227)	_	_	(1,227)
511 Noxious Weeds 43,862 204,490		(160,628)	_	(160,628)	-	-	(160,628)
512 Waste Management 1,037,670 1,084,247 - 450,000 51,43	30 (80,242)	(364,906)	34.784	(330,123)	-	-	(330,123)
513 Stormwater Management 72,125 78,989 7,000,000 7,030,000	- (, ,	(36,864)	78.989	42,125	-	-	42.125
514 Reverse Cycle Vending Machine 5,280 2,000		3,280	-	3,280	-	-	3,280
610 Aged & Disabled 13,054 10,740		2,313	-	2,313	-	-	2,313
611 Social Support 81,421 72,315		9,106	-	9,106	-	-	9,106
612 HMMS 89,499 54,705		34,794	-	34,794	-	-	34,794
613 Community Transport 877,798 853,205		24,593	-	24,593	-	-	24,593
614 COPS		-	-	-	-	-	-
616 Community Services 12,085 65,587		(53,502)	48,327	(5,176)	-	-	(5,176)
617 Youth/Childcare Services 11,275 88,299		(77,024)	-	(77,024)	-	-	(77,024)
710 H&C Admin - 111,559		(111,559)	-	(111,559)	-	-	(111,559)
711 Environmental Proctection 4,718 4,245		473	-	473	-	-	473
712 Street Lighting 33,000 140,000	- 7,414	(114,414)	20,138	(94,276)	-	-	(94,276)
713 Public Cemetries 150,460 197,825 10,000 10,000		(47,364)	28,142	(19,222)	-	-	(19,222)
714 Development Control 149,277 304,386 85,000	-	(70,110)	-	(70,110)	-	-	(70,110)
717 Effluent Services	-	-	-	-	-	-	-
800 Recreation & Culture	-	(379,134)	74,564	(304,570)	-	-	(304,570)
811 Swimming Pools	-	(379,134)	74,364	(304,370)	-	-	(304,370)
812 Lake Talbot Swimming Pool 6,000 762,034 70,000 123,358	- 131,671	(941,063)	307,015	(634,048)			(634,048)
813 Barellan Pool 150 167,955 50,000 50,000	- 101,071	(167,805)	65,480	(102,325)		_	(102,325)
814 Parks & Gardens		(107,000)	-	(102,020)			(102,020)
815 Sportsgrounds 12,780 482,442 364,000 364,000	- 24,713	(494,375)	178,552	(315,823)	_	_	(315,823)
816 Parks & Reserves - 1,409,581 545,000 592,500		(1,457,081)	392,238	(1,064,843)	-	-	(1,064,843)
818 Lake Talbot - 42,100 170,000 202,200		(74,300)	16,633	(57,667)	-	-	(57,667)
820 Sports Stadiums 72,635 255,239 30,000		(182,605)	118,704	(63,900)	-	-	(63,900)
821 Cultural - 168,656		(168,656)	109,655	(59,001)	-	-	(59,001)
823 Bettering Barellan 5,197 26,305		(21,108)	9,134	(11,974)	-	-	(11,974)
824 Grong Grong Community 872 14,322		(13,450)	2,192	(11,258)	-	-	(11,258)
825 Koala Regeneration 545		545	-	545	-	-	545
826 Railway Station Management 763 9,892		(9,129)	-	(9,129)	-	-	(9,129)
827 Parkside Museum 102,982 133,821		(30,839)	-	(30,839)	-	-	(30,839)
828 Arts & Culture 13,438 42,742	-	(29,305)	-	(29,305)	-	-	(29,305)
910 Urban Roads - 1,174,656 - 512,188	-	(1,686,844)	337,220	(1,349,624)	-	-	(1,349,624)
911 Rural Roads Sealed - 1,081,330 - 768,721	-	(1,850,051)	761,311	(1,088,740)	-	-	(1,088,740)
912 Rural Roads Unsealed - 1,323,910	-	(1,323,910)	656,176	(667,734)	-	-	(667,734)
913 Bridges - 170,337	-	(170,337)	164,877	(5,460)	-	-	(5,460)
915 Regional Roads 574,000 438,877 85,000 441,400	-	(221,277)	221,277	-	-	-	-
916 State Roads	-	-	-	-	-	-	-
919 Roads to Recovery 997,362 997,362 920 Ancillary Roadworks 59,564 143,319 855,000 855,000	-	(83,755)	44,021	(39,734)	-	-	(39,734)
35,004 170,010 050,000	-	(00,700)	77,021	(55,754)	_	-	(00,704)

