Narrandera Shire Council												
10 Year Financial Plan for the Years ending 30 June 2031												
INCOME STATEMENT - WATER FUND	Actuals	Current Year					Projected	Years				
Scenario: 2021-2031 Incl. WTP with 7.5% Years 2-4	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations			•	· · · ·	· · · ·	· · · ·	· · · ·		· ·	· · ·	· · ·	
Revenue:												
Rates & Annual Charges	758,000	766,609	770,650	829,259	892,307	960,132	980,286	1,000,843	1,021,812	1,043,200	1,065,015	1,086,315
User Charges & Fees	1,471,000	1,458,870	1,464,500	1,574,338	1,692,413	1,819,344	1,864,827	1,911,448	1,959,235	2,008,215	2,058,420	2,109,881
Other Revenues			-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Operating Purposes		22,725	22,725	22,725	22,725	22,725	22,725	22,725	22,725	22,725	22,725	22,725
Grants & Contributions provided for Capital Purposes	9,000	123,985	10,000	5,635,000	5,635,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Interest & Investment Revenue	166,000	125,389	65,533	70,155	60,755	68,833	69,888	78,920	78,190	78,000	78,000	78,000
Other Income:												
Net Gains from the Disposal of Assets		-	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties		-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed		-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables		-	-	-	-	-	-	-	-	-	-	-
Rental Income		-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Gain	<u> </u>		-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	2,404,000	2,497,578	2,333,408	8,131,477	8,303,200	2,881,034	2,947,726	3,023,936	3,091,962	3,162,140	3,234,160	3,306,921
Expenses from Continuing Operations												
Employee Benefits & On-Costs	354,000	951,663	949,213	968,098	987,359	1,007,005	1,027,046	1,047,486	1,068,334	1,089,601	1,111,293	1,133,418
Borrowing Costs		-	-	-	-	-	-	-	-	-	-	-
Materials & Contracts	902,000	283,535	433,910	439,369	444,911	450,535	456,243	462,036	467,915	473,883	479,942	486,091
Depreciation & Amortisation	499,000	510,500	512,500	822,540	838,781	855,347	872,244	889,479	907,059	924,990	943,280	943,280
Impairment of investments		-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables			-	-	-	-	-	-	-	-	-	-
Other Expenses	208,000	260,825	220,150	225,866	230,383	234,992	239,692	244,485	249,375	254,363	259,450	259,450
Interest & Investment Losses		-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	67,000	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE		-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties		-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss	<u> </u>		-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	2,030,000	2,006,523	2,115,773	2,455,873	2,501,434	2,547,879	2,595,225	2,643,486	2,692,683	2,742,837	2,793,965	2,822,239
Operating Result from Continuing Operations	374,000	491,055	217,635	5,675,604	5,801,766	333,155	352,501	380,450	399,279	419,303	440,195	484,682
Discontinued Operations - Profit/(Loss)			-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	374,000	491,055	217,635	5,675,604	5,801,766	333,155	352,501	380,450	399,279	419,303	440,195	484,682
Net Operating Result before Grants and Contributions provided for Capital Purposes	365,000	367,070	207,635	40,604	166,766	323,155	342,501	370,450	389,279	409,303	430,195	474,682

Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2031												
-	A - 4	0					Dustanta					
BALANCE SHEET - WATER FUND	Actuals	Current Year	0004/00			0004/05	Projected		0007/00			
Scenario: 2021-2031 Incl. WTP with 7.5% Years 2-4	2019/20 \$	2020/21 \$	2021/22 \$	2022/23 \$	2023/24	2024/25 \$	2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	2029/30 \$	2030/31
ASSETS	\$	\$	\$	\$	\$	¢	¢	¢	\$	¢	\$	\$
Current Assets												
Cash & Cash Equivalents	722.000	172,252		_	_	464,817	1,057,988	_	921,159	1,867,767	2,853,178	3,882,458
