

Narrandera Shire Council
10 Year Financial Plan for the Years ending 30 June 2032
INCOME STATEMENT - CONSOLIDATED
Scenario: Budget 2022-2032 - Recommended

	Actuals	Current Year	Projected Years									
	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	8,154,000	8,366,540	8,596,912	8,856,407	9,221,286	9,255,088	9,512,137	9,841,145	10,072,925	10,310,353	10,553,566	10,802,708
User Charges & Fees	3,248,000	3,852,129	3,213,308	3,299,867	3,382,173	4,244,127	4,430,056	4,540,637	4,653,996	4,770,192	4,889,301	5,011,391
Other Revenues	964,000	836,455	721,265	721,496	442,734	442,977	443,226	443,481	443,743	444,012	444,287	444,569
Grants & Contributions provided for Operating Purposes	8,052,000	4,656,965	7,643,029	7,292,811	7,379,927	7,493,123	7,608,580	7,726,345	7,846,463	7,968,984	8,093,951	8,221,733
Grants & Contributions provided for Capital Purposes	8,007,000	14,972,321	7,739,000	538,000	823,000	6,670,500	6,619,250	250,500	245,500	263,000	425,500	188,000
Interest & Investment Revenue	278,000	181,450	226,480	328,710	441,290	486,450	439,225	439,226	435,225	438,925	434,425	434,925
Other Income:												
Net Gains from the Disposal of Assets	11,000	303,643	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Rental Income	209,000	222,677	225,004	227,931	230,930	234,003	237,152	240,378	243,684	247,070	250,538	254,092
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	28,923,000	33,392,180	28,456,497	21,356,723	22,012,840	28,917,767	29,381,125	23,573,213	24,033,036	24,534,035	25,183,068	25,448,918
Expenses from Continuing Operations												
Employee Benefits & On-Costs	8,066,000	8,111,821	8,450,425	8,513,237	8,671,461	8,846,980	9,011,869	9,194,200	9,366,040	9,548,462	9,734,525	9,924,311
Borrowing Costs	4,000	27,877	45,744	142,080	137,385	132,540	127,539	122,378	117,049	111,545	105,917	100,768
Materials & Contracts	6,175,000	6,721,832	5,731,504	5,428,921	5,597,987	5,606,827	5,734,809	6,424,948	6,653,756	6,701,998	6,845,746	6,993,102
Depreciation & Amortisation	4,958,000	5,705,096	6,117,411	6,248,767	6,340,767	6,394,367	6,448,979	6,750,620	6,812,233	6,875,013	6,938,983	7,004,167
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	6,000	7,156	6,120	6,120	6,120	6,120	6,120	6,120	6,120	6,120	6,120	6,120
Other Expenses	414,000	323,332	403,426	413,037	422,888	432,985	443,334	453,943	464,816	475,961	487,386	499,096
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	19,623,000	20,897,114	20,754,630	20,752,161	21,176,608	21,419,820	21,772,650	22,952,210	23,420,014	23,719,100	24,118,678	24,527,563
Operating Result from Continuing Operations	9,300,000	12,495,066	7,701,867	604,561	836,232	7,497,947	7,608,475	621,003	613,022	814,936	1,064,391	921,355
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	9,300,000	12,495,066	7,701,867	604,561	836,232	7,497,947	7,608,475	621,003	613,022	814,936	1,064,391	921,355
Net Operating Result before Grants and Contributions provided for Capital Purposes	1,293,000	(2,477,255)	(37,133)	66,561	13,232	827,447	989,225	370,503	367,522	551,936	638,891	733,355

Narrandera Shire Council
10 Year Financial Plan for the Years ending 30 June 2032
BALANCE SHEET - CONSOLIDATED
Scenario: Budget 2022-2032 - Recommended

	Actuals	Current Year	Projected Years									
	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS												
Current Assets												
Cash & Cash Equivalents	1,850,000	-	579,345	1,202,536	2,081,853	1,624,622	2,710,018	5,607,344	8,329,715	7,891,233	10,514,384	14,192,522
Investments	24,846,000	17,930,959	17,339,414	17,269,168	17,269,168	16,185,037	14,138,222	14,138,222	14,138,222	13,589,848	13,589,848	13,589,848
Receivables	2,642,000	2,247,537	1,880,866	1,673,942	1,653,989	1,713,419	1,749,139	1,817,951	1,859,980	1,927,838	1,950,245	1,998,230
Inventories	476,000	543,737	438,730	396,981	407,749	402,924	411,281	417,209	434,914	432,228	440,024	448,017
Contract assets	251,000	211,000	211,000	211,000	211,000	211,000	211,000	211,000	211,000	211,000	211,000	211,000
Contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Other	24,000	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	30,089,000	20,933,232	20,449,355	20,753,627	21,623,760	20,137,002	19,219,660	22,191,726	24,973,832	24,052,146	26,705,501	30,439,616
Non-Current Assets												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	25,000	68,367	29,007	29,902	30,558	29,215	29,857	30,514	31,187	34,083	32,583	33,306
Inventories	407,000	402,035	402,035	402,035	402,035	402,035	402,035	402,035	402,035	402,035	402,035	402,035
Contract assets	-	-	-	-	-	-	-	-	-	-	-	-
Contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	216,308,000	239,470,992	248,902,806	248,661,796	248,553,167	257,405,961	265,850,076	263,411,003	261,170,999	262,792,385	261,153,908	258,270,610
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Right of use assets	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	216,740,000	239,941,394	249,333,849	249,093,733	248,985,760	257,837,211	266,281,968	263,843,552	261,604,222	263,228,502	261,588,527	258,705,951
TOTAL ASSETS	246,829,000	260,874,626	269,783,203	269,847,360	270,609,520	277,974,213	285,501,628	286,035,278	286,578,054	287,280,649	288,294,028	289,145,567
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	2,234,000	1,904,890	1,742,885	1,674,215	1,714,386	1,704,201	1,739,635	1,767,217	1,818,150	1,829,649	1,861,988	1,895,098
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	1,597,000	1,879,754	1,336,149	976,327	978,691	977,075	987,035	1,003,715	1,019,479	1,038,085	1,073,160	1,064,158
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	52,000	143,680	176,413	181,108	185,953	190,953	196,115	201,444	206,947	182,925	158,423	163,589
Provisions	2,612,000	2,681,465	2,736,229	2,799,305	2,862,381	2,925,457	2,988,533	3,051,609	3,114,685	3,177,761	3,240,837	3,303,913
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	6,495,000	6,609,789	5,991,676	5,630,955	5,741,411	5,797,686	5,911,318	6,023,985	6,159,261	6,228,421	6,334,409	6,426,759
Non-Current Liabilities												
Payables	3,000	4,003	4,003	4,003	4,003	4,003	4,003	4,003	4,003	4,003	4,003	4,003
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	473,000	1,904,233	3,727,820	3,546,712	3,360,759	3,169,806	2,973,691	2,772,247	2,565,300	2,382,375	2,223,952	2,060,362
Provisions	57,000	60,535	61,771	63,195	64,619	66,043	67,467	68,891	70,315	71,739	73,163	74,587
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	533,000	1,968,771	3,793,594	3,613,910	3,429,381	3,239,852	3,045,161	2,845,141	2,639,618	2,458,117	2,301,118	2,138,952
TOTAL LIABILITIES	7,028,000	8,578,561	9,785,270	9,244,866	9,170,793	9,037,539	8,956,479	8,869,126	8,798,879	8,686,538	8,635,527	8,565,711
Net Assets	239,801,000	252,296,066	259,997,933	260,602,494	261,438,727	268,936,674	276,545,149	277,166,152	277,779,175	278,594,110	279,658,501	280,579,856
EQUITY												
Retained Earnings	156,674,000	169,169,066	176,870,933	177,475,494	178,311,727	185,809,674	193,418,149	194,039,152	194,652,175	195,467,110	196,531,501	197,452,856
Revaluation Reserves	83,127,000	83,127,000	83,127,000	83,127,000	83,127,000	83,127,000	83,127,000	83,127,000	83,127,000	83,127,000	83,127,000	83,127,000
Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	239,801,000	252,296,066	259,997,933	260,602,494	261,438,727	268,936,674	276,545,149	277,166,152	277,779,175	278,594,110	279,658,501	280,579,856
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	239,801,000	252,296,066	259,997,933	260,602,494	261,438,727	268,936,674	276,545,149	277,166,152	277,779,175	278,594,110	279,658,501	280,579,856

Narrandera Shire Council
10 Year Financial Plan for the Years ending 30 June 2032
CASH FLOW STATEMENT - CONSOLIDATED
Scenario: Budget 2022-2032 - Recommended

	Actuals 2020/21	Current Year 2021/22	2022/23	2023/24	2024/25	2025/26	Projected Years		2028/29	2029/30	2030/31	2031/32
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	8,085,000	8,469,377	8,603,737	8,861,046	9,214,457	9,274,751	9,504,945	9,816,533	10,074,035	10,266,999	10,579,265	10,793,557
User Charges & Fees	3,049,000	4,323,093	3,175,178	3,295,892	3,378,046	4,152,378	4,414,332	4,533,720	4,646,907	4,762,925	4,881,852	5,003,756
Investment & Interest Revenue Received	352,000	161,682	224,488	320,753	431,917	489,207	439,511	414,834	411,947	433,811	417,920	406,397
Grants & Contributions	16,459,000	19,380,468	15,131,688	7,648,012	8,202,722	14,160,826	14,232,400	7,985,671	8,100,156	8,241,949	8,539,910	8,401,924
Bonds & Deposits Received	100,000	-	-	-	-	-	-	-	-	-	-	-
Other	2,578,000	1,382,301	1,094,979	987,505	720,062	673,500	675,828	678,648	682,197	685,514	687,765	695,224
Payments:												
Employee Benefits & On-Costs	(8,042,000)	(7,985,357)	(8,380,143)	(8,446,199)	(8,600,582)	(8,775,975)	(8,940,733)	(9,122,932)	(9,294,636)	(9,476,920)	(9,662,842)	(9,852,484)
Materials & Contracts	(6,225,000)	(7,090,672)	(5,813,981)	(5,466,567)	(5,585,585)	(5,609,217)	(5,724,594)	(6,416,989)	(6,634,527)	(6,702,121)	(6,835,831)	(6,982,936)
Borrowing Costs	(4,000)	(27,877)	(45,744)	(142,080)	(137,385)	(132,540)	(127,539)	(122,378)	(117,049)	(111,545)	(105,917)	(100,768)
Bonds & Deposits Refunded	(85,000)	-	-	-	-	-	-	-	-	-	-	-
Other	(1,898,000)	(336,525)	(400,997)	(412,745)	(422,589)	(432,679)	(443,020)	(453,621)	(464,486)	(475,623)	(487,039)	(498,741)
Net Cash provided (or used in) Operating Activities	14,369,000	18,276,491	13,589,205	6,645,616	7,201,063	13,800,252	14,031,129	7,313,487	7,404,544	7,624,989	8,015,083	7,865,929
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	27,600,000	6,915,041	591,544	70,246	-	1,084,132	2,046,814	-	-	548,375	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	303,000	183,379	455,500	358,800	310,550	364,900	513,300	280,650	271,900	490,950	363,250	190,650
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	1,000	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	(25,836,000)	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(17,666,000)	(28,747,824)	(15,913,225)	(6,275,057)	(6,451,188)	(15,520,562)	(15,314,894)	(4,500,697)	(4,752,629)	(8,895,849)	(5,572,257)	(4,220,018)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	(112)	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	(15,598,000)	(21,649,516)	(14,866,181)	(5,846,011)	(6,140,638)	(14,071,530)	(12,754,780)	(4,220,047)	(4,480,729)	(7,856,524)	(5,209,007)	(4,029,368)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	550,000	1,620,000	2,000,000	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	(25,000)	(96,975)	(143,680)	(176,413)	(181,108)	(185,953)	(190,953)	(196,115)	(201,444)	(206,947)	(182,925)	(158,423)
Repayment of lease liabilities (principal repayments)	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	525,000	1,523,025	1,856,320	(176,413)	(181,108)	(185,953)	(190,953)	(196,115)	(201,444)	(206,947)	(182,925)	(158,423)
Net Increase/(Decrease) in Cash & Cash Equivalents	(704,000)	(1,850,000)	579,345	623,192	879,317	(457,231)	1,085,396	2,897,325	2,722,371	(438,482)	2,623,151	3,678,138
plus: Cash & Cash Equivalents - beginning of year	2,554,000	1,850,000	(0)	579,345	1,202,536	2,081,853	1,624,622	2,710,018	5,607,344	8,329,715	7,891,233	10,514,384
Cash & Cash Equivalents - end of the year	1,850,000	(0)	579,345	1,202,536	2,081,853	1,624,622	2,710,018	5,607,344	8,329,715	7,891,233	10,514,384	14,192,522
Cash & Cash Equivalents - end of the year	1,850,000	(0)	579,345	1,202,536	2,081,853	1,624,622	2,710,018	5,607,344	8,329,715	7,891,233	10,514,384	14,192,522
Investments - end of the year	24,846,000	17,930,959	17,339,414	17,269,168	17,269,168	16,185,037	14,138,222	14,138,222	14,138,222	13,589,848	13,589,848	13,589,848
Cash, Cash Equivalents & Investments - end of the year	26,696,000	17,930,959	17,918,759	18,471,705	19,351,022	17,809,659	16,848,241	19,745,566	22,467,937	21,481,080	24,104,232	27,782,369
Representing:												
- External Restrictions	13,448,163	9,004,815	9,772,172	10,366,141	10,940,492	9,162,171	7,804,732	9,495,735	11,244,909	10,350,715	11,647,962	13,438,652
- Internal Restrictions	12,994,166	8,605,723	8,021,946	8,118,690	8,275,389	8,234,256	8,186,275	8,784,353	9,276,724	8,545,626	9,220,595	10,216,439
- Unrestricted	253,671	320,421	124,640	(13,127)	135,141	413,232	857,234	1,465,479	1,946,305	2,584,739	3,235,675	4,127,278
	26,696,000	17,930,959	17,918,759	18,471,705	19,351,022	17,809,659	16,848,241	19,745,566	22,467,937	21,481,080	24,104,232	27,782,369

