

**Narrandera Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2031**  
**INCOME STATEMENT - CONSOLIDATED**  
**Scenario: Budget 2021-2031 - Recommended**

	Actuals 2019/20 \$	Current Year 2020/21 \$	2021/22 \$	2022/23 \$	2023/24 \$	2024/25 \$	Projected Years					2030/31 \$
							2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	2029/30 \$	
<b>Income from Continuing Operations</b>												
<b>Revenue:</b>												
Rates & Annual Charges	7,839,000	8,067,121	8,252,926	8,463,154	8,680,854	8,906,427	9,087,477	9,272,149	9,549,497	9,743,411	9,941,201	10,138,576
User Charges & Fees	3,193,000	3,356,920	3,380,150	3,540,000	3,713,630	3,891,080	3,988,346	4,088,045	4,190,236	4,294,984	4,402,344	4,512,390
Other Revenues	2,254,000	533,956	527,173	478,164	481,280	460,120	462,876	465,687	468,554	471,479	474,462	474,462
Grants & Contributions provided for Operating Purposes	8,634,000	5,111,884	7,042,738	7,144,589	7,250,755	7,359,042	7,469,493	7,582,152	7,697,062	7,814,268	7,933,817	7,928,016
Grants & Contributions provided for Capital Purposes	2,069,000	13,661,164	7,199,319	9,442,500	6,030,500	543,000	780,500	738,000	238,000	238,000	238,000	238,000
Interest & Investment Revenue	520,000	354,850	213,568	278,550	361,550	370,550	375,750	384,150	388,950	392,150	395,350	395,350
<b>Other Income:</b>												
Net Gains from the Disposal of Assets	322,000	91,831	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Rental Income	207,000	256,742	278,623	281,037	283,502	286,015	288,580	291,198	293,870	296,596	299,377	299,375
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>25,038,000</b>	<b>31,434,468</b>	<b>26,985,997</b>	<b>29,719,494</b>	<b>26,893,571</b>	<b>21,907,734</b>	<b>22,544,522</b>	<b>22,912,881</b>	<b>22,917,669</b>	<b>23,342,388</b>	<b>23,776,051</b>	<b>24,077,669</b>
<b>Expenses from Continuing Operations</b>												
Employee Benefits & On-Costs	7,783,000	8,198,289	8,142,342	8,324,772	8,486,023	8,650,502	8,818,265	8,989,388	9,163,931	9,341,971	9,523,575	9,711,379
Borrowing Costs	-	4,050	7,525	35,271	32,763	30,212	27,617	24,977	22,293	19,562	16,785	14,015
Materials & Contracts	5,432,000	4,343,834	3,798,446	3,813,740	3,832,862	3,862,196	3,919,060	3,977,953	4,028,446	4,077,519	4,134,523	4,196,326
Depreciation & Amortisation	5,144,000	5,083,525	5,239,534	5,661,929	5,710,712	5,760,408	5,811,036	5,862,612	5,954,109	6,008,421	6,063,751	6,063,751
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	2,336,000	1,917,442	1,950,319	1,896,799	1,934,160	2,057,275	2,011,150	2,050,792	2,091,232	2,224,480	2,174,566	2,174,566
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Expenses from Continuing Operations</b>	<b>20,695,000</b>	<b>19,547,140</b>	<b>19,138,166</b>	<b>19,732,511</b>	<b>19,996,520</b>	<b>20,360,593</b>	<b>20,587,128</b>	<b>20,905,722</b>	<b>21,260,011</b>	<b>21,671,953</b>	<b>21,913,200</b>	<b>22,160,037</b>
<b>Operating Result from Continuing Operations</b>	<b>4,343,000</b>	<b>11,887,328</b>	<b>7,847,831</b>	<b>9,986,983</b>	<b>6,897,051</b>	<b>1,547,141</b>	<b>1,957,394</b>	<b>2,007,159</b>	<b>1,657,658</b>	<b>1,670,435</b>	<b>1,862,851</b>	<b>1,917,632</b>
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Profit/(Loss) from Discontinued Operations</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Operating Result for the Year</b>	<b>4,343,000</b>	<b>11,887,328</b>	<b>7,847,831</b>	<b>9,986,983</b>	<b>6,897,051</b>	<b>1,547,141</b>	<b>1,957,394</b>	<b>2,007,159</b>	<b>1,657,658</b>	<b>1,670,435</b>	<b>1,862,851</b>	<b>1,917,632</b>
<b>Net Operating Result before Grants and Contributions provided for Capital Purposes</b>	<b>2,274,000</b>	<b>(1,773,836)</b>	<b>648,512</b>	<b>544,483</b>	<b>866,551</b>	<b>1,004,141</b>	<b>1,176,894</b>	<b>1,269,159</b>	<b>1,419,658</b>	<b>1,432,435</b>	<b>1,624,851</b>	<b>1,679,632</b>