Projected Years

Narrandera Shire Council

10 Year Financial Plan for the Years ending

30 June 2033

SUMMARY OF ALL G/L ACCOUNTS - GENERAL

Projected Years

FUND								2023	3/24						
by Budget Sur	mmary	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Scenario: 2023	3-2033 3.7% rates, FAG 2.5%, \$3.5m Loan \$	Operating	Operating	Capital	Capital	Reserve	Reserve	Internal	Internal	Net Result	Add back	Net Result	Add back other	Less other	Net Result after
Code	Description	Income	Expenditure	Income	Expenditure	Income	Expenditure	Income	Expenditure	after Depr'n	Depreciation	before Depr'n	non-cash Exp.	non-cash Inc.	all non-cash
	1 Truck Wash	29,337	42,601	-	-	-	-	-	-	(13,264)	-	(13,264)	-	-	(13,264)
923	3 Carparking	-	5,755	-	-	-	-	-	-	(5,755)	5,755	-	-	-	-
1,010	D Economic Development / Real Estate	-	-	-	-	-	-	-	-	-	-	-	-	-	-
1,012	2 Industrial Subdivision	-	6,545	-	-	-	-	-	-	(6,545)	-	(6,545)	-	-	(6,545)
1,013	3 Industrial Promotion	-	180,249	-	10,000	-	-	-	-	(190,249)	9,209	(181,040)	-	-	(181,040)
	Marketing & Tourism	2,289	183,104	-	-	-	-	-	-	(180,815)	-	(180,815)	-	-	(180,815)
1,015	5 Arts Centre	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	6 Visitors Services	58,200	405,956	-	-	-	-	-	-	(347,756)	21,843	(325,913)	-	-	(325,913)
	7 Saleyards	100	12,000	-	-	-	-	-	-	(11,900)	9,577	(2,323)	-	-	(2,323)
	3 Caravan Parks	94,200	121,290	-	74,580	-	-	-	-	(101,670)	108,132	6,462	-	-	6,462
	Plant	99,659	(2,806)	358,800	1,131,015	-	-	-	-	(669,750)	695,646	25,896	-	-	25,896
1,020	External Plant Revenues	-	(21,816)	-	-	-	-	-	-	21,816	-	21,816	-	-	21,816
	1 Private Works	116,922	70,633	-	-	-	-	-	-	46,289	-	46,289	-	-	46,289
	2 Council Buildings	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	3 Council Buildings	127,764	392,163	65,000	214,340	-	-	-	-	(413,739)	226,375	(187,364)	-	-	(187,364)
	5 Aerodrome	201,856	504,063	32,500	65,000	-	-	-	12,356	(347,063)	234,551	(112,512)	-	-	(112,512)
1,110	General Purpose Income	12,171,082	-	-	-	-	-	-	-	12,171,082	-	12,171,082	-	(91,500)	12,079,582
	Water Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Sewer Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-
9,000	Trust Fund	-	-	-	-	-	-	-	-	-	-	-	-	-	
	<u> </u>	17,757,901	18,234,502	9,720,300	14,500,808	1,965,595	1,879,570	51,430	95,913	(5,215,568)	5,518,036	302,468	6,120	(91,500)	217,088

Fit for the Future Benchmarks

	Performance	Forecast 2022/23
1.39%	>0.0%	0.6%
57.60%	60.00%	51.27%
93.5%	100.0%	158.03%
1.72%	<2.0%	2.00%
100.0%	100.0%	100.0%
0.16%	<20%	16.03%
2.18		
	57.60% 93.5% 1.72% 100.0% 0.16%	1.39% >0.0% 57.60% 60.00% 93.5% 100.0% 1.72% <2.0%

^{**} This ratio is severely impacted by additional capital grants provided by the state and federal governments such as Stronger Country Communities, Drought Communities and Roads and Roads to Recovery.

Financial Assistance Grant considered own source and therefore included.