Narrandera Shire Council
10 Year Financial Plan for the Years ending 30 June 2032
EQUITY STATEMENT - CONSOLIDATED
Scenario: Budget 2022-2032 - Recommended

	Actuals	Current Year	Projected Years									
	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Opening Balance (as at 1/7)	230,818,000	239,801,000	252,296,066	259,997,933	260,602,494	261,438,727	268,936,674	276,545,149	277,166,152	277,779,175	278,594,110	279,658,501
Adjustments to opening balance	-	-	-	-	-	-	-	-	-	-	-	-
Restated opening Balance (as at 1/7)	230,818,000	239,801,000	252,296,066	259,997,933	260,602,494	261,438,727	268,936,674	276,545,149	277,166,152	277,779,175	278,594,110	279,658,501
Net Operating Result for the Year	9,300,000	12,495,066	7,701,867	604,561	836,232	7,497,947	7,608,475	621,003	613,022	814,936	1,064,391	921,355
Adjustments to net operating result	-	-	-	-	-	-	-	-	-	-	-	-
Restated Net Operating Result for the Year	9,300,000	12,495,066	7,701,867	604,561	836,232	7,497,947	7,608,475	621,003	613,022	814,936	1,064,391	921,355
Other Comprehensive Income												
- Correction of prior period errors	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of IPP&E	(317,000)	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of available for sale investments	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on available for sale investments recognised in operating result	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of other reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss from other reserves recognised in operating result	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment loss (reversal) – financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Gain/(loss) on revaluation of financial assets at fair value through OCI (other than equity instruments)	-	-	-	-	-	-	-	-	-	-	-	-
- Gain/(loss) on revaluation of equity instruments at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Transfers to Income Statement	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (loss) reversal relating to I,PP&E	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (reversal) of available for sale investments to (from) operating res	-	-	-	-	-	-	-	-	-	-	-	-
- Joint ventures and associates	-	-	-	-	-	-	-	-	-	-	-	-
- Other reserves movements	-	-	-	-	-	-	-	-	-	-	-	-
- Other Movements (combined)	-	-	-	-	-	-	-	-	-	-	-	-
Other Comprehensive Income	(317,000)	-	-	-	-	-	-	-	-	-	-	-
Total Comprehensive Income	8,983,000	12,495,066	7,701,867	604,561	836,232	7,497,947	7,608,475	621,003	613,022	814,936	1,064,391	921,355
Distributions to/(contributions from) non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	239,801,000	252,296,066	259,997,933	260,602,494	261,438,727	268,936,674	276,545,149	277,166,152	277,779,175	278,594,110	279,658,501	280,579,856

Narrandera Shire Council

10 Year Financial Plan for the Years ending 30 June 2032

INCOME STATEMENT - GENERAL FUND

Scenario: 2022-2032 2.0% rates, no increase FAG \$2m Loan Storm

	Actuals	Current Year	Projected Years									
	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	5,991,000	6,110,622	6,253,679	6,453,426	6,599,915	6,749,923	6,903,532	7,060,835	7,221,920	7,386,883	7,555,816	7,728,817
User Charges & Fees	1,828,000	2,535,604	1,615,056	1,661,710	1,703,111	1,745,556	1,789,071	1,833,678	1,879,413	1,926,293	1,974,354	2,023,620
Other Revenues	964,000	836,455	721,265	721,496	442,734	442,977	443,226	443,481	443,743	444,012	444,287	444,569
Grants & Contributions provided for Operating Purposes	8,052,000	4,656,965	7,643,029	7,292,811	7,379,927	7,493,123	7,608,580	7,726,345	7,846,463	7,968,984	8,093,951	8,221,733
Grants & Contributions provided for Capital Purposes	7,954,000	12,496,074	4,671,000	520,000	430,000	277,500	226,250	232,500	227,500	245,000	407,500	170,000
Interest & Investment Revenue	175,000	119,450	136,250	196,150	270,350	347,750	359,750	354,750	350,750	346,250	341,750	337,250
Other Income:												
Net Gains from the Disposal of Assets	59,000	303,643	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Rental Income	209,000	222,677	225,004	227,931	230,930	234,003	237,152	240,378	243,684	247,070	250,538	254,092
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	25,232,000	27,281,490	21,356,783	17,165,024	17,148,467	17,382,332	17,659,061	17,983,467	18,304,973	18,655,992	19,159,696	19,271,581
Expenses from Continuing Operations												
Employee Benefits & On-Costs	7,389,000	7,435,151	7,768,435	7,817,707	7,962,120	8,123,554	8,274,075	8,441,751	8,598,641	8,765,815	8,936,325	9,110,246
Borrowing Costs	4,000	8,868	8,439	107,233	105,402	102,628	99,158	95,814	92,942	90,146	87,295	84,993
Materials & Contracts	4,350,000	4,691,845	3,753,005	3,379,737	3,476,016	3,432,875	3,507,591	3,560,592	3,718,894	3,694,879	3,764,576	3,836,037
Depreciation & Amortisation	4,147,000	4,868,650	5,097,242	5,167,669	5,198,342	5,229,568	5,261,358	5,293,721	5,326,670	5,360,213	5,394,361	5,429,126
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	6,000	7,120	6,120	6,120	6,120	6,120	6,120	6,120	6,120	6,120	6,120	6,120
Other Expenses	414,000	323,332	403,426	413,037	422,888	432,985	443,334	453,943	464,816	475,961	487,386	499,096
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	16,310,000	17,334,966	17,036,667	16,891,503	17,170,888	17,327,730	17,591,636	17,851,941	18,208,083	18,393,134	18,676,063	18,965,618
Operating Result from Continuing Operations	8,922,000	9,946,524	4,320,116	273,521	(22,421)	54,602	67,425	131,526	96,890	262,858	483,633	305,963
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	8,922,000	9,946,524	4,320,116	273,521	(22,421)	54,602	67,425	131,526	96,890	262,858	483,633	305,963
Net Operating Result before Grants and Contributions provided for Capital Purposes	968,000	(2,549,550)	(350,884)	(246,479)	(452,421)	(222,898)	(158,825)	(100,974)	(130,610)	17,858	76,133	135,963

Narrandera Shire Council
10 Year Financial Plan for the Years ending 30 June 2032
BALANCE SHEET - GENERAL FUND

Scenario: 2022-2032 2.0% rates, no increase FAG \$2m Loan Storm

	Actuals	Current Year	Projected Years									
	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS												
Current Assets												
Cash & Cash Equivalents	1,248,000	-	-	-	680,529	1,340,745	2,157,519	3,775,781	5,152,788	5,454,978	7,166,447	9,429,819
Investments	16,946,000	12,019,876	11,428,331	11,358,085	11,358,085	11,358,085	11,358,085	11,358,085	11,358,085	11,358,085	11,358,085	11,358,085
Receivables	2,121,000	1,886,498	1,492,887	1,287,099	1,252,235	1,235,615	1,254,386	1,280,394	1,305,152	1,358,803	1,361,958	1,381,517
Inventories	476,000	543,737	438,730	396,981	407,749	402,924	411,281	417,209	434,914	432,228	440,024	448,017
Contract assets	211,000	211,000	211,000	211,000	211,000	211,000	211,000	211,000	211,000	211,000	211,000	211,000
Contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Other	24,000	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	21,026,000	14,661,111	13,570,948	13,253,165	13,909,599	14,548,369	15,392,271	17,042,470	18,461,941	18,815,095	20,537,515	22,828,439
Non-Current Assets												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	25,000	28,367	29,007	29,902	30,558	29,215	29,857	30,514	31,187	34,083	32,583	33,306
Inventories	407,000	402,035	402,035	402,035	402,035	402,035	402,035	402,035	402,035	402,035	402,035	402,035
Contract assets	-	-	-	-	-	-	-	-	-	-	-	-
Contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	177,254,000	193,517,303	200,184,286	200,289,374	199,588,170	198,945,764	198,142,500	196,625,326	195,335,885	195,237,071	194,058,217	192,114,959
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Right of use assets	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	177,686,000	193,947,705	200,615,329	200,721,311	200,020,763	199,377,014	198,574,392	197,057,875	195,769,108	195,673,189	194,492,835	192,550,300
TOTAL ASSETS	198,712,000	208,608,816	214,186,276	213,974,476	213,930,362	213,925,383	213,966,663	214,100,345	214,231,048	214,488,283	215,030,350	215,378,739
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	2,152,000	1,833,575	1,667,071	1,596,467	1,630,687	1,634,762	1,664,868	1,690,540	1,739,517	1,749,011	1,779,293	1,810,297
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	1,597,000	1,879,754	1,336,149	976,327	978,691	977,075	987,035	1,003,715	1,019,479	1,038,085	1,073,160	1,064,158
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	91,000	88,547	119,394	122,777	126,539	130,711	104,696	95,428	98,223	71,424	44,075	46,320
Provisions	2,612,000	2,681,465	2,736,229	2,799,305	2,862,381	2,925,457	2,988,533	3,051,609	3,114,685	3,177,761	3,240,837	3,303,913
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	6,452,000	6,483,341	5,858,844	5,494,876	5,598,298	5,668,004	5,745,132	5,841,292	5,971,904	6,036,282	6,137,366	6,224,688
Non-Current Liabilities												
Payables	3,000	4,003	4,003	4,003	4,003	4,003	4,003	4,003	4,003	4,003	4,003	4,003
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	671,000	585,413	2,466,019	2,343,242	2,216,703	2,085,992	1,981,296	1,885,868	1,787,645	1,716,221	1,672,146	1,625,826
Provisions	57,000	60,535	61,771	63,195	64,619	66,043	67,467	68,891	70,315	71,739	73,163	74,587
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	731,000	649,951	2,531,793	2,410,440	2,285,325	2,156,038	2,052,766	1,958,762	1,861,963	1,791,963	1,749,312	1,704,416
TOTAL LIABILITIES	7,183,000	7,133,292	8,390,637	7,905,316	7,883,624	7,824,043	7,797,898	7,800,054	7,833,867	7,828,245	7,886,678	7,929,104
Net Assets	191,529,000	201,475,524	205,795,639	206,069,160	206,046,739	206,101,341	206,168,765	206,300,291	206,397,181	206,660,039	207,143,672	207,449,635
EQUITY												
Retained Earnings	125,976,000	135,922,524	140,242,639	140,516,160	140,493,739	140,548,341	140,615,765	140,747,291	140,844,181	141,107,039	141,590,672	141,896,635
Revaluation Reserves	65,553,000	65,553,000	65,553,000	65,553,000	65,553,000	65,553,000	65,553,000	65,553,000	65,553,000	65,553,000	65,553,000	65,553,000
Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	191,529,000	201,475,524	205,795,639	206,069,160	206,046,739	206,101,341	206,168,765	206,300,291	206,397,181	206,660,039	207,143,672	207,449,635
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	191,529,000	201,475,524	205,795,639	206,069,160	206,046,739	206,101,341	206,168,765	206,300,291	206,397,181	206,660,039	207,143,672	207,449,635

