

# **BUSINESS PAPER**

# Extraordinary Council Meeting 28 April 2020

#### **ETHICAL DECISION MAKING & CONFLICT OF INTEREST**

A Guiding Checklist for Councillors, Officers & Community Committees

#### **ETHICAL DECISION MAKING**

- Is the decision or conduct legal?
- Is it consistent with Government policy, Council's objectives and Code of Conduct?
- What will the outcome be for you, your colleagues, the Council, anyone else?
- Does it raise a conflict of Interest?
- Could your possible conflict of interest lead to private gain or loss at public expense?
- Can the decision be justified in terms of public interest?
- Would it withstand public scrutiny?

#### **CONFLICT OF INTEREST**

A Conflict of Interest is a clash between private interests and public duty. There are two types of conflict: Pecuniary – regulated by the Local Government Act and Department of Local Government and, Non-pecuniary – regulated by Codes of Conduct, ICAC, Ombudsman, Department of Local Government (advice only).

#### THE TEST FOR CONFLICT OF INTEREST

- Is it likely I could be influenced by personal interest in carrying out my public duty?
- Would a fair and reasonable person believe I could be so influenced?
- Conflict of interest is closely tied to the layperson's definition of "corruption" using public office for private gain.
- Important to consider public perceptions of whether you have a conflict of interest.

#### **IDENTIFYING PROBLEMS**

- 1 Do I have private interest affected by a matter I am officially involved in?
- 2 Is my official role one of influence or perceived influence over the matter?
- 3 Do my private interests conflict with my official role?

Whilst seeking advice is generally useful, the ultimate decision rests with the person concerned.

#### **AGENCY ADVICE**

Officers of the following agencies are available during Office Hours to discuss the obligations placed on Councillors, Officers and Community Committee members by various pieces of legislation, regulation and codes.

<u>Contact</u>	<u>Phone</u>	<u>Email</u>
Narrandera Shire Council	02-6959 5510	council@narrandera.nsw.gov.au
ICAC	02-8281 5999	icac@icac.nsw,gov.au
Toll Free	1800 463 909	
Department of Local Government	02-4428 4100	olg@olg.nsw.gov.au
NSW Ombudsman	02-8286 1000	nswombo@ombo.nsw.gov.au
Toll Free	1800 451 524	

#### **COMMUNITY STRATEGIC PLAN**

# **Themes**

## Agenda Section 16 ~ Our Community

- 1.1 To live in a healthy community and one that demonstrates a positive attitude
- 1.2 To advocate for quality educational and cultural opportunities
- 1.3 To live in an inclusive and tolerant community
- 1.4 To feel connected and safe

## Agenda Section 17 Our Environment

- 2.1 To value, care for and protect our natural environment
- 2.2 To effectively manage and beautify our public spaces
- 2.3 To live in a community where there are sustainable practices

## Agenda Section 18 ~ Our Economy

- 3.1 To encourage new business and industry that can be sustained
- 3.2 To support local business and industry to grow and prosper
- 3.3 To strongly promote our Shire and to improve its attractiveness
- 3.4 To grow our population

# Agenda Section 19 ~ Our Infrastructure

- 4.1 To have an improved and adequately maintained road network
- 4.2 To improve, maintain and value-add to our public and recreational infrastructure
- 4.3 To improve and enhance our water and sewer networks
- 4.4 To have a say when planning for new facilities or refurbishing existing facilities

## Agenda Section 20 ~ Our Civic Leadership

- 5.1 To have a Council that demonstrates effective management consistently
- 5.2 To have a progressive Council that communicates and engages well with all of the community and is a role model for inclusivity
- 5.3 To have a community and a Council that works collaboratively with harmony, respect and understanding