**Narrandera Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2031**  
**BALANCE SHEET - CONSOLIDATED**  
**Scenario: Budget 2021-2031 - Recommended**

	Actuals 2019/20 \$	Current Year 2020/21 \$	2021/22 \$	2022/23 \$	2023/24 \$	2024/25 \$	Projected Years					
							2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	2029/30 \$	2030/31 \$
<b>ASSETS</b>												
<b>Current Assets</b>												
Cash & Cash Equivalents	2,554,000	172,252	1,103,707	472,674	1,358,332	2,357,890	3,184,967	2,903,628	5,872,716	8,759,860	10,602,595	13,366,701
Investments	26,610,000	19,633,675	18,564,872	16,203,830	13,983,788	13,983,788	13,955,957	12,809,469	12,809,469	12,809,469	12,809,469	12,809,469
Receivables	1,909,000	2,694,955	2,147,504	1,719,633	1,736,235	1,776,212	1,808,286	1,805,651	1,873,458	1,937,216	1,987,676	2,035,458
Inventories	603,000	576,418	475,375	476,338	477,834	480,782	487,678	494,847	500,785	506,499	513,336	520,843
Contract assets	398,000	398,000	398,000	398,000	398,000	398,000	398,000	398,000	398,000	398,000	398,000	398,000
Contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Assets</b>	<b>32,074,000</b>	<b>23,475,300</b>	<b>22,689,458</b>	<b>19,270,474</b>	<b>17,954,189</b>	<b>18,996,673</b>	<b>19,834,888</b>	<b>18,411,594</b>	<b>21,454,428</b>	<b>24,411,045</b>	<b>26,311,076</b>	<b>29,130,471</b>
<b>Non-Current Assets</b>												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	263,000	309,385	275,299	240,497	204,815	168,233	130,729	121,293	123,701	126,158	128,663	131,171
Inventories	407,000	408,112	408,112	408,112	408,112	408,112	408,112	408,112	408,112	408,112	408,112	408,112
Contract assets	-	-	-	-	-	-	-	-	-	-	-	-
Contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	204,201,000	226,029,788	235,474,374	248,163,712	256,212,425	256,603,132	257,590,764	260,871,966	259,362,970	257,972,744	257,795,040	256,776,504
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Right of use assets	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Assets</b>	<b>204,871,000</b>	<b>226,747,285</b>	<b>236,157,785</b>	<b>248,812,320</b>	<b>256,825,352</b>	<b>257,179,477</b>	<b>258,129,605</b>	<b>261,401,371</b>	<b>259,894,783</b>	<b>258,507,014</b>	<b>258,331,815</b>	<b>257,315,787</b>
<b>TOTAL ASSETS</b>	<b>236,945,000</b>	<b>250,222,584</b>	<b>258,847,243</b>	<b>268,082,795</b>	<b>274,779,542</b>	<b>276,176,150</b>	<b>277,964,493</b>	<b>279,812,965</b>	<b>281,349,212</b>	<b>282,918,058</b>	<b>284,642,891</b>	<b>286,446,257</b>
<b>LIABILITIES</b>												
<b>Current Liabilities</b>												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	1,712,000	1,637,705	1,530,124	1,527,460	1,543,138	1,577,599	1,584,409	1,608,444	1,631,137	1,671,775	1,678,308	1,696,907