Narrandera Shire Council
10 Year Financial Plan for the Years ending 30 June 2032
CASH FLOW STATEMENT - GENERAL FUND

Scenario: 2022-2032 2.0% rates, no increase FAG \$2m Loan Storr

	Actuals	Current Year	Projected Years									
	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	-	6,179,260	6,247,888	6,445,340	6,593,985	6,775,497	6,898,034	7,055,205	7,216,154	7,346,346	7,584,402	7,722,625
User Charges & Fees	-	2,884,867	1,607,700	1,662,083	1,703,442	1,745,895	1,789,419	1,834,034	1,879,778	1,926,668	1,974,738	2,024,014
Investment & Interest Revenue Received	-	106,341	138,544	193,497	264,581	342,818	353,892	344,997	342,207	342,879	331,722	324,053
Grants & Contributions	-	16,904,221	12,023,688	7,630,012	7,809,722	7,767,826	7,839,400	7,967,671	8,082,156	8,223,949	8,521,910	8,383,924
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	1,382,301	1,094,979	987,505	720,062	673,500	675,828	678,648	682,197	685,514	687,765	695,224
Payments:												
Employee Benefits & On-Costs	-	(7,308,687)	(7,698,153)	(7,750,670)	(7,891,242)	(8,052,548)	(8,202,939)	(8,370,482)	(8,527,237)	(8,694,273)	(8,864,642)	(9,038,419)
Materials & Contracts	-	(5,060,685)	(3,835,483)	(3,417,383)	(3,463,614)	(3,435,264)	(3,497,376)	(3,552,632)	(3,699,665)	(3,695,003)	(3,754,661)	(3,825,872)
Borrowing Costs	-	(8,868)	(8,439)	(107,233)	(105,402)	(102,628)	(99,158)	(95,814)	(92,942)	(90,146)	(87,295)	(84,993)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(336,525)	(400,997)	(412,745)	(422,589)	(432,679)	(443,020)	(453,621)	(464,486)	(475,623)	(487,039)	(498,741)
Net Cash provided (or used in) Operating Activities	-	14,742,226	9,169,728	5,230,405	5,208,944	5,282,416	5,314,079	5,408,006	5,418,164	5,570,312	5,906,900	5,701,815
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	4,926,124	591,544	70,246	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	183,379	455,500	358,800	310,550	364,900	513,300	280,650	271,900	490,950	363,250	190,650
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(21,011,689)	(12,128,225)	(5,540,057)	(4,716,188)	(4,860,562)	(4,879,894)	(3,965,697)	(4,217,629)	(5,660,849)	(4,487,257)	(3,585,018)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(15,902,186)	(11,081,181)	(5,111,011)	(4,405,638)	(4,495,662)	(4,366,594)	(3,685,047)	(3,945,729)	(5,169,899)	(4,124,007)	(3,394,368)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	2,000,000	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	(88,040)	(88,547)	(119,394)	(122,777)	(126,539)	(130,711)	(104,696)	(95,428)	(98,223)	(71,424)	(44,075)
Repayment of lease liabilities (principal repayments)	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	(88,040)	1,911,453	(119,394)	(122,777)	(126,539)	(130,711)	(104,696)	(95,428)	(98,223)	(71,424)	(44,075)
Net Increase/(Decrease) in Cash & Cash Equivalents	-	(1,248,000)	-	0	680,529	660,215	816,774	1,618,263	1,377,007	302,190	1,711,469	2,263,372
plus: Cash & Cash Equivalents - beginning of year	-	1,248,000	(0)	(0)	(0)	680,529	1,340,745	2,157,519	3,775,781	5,152,788	5,454,978	7,166,447
Cash & Cash Equivalents - end of the year	1,248,000	(0)	(0)	(0)	680,529	1,340,745	2,157,519	3,775,781	5,152,788	5,454,978	7,166,447	9,429,819
Cash & Cash Equivalents - end of the year	1,248,000	(0)	(0)	(0)	680,529	1,340,745	2,157,519	3,775,781	5,152,788	5,454,978	7,166,447	9,429,819
Investments - end of the year	16,946,000	12,019,876	11,428,331	11,358,085	11,358,085	11,358,085	11,358,085	11,358,085	11,358,085	11,358,085	11,358,085	11,358,085
Cash, Cash Equivalents & Investments - end of the year	18,194,000	12,019,876	11,428,331	11,358,085	12,038,615	12,698,830	13,515,604	15,133,867	16,510,874	16,813,063	18,524,533	20,787,905
Representing:												
- External Restrictions	4,946,163	3,093,732	3,281,745	3,252,522	3,628,085	4,051,342	4,472,095	4,884,035	5,287,845	5,682,698	6,068,263	6,444,148
- Internal Restrictions	12,994,166	8,605,723	8,021,946	8,118,690	8,275,389	8,234,256	8,186,275	8,784,353	9,276,724	8,545,626	9,220,595	10,216,439
- Unrestricted	253,671	320,421	124,640	(13,127)	135,141	413,232	857,234	1,465,479	1,946,305	2,584,739	3,235,675	4,127,278
	18,194,000	12,019,876	11,428,331	11,358,085	12,038,615	12,698,830	13,515,604	15,133,867	16,510,874	16,813,063	18,524,533	20,787,905

Narrandera Shire Council
10 Year Financial Plan for the Years ending 30 June 2032
EQUITY STATEMENT - GENERAL FUND

Scenario: 2022-2032 2.0% rates, no increase FAG \$2m Loan Storm

	Actuals	Current Year	Projected Years									
	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Opening Balance (as at 1/7)	183,262,000	191,529,000	201,475,524	205,795,639	206,069,160	206,046,739	206,101,341	206,168,765	206,300,291	206,397,181	206,660,039	207,143,672
Adjustments to opening balance	-	-	-	-	-	-	-	-	-	-	-	-
Restated opening Balance (as at 1/7)	183,262,000	191,529,000	201,475,524	205,795,639	206,069,160	206,046,739	206,101,341	206,168,765	206,300,291	206,397,181	206,660,039	207,143,672
Net Operating Result for the Year	8,922,000	9,946,524	4,320,116	273,521	(22,421)	54,602	67,425	131,526	96,890	262,858	483,633	305,963
Adjustments to net operating result	-	-	-	-	-	-	-	-	-	-	-	-
Restated Net Operating Result for the Year	8,922,000	9,946,524	4,320,116	273,521	(22,421)	54,602	67,425	131,526	96,890	262,858	483,633	305,963
Other Comprehensive Income	-	-	-	-	-	-	-	-	-	-	-	-
- Correction of prior period errors	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of IPP&E	(655,000)	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of available for sale investments	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on available for sale investments recognised in operating	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of other reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss from other reserves recognised in operating result	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment loss (reversal) – financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Gain/(loss) on revaluation of financial assets at fair value through OCI (other t	-	-	-	-	-	-	-	-	-	-	-	-
- Gain/(loss) on revaluation of equity instruments at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Transfers to Income Statement	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (loss) reversal relating to I,PP&E	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (reversal) of available for sale investments to (from) operating res	-	-	-	-	-	-	-	-	-	-	-	-
- Joint ventures and associates	-	-	-	-	-	-	-	-	-	-	-	-
- Other reserves movements	-	-	-	-	-	-	-	-	-	-	-	-
- Other Movements (combined)	-	-	-	-	-	-	-	-	-	-	-	-
Other Comprehensive Income	(655,000)	-	-	-	-	-	-	-	-	-	-	-
Total Comprehensive Income	8,267,000	9,946,524	4,320,116	273,521	(22,421)	54,602	67,425	131,526	96,890	262,858	483,633	305,963
Distributions to/(contributions from) non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	191,529,000	201,475,524	205,795,639	206,069,160	206,046,739	206,101,341	206,168,765	206,300,291	206,397,181	206,660,039	207,143,672	207,449,635

Narrandera Shire Council

10 Year Financial Plan for the Years ending 30 June 2032

INCOME STATEMENT - WATER FUND

Scenario: 2022-2032 Yr 1 7% User, 2 2.5%, 3-5 7.5%, 6-10 2.5%

	Actuals	Current Year	Projected Years									
	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	774,000	795,806	846,005	867,599	934,002	774,881	834,330	855,632	877,468	899,849	922,789	946,303
User Charges & Fees	1,257,000	1,154,500	1,421,400	1,456,934	1,493,358	2,308,274	2,445,981	2,507,130	2,569,808	2,634,054	2,699,905	2,767,403
Other Revenues	-	-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Operating Purposes	-	-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Capital Purposes	4,000	470,580	10,000	10,000	10,000	5,635,000	5,635,000	10,000	10,000	10,000	10,000	10,000
Interest & Investment Revenue	87,000	51,343	76,190	111,906	147,018	113,621	47,641	51,885	51,700	56,700	56,700	61,700
Other Income:												
Net Gains from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Rental Income	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	2,122,000	2,472,229	2,353,594	2,446,440	2,584,378	8,831,775	8,962,951	3,424,648	3,508,976	3,600,602	3,689,394	3,785,406
Expenses from Continuing Operations												
Employee Benefits & On-Costs	379,000	361,670	343,280	350,046	356,947	363,985	371,165	378,488	385,958	393,577	401,349	409,276
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Materials & Contracts	1,142,000	1,327,303	1,263,767	1,294,311	1,325,608	1,357,677	1,390,538	1,972,758	2,020,974	2,070,384	2,121,017	2,172,906
Depreciation & Amortisation	503,000	520,919	667,369	680,338	693,566	707,059	720,822	947,360	965,929	984,869	1,004,188	1,023,894
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	36	-	-	-	-	-	-	-	-	-	-
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	46,000	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	2,070,000	2,209,928	2,274,416	2,324,695	2,376,121	2,428,722	2,482,525	3,298,607	3,372,861	3,448,830	3,526,555	3,606,075
Operating Result from Continuing Operations	52,000	262,301	79,178	121,745	208,257	6,403,053	6,480,427	126,041	136,115	151,772	162,840	179,331
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	52,000	262,301	79,178	121,745	208,257	6,403,053	6,480,427	126,041	136,115	151,772	162,840	179,331
Net Operating Result before Grants and Contributions provided for Capital Purposes	48,000	(208,279)	69,178	111,745	198,257	768,053	845,427	116,041	126,115	141,772	152,840	169,331