Investments	7,200,000	7,200,000	7,009,917	4,648,875	2,428,833	2,428,833	2,428,833	1,313,531	1,313,531	1,313,531	1,313,531	1,313,531
Receivables	373,000	355,136	355,689	367,572	381,708	409,897	421,955	392,646	393,511	406,896	420,671	434,745
Inventories	-	-	-	-	-	-	-		-	-		-
Contract assets		-	-	-	-	-	-	-	-	-	-	-
Contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	<u> </u>	<u> </u>	-	-	-	-	-	-	-	-	-	-
Total Current Assets	8,295,000	7,727,388	7,365,606	5,016,447	2,810,542	3,303,548	3,908,776	1,706,177	2,628,201	3,588,193	4,587,379	5,630,734
Non-Current Assets Investments												
Investments Receivables	- 237,000	- 201,442	- 165,357	- 128,373	- 90,467	- 51,616	- 11,796	-	-	-	-	-
Inventories	237,000	201,442	100,007	120,3/3	50,407	51,010	11,790	-	-	-	-	-
Contract assets				-	-	-	-	-	-	-	-	
Contract cost assets			-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	19,102,000	20,169,959	20,792,459	28,854,919	36,901,138	36,780,791	36,568,547	39,164,068	38,642,009	38,102,019	37,543,739	36,985,459
Investment Property		-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Right of use assets	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets TOTAL ASSETS	19,339,000 27,634,000	20,371,401 28,098,788	20,957,816 28,323,422	28,983,292 33,999,739	36,991,605 39,802,147	36,832,407 40,135,955	36,580,343 40,489,120	39,164,068 40,870,245	38,642,009 41,270,210	38,102,019 41,690,212	37,543,739 42,131,118	36,985,459 42,616,193
IOTAL ASSETS	27,034,000	20,090,700	20,323,422	33,333,133	33,002,147	40,133,933	40,403,120	40,070,245	41,270,210	41,090,212	42,131,110	42,010,195
LIABILITIES												
Current Liabilities												
Bank Overdraft		-	-	-	-	-	-	-	-	-	-	-
Payables	61,000	34,733	41,732	42,445	43,087	43,740	44,404	45,080	45,767	46,466	47,177	47,569
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	•	•	-	-	-	-	-	-	-	-	-	-
Borrowings	•	-	-	-	-	-	-	-	-	-	-	-
Provisions			-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale" Total Current Liabilities	61,000	34,733	41,732	42,445	43,087	43,740	- 44,404	45,080	45,767	46,466	47,177	47,569
	01,000	34,733	41,752	42,445	40,007	43,740		43,000	-5,707	40,400	47,177	47,505
Non-Current Liabilities												
Payables	· · ·	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	•	-	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method Liabilities associated with assets classified as "held for sale"			-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities			-									
TOTAL LIABILITIES	61,000	34,733	41,732	42,445	43,087	43,740	44,404	45,080	45,767	46,466	47,177	47,569
Net Assets	27,573,000	28,064,055	28,281,690	33,957,294	39,759,060	40,092,214	40,444,715	40,825,165	41,224,443	41,643,746	42,083,941	42,568,623
EQUITY												
Retained Earnings	18,555,000	19,046,055	19,263,690	24,939,294	30,741,060	31,074,214	31,426,715	31,807,165	32,206,443	32,625,746	33,065,941	33,550,623
Revaluation Reserves	9,018,000	9,018,000	9,018,000	9,018,000	9,018,000	9,018,000	9,018,000	9,018,000	9,018,000	9,018,000	9,018,000	9,018,000
Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	27,573,000	28,064,055	28,281,690	33,957,294	39,759,060	40,092,214	40,444,715	40,825,165	41,224,443	41,643,746	42,083,941	42,568,623
Non-controlling equity interests			-	-	-	-	-	-	-	-	-	-

Total Equity	27,573,000	28,064,055	28,281,690	33,957,294	39,759,060	40,092,214	40,444,715	40,825,165	41,224,443	41,643,746	42,083,941	42,568,623

Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2031 CASH FLOW STATEMENT - WATER FUND Scenario: 2021-2031 Incl. WTP with 7.5% Years 2-4	Actuals 2019/20 \$	Current Year 2020/21 \$	2021/22 \$	2022/23 \$	2023/24 \$	2024/25 \$	Projectec 2025/26 \$	l Years 2026/27 \$	2027/28 \$	2028/29 \$	2029/30 \$	2030/31 \$
Cash Flows from Operating Activities												