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	1,506,000	2,478,769	1,761,569	1,200,054	1,171,075	1,176,560	1,194,716	1,209,620	1,230,167	1,251,157	1,272,599	1,278,847
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	34,000	91,381	187,237	186,984	190,453	193,988	197,590	164,651	163,216	165,994	139,113	111,613
Provisions	2,563,000	2,577,941	2,649,360	2,649,360	2,649,360	2,649,360	2,649,360	2,649,360	2,649,360	2,649,360	2,649,360	2,649,360
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Liabilities</b>	<b>5,815,000</b>	<b>6,785,795</b>	<b>6,128,290</b>	<b>5,563,858</b>	<b>5,554,026</b>	<b>5,597,506</b>	<b>5,626,075</b>	<b>5,632,075</b>	<b>5,673,880</b>	<b>5,738,285</b>	<b>5,739,379</b>	<b>5,736,727</b>
<b>Non-Current Liabilities</b>												
Payables	3,000	4,276	4,276	4,276	4,276	4,276	4,276	4,276	4,276	4,276	4,276	4,276
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	237,000	670,125	2,102,878	1,915,878	1,725,406	1,531,393	1,333,773	1,169,086	1,005,870	839,877	700,764	589,150
Provisions	72,000	57,059	58,640	58,640	58,640	58,640	58,640	58,640	58,640	58,640	58,640	58,640
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Liabilities</b>	<b>312,000</b>	<b>731,461</b>	<b>2,165,795</b>	<b>1,978,795</b>	<b>1,788,323</b>	<b>1,594,310</b>	<b>1,396,690</b>	<b>1,232,003</b>	<b>1,068,787</b>	<b>902,794</b>	<b>763,681</b>	<b>652,067</b>
<b>TOTAL LIABILITIES</b>	<b>6,127,000</b>	<b>7,517,256</b>	<b>8,294,084</b>	<b>7,542,653</b>	<b>7,342,349</b>	<b>7,191,816</b>	<b>7,022,765</b>	<b>6,864,078</b>	<b>6,742,667</b>	<b>6,641,079</b>	<b>6,503,060</b>	<b>6,388,793</b>
<b>Net Assets</b>	<b>230,818,000</b>	<b>242,705,328</b>	<b>250,553,159</b>	<b>260,540,142</b>	<b>267,437,193</b>	<b>268,984,334</b>	<b>270,941,728</b>	<b>272,948,887</b>	<b>274,606,545</b>	<b>276,276,980</b>	<b>278,139,832</b>	<b>280,057,464</b>
<b>EQUITY</b>												
Retained Earnings	147,374,000	159,261,328	167,109,159	177,096,142	183,993,193	185,540,334	187,497,728	189,504,887	191,162,545	192,832,980	194,695,832	196,613,464
Revaluation Reserves	83,444,000	83,444,000	83,444,000	83,444,000	83,444,000	83,444,000	83,444,000	83,444,000	83,444,000	83,444,000	83,444,000	83,444,000
Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	230,818,000	242,705,328	250,553,159	260,540,142	267,437,193	268,984,334	270,941,728	272,948,887	274,606,545	276,276,980	278,139,832	280,057,464
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Equity</b>	<b>230,818,000</b>	<b>242,705,328</b>	<b>250,553,159</b>	<b>260,540,142</b>	<b>267,437,193</b>	<b>268,984,334</b>	<b>270,941,728</b>	<b>272,948,887</b>	<b>274,606,545</b>	<b>276,276,980</b>	<b>278,139,832</b>	<b>280,057,464</b>

**Narrandera Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2031**  
**CASH FLOW STATEMENT - CONSOLIDATED**  
**Scenario: Budget 2021-2031 - Recommended**