Narrandera Shire Council

10 Year Financial Plan for the Years ending 30 June 2032

BALANCE SHEET - WATER FUND

Scenario: 2022-2032 Yr 1 7% User, 2 2.5%, 3-5 7.5%, 6-10 2.5%

	Actuals	Current Year	Projected Years									
	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS												
Current Assets												
Cash & Cash Equivalents	567,000	-	365,003	812,669	1,013,058	-	-	690,113	1,396,676	-	770,792	1,577,489
Investments	7,100,000	5,493,822	5,493,822	5,493,822	5,493,822	4,409,691	2,362,876	2,362,876	2,362,876	1,814,501	1,814,501	1,814,501
Receivables	394,000	252,477	289,957	298,821	310,083	383,685	364,032	364,229	376,667	375,365	388,656	402,290
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Contract assets	-	-	-	-	-	-	-	-	-	-	-	-
Contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	8,061,000	5,746,299	6,148,782	6,605,312	6,816,963	4,793,375	2,726,908	3,417,218	4,136,219	2,189,866	2,973,950	3,794,281
Non-Current Assets												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	198,000	165,342	128,905	91,393	52,516	11,957	-	-	-	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Contract assets	-	-	-	-	-	-	-	-	-	-	-	-
Contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	19,623,000	22,221,975	21,939,606	21,644,268	21,685,702	30,138,642	38,702,820	38,140,460	37,559,531	39,659,662	39,040,473	38,401,580
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Right of use assets	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	19,821,000	22,387,317	22,068,511	21,735,661	21,738,218	30,150,599	38,702,820	38,140,460	37,559,531	39,659,662	39,040,473	38,401,580
TOTAL ASSETS	27,882,000	28,133,616	28,217,293	28,340,973	28,555,181	34,943,974	41,429,728	41,557,678	41,695,750	41,849,528	42,014,423	42,195,861
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	82,000	71,315	75,813	77,749	83,699	69,440	74,767	76,676	78,633	80,639	82,694	84,802
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	82,000	71,315	75,813	77,749	83,699	69,440	74,767	76,676	78,633	80,639	82,694	84,802
Non-Current Liabilities												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL LIABILITIES	82,000	71,315	75,813	77,749	83,699	69,440	74,767	76,676	78,633	80,639	82,694	84,802
Net Assets	27,800,000	28,062,301	28,141,479	28,263,224	28,471,481	34,874,535	41,354,961	41,481,002	41,617,117	41,768,889	41,931,729	42,111,059
EQUITY												
Retained Earnings	18,607,000	18,869,301	18,948,479	19,070,224	19,278,481	25,681,535	32,161,961	32,288,002	32,424,117	32,575,889	32,738,729	32,918,059
Revaluation Reserves	9,193,000	9,193,000	9,193,000	9,193,000	9,193,000	9,193,000	9,193,000	9,193,000	9,193,000	9,193,000	9,193,000	9,193,000
Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	27,800,000	28,062,301	28,141,479	28,263,224	28,471,481	34,874,535	41,354,961	41,481,002	41,617,117	41,768,889	41,931,729	42,111,059
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	27,800,000	28,062,301	28,141,479	28,263,224	28,471,481	34,874,535	41,354,961	41,481,002	41,617,117	41,768,889	41,931,729	42,111,059

Narrandera Shire Council
10 Year Financial Plan for the Years ending 30 June 2032
CASH FLOW STATEMENT - WATER FUND
Scenario: 2022-2032 Yr 1 7% User, 2 2.5%, 3-5 7.5%, 6-10 2.5%

	Actuals 2020/21	Current Year 2021/22	2022/23	2023/24	2024/25	2025/26	Projected Years					
	\$	\$	\$	\$	\$	\$	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
							\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	-	810,415	846,989	868,023	935,305	771,760	835,496	856,050	877,896	900,288	923,239	946,765
User Charges & Fees	-	1,274,733	1,390,706	1,452,848	1,489,169	2,214,558	2,430,144	2,500,098	2,562,600	2,626,665	2,692,332	2,759,640
Investment & Interest Revenue Received	-	44,299	73,359	109,715	145,958	124,278	58,689	48,254	47,999	66,957	52,587	57,474
Grants & Contributions	-	470,580	10,000	10,000	10,000	5,635,000	5,635,000	10,000	10,000	10,000	10,000	10,000
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Employee Benefits & On-Costs	-	(361,670)	(343,280)	(350,046)	(356,947)	(363,985)	(371,165)	(378,488)	(385,958)	(393,577)	(401,349)	(409,276)
Materials & Contracts	-	(1,327,303)	(1,263,767)	(1,294,311)	(1,325,608)	(1,357,677)	(1,390,538)	(1,972,758)	(2,020,974)	(2,070,384)	(2,121,017)	(2,172,906)
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Operating Activities	-	911,053	714,008	796,229	897,877	7,023,934	7,197,627	1,063,156	1,091,563	1,139,950	1,155,792	1,191,697
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	1,606,178	-	-	-	1,084,132	2,046,814	-	-	548,375	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-	-	-
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	35,775	35,995	36,437	37,512	38,877	40,559	11,957	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(3,119,894)	(385,000)	(385,000)	(735,000)	(9,160,000)	(9,285,000)	(385,000)	(385,000)	(3,085,000)	(385,000)	(385,000)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	(112)	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(1,478,053)	(349,005)	(348,563)	(697,488)	(8,036,991)	(7,197,627)	(373,043)	(385,000)	(2,536,625)	(385,000)	(385,000)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Repayment of lease liabilities (principal repayments)	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	-	-	-	-	-	-	-	-	-	-	-
Net Increase/(Decrease) in Cash & Cash Equivalents	-	(567,000)	365,003	447,666	200,389	(1,013,058)	-	690,113	706,563	(1,396,676)	770,792	806,697
plus: Cash & Cash Equivalents - beginning of year	-	567,000	-	365,003	812,669	1,013,058	0	0	690,113	1,396,676	0	770,792
Cash & Cash Equivalents - end of the year	567,000	-	365,003	812,669	1,013,058	0	0	690,113	1,396,676	0	770,792	1,577,489
Cash & Cash Equivalents - end of the year	567,000	-	365,003	812,669	1,013,058	0	0	690,113	1,396,676	0	770,792	1,577,489
Investments - end of the year	7,100,000	5,493,822	5,493,822	5,493,822	5,493,822	4,409,691	2,362,876	2,362,876	2,362,876	1,814,501	1,814,501	1,814,501
Cash, Cash Equivalents & Investments - end of the year	7,667,000	5,493,822	5,858,825	6,306,491	6,506,880	4,409,691	2,362,876	3,052,989	3,759,552	1,814,501	2,585,294	3,391,991
Representing:												
- External Restrictions	7,667,339	5,366,440	5,763,972	6,217,492	6,421,827	4,410,816	2,367,623	3,067,981	3,785,025	1,836,666	2,618,694	3,436,918
- Internal Restrictions	-	-	-	-	-	-	-	-	-	-	-	-
- Unrestricted	(339)	127,382	94,853	88,999	85,053	(1,125)	(4,747)	(14,992)	(25,473)	(22,165)	(33,400)	(44,927)
	7,667,000	5,493,822	5,858,825	6,306,491	6,506,880	4,409,691	2,362,876	3,052,989	3,759,552	1,814,501	2,585,294	3,391,991

Narrandera Shire Council

10 Year Financial Plan for the Years ending 30 June 2032

EQUITY STATEMENT - WATER FUND

Scenario: 2022-2032 Yr 1 7% User, 2 2.5%, 3-5 7.5%, 6-10 2.5%

	Actuals	Current Year	Projected Years									
	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Opening Balance (as at 1/7)	27,573,000	27,800,000	28,062,301	28,141,479	28,263,224	28,471,481	34,874,535	41,354,961	41,481,002	41,617,117	41,768,889	41,931,729
Adjustments to opening balance	-	-	-	-	-	-	-	-	-	-	-	-
Restated opening Balance (as at 1/7)	27,573,000	27,800,000	28,062,301	28,141,479	28,263,224	28,471,481	34,874,535	41,354,961	41,481,002	41,617,117	41,768,889	41,931,729
Net Operating Result for the Year	52,000	262,301	79,178	121,745	208,257	6,403,053	6,480,427	126,041	136,115	151,772	162,840	179,331
Adjustments to net operating result	-	-	-	-	-	-	-	-	-	-	-	-
Restated Net Operating Result for the Year	52,000	262,301	79,178	121,745	208,257	6,403,053	6,480,427	126,041	136,115	151,772	162,840	179,331
Other Comprehensive Income												
- Correction of prior period errors	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of IPP&E	175,000	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of available for sale investments	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on available for sale investments recognised in operating	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of other reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss from other reserves recognised in operating result	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment loss (reversal) – financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Gain/(loss) on revaluation of financial assets at fair value through OCI (other t	-	-	-	-	-	-	-	-	-	-	-	-
- Gain/(loss) on revaluation of equity instruments at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Transfers to Income Statement	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (loss) reversal relating to I,PP&E	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (reversal) of available for sale investments to (from) operating res	-	-	-	-	-	-	-	-	-	-	-	-
- Joint ventures and associates	-	-	-	-	-	-	-	-	-	-	-	-
- Other reserves movements	-	-	-	-	-	-	-	-	-	-	-	-
- Other Movements (combined)	-	-	-	-	-	-	-	-	-	-	-	-
Other Comprehensive Income	175,000	-	-	-	-	-	-	-	-	-	-	-
Total Comprehensive Income	227,000	262,301	79,178	121,745	208,257	6,403,053	6,480,427	126,041	136,115	151,772	162,840	179,331
Distributions to/(contributions from) non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	27,800,000	28,062,301	28,141,479	28,263,224	28,471,481	34,874,535	41,354,961	41,481,002	41,617,117	41,768,889	41,931,729	42,111,059

Narrandera Shire Council
10 Year Financial Plan for the Years ending 30 June 2032
INCOME STATEMENT - SEWER FUND
Scenario: 2022-2032 2.5% yr 1-10

	Actuals	Current Year	Projected Years									
	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	1,389,000	1,460,112	1,497,228	1,535,382	1,687,369	1,730,284	1,774,275	1,924,678	1,973,537	2,023,621	2,074,961	2,127,588
User Charges & Fees	163,000	162,025	176,852	181,223	185,704	190,297	195,004	199,829	204,775	209,845	215,042	220,368
Other Revenues	-	-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Operating Purposes	-	-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Capital Purposes	49,000	2,005,667	3,058,000	8,000	383,000	758,000	758,000	8,000	8,000	8,000	8,000	8,000
Interest & Investment Revenue	16,000	12,000	15,730	22,475	26,220	27,000	32,775	32,775	32,775	35,975	35,975	35,975
Other Income:												
Net Gains from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Rental Income	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	1,617,000	3,639,804	4,747,810	1,747,080	2,282,293	2,705,581	2,760,054	2,165,282	2,219,087	2,277,441	2,333,978	2,391,931
Expenses from Continuing Operations												
Employee Benefits & On-Costs	298,000	315,000	338,710	345,484	352,394	359,441	366,629	373,961	381,441	389,070	396,851	404,789
Borrowing Costs	-	20,352	38,995	36,667	34,280	31,832	29,322	26,747	24,107	21,399	18,622	15,775
Materials & Contracts	683,000	702,684	714,732	754,873	796,363	816,275	836,680	891,598	913,888	936,735	960,153	984,159
Depreciation & Amortisation	308,000	315,527	352,800	400,760	448,859	457,740	466,799	509,539	519,634	529,931	540,434	551,147
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	2,000	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	1,291,000	1,353,563	1,445,237	1,537,784	1,631,896	1,665,288	1,699,430	1,801,845	1,839,070	1,877,135	1,916,060	1,955,870
Operating Result from Continuing Operations	326,000	2,286,241	3,302,573	209,296	650,397	1,040,293	1,060,624	363,437	380,017	400,306	417,918	436,061
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	326,000	2,286,241	3,302,573	209,296	650,397	1,040,293	1,060,624	363,437	380,017	400,306	417,918	436,061
Net Operating Result before Grants and Contributions provided for Capital Purposes	277,000	280,574	244,573	201,296	267,397	282,293	302,624	355,437	372,017	392,306	409,918	428,061

Narrandera Shire Council
10 Year Financial Plan for the Years ending 30 June 2032
BALANCE SHEET - SEWER FUND
Scenario: 2022-2032 2.5% yr 1-10