Receipts: Rates & Annual Charges		739,923	770,146	821,944	884,438	951,666	977,770	998,277	1,019,195	1,040,530	1,062,292	1,083,656
User Charges & Fees		1,493,099	1,463,764	1,559,975	1,676,973	1,802,746	1,858,879	1,905,352	1,952,986	2,001,810	2,051,855	2,103,152
Investment & Interest Revenue Received		135,918	67,097	80,850	70,850	66,653	67,261	88,868	73,931	73,690	73,513	73,314
Grants & Contributions		146,710	32,725	5,657,725	5,657,725	32,725	32,725	32,725	32,725	32,725	32,725	32,725
Bonds & Deposits Received		-	-	-	-	-	-	-	-	-	-	-
Other Payments:		1,000	-	-	-	-	-	-	-	-	-	-
Employee Benefits & On-Costs		(951,663)	(949,213)	(968,098)	(987,359)	(1,007,005)	(1,027,046)	(1,047,486)	(1,068,334)	(1,089,601)	(1,111,293)	(1,133,418)
Materials & Contracts		(309,802)	(426,911)	(438,656)	(444,269)	(449,882)	(455,579)	(461,361)	(467,228)	(473,184)	(479,231)	(485,699)
Borrowing Costs		-	-	-	-	-	-	-	-	-	-	-
Bonds & Deposits Refunded Other		(260,825)	(220,150)	(225,866)	(230,383)	(234,992)	(239,692)	(244,485)	(249,375)	(254,363)	(259,450)	(259,450)
Net Cash provided (or used in) Operating Activities	·	994,360	737,457	6,487,874	6,627,974	1,161,911	1,214,319	1,271,891	1,293,900	1,331,608	1,370,411	1,414,280
		001,000	101,101	0,101,011	0,027,077	1,101,011	1,211,010	1,211,001	1,200,000	1,001,000	1,070,111	1,111,200
Cash Flows from Investing Activities												
Receipts: Sale of Investment Securities			190,083	2,361,042	2,220,042	_	_	1,115,302	-	-	_	_
Sale of Investment Securities Sale of Investment Property				2,301,042	2,220,042	-	-		-	-	-	-
Sale of Real Estate Assets			-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment			-	-	-	-	-	-	-	-	-	-
Sale of non-current assets classified as "held for sale" Sale of Intangible Assets			-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates			-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups				-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts		34,351	35,207	36,084	36,984	37,906	38,851	39,819	12,259	-	-	-
Distributions Received from Joint Ventures & Associates Other Investing Activity Receipts			-		-	-	-	-	-	-	-	
Payments:												
Purchase of Investment Securities				-	-	-	-	-	-	-	-	-
Purchase of Investment Property			(1.105.000)	-	-	-	-		-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment Purchase of Real Estate Assets		(1,578,459)	(1,135,000)	(8,885,000)	(8,885,000)	(735,000)	(660,000)	(3,485,000)	(385,000)	(385,000)	(385,000)	(385,000)
Purchase of Intangible Assets					-		-			-	-	
Purchase of Interests in Joint Ventures & Associates				-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made			-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates Other Investing Activity Payments			-		-	-	-	-	-	-	-	
outer investing / duvity r dyments												
Net Cash provided (or used in) Investing Activities	· · ·	(1,544,108)	(909,709)	(6,487,874)	(6,627,974)	(697,094)	(621,149)	(2,329,878)	(372,741)	(385,000)	(385,000)	(385,000)
Cash Flows from Financing Activities												
Receipts: Proceeds from Borrowings & Advances					_							
Proceeds from Finance Leases				-	-	-	-			-	-	
Other Financing Activity Payments				-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances Repayment of lease liabilities (principal repayments)												
Distributions to non-controlling interests			-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments		· ·	-	-	-			-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	· · · ·	· · ·	-	-	-	-	-	-	-	-	-	-
Net Increase/(Decrease) in Cash & Cash Equivalents		(549,748)	(172,252)	-	-	464,817	593,170	(1,057,988)	921,159	946,608	985,411	1,029,280
plus: Cash & Cash Equivalents - beginning of year		722,000	172,252	-	-	-	464,817	1,057,988	-	921,159	1,867,767	2,853,178
Cash & Cash Equivalents - end of the year	722,000	172,252			-	464,817	1,057,988	-	921,159	1,867,767	2,853,178	3,882,458