	Actuals 2019/20	Current Year 2020/21	2021/22	2022/23	2023/24	2024/25	Projected Years					2030/31
	\$	\$	\$	\$	\$	\$	2025/26	2026/27	2027/28	2028/29	2029/30	\$
							\$	\$	\$	\$	\$	\$
<b>Cash Flows from Operating Activities</b>												
<b>Receipts:</b>												
Rates & Annual Charges	7,791,000	8,468,137	8,250,763	8,457,786	8,674,971	8,899,987	9,087,028	9,271,691	9,541,873	9,742,791	9,940,569	10,138,012
User Charges & Fees	3,308,000	3,340,293	3,380,237	3,527,643	3,700,464	3,876,487	3,984,454	4,084,056	4,186,147	4,290,793	4,398,048	4,507,986
Investment & Interest Revenue Received	683,000	292,668	223,999	299,267	351,731	360,847	371,077	383,034	352,988	358,039	375,204	366,065
Grants & Contributions	13,117,000	18,645,092	14,016,020	16,408,790	13,270,055	7,901,880	8,253,765	8,322,854	7,939,487	8,056,782	8,176,421	8,165,793
Bonds & Deposits Received	93,000	-	-	-	-	-	-	-	-	-	-	-
Other	3,974,000	683,044	856,839	804,199	762,676	746,020	746,334	751,901	756,943	762,464	768,096	769,585
<b>Payments:</b>												
Employee Benefits & On-Costs	(7,702,000)	(8,296,002)	(8,068,746)	(8,321,883)	(8,483,472)	(8,647,900)	(8,815,611)	(8,986,681)	(9,161,170)	(9,339,155)	(9,520,702)	(9,708,445)
Materials & Contracts	(5,389,000)	(4,277,111)	(3,810,114)	(3,824,632)	(3,826,062)	(3,838,550)	(3,926,492)	(3,968,921)	(4,019,683)	(4,051,110)	(4,142,777)	(4,193,482)
Borrowing Costs	-	(4,050)	(7,525)	(35,271)	(32,763)	(30,212)	(27,617)	(24,977)	(22,293)	(19,562)	(16,785)	(14,015)
Bonds & Deposits Refunded	(11,000)	-	-	-	-	-	-	-	-	-	-	-
Other	(3,743,000)	(1,914,523)	(1,950,023)	(1,897,045)	(1,934,043)	(2,056,820)	(2,011,364)	(2,050,668)	(2,091,105)	(2,223,987)	(2,174,797)	(2,174,566)
<b>Net Cash provided (or used in) Operating Activities</b>	<b>12,121,000</b>	<b>16,937,547</b>	<b>12,891,450</b>	<b>15,418,855</b>	<b>12,483,557</b>	<b>7,211,740</b>	<b>7,661,575</b>	<b>7,782,288</b>	<b>7,483,186</b>	<b>7,577,055</b>	<b>7,803,276</b>	<b>7,856,934</b>
<b>Cash Flows from Investing Activities</b>												
<b>Receipts:</b>												
Sale of Investment Securities	30,133,000	6,976,325	1,068,803	2,361,042	2,220,042	-	27,831	1,146,488	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	757,000	374,400	398,550	350,500	353,950	491,400	451,850	437,250	363,750	326,600	585,850	330,050
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	(34,351)	(35,207)	(36,084)	(36,984)	(37,906)	(38,851)	(39,819)	(12,259)	-	-	-
Deferred Debtors Receipts	1,000	34,351	35,207	36,084	36,984	37,906	38,851	39,819	12,259	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>												
Purchase of Investment Securities	(33,350,000)	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(9,428,000)	(27,194,882)	(14,991,170)	(18,610,267)	(14,021,875)	(6,551,015)	(7,159,018)	(9,489,564)	(4,717,363)	(4,853,295)	(6,380,397)	(5,283,765)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Cash provided (or used in) Investing Activities</b>	<b>(11,887,000)</b>	<b>(19,844,157)</b>	<b>(13,523,817)</b>	<b>(15,898,725)</b>	<b>(11,447,883)</b>	<b>(6,059,615)</b>	<b>(6,679,337)</b>	<b>(7,905,826)</b>	<b>(4,353,613)</b>	<b>(4,526,695)</b>	<b>(5,794,547)</b>	<b>(4,953,715)</b>