	Actuals	Current Year	Projected Years									
	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS												
Current Assets												
Cash & Cash Equivalents	35,000	-	214,341	389,867	388,266	283,878	552,500	1,141,450	1,780,251	2,436,255	2,577,144	3,185,213
Investments	800,000	417,261	417,261	417,261	417,261	417,261	417,261	417,261	417,261	417,261	417,261	417,261
Receivables	166,000	144,557	134,460	125,534	130,548	134,678	142,678	173,327	178,161	193,670	199,631	214,422
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Contract assets	40,000	-	-	-	-	-	-	-	-	-	-	-
Contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	1,041,000	561,817	766,062	932,662	936,075	835,817	1,112,438	1,732,038	2,375,673	3,047,185	3,194,036	3,816,896
Non-Current Assets												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	-	40,000	-	-	-	-	-	-	-	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Contract assets	-	-	-	-	-	-	-	-	-	-	-	-
Contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	19,431,000	23,731,714	26,778,914	26,728,154	27,279,295	28,321,555	29,004,756	28,645,217	28,275,583	27,895,652	28,055,218	27,754,071
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Right of use assets	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	19,431,000	23,771,714	26,778,914	26,728,154	27,279,295	28,321,555	29,004,756	28,645,217	28,275,583	27,895,652	28,055,218	27,754,071
TOTAL ASSETS	20,472,000	24,333,531	27,544,976	27,660,816	28,215,370	29,157,372	30,117,194	30,377,255	30,651,256	30,942,837	31,249,254	31,570,967
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	91,128	93,456	95,843	98,291	100,801	103,376	106,016	108,724	111,501	114,349	117,269
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	-	91,128	93,456	95,843	98,291	100,801	103,376	106,016	108,724	111,501	114,349	117,269
Non-Current Liabilities												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	1,484,162	1,390,706	1,294,863	1,196,572	1,095,771	992,395	886,379	777,655	666,154	551,806	434,536
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	-	1,484,162	1,390,706	1,294,863	1,196,572	1,095,771	992,395	886,379	777,655	666,154	551,806	434,536
TOTAL LIABILITIES	-	1,575,290	1,484,162	1,390,706	1,294,863	1,196,572	1,095,771	992,395	886,379	777,655	666,155	551,805
Net Assets	20,472,000	22,758,241	26,060,814	26,270,110	26,920,507	27,960,799	29,021,423	29,384,860	29,764,877	30,165,182	30,583,100	31,019,162
EQUITY												
Retained Earnings	12,091,000	14,377,241	17,679,814	17,889,110	18,539,507	19,579,799	20,640,423	21,003,860	21,383,877	21,784,182	22,202,100	22,638,162
Revaluation Reserves	8,381,000	8,381,000	8,381,000	8,381,000	8,381,000	8,381,000	8,381,000	8,381,000	8,381,000	8,381,000	8,381,000	8,381,000
Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	20,472,000	22,758,241	26,060,814	26,270,110	26,920,507	27,960,799	29,021,423	29,384,860	29,764,877	30,165,182	30,583,100	31,019,162
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	20,472,000	22,758,241	26,060,814	26,270,110	26,920,507	27,960,799	29,021,423	29,384,860	29,764,877	30,165,182	30,583,100	31,019,162

Narrandera Shire Council
10 Year Financial Plan for the Years ending 30 June 2032
CASH FLOW STATEMENT - SEWER FUND
Scenario: 2022-2032 2.5% yr 1-10

	Actuals 2020/21	Current Year 2021/22	2022/23	2023/24	2024/25	2025/26	Projected Years					2031/32
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	-	1,479,702	1,508,860	1,547,684	1,685,167	1,727,495	1,771,416	1,905,278	1,979,985	2,020,366	2,071,624	2,124,167
User Charges & Fees	-	163,493	176,773	180,961	185,435	191,924	194,769	199,588	204,528	209,592	214,782	220,102
Investment & Interest Revenue Received	-	12,385	14,274	19,362	23,677	24,032	27,870	21,766	21,741	23,975	33,611	24,871
Grants & Contributions	-	2,005,667	3,098,000	8,000	383,000	758,000	758,000	8,000	8,000	8,000	8,000	8,000
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Employee Benefits & On-Costs	-	(315,000)	(338,710)	(345,484)	(352,394)	(359,441)	(366,629)	(373,961)	(381,441)	(389,070)	(396,851)	(404,789)
Materials & Contracts	-	(702,684)	(714,732)	(754,873)	(796,363)	(816,275)	(836,680)	(891,598)	(913,888)	(936,735)	(960,153)	(984,159)
Borrowing Costs	-	(20,352)	(38,995)	(36,667)	(34,280)	(31,832)	(29,322)	(26,747)	(24,107)	(21,399)	(18,622)	(15,775)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Operating Activities	-	2,623,211	3,705,470	618,982	1,094,242	1,493,902	1,519,423	842,326	894,817	914,728	952,391	972,417
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	382,739	-	-	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-	-	-
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(4,616,241)	(3,400,000)	(350,000)	(1,000,000)	(1,500,000)	(1,150,000)	(150,000)	(150,000)	(150,000)	(700,000)	(250,000)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(4,233,502)	(3,400,000)	(350,000)	(1,000,000)	(1,500,000)	(1,150,000)	(150,000)	(150,000)	(150,000)	(700,000)	(250,000)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	1,620,000	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	(44,710)	(91,128)	(93,456)	(95,843)	(98,291)	(100,801)	(103,376)	(106,016)	(108,724)	(111,501)	(114,349)
Repayment of lease liabilities (principal repayments)	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	1,575,290	(91,128)	(93,456)	(95,843)	(98,291)	(100,801)	(103,376)	(106,016)	(108,724)	(111,501)	(114,349)
Net Increase/(Decrease) in Cash & Cash Equivalents	-	(35,000)	214,341	175,526	(1,601)	(104,389)	268,622	588,950	638,801	656,004	140,890	608,069
plus: Cash & Cash Equivalents - beginning of year	-	35,000	(0)	214,341	389,867	388,266	283,878	552,500	1,141,450	1,780,251	2,436,255	2,577,144
Cash & Cash Equivalents - end of the year	35,000	(0)	214,341	389,867	388,266	283,878	552,500	1,141,450	1,780,251	2,436,255	2,577,144	3,185,213
Cash & Cash Equivalents - end of the year	35,000	(0)	214,341	389,867	388,266	283,878	552,500	1,141,450	1,780,251	2,436,255	2,577,144	3,185,213
Investments - end of the year	800,000	417,261	417,261	417,261	417,261	417,261	417,261	417,261	417,261	417,261	417,261	417,261
Cash, Cash Equivalents & Investments - end of the year	835,000	417,261	631,602	807,128	805,527	701,138	969,761	1,558,711	2,197,512	2,853,516	2,994,405	3,602,474
Representing:												
- External Restrictions	834,913	395,730	559,975	726,575	729,988	629,730	906,352	1,525,952	2,169,587	2,841,100	2,987,951	3,610,810
- Internal Restrictions	-	-	-	-	-	-	-	-	-	-	-	-
- Unrestricted	87	21,531	71,627	80,553	75,539	71,408	63,409	32,759	27,925	12,416	6,454	(8,336)
	835,000	417,261	631,602	807,128	805,527	701,138	969,761	1,558,711	2,197,512	2,853,516	2,994,405	3,602,474

Narrandera Shire Council
10 Year Financial Plan for the Years ending 30 June 2032
EQUITY STATEMENT - SEWER FUND
Scenario: 2022-2032 2.5% yr 1-10

	Actuals	Current Year	Projected Years									
	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Opening Balance (as at 1/7)	19,983,000	20,472,000	22,758,241	26,060,814	26,270,110	26,920,507	27,960,799	29,021,423	29,384,860	29,764,877	30,165,182	30,583,100
Adjustments to opening balance	-	-	-	-	-	-	-	-	-	-	-	-
Restated opening Balance (as at 1/7)	19,983,000	20,472,000	22,758,241	26,060,814	26,270,110	26,920,507	27,960,799	29,021,423	29,384,860	29,764,877	30,165,182	30,583,100
Net Operating Result for the Year	326,000	2,286,241	3,302,573	209,296	650,397	1,040,293	1,060,624	363,437	380,017	400,306	417,918	436,061
Adjustments to net operating result	-	-	-	-	-	-	-	-	-	-	-	-
Restated Net Operating Result for the Year	326,000	2,286,241	3,302,573	209,296	650,397	1,040,293	1,060,624	363,437	380,017	400,306	417,918	436,061
Other Comprehensive Income												
- Correction of prior period errors	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of IPP&E	163,000	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of available for sale investments	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on available for sale investments recognised in operating	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of other reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss from other reserves recognised in operating result	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment loss (reversal) – financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Gain/(loss) on revaluation of financial assets at fair value through OCI (other t	-	-	-	-	-	-	-	-	-	-	-	-
- Gain/(loss) on revaluation of equity instruments at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Transfers to Income Statement	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (loss) reversal relating to I,PP&E	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (reversal) of available for sale investments to (from) operating res	-	-	-	-	-	-	-	-	-	-	-	-
- Joint ventures and associates	-	-	-	-	-	-	-	-	-	-	-	-
- Other reserves movements	-	-	-	-	-	-	-	-	-	-	-	-
- Other Movements (combined)	-	-	-	-	-	-	-	-	-	-	-	-
Other Comprehensive Income	163,000	-	-	-	-	-	-	-	-	-	-	-
Total Comprehensive Income	489,000	2,286,241	3,302,573	209,296	650,397	1,040,293	1,060,624	363,437	380,017	400,306	417,918	436,061
Distributions to/(contributions from) non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	20,472,000	22,758,241	26,060,814	26,270,110	26,920,507	27,960,799	29,021,423	29,384,860	29,764,877	30,165,182	30,583,100	31,019,162

Capital Works Program 2021 - 2025

No	Fund	New / Renewal	Project	Capital Funding FY 22/23					Capital Funding FY 23/24					Capital Funding FY 24/25					
				Project Total	Budget	Revenue	Reserve	Grant/Cont	Loan	Budget	Revenue	Reserve	Grant/Cont	Loan	Budget	Revenue	Reserve	Grant/Cont	Loan
Grong Grong Cemetery																			
34	GF	New		\$ -															
Total - Grong Grong Cemetery				\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
				\$ 155,000	\$ 145,000	\$ 70,000	\$ 75,000	\$ -	\$ -	\$ 10,000	\$ 5,000	\$ -	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -	
Library																			
35	GF	Renewal	Book & Resources annual replacement	\$ 96,445	\$ 31,514	\$ 31,514				\$ 32,144	\$ 32,144				\$ 32,787	\$ 32,787			
36	GF	Renewal	Replacement of Service Desk	\$ 5,000						\$ 5,000	\$ 5,000								
Total - Library				\$ 101,445	\$ 31,514	\$ 31,514	\$ -	\$ -	\$ -	\$ 37,144	\$ 37,144	\$ -	\$ -	\$ -	\$ 32,787	\$ 32,787	\$ -	\$ -	
Lake Talbot Swimming Pool Complex																			
37	GF	Renewal	Replace Sump well Pump	\$ 7,000						\$ 7,000	\$ 7,000								
38	GF	Renewal	Replace Kitchen at Cottage	\$ 25,000										\$ 25,000	\$ 25,000				
39	GF	Renewal	Renewal of Kiosk decking and hand rails	\$ 60,000						\$ 60,000	\$ 10,000		\$ 50,000						
40	GF	Renewal	Renewal of Top Changerooms	\$ 50,000						\$ -	\$ -			\$ 50,000	\$ -		\$ 50,000		
41	GF	Renewal	Renewal of BBQ Elements	\$ 18,000	\$ 6,000	\$ 6,000				\$ 6,000	\$ 6,000			\$ 6,000	\$ 6,000				
42	GF	Renewal	Replace Remaining Fencing (100m)	\$ 30,000										\$ 30,000	\$ 30,000				
43	GF	Renewal	Replace Slide Pumps	\$ 6,000						\$ 6,000	\$ 6,000								
Total - Lake Talbot Swimming Pool Complex				\$ 196,000	\$ 6,000	\$ 6,000	\$ -	\$ -	\$ -	\$ 79,000	\$ 29,000	\$ -	\$ 50,000	\$ -	\$ 111,000	\$ 61,000	\$ -	\$ 50,000	
Barellan Swimming Pools																			
44	GF	Renewal	Replace Well Pump	\$ 3,500						\$ 3,500	\$ 3,500								
45	GF	New	Water play Equipment	\$ 25,000										\$ 25,000	\$ 25,000				
46	GF	Renewal	Rehabilitate, Refurbish & Paint Kiosk / Toilet incl. Glass Panels	\$ 30,000						\$ 30,000	\$ 30,000								
47	GF	Renewal	Safety Signage & Pool Marking	\$ 5,000										\$ 5,000	\$ 5,000				
48	GF	New	Construction of additional BBQ Shelter	\$ 25,000						\$ 25,000	\$ -		\$ 25,000						
49	GF	Renewal	Replace Café Furniture	\$ 2,500	\$ 2,500	\$ 2,500													
50	GF	Renewal	Install irrigation System	\$ 15,000						\$ 15,000	\$ 15,000								
51	GF	Renewal	Replace Solar heater Pump	\$ 2,000						\$ 1,000	\$ 1,000			\$ 1,000	\$ 1,000				
52	GF	Renewal	Replacement of Ride on Mower	\$ 8,000										\$ 8,000	\$ 8,000				
53	GF	New	Waste Water Conversion Works	\$ 10,000						\$ 10,000	\$ 10,000								
Total - Barellan Swimming Pools				\$ 126,000	\$ 2,500	\$ 2,500	\$ -	\$ -	\$ -	\$ 84,500	\$ 59,500	\$ -	\$ 25,000	\$ -	\$ 39,000	\$ 39,000	\$ -	\$ -	
				\$ 322,000	\$ 8,500	\$ 8,500	\$ -	\$ -	\$ -	\$ 163,500	\$ 88,500	\$ -	\$ 75,000	\$ -	\$ 150,000	\$ 100,000	\$ -	\$ 50,000	
Narrandera Sportsground																			
54	GF	New	Hot mixing spectator walkways	\$ 50,000						\$ 10,000	\$ 10,000				\$ 40,000	\$ -		\$ 40,000	
55	GF	Renewal	Building upgrades	\$ 15,000										\$ 15,000	\$ 15,000				
Total - Narrandera Sportsground				\$ 65,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000	\$ -	\$ -	\$ -	\$ 55,000	\$ 15,000	\$ -	\$ 40,000	
Outdoor courts																			
56	GF	New		\$ -	\$ -	\$ -	\$ -	\$ -											
Total - Outdoor courts				\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Barellan Sports Ground																			
57	GF	Renewal	Lighting Upgrades	\$ 84,000						\$ 84,000	\$ 14,000		\$ 70,000						
58	GF	New	sealing parking area/ driveway	\$ 30,000	\$ 30,000	\$ -		\$ 30,000											
Total - Barellan Sports Ground				\$ 114,000	\$ 30,000	\$ -	\$ -	\$ 30,000	\$ -	\$ 84,000	\$ 14,000	\$ -	\$ 70,000	\$ -	\$ -	\$ -	\$ -	\$ -	
Henry Mathieson Oval																			
59	GF	New	Off leash dog area	\$ 40,000	\$ 40,000	\$ 10,000		\$ 30,000											
Total - Henry Mathieson Oval				\$ 40,000	\$ 40,000	\$ 10,000	\$ -	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Narrandera Park Oval																			
60	GF	Renewal	Resurface (couch)	\$ 40,000						\$ 40,000	\$ -		\$ 40,000						
Total - Narrandera Park Oval				\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,000	\$ -	\$ -	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ -	
				\$ 259,000	\$ 70,000	\$ 10,000	\$ -	\$ 60,000	\$ -	\$ 134,000	\$ 24,000	\$ -	\$ 110,000	\$ -	\$ 55,000	\$ 15,000	\$ -	\$ 40,000	