Cash & Cash Equivalents - end of the year	122,000	172,252				404,017	1,037,300		321,133	1,007,707	2,033,170	3,002,430
Cash & Cash Equivalents - end of the year	722,000	172,252				464,817	1,057,988		921,159	1,867,767	2,853,178	3,882,458
Investments - end of the year	7,200,000	7,200,000	7,009,917	4,648,875	2,428,833	2,428,833	2,428,833	- 1,313,531	1,313,531	1,313,531	1,313,531	1,313,531
Cash, Cash Equivalents & Investments - end of the year	7,922,000	7,372,252	7,009,917	4,648,875	2,428,833	2,893,651	3,486,821	1,313,531	2,234,690	3,181,298	4,166,709	5,195,989
Poprosonting:												
Representing: - External Restrictions	7,922,343	7,375,840	7,006,141	4,655,329	2,447,820	2,939,189	3,542,745	1,357,596	2,285,206	3,244,499	4,242,974	5,285,936
- Internal Restricitons			-	-	-	-	-	-	-	-	-	-
- Unrestricted	(343)	(3,588)	3,776	(6,454)	(18,987)	(45,538)	(55,924)	(44,065)	(50,516)	(63,201)	(76,265)	(89,948) 5 105 080
	7,922,000	7,372,252	7,009,917	4,648,875	2,428,833	2,893,651	3,486,821	1,313,531	2,234,690	3,181,298	4,166,709	5,195,989

10 Year Financial Plan for the Years ending 30 June 2031 EQUITY STATEMENT - WATER FUND	Actuals	Current Year					Projected	l Years				
Scenario: 2021-2031 Incl. WTP with 7.5% Years 2-4	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Opening Balance (as at 1/7)	27,034,000	27,573,000	28,064,055	28,281,690	33,957,294	39,759,060	40,092,214	40,444,715	40,825,165	41,224,443	41,643,746	42,083,941
Adjustments to opening balance	-		-	-	-	-	-	-	-	-	-	-
Restated opening Balance (as at 1/7)	27,034,000	27,573,000	28,064,055	28,281,690	33,957,294	39,759,060	40,092,214	40,444,715	40,825,165	41,224,443	41,643,746	42,083,941
Net Operating Result for the Year	374,000	491,055	217,635	5,675,604	5,801,766	333,155	352,501	380,450	399,279	419,303	440,195	484,682
Adjustments to net operating result	-	<u> </u>	-	-	-	-	-	-	-	-	-	-
Restated Net Operating Result for the Year	374,000	491,055	217,635	5,675,604	5,801,766	333,155	352,501	380,450	399,279	419,303	440,195	484,682
Other Comprehensive Income												
- Correction of prior period errors	-		-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of IPP&E	165,000	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of available for sale investments	-		-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on available for sale investments recognised in operating	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of other reserves	-		-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss from other reserves recognised in operating result	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment loss (reversal) – financial assets at fair value through OCI	-		-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Gain(/loss) on revaluation of financial assets at fair value through OCI (other t	-	-	-	-	-	-	-	-	-	-	-	-
- Gain(/loss) on revaluation of equity instruments at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Transfers to Income Statement	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (loss) reversal relating to I,PP&E	-		-	-	-	-	-	-	-	-	-	-
- Impairment (reversal) of available for sale investments to (from) operating res		-	-	-	-	-	-	-	-	-	-	-
- Joint ventures and associates	-		-	-	-	-	-	-	-	-	-	-
- Other reserves movements	-	-	-	-	-	-	-	-	-	-	-	-
Other Movements (combined) Other Comprehensive Income	- 165.000	<u> </u>	-	-	-	-	-	-	-	-	-	
	105,000		-	-	-	-	-	-	-	-	-	-
Total Comprehensive Income	539,000	491,055	217,635	5,675,604	5,801,766	333,155	352,501	380,450	399,279	419,303	440,195	484,682
Distributions to/(contributions from) non-controlling interests	-		-	-	-	-	-	-	-	-	-	-
Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	27,573,000	28,064,055	28,281,690	33,957,294	39,759,060	40,092,214	40,444,715	40,825,165	41,224,443	41,643,746	42,083,941	42,568,623