# **SEATING**

General Manager

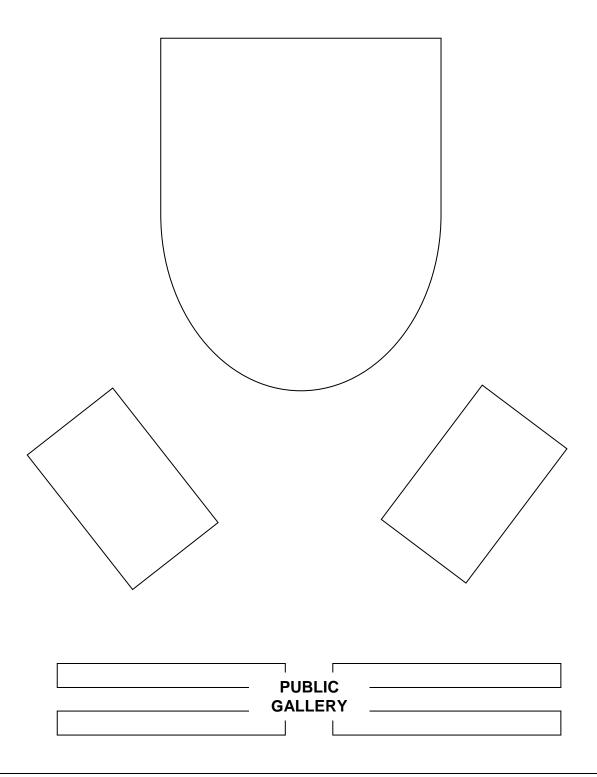
Cr
George Cowan

MAYOR

Deputy General Manager
Infrastructure
Shane Wilson

Deputy General Manager
Corporate & Community

Martin Hiscox



# Notice is hereby given that the Extraordinary Meeting of the Narrandera Shire Council will be held in the Council Chambers on: Tuesday 28 April 2020 at 2:00pm

## **Order Of Business**

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- 1 ACKNOWLEDGEMENT OF COUNTRY
- 2 HOUSE KEEPING
- 3 DISCLOSURE OF POLITICAL DONATIONS
- 4 PRESENT
- 5 APOLOGIES
- 6 DECLARATIONS OF INTEREST
- 7 PUBLIC QUESTION TIME

No Public Question Time

#### 8 OUR CIVIC LEADERSHIP

#### 8.1 DRAFT 2020-2021 FINANCIAL YEAR STRATEGIC DOCUMENTS...

Document ID: 469224

Author: Senior Finance Officer

Authoriser: Deputy General Manager Corporate and Community

Theme: Our Civic Leadership

Attachments: 1. Unchanged Delivery Program 2018-2022

2. Draft Operational Plan 2020-2021

3. General Fund Budget Summary 2020-2030

4. CAPEX Spreadsheet 2020-2024

5. 2020-2021 DRAFT Revenue Policy

6. DRAFT Fees and Charges

7. General Fund Optimistic Scenario

8. General Fund Pessimistic Scenario

9. General Fund Recommended Scenario

10. Water Fund Optimistic Scenario

11. Water Fund Pessimistic Scenario

12. Water Fund Recommended Scenario

13. Sewer Fund Optimistic Scenario

14. Sewer Fund Pessimistic Scenario

15. Sewer Fund Recommended Scenario

16. Consolidated Statement 2020-2030

17. Reserves Balance 30-6-2021

18. FFTF 2020-21

#### RECOMMENDATION

#### That Council:

- 1. Adopt the following for the purpose of public exhibition for a period of 28 days:
  - (a) The unchanged Delivery Program 2018-2022;
  - (b) The draft Operational Plan 2020-2021 as presented;
  - (c) The maximum 2.6% rate pegging limit increase for permissible yield for the 2020-2021 ordinary rate;
  - (d) The maximum interest penalty rate for 2020-2021 when determined and to be applied to overdue rates & charges;
  - (e) The waste management charges for 2020-2021 as presented;
  - (f) The water charges for 2020-2021 as presented for both potable and non-potable water service access and consumption;
  - (g) The sewer charges for 2020-2021 as presented for sewer service access, sewer usage and liquid trade waste;
  - (h) The stormwater management charges for 2020-2021 as presented;
  - (i) The schedule of Fees and Charges for 2020-2021 as presented;
  - (j) The 2020-2030 Long Term Financial Plan as presented;
  - (k) The 2020-2024 schedule of Capital Works as presented;

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- (I) The 2020-2021 Fit For The Future benchmarks;
- (m) At the conclusion of the 28 day public exhibition period that Council further consider the strategic documents in conjunction with any community comments or submissions received at June 2020 meeting.

#### **PURPOSE**

The purpose of this report is for Council to adopt a number of strategic documents for the 2020-2021 financial year such as the draft Operational Plan 2020-2021 also the draft Revenue Policy and the draft 2020-2021 fees and charges for the purpose of public exhibition for a period of 28 days commencing Wednesday 29 April 2020.