Capital Works Program 2021 - 2025

No	Fund	New / Renewal	Project	Capital Funding FY 22/23					Capital Funding FY 23/24					Capital Funding FY 24/25				
				Project Total	Budget	Revenue	Reserve	Grant/Cont	Loan	Budget	Revenue	Reserve	Grant/Cont	Loan	Budget	Revenue	Reserve	Grant/Cont
Marie Bashir Park																		
61	GF	New	MBP seating & BBQ areas incl. shelters x2	\$ 40,000	\$ 40,000	\$ -		\$ 40,000										
62	GF	New	Irrigation management system	\$ 125,000	\$ 125,000	\$ -	\$ 125,000											
63	GF	New	Paths & Lighting	\$ 60,000						\$ 60,000	\$ -		\$ 60,000					
64	GF	New	Up Lighting	\$ 15,000						\$ 15,000	\$ -	\$ 15,000						
65	GF	New	Furniture	\$ 25,000	\$ 25,000	\$ 12,500		\$ 12,500										
66	GF	New	ECP Adventure playground inclusive space	\$ 100,000	\$ 100,000	\$ 100,000												
67	GF	New	Powerpoints	\$ 20,000						\$ 20,000	\$ -		\$ 20,000					
Total - Marie Bashir Park				\$ 385,000	\$ 290,000	\$ 112,500	\$ 125,000	\$ 52,500	\$ -	\$ 95,000	\$ -	\$ 15,000	\$ 80,000	\$ -	\$ -	\$ -	\$ -	\$ -
Narrandera Parks																		
68	GF	New	Remote Signage	\$ 22,500	\$ 7,500	\$ 7,500				\$ 7,500	\$ 7,500				\$ 7,500	\$ 7,500		
69	GF	Renewal	Biosecurity Mapping System	\$ 23,060	\$ 23,060	\$ -	\$ 23,060											
70	GF	Renewal	Narrandera Playgrounds Upgrades	\$ 20,000	\$ 10,000	\$ -	\$ 10,000			\$ 10,000	\$ 10,000							
Total - Narrandera Parks				\$ 65,560	\$ 40,560	\$ 7,500	\$ 33,060	\$ -	\$ -	\$ 17,500	\$ 17,500	\$ -	\$ -	\$ -	\$ 7,500	\$ 7,500	\$ -	\$ -
Barellan Parks																		
71	GF	Renewal	Brln Playground Upgrade & festive decorations	\$ 18,000	\$ 13,000	\$ 3,000	\$ 10,000								\$ 5,000	\$ 5,000		
72	GF	Renewal	BBQ replacement	\$ 8,000	\$ 8,000	\$ 8,000												
73	GF	New	Park Furniture	\$ 10,000						\$ 10,000	\$ 10,000							
Total - Barellan Parks				\$ 36,000	\$ 21,000	\$ 11,000	\$ 10,000	\$ -	\$ -	\$ 10,000	\$ 10,000	\$ -	\$ -	\$ -	\$ 5,000	\$ 5,000	\$ -	\$ -
Grong Grong General Parks																		
74	GF	Renewal	Park Furniture	\$ 10,000	\$ 5,000	\$ -	\$ 5,000			\$ 5,000	\$ -		\$ 5,000					
Total - Grong Grong General Parks				\$ 10,000	\$ 5,000	\$ -	\$ 5,000	\$ -	\$ -	\$ 5,000	\$ -	\$ -	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -
Narrandera Memorial Park & Other Areas																		
75	GF	New	Lighting - uplighting memorials & trees	\$ 15,000						\$ 15,000	\$ 15,000							
76	GF	New	Edging lawn areas and garden beds	\$ 20,000	\$ 20,000	\$ 20,000												
77	GF	New	Larmer St - Irrigation, formalise Driveways, curb etc.	\$ 80,000										\$ 80,000	\$ 55,000	\$ 25,000		
78	GF	New	Festive Light Upgrade / Renewal	\$ 14,200	\$ 14,200	\$ -	\$ 14,200											
Total - Narrandera Memorial Park & Other Areas				\$ 129,200	\$ 34,200	\$ 20,000	\$ 14,200	\$ -	\$ -	\$ 15,000	\$ 15,000	\$ -	\$ -	\$ -	\$ 80,000	\$ 55,000	\$ 25,000	\$ -
Brewery Flats																		
79	GF	Renewal	Brewery Flats landscape, furniture replacement, pai	\$ 8,000	\$ 8,000	\$ -	\$ 8,000											
Total - Brewery Flats				\$ 8,000	\$ 8,000	\$ -	\$ 8,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
				\$ 633,760	\$ 398,760	\$ 151,000	\$ 182,260	\$ 65,500	\$ -	\$ 142,500	\$ 42,500	\$ 15,000	\$ 85,000	\$ -	\$ 92,500	\$ 67,500	\$ 25,000	
Lake Talbot Recreation area																		
80	GF	New	Rec Area Improvements	\$ 12,000	\$ 12,000	\$ 12,000												
81	GF	New	LT Deepening Works	\$ 2,000,000	\$ 2,000,000	\$ -	\$ 2,000,000											
82	GF	Renewal	Viewing Platform from lookout	\$ 68,000	\$ 68,000	\$ -	\$ 68,000											
83	GF	New	Irrigation systems (where Possible)	\$ 15,000										\$ 15,000	\$ 15,000			
Total - Lake Talbot Recreation area				\$ 2,095,000	\$ 2,080,000	\$ 12,000	\$ -	\$ 2,068,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000	\$ 15,000	\$ -	\$ -
Boating																		
84	GF	New	Pontoon	\$ 50,000										\$ 50,000	\$ -		\$ 50,000	
Total - Boating				\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ 50,000
				\$ 2,145,000	\$ 2,080,000	\$ 12,000	\$ -	\$ 2,068,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 65,000	\$ 15,000	\$ -	\$ 50,000
Narrandera Stadium																		
85	GF	Renewal	Lighting Replacement - Narrandera Stadium	\$ 5,000										\$ 5,000	\$ -		\$ 5,000	
Total - Narrandera Stadium				\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000	\$ -	\$ -	\$ 5,000