<b>Cash Flows from Financing Activities</b>												
<b>Receipts:</b>												
Proceeds from Borrowings & Advances	-	550,000	1,620,000	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>												
Repayment of Borrowings & Advances	-	(25,138)	(56,179)	(151,163)	(150,015)	(152,567)	(155,161)	(157,801)	(160,485)	(163,216)	(165,994)	(139,113)
Repayment of lease liabilities (principal repayments)	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Cash Flow provided (used in) Financing Activities</b>	<b>-</b>	<b>524,862</b>	<b>1,563,821</b>	<b>(151,163)</b>	<b>(150,015)</b>	<b>(152,567)</b>	<b>(155,161)</b>	<b>(157,801)</b>	<b>(160,485)</b>	<b>(163,216)</b>	<b>(165,994)</b>	<b>(139,113)</b>
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	<b>234,000</b>	<b>(2,381,748)</b>	<b>931,455</b>	<b>(631,033)</b>	<b>885,658</b>	<b>999,558</b>	<b>827,077</b>	<b>(281,339)</b>	<b>2,969,088</b>	<b>2,887,144</b>	<b>1,842,735</b>	<b>2,764,106</b>
<b>plus: Cash &amp; Cash Equivalents - beginning of year</b>	<b>2,320,000</b>	<b>2,554,000</b>	<b>172,252</b>	<b>1,103,707</b>	<b>472,674</b>	<b>1,358,332</b>	<b>2,357,890</b>	<b>3,184,967</b>	<b>2,903,628</b>	<b>5,872,716</b>	<b>8,759,860</b>	<b>10,602,595</b>
<b>Cash &amp; Cash Equivalents - end of the year</b>	<b>2,554,000</b>	<b>172,252</b>	<b>1,103,707</b>	<b>472,674</b>	<b>1,358,332</b>	<b>2,357,890</b>	<b>3,184,967</b>	<b>2,903,628</b>	<b>5,872,716</b>	<b>8,759,860</b>	<b>10,602,595</b>	<b>13,366,701</b>
<b>Cash &amp; Cash Equivalents - end of the year</b>	<b>2,554,000</b>	<b>172,252</b>	<b>1,103,707</b>	<b>472,674</b>	<b>1,358,332</b>	<b>2,357,890</b>	<b>3,184,967</b>	<b>2,903,628</b>	<b>5,872,716</b>	<b>8,759,860</b>	<b>10,602,595</b>	<b>13,366,701</b>
<b>Investments - end of the year</b>	<b>26,610,000</b>	<b>19,633,675</b>	<b>18,564,872</b>	<b>16,203,830</b>	<b>13,983,788</b>	<b>13,983,788</b>	<b>13,955,957</b>	<b>12,809,469</b>	<b>12,809,469</b>	<b>12,809,469</b>	<b>12,809,469</b>	<b>12,809,469</b>
<b>Cash, Cash Equivalents &amp; Investments - end of the year</b>	<b>29,164,000</b>	<b>19,805,927</b>	<b>19,668,578</b>	<b>16,676,504</b>	<b>15,342,120</b>	<b>16,341,678</b>	<b>17,140,924</b>	<b>15,713,097</b>	<b>18,682,185</b>	<b>21,569,329</b>	<b>23,412,064</b>	<b>26,176,170</b>
<b>Representing:</b>												
- External Restrictions	14,960,245	10,564,774	12,009,337	9,554,999	8,010,812	8,738,104	9,420,922	7,704,467	9,684,275	11,728,450	13,843,633	15,496,350
- Internal Restrictions	14,088,642	8,774,175	7,345,809	6,948,129	7,167,273	7,298,986	7,277,912	7,325,004	7,907,040	8,414,865	7,654,090	8,374,879
- Unrestricted	115,113	466,978	313,433	173,376	164,035	304,588	442,090	683,626	1,090,870	1,426,014	1,914,341	2,304,941
	<b>29,164,000</b>	<b>19,805,927</b>	<b>19,668,578</b>	<b>16,676,504</b>	<b>15,342,120</b>	<b>16,341,678</b>	<b>17,140,924</b>	<b>15,713,097</b>	<b>18,682,185</b>	<b>21,569,329</b>	<b>23,412,064</b>	<b>26,176,170</b>