#### SUMMARY

The Integrated Planning and Reporting Framework of the Local Government Act 1993 requires Council to have a Community Strategic Plan (CSP) for a period of at least 10 years, a Delivery Program (DP) for a period of 4 years and an Operational Plan (OP) for each financial year.

Supporting these documents are a number of key annual documents such as the Revenue Policy, Fees and Charges, General Fund financial predictions as well as financial predictions for both the water and sewer funds.

#### **BACKGROUND**

# A & B - DELIVERY PROGRAM 2018-2022 & OPERATIONAL PLAN 2020-2021 (Attachments 1 & 2)

Council adopted its Community Strategic Plan 2017-2030 (CSP) at its meeting 20 June 2017 with the CSP being the highest level of strategic planning by Council; all other plans developed by Council must reflect the aspirations of the CSP and to support the CSP.

The current Delivery Program (DP) was rewritten and adopted by Council at its 19 June 2018 meeting and details the principal activities that Council will undertake to achieve the objectives established in the CSP; the performance targets and measurables are reported to Council on a quarterly basis. Given that the Delivery Program was re-written and reformatted for the 2019-2020 financial year and beyond it is not proposed to make any amendments to the program for 2020-2021.

The Operational Plan (OP) outlines the activities to be undertaken that year to achieve the commitments of the DP however there are no major amendments proposed.

#### Recommendation 1(a) & 1(b)

That Council adopt the unchanged Delivery Program 2018-2022 also the draft Operational Plan 2020-2021 as presented, and they be approved for the purpose of public exhibition.

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#### THE 2020-2021 FINANCIAL DOCUMENTS

#### Key elements of the General Fund budget:

Item	\$ positive/ (negative)
IPART Rate Cap 2.6% increase in general rate	\$ 128,760
Roads to Recovery Grant (balance of 2019-24 program)	\$ 4,929,492
Financial Assistance Grant indexation	\$ 0
Parameters influencing the budget	
Local Government Award increase from 1 July 2020	TBA
Operating Income	\$ 16,058,022
Operating Expenditure	\$ 15,787,341
Operating Surplus (deficit)	\$ 270,681
Capital Expenditure Items: -	
Roads (incl Ancillary Works)	\$ 3,475,132
Plant purchases	\$ 1,391,096
Recreation (Parks, Ovals, Library)	\$ 288,790
Playground on the Murrumbidgee	\$ 8,781,424
Buildings renewal	\$ 140,000
Airport	\$ 1,507,550
Other	\$ 651,000
TOTAL	<u>\$ 16,234,992</u>

#### **Key assumptions to the 10 year Long Term Financial Plan:**

General Fund rates and annual charges have been indexed 2.6% for 2020-2021 and 2.0% for future years.

Water Fund annual charges have been indexed by 2.6% for 2020-2021 and 2.0% for future years.

Sewer fund annual charges have been indexed 10% for 2020-2021, 5% for 2021-2022 and 2.0% for future years.

The Federal Assistance Grants has been not been indexed for 2020-2021, 1.0% for 2021-2022 and 2.0% for future years.

Employee Costs indexation is yet to be confirmed, an allowance of 2.5% has been provided for 2020-2021 and 2.0% for future years.

Materials & Contracts beyond 2020-2021 have been indexed by 1.5%.

Other expenses beyond 2020-2021 have been indexed by 2.0%.

**Attachment 3** General Fund Budget Summary 2020-2021 indicates the cash provided or (consumed) by each activity within the proposed 2020-2021 budget.

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# The following commentary is provided for items with material variations in the 2020-2021 budget: -

#### Governance

Council election and Integrated Planning management expenses of \$97,000 has been deferred to 2021/2022, cash has been restricted in the 2020/21 budget to fund these costs.

#### **Finance**

To ensure farmland properties are being levied in accordance with the Local Government Act a review of this category will be conducted with an estimated expense of \$15,000. Act.

Depreciation expenses for new and renewed assets have increased \$167,000.

Interest on Investment revenue has been decreased by \$152,000 to reflect actual anticipated income and current market rates.

The Federal Assistance Grant has not been indexed for 2020/21 due the calculation including a growth factor that will be influenced negatively by COVID-19.

#### HR

Increase of \$22,000 in School based apprentice expenses for 3 additional members.

The HR Training Budget has been increased by \$46,000 to meet staff training requests.

An Allowance of \$100,000 has been included for COVID-19 Expenses.