Capital Works Program 2021 - 2025

No	Fund	New / Renewal	Project	Capital Funding FY 22/23					Capital Funding FY 23/24					Capital Funding FY 24/25					
				Project Total	Budget	Revenue	Reserve	Grant/Cont	Loan	Budget	Revenue	Reserve	Grant/Cont	Loan	Budget	Revenue	Reserve	Grant/Cont	Loan
Urban Roads																			
86	GF	Renewal	Urban Roads Construction	\$ 414,181	\$ 134,666	\$ 134,666				\$ 138,032	\$ 138,032				\$ 141,483	\$ 141,483			
87	GF	New	Urban Roads Construction - Laneways	\$ 129,007	\$ 41,945	\$ 41,945				\$ 42,994	\$ 42,994				\$ 44,069	\$ 44,069			
88	GF	Renewal	Urban Reseals	\$ 380,231	\$ 123,627	\$ 123,627				\$ 126,718	\$ 126,718				\$ 129,886	\$ 129,886			
89	GF	Renewal	Urban Pavement Rehabilitation	\$ 417,576	\$ 135,769	\$ 135,769				\$ 139,164	\$ 139,164				\$ 142,643	\$ 142,643			
90	GF	Renewal	Urban K&G Replacement	\$ 49,680	\$ 16,153	\$ 16,153				\$ 16,557	\$ 16,557				\$ 16,971	\$ 16,971			
91	GF	Renewal	Urban Footpath Replacement	\$ 33,120	\$ 10,769	\$ 10,769				\$ 11,038	\$ 11,038				\$ 11,314	\$ 11,314			
92	GF	Renewal	Roads to Recovery Grant (25% Urban Area)	\$ 750,000	\$ 250,000	\$ 250,000				\$ 250,000	\$ 250,000				\$ 250,000	\$ 250,000			
Total - Urban Roads				\$ 2,173,796	\$ 712,929	\$ 712,929	\$ -	\$ -	\$ -	\$ 724,502	\$ 724,502	\$ -	\$ -	\$ -	\$ 736,365	\$ 736,365	\$ -	\$ -	\$ -
Rural Local Roads																			
93	GF	Renewal	Rural Sealed Roads Construction -	\$ 712,885	\$ 231,786	\$ 231,786				\$ 237,580	\$ 237,580				\$ 243,520	\$ 243,520			
94	GF	Renewal	Roads Resheeting (Unsealed rural roads)	\$ 998,970	\$ 324,802	\$ 324,802				\$ 332,922	\$ 332,922				\$ 341,245	\$ 341,245			
95	GF	Renewal	Rural Roads Reseals	\$ 485,472	\$ 157,845	\$ 157,845				\$ 161,791	\$ 161,791				\$ 165,836	\$ 165,836			
96	GF	Renewal	Roads to Recovery Grant (75% Rural Area)	\$ 2,242,086	\$ 747,362	\$ 747,362				\$ 747,362	\$ 747,362				\$ 747,362	\$ 747,362			
Total - Rural Local Roads				\$ 4,439,413	\$ 1,461,795	\$ 1,461,795	\$ -	\$ -	\$ -	\$ 1,479,655	\$ 1,479,655	\$ -	\$ -	\$ -	\$ 1,497,963	\$ 1,497,963	\$ -	\$ -	\$ -
Regional Roads																			
97	GF	Renewal	Regional Roads (Cap. Component Block Grant)	\$ 804,600	\$ 268,200	\$ 268,200				\$ 268,200	\$ 268,200				\$ 268,200	\$ 268,200			
98	GF	Renewal	Repair Grant (50% contribution Block Grant)	\$ 519,600	\$ 173,200	\$ 88,200	\$ 85,000			\$ 173,200	\$ 88,200	\$ 85,000			\$ 173,200	\$ 88,200	\$ 85,000		
Total - Regional Roads				\$ 1,324,200	\$ 441,400	\$ 356,400	\$ -	\$ 85,000	\$ -	\$ 441,400	\$ 356,400	\$ -	\$ 85,000	\$ -	\$ 441,400	\$ 356,400	\$ -	\$ 85,000	\$ -
Bridges																			
99	GF			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Total - Bridges				\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Ancillary Roadworks																			
100	GF	New	Active Transport - Cycling	\$ 150,000	\$ 50,000	\$ 25,000	\$ 25,000			\$ 50,000		\$ 25,000			\$ 50,000	\$ 25,000	\$ 25,000		
101	GF	New	Active Transport - Walking	\$ 150,000	\$ 50,000	\$ 25,000	\$ 25,000			\$ 50,000		\$ 25,000			\$ 50,000	\$ 25,000	\$ 25,000		
Total - Ancillary Roadworks				\$ 300,000	\$ 100,000	\$ 50,000	\$ -	\$ 50,000	\$ -	\$ 100,000	\$ -	\$ -	\$ 50,000	\$ -	\$ 100,000	\$ 50,000	\$ -	\$ 50,000	\$ -
Total - Urban Roads				\$ 8,237,409	\$ 2,716,124	\$ 2,581,124	\$ -	\$ 135,000	\$ -	\$ 2,745,558	\$ 2,560,558	\$ -	\$ 135,000	\$ -	\$ 2,775,727	\$ 2,640,727	\$ -	\$ 135,000	\$ -
Economic Development / Real Estate																			
102	GF	New	Economic Development	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Total - Economic Development / Real Estate				\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Industrial Promotion																			
103	GF	Renewal	Gateway/Entrance signs	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Total - Industrial Promotion				\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Visitor Services																			
104	GF	New		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Total - Visitor Services				\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Lake Talbot Tourist Park																			
105	GF	New		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Total - Lake Talbot Tourist Park				\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Plant																			
106	GF	Renewal	Light Vehicles	\$ 991,239	\$ 415,749	\$ -	\$ 415,749			\$ 362,115	\$ -	\$ 362,115			\$ 213,375	\$ -	\$ 213,375		
107	GF	Renewal	Trucks & Trailers	\$ 596,650	\$ 109,500	\$ -	\$ 109,500			\$ 394,150	\$ -	\$ 394,150			\$ 93,000	\$ -	\$ 93,000		
108	GF	Renewal	Heavy Plant Sales	\$ 1,905,020	\$ 783,800	\$ -	\$ 783,800			\$ 354,750	\$ -	\$ 354,750			\$ 766,470	\$ -	\$ 766,470		
109	GF	Renewal	Other Plant Capital	\$ 60,000	\$ 20,000	\$ -	\$ 20,000			\$ 20,000	\$ -	\$ 20,000			\$ 20,000	\$ -	\$ 20,000		
Total - Plant				\$ 3,552,909	\$ 1,329,049	\$ -	\$ 1,329,049	\$ -	\$ -	\$ 1,131,015	\$ -	\$ 1,131,015	\$ -	\$ -	\$ 1,092,845	\$ -	\$ 1,092,845	\$ -	\$ -

Capital Works Program 2021 - 2025

No	Fund	New / Renewal	Project	Project Total	Capital Funding FY 22/23					Capital Funding FY 23/24					Capital Funding FY 24/25				
					Budget	Revenue	Reserve	Grant/Cont	Loan	Budget	Revenue	Reserve	Grant/Cont	Loan	Budget	Revenue	Reserve	Grant/Cont	Loan
Other Council buildings																			
110	GF	Renewal	Building renewal and upgrades	\$ 448,079	\$ 146,412	\$ 100,000	\$ 46,412			\$ 149,340	\$ 149,340				\$ 152,327	\$ 152,327			
111	GF	Renewal	Design additions - Admin building	\$ 50,000	\$ 50,000	\$ -	\$ 50,000												
112	GF	New	Works - New vehicle storage shed	\$ 125,000	\$ 125,000	\$ -	\$ 125,000												
113	GF	New	Parkside Museum - Outdoor Space Upgrade	\$ 50,000										\$ 50,000			\$ 50,000		
Total - Other Council buildings				\$ 673,079	\$ 321,412	\$ 100,000	\$ 221,412	\$ -	\$ -	\$ 149,340	\$ 149,340	\$ -	\$ -	\$ -	\$ 202,327	\$ 152,327	\$ -	\$ 50,000	\$ -
Emergency Operations Centre																			
114	GF	New	Irrigation System Rear of Building	\$ 5,000										\$ 5,000	\$ 5,000				
Total - Emergency Operations Centre				\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000	\$ 5,000	\$ -	\$ -	\$ -
Quarry Communications Tower																			
115	GF	Renewal	Static Line Replace & Structural Inspection	\$ 20,000	\$ 20,000	\$ 20,000													
Total - Quarry Communications Tower				\$ 20,000	\$ 20,000	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total				\$ 698,079	\$ 341,412	\$ 120,000	\$ 221,412	\$ -	\$ -	\$ 149,340	\$ 149,340	\$ -	\$ -	\$ -	\$ 207,327	\$ 157,327	\$ -	\$ 50,000	\$ -
Aerodrome																			
116	GF	Renewal	Terminal Painting, blinds & improvements	\$ 15,000	\$ 15,000	\$ 7,500		\$ 7,500											
117	GF	Renewal	Runway, taxi, apron remarking	\$ 50,000						\$ 50,000	\$ 25,000		\$ 25,000						
118	GF	Renewal	Develop additional carpark spaces	\$ 30,000										\$ 30,000	\$ 15,000		\$ 15,000		
Total - Aerodrome				\$ 95,000	\$ 15,000	\$ 7,500	\$ -	\$ 7,500	\$ -	\$ 50,000	\$ 25,000	\$ -	\$ 25,000	\$ -	\$ 30,000	\$ 15,000	\$ -	\$ 15,000	\$ -
Water																			
119	WF	Renewal	Water Main Replacements	\$ 900,000	\$ 300,000	\$ -	\$ 300,000			\$ 300,000	\$ -	\$ 300,000			\$ 300,000	\$ -	\$ 300,000		
120	WF	Renewal	Hydrant and Valve replacements	\$ 195,000	\$ 65,000	\$ -	\$ 65,000			\$ 65,000	\$ -	\$ 65,000			\$ 65,000	\$ -	\$ 65,000		
121	WF	Renewal	Services Replacements	\$ 60,000	\$ 20,000	\$ -	\$ 20,000			\$ 20,000	\$ -	\$ 20,000			\$ 20,000	\$ -	\$ 20,000		
122	WF	Renewal	Bore 3 replacement	\$ 350,000										\$ 350,000	\$ -	\$ 350,000			
Total - Water				\$ 1,505,000	\$ 385,000	\$ -	\$ 385,000	\$ -	\$ -	\$ 385,000	\$ -	\$ 385,000	\$ -	\$ -	\$ 735,000	\$ -	\$ 735,000	\$ -	\$ -
Sewer																			
123	SF	Renewal	Sewer Main Relines	\$ 1,050,000	\$ 350,000	\$ -	\$ 350,000			\$ 350,000	\$ -	\$ 350,000			\$ 350,000	\$ -	\$ 350,000		
124	SF	Renewal	Manhole Replacements	\$ 150,000										\$ 150,000	\$ -	\$ 150,000			
125	SF	New	Barellan Sewer	\$ 3,050,000	\$ 3,050,000	\$ -		\$ 3,050,000											
126	SF	New	Narrandera West	\$ 500,000										\$ 500,000	\$ -	\$ 125,000	\$ 375,000		
Total - Sewer				\$ 4,750,000	\$ 3,400,000	\$ -	\$ 350,000	\$ 3,050,000	\$ -	\$ 350,000	\$ -	\$ 350,000	\$ -	\$ -	\$ 1,000,000	\$ -	\$ 625,000	\$ 375,000	\$ -
GRAND TOTAL				\$ 28,639,468	\$ 15,913,225	\$ 3,077,638	\$ 3,449,587	\$ 7,386,000	\$ 2,000,000	\$ 6,275,057	\$ 3,199,042	\$ 2,591,015	\$ 435,000	\$ -	\$ 6,451,186	\$ 3,208,341	\$ 2,522,845	\$ 720,000	\$ -
General Fund				\$ 22,384,468	\$ 12,128,225	\$ 3,077,638	\$ 2,714,587	\$ 4,336,000	\$ 2,000,000	\$ 5,540,057	\$ 3,199,042	\$ 1,856,015	\$ 435,000	\$ -	\$ 4,716,186	\$ 3,208,341	\$ 1,162,845	\$ 345,000	\$ -
Water				\$ 1,505,000	\$ 385,000	\$ -	\$ 385,000	\$ -	\$ -	\$ 385,000	\$ -	\$ 385,000	\$ -	\$ -	\$ 735,000	\$ -	\$ 735,000	\$ -	\$ -
Sewer				\$ 4,750,000	\$ 3,400,000	\$ -	\$ 350,000	\$ 3,050,000	\$ -	\$ 350,000	\$ -	\$ 350,000	\$ -	\$ -	\$ 1,000,000	\$ -	\$ 625,000	\$ 375,000	\$ -
Total				\$ 28,639,468	\$ 15,913,225	\$ 3,077,638	\$ 3,449,587	\$ 7,386,000	\$ 2,000,000	\$ 6,275,057	\$ 3,199,042	\$ 2,591,015	\$ 435,000	\$ -	\$ 6,451,186	\$ 3,208,341	\$ 2,522,845	\$ 720,000	\$ -