Narrandera Shire Council

10 Year Financial Plan for the Years ending 30 June 2031

EQUITY STATEMENT - CONSOLIDATED

Scenario: Budget 2021-2031 - Recommended

	Actuals	Current Year	Projected Years									
	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Opening Balance (as at 1/7)	254,002,000	230,818,000	242,705,328	250,553,159	260,540,142	267,437,193	268,984,334	270,941,728	272,948,887	274,606,545	276,276,980	278,139,832
Adjustments to opening balance	(256,000)	-	-	-	-	-	-	-	-	-	-	-
<b>Restated opening Balance (as at 1/7)</b>	<b>253,746,000</b>	<b>230,818,000</b>	<b>242,705,328</b>	<b>250,553,159</b>	<b>260,540,142</b>	<b>267,437,193</b>	<b>268,984,334</b>	<b>270,941,728</b>	<b>272,948,887</b>	<b>274,606,545</b>	<b>276,276,980</b>	<b>278,139,832</b>
Net Operating Result for the Year	4,343,000	11,887,328	7,847,831	9,986,983	6,897,051	1,547,141	1,957,394	2,007,159	1,657,658	1,670,435	1,862,851	1,917,632
Adjustments to net operating result	-	-	-	-	-	-	-	-	-	-	-	-
<b>Restated Net Operating Result for the Year</b>	<b>4,343,000</b>	<b>11,887,328</b>	<b>7,847,831</b>	<b>9,986,983</b>	<b>6,897,051</b>	<b>1,547,141</b>	<b>1,957,394</b>	<b>2,007,159</b>	<b>1,657,658</b>	<b>1,670,435</b>	<b>1,862,851</b>	<b>1,917,632</b>
Other Comprehensive Income	-	-	-	-	-	-	-	-	-	-	-	-
- Correction of prior period errors	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of IPP&E	(27,271,000)	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of available for sale investments	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on available for sale investments recognised in operating result	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of other reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss from other reserves recognised in operating result	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment loss (reversal) – financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Gain/(loss) on revaluation of financial assets at fair value through OCI (other than equity instruments)	-	-	-	-	-	-	-	-	-	-	-	-
- Gain/(loss) on revaluation of equity instruments at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Transfers to Income Statement	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (loss) reversal relating to I,PP&E	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (reversal) of available for sale investments to (from) operating result	-	-	-	-	-	-	-	-	-	-	-	-
- Joint ventures and associates	-	-	-	-	-	-	-	-	-	-	-	-
- Other reserves movements	-	-	-	-	-	-	-	-	-	-	-	-
- Other Movements (combined)	-	-	-	-	-	-	-	-	-	-	-	-
<b>Other Comprehensive Income</b>	<b>(27,271,000)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Comprehensive Income</b>	<b>(22,928,000)</b>	<b>11,887,328</b>	<b>7,847,831</b>	<b>9,986,983</b>	<b>6,897,051</b>	<b>1,547,141</b>	<b>1,957,394</b>	<b>2,007,159</b>	<b>1,657,658</b>	<b>1,670,435</b>	<b>1,862,851</b>	<b>1,917,632</b>
Distributions to/(contributions from) non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
<b>Equity - Balance at end of the reporting period</b>	<b>230,818,000</b>	<b>242,705,328</b>	<b>250,553,159</b>	<b>260,540,142</b>	<b>267,437,193</b>	<b>268,984,334</b>	<b>270,941,728</b>	<b>272,948,887</b>	<b>274,606,545</b>	<b>276,276,980</b>	<b>278,139,832</b>	<b>280,057,464</b>