BUDGETED RESERVE BALANCES

RESERVE DETAILS	Balance 30 Jun 2021	Net Transfer 21/22	Balance 30 Jun 2022	Grant Commitments	22/23 Budget Movement	Balance 30 Jun 2023	23/24 Budget Movement	Balance 30 Jun 2024
GENERAL FUND - DETAILS								
Employee's Leave Entitlement								
Employee's Leave Entitlement	\$ 1,229,888.00	\$ -	\$ 1,229,888.00			\$ 1,229,888.00		\$ 1,229,888.00
Plant & Vehicle Replacement								
Plant & Vehicle Replacement	\$ 1,563,767.68	\$ 353,159.00	\$ 1,916,926.68		-\$ 182,577.00	\$ 1,734,349.68	\$ 63,272.00	\$ 1,797,621.68
Information Technology Replacement								
Office Furniture & Equipment	\$ 56,746.00	-\$ 56,746.00	\$ -			\$ -		\$ -
Street Camera Replacement	\$ 1,000.00	\$ -	\$ 1,000.00		-\$ 1,000.00	\$ -		\$ -
Computer Replacement	\$ 319,103.04	\$ 253,674.36	\$ 572,777.40		-\$ 340,000.00	\$ 232,777.40	-\$ 230,000.00	\$ 2,777.40
Carry Over Works								
Carry Over Operating Program	\$ 50,623.81	-\$ 50,623.81	\$ -			\$ -		\$ -
Carry Over Capital Program	\$ 459,524.43	-\$ 459,524.43	\$ -			\$ -		\$ -
Organisational service assets and projects								
Contribution Narrandera Sportsground clubrooms	\$ 263,000.00	-\$ 263,000.00	\$ -			\$ -		\$ -
Public Art & Festive Tree Maintenance	\$ 20,000.00	\$ -	\$ 20,000.00		\$ 5,800.00	\$ 25,800.00	\$ 20,000.00	\$ 45,800.00
Infrastructure Replacement & Renewal	\$ 1,984,327.22	-\$ 589,694.39	\$ 1,394,632.83	-\$ 650,000.00	-\$ 38,060.00	\$ 706,572.83	\$ 185,000.00	\$ 891,572.83
Narrandera Business Centre Master Plan	\$ 2,005,287.03	-\$ 100,000.00	\$ 1,905,287.03			\$ 1,905,287.03		\$ 1,905,287.03
Delivery of Aged strategies	\$ 368,896.45	-\$ 188,000.00	\$ 180,896.45			\$ 180,896.45		\$ 180,896.45
Shire Property Renewal & Cyclical Maintenance	\$ 737,710.00	-\$ 134,187.00	\$ 603,523.00		-\$ 96,412.00	\$ 507,111.00	-\$ 30,000.00	\$ 477,111.00
Visitor Centre Building Replacement	\$ 237,379.00	-\$ 237,379.00	\$ -			\$ -		\$ -
Renewable Energy	\$ -	\$ -	\$ -		\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 100,000.00
Narrandera Park Landscape	\$ 21,804.00	-\$ 21,804.00	\$ -			\$ -		\$ -
Other Internal Reserves								
Promotion, Marketing & Events	\$ 49,378.00	-\$ 49,378.00	\$ -			\$ -		\$ -
Election & Integrated Planning Exp	\$ 122,500.00	-\$ 122,500.00	\$ -			\$ -		\$ -
Financial Assistance Grant								
Financial Assistance Grant	\$ 2,629,336.00	-\$ 2,629,336.00	\$ -			\$ -		\$ -
Council Committees								
Committee - Barellan Museum	\$ 3,616.87	\$ -	\$ 3,616.87			\$ 3,616.87		\$ 3,616.87
Committee - Koala Committee	\$ 17,667.21	\$ -	\$ 17,667.21			\$ 17,667.21		\$ 17,667.21
Committee - Railway Station Commitment	\$ 9,074.38	\$ -	\$ 9,074.38			\$ 9,074.38		\$ 9,074.38
355 Committee - Parkside Museum	\$ 3,133.00	\$ -	\$ 3,133.00			\$ 3,133.00		\$ 3,133.00
Committee - Barellan Hall	\$ 21,252.69	\$ -	\$ 21,252.69			\$ 21,252.69		\$ 21,252.69
Committee - Grong Grong Community Hall	\$ 1,023.65	\$ -	\$ 1,023.65			\$ 1,023.65		\$ 1,023.65
Committee - Domestic Violence	\$ 186.90	\$ -	\$ 186.90			\$ 186.90		\$ 186.90
Cemetery Perpetual								
N'dra Cemetery - Perpetual mtnce all	\$ 372,143.28	\$ -	\$ 372,143.28		\$ 3,472.00	\$ 375,615.28	\$ 23,472.00	\$ 399,087.28
Property Development								
Property Development (Red Hill)	\$ 200,169.00	-\$ 769,993.00	-\$ 569,824.00			-\$ 569,824.00		-\$ 569,824.00
Quarry Rehabilitation								
Quarry Rehabilitation	\$ 4,002.45	\$ 15,000.00	\$ 19,002.45		\$ 15,000.00	\$ 34,002.45	\$ 15,000.00	\$ 49,002.45
Domestic Waste Management								
Narrandera Waste Depot	\$ 469,805.82	-\$ 22,013.91	\$ 447,791.91		-\$ 135,875.00	\$ 311,916.91	-\$ 258,126.00	\$ 53,790.91
Narrandera Waste Depot - Excavation	\$ 104,704.00	\$ -	\$ 104,704.00			\$ 104,704.00		\$ 104,704.00
Narrandera Waste Depot - Rehabilitation	\$ 368,644.00	\$ -	\$ 368,644.00			\$ 368,644.00		\$ 368,644.00
Barellan Waste Depot	\$ 120,278.00	-\$ 87,000.00	\$ 33,278.00			\$ 33,278.00		\$ 33,278.00
Barellan Waste Depot - Excavation	\$ 36,592.00	\$ -	\$ 36,592.00			\$ 36,592.00		\$ 36,592.00
Barellan Waste Depot - Rehabilitation	\$ 53,429.00	\$ -	\$ 53,429.00			\$ 53,429.00		\$ 53,429.00
Narrandera Depot Compactor Expenses	\$ 48,379.00	\$ -	\$ 48,379.00			\$ 48,379.00		\$ 48,379.00
Grong Grong Waste Depot Rehabilitation	\$ 73,876.00	\$ -	\$ 73,876.00			\$ 73,876.00		\$ 73,876.00

BUDGETED RESERVE BALANCES

RESERVE DETAILS	Balance 30 Jun 2021	Net Transfer 21/22	Balance 30 Jun 2022	Grant Commitments	22/23 Budget Movement	Balance 30 Jun 2023	23/24 Budget Movement	Balance 30 Jun 2024
Crown Reserves								
Lake Talbot Tourist Park	\$ 263,346.20	-\$ 246,234.00	\$ 17,112.20		\$ 84,027.00	\$ 101,139.20	\$ 83,861.00	\$ 185,000.20
Stormwater								
Narrandera Stormwater Reserve	\$ 558,407.90	-\$ 186,248.99	\$ 372,158.91		-\$ 81,475.00	\$ 290,683.91		\$ 290,683.91
Barellan Stormwater Reserve	\$ 8,071.64	\$ 8,850.00	\$ 16,921.64		-\$ 16,150.00	\$ 771.64		\$ 771.64
Unspent Internal Loans								
Developer Contributions								
Section 7.11	\$ 183,499.30	-\$ 5,134.00	\$ 178,365.30		-\$ 53,866.00	\$ 124,499.30		\$ 124,499.30
Section 7.4	\$ -	\$ 450,000.00	\$ 450,000.00		\$ 315,000.00	\$ 765,000.00	\$ 65,000.00	\$ 830,000.00
Bonds, Retentions & Trusts								
Kaniva Quarry	\$ 30,000.00	\$ -	\$ 30,000.00			\$ 30,000.00		\$ 30,000.00
Tourist Trust	\$ 32,402.36	\$ -	\$ 32,402.36			\$ 32,402.36		\$ 32,402.36
Arts Centre Trust	\$ 53,153.58	\$ -	\$ 53,153.58			\$ 53,153.58		\$ 53,153.58
Sale of Land	\$ 4,778.15	\$ -	\$ 4,778.15			\$ 4,778.15		\$ 4,778.15
Slide Replacement Retention	\$ 114,619.41	-\$ 114,619.41	\$ -			\$ -		\$ -
Funds held in Trust	\$ 3,181.06	\$ -	\$ 3,181.06			\$ 3,181.06		\$ 3,181.06
Brln Pool Retention	\$ 3,491.50	-\$ 3,491.50	\$ 0.00			\$ 0.00		\$ 0.00
External Restrictions (Note 6 order)								
Water Fund								
Asset Replacement	\$ 6,751,937.68	-\$ 1,758,680.00	\$ 4,993,257.68		\$ 387,532.00	\$ 5,380,789.68	\$ 443,520.00	\$ 5,824,309.68
Carry Over Works	\$ 589,858.74	-\$ 589,858.74	\$ -			\$ -		\$ -
Retention - Pine Hill Construction	\$ -	\$ 37,639.83	\$ 37,639.83			\$ 37,639.83		\$ 37,639.83
Section 64	\$ 325,542.37	\$ 10,000.00	\$ 335,542.37		\$ 10,000.00	\$ 345,542.37	\$ 10,000.00	\$ 355,542.37
Sewer Fund								
Asset Replacement	\$ 563,567.63	-\$ 253,609.00	\$ 309,958.63		\$ 156,245.00	\$ 466,203.63	\$ 158,600.00	\$ 624,803.63
Carry Over Works	\$ 193,574.29	-\$ 193,574.29	\$ 0.00			-\$ 0.00		-\$ 0.00
Section 64	\$ 77,771.90	\$ 8,000.00	\$ 85,771.90		\$ 8,000.00	\$ 93,771.90	\$ 8,000.00	\$ 101,771.90
General Fund - External Restrictions								
Specific Purpose Unexpended Grants (from separate sheet)	\$ 949,024.31	-\$ 57,069.09	\$ 891,955.22		\$ 76,356.00	\$ 968,311.22	\$ 80,018.00	\$ 1,048,329.22
Other Contributions	\$ 111,145.00	-\$ 111,145.00	\$ -			\$ -		\$ -
Unspent grant & contributions Liability	\$ 1,596,961.10	-\$ 1,596,961.10	\$ -			\$ -		\$ -
Developer Contributions	\$ 183,499.30	\$ 444,866.00	\$ 628,365.30		\$ 261,134.00	\$ 889,499.30	\$ 65,000.00	\$ 954,499.30
Domestic Waste Management	\$ 1,275,707.82	-\$ 109,013.91	\$ 1,166,693.91		-\$ 135,875.00	\$ 1,030,818.91	-\$ 258,126.00	\$ 772,692.91
Stormwater	\$ 566,479.54	-\$ 177,398.99	\$ 389,080.55		-\$ 97,625.00	\$ 291,455.55	\$ -	\$ 291,455.55
Crown Reserves	\$ 263,346.20	-\$ 246,234.00	\$ 17,112.20		\$ 84,023.00	\$ 101,135.20	\$ 83,885.00	\$ 185,020.20
Total External Restrictions	\$ 13,448,415.88	-\$ 4,593,038.29	\$ 8,855,377.59	\$ -	\$ 749,790.00	\$ 9,605,167.59	\$ 590,897.00	\$ 10,196,064.59
Internal Restrictions (Note 6 order)								
Plant & vehicle replacement	\$ 1,563,767.68	\$ 353,159.00	\$ 1,916,926.68		-\$ 182,577.00	\$ 1,734,349.68	\$ 63,272.00	\$ 1,797,621.68
Employee Leave Entitlements	\$ 1,229,888.00	\$ -	\$ 1,229,888.00		\$ -	\$ 1,229,888.00	\$ -	\$ 1,229,888.00
Carry over works	\$ 510,148.24	-\$ 510,148.24	\$ -		\$ -	\$ -	\$ -	\$ -
Other Internal	\$ 171,878.00	-\$ 171,878.00	\$ -		\$ -	\$ -	\$ -	\$ -
Cemetery Perpetual	\$ 372,143.28	\$ -	\$ 372,143.28		\$ 3,472.00	\$ 375,615.28	\$ 23,472.00	\$ 399,087.28
Council Committees	\$ 55,954.70	\$ -	\$ 55,954.70		\$ -	\$ 55,954.70	\$ -	\$ 55,954.70
Information Technology Replacement	\$ 376,849.04	\$ 196,928.36	\$ 573,777.40		-\$ 341,000.00	\$ 232,777.40	-\$ 230,000.00	\$ 2,777.40
Property Development	\$ 200,169.00	-\$ 769,993.00	-\$ 569,824.00		\$ -	-\$ 569,824.00	\$ -	-\$ 569,824.00
Organisational service assets and projects	\$ 5,638,403.70	-\$ 1,534,064.39	\$ 4,104,339.31		-\$ 78,672.00	\$ 4,025,667.31	\$ 225,000.00	\$ 4,250,667.31
Quarry Rehabilitation	\$ 4,002.45	\$ 15,000.00	\$ 19,002.45		\$ 15,000.00	\$ 34,002.45	\$ 15,000.00	\$ 49,002.45
Financial Assistance Grant	\$ 2,629,336.00	-\$ 2,629,336.00	\$ -		\$ -	\$ -	\$ -	\$ -
Bonds, Retentions & Trusts	\$ 241,626.06	-\$ 118,110.91	\$ 123,515.15		\$ -	\$ 123,515.15	\$ -	\$ 123,515.15
Total Internal Restrictions	\$ 12,994,166.15	-\$ 5,168,443.18	\$ 7,825,722.97	\$ -	-\$ 583,777.00	\$ 7,241,945.97	\$ 96,744.00	\$ 7,338,689.97
Total Restrictions	\$ 26,442,582.03	-\$ 9,761,481.47	\$ 16,681,100.56	\$ -	\$ 166,013.00	\$ 16,847,113.56	\$ 687,641.00	\$ 17,534,754.56