#### IT

An increase in software expenses of \$40,000 for Microsoft subscriptions. This is due to the current product reaching its end of life.

#### Open Space & Rec

To meet service delivery requirements the budget has been increased for Public Toilets (\$13,059), Cemetery (\$15,873) and Street Trees (\$32,227).

Total capital budget of \$254,500 including Narrandera stadium upgrade, Outdoor courts, Street Tree Audit, Narrandera sportsground grand stand upgrade, Henry Mathieson oval perimeter fencing and Narrandera Parks irrigation management system.

#### Community

Community programs have been included in the budget for the Disability Inclusion Action Plan (\$3,000), Reconciliation week (\$1,000), Cultural plan (\$5,000) and Domestic Violence Advisory Committee (\$2,500).

The provision for a library trainee to assist with Saturday morning programs (\$5,845).

#### Playground on the Murrumbidgee

\$10,049,771 to be completed over 2 financial years, projects include Lake Talbot pool master plan (\$3,950,772), Lake Talbot Tourist Park upgrades (\$1,476,000), Northbank Pedestrian bridge and Walking track (\$694,032), Destination and discovery hub (\$3,025,000), Lattice railway bridge and extension of the bike and hike trails (\$903,967).

#### Roads budgets

1. Total budgeted operational and capital expenditure for roads has been increased by 2.5% from 2019-20210. An amount of \$1,470,044 for the Roads to Recovery program has been fully funded by the Federal Government. The detailed works program will be

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presented to council when this has become available. The table below outlines the roads expenditure and funding sources.

2.

Detail	19/20	20/21	21/22
Maintenance			
Urban roads	723,500	641,600	755,502
Rural Sealed	281,700	188,700	294,020
Rural Unsealed	797,880	817,800	832,002
Bridges	5,125	5,250	5,344
Regional Roads	210,400	207,600	211,356
State Road Contract	170,500	170,500	173,646
State Road Ordered	164,000	164,000	166,857
Capital			
Urban Roads	429,875	465,549	451,638
Rural local roads	769,050	840,239	807,983
Regional Roads	430,600	435,200	452,500
Roads to Recovery	997,362	1,470,045	997,362
Total	4,979,992	5,406,483	5,148,210
Source of Funds			
Roads to Recovery	997,362	1,470,045	997,362
RMS State Roads	170,500	170,500	173,646
RMS ordered Works	164,000	164,000	166,857
Regional Road Block	641,000	649,000	649,000
Any other Grants			
Revenue	3,007,130	2,952,938	3,161,345
Total	4,979,992	5,406,483	5,148,210

#### **Active Transport Program**

Programed expenditure of \$264,100 with 50/50 RMS funding.

#### **Economic Development**

Signage to be placed at the Airport (\$5,000) and town entry promotional banners and signs (\$10,000).

Destination marketing joint venture expenses to allow increased promotion across several media outlets (\$10,000).

Community events budget to support community groups and organisations (\$5,000)

#### **Plant Operation**

Gross fleet replacements from the plant reserve are: -

Light vehicles	\$ 277,296
Trucks & Trailers	\$ 564,500
Heavy Plant	\$ 529,300
Other Plant	\$ 20,000

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#### Aerodrome

Capital expenditure of \$1,507,550 the program includes runway, taxiway and apron resealing, installation of three flood lights and security and wildlife perimeter fencing. Funding includes \$753,775 grant and \$376,838 contribution from Leeton Shire Council.

#### **General Purpose Revenue**

Rates increase at 2.6% plus catch up amount of \$22,000 from 2019-2020 yields a total of \$150,760.

#### Capital Works 2020-2024

**Attachment 4** details the proposed capital works program for 2020-2024; each line item indicates the proposed projects and the source of funding for the draft four year capital works schedule.

#### **Proposed Borrowings**

There are proposed borrowings for the Lake Talbot Pool Masterplan \$2,000,000 (\$1,450,000 internal loan and \$550,000 external loan) and external borrowings for the Barellan Sewer project \$1,370,000. Presented in the table below is the current and proposed loan liabilities, including interest expenses.

Internal Loans	Opening	20/21	21/22	22/23	23/24	24/25	Balance
Coaches Boxes	118,823	- 16,975	- 16,975	- 16,975	- 16,975	- 16,975	33,949
Airport - Lighting	79,215	- 11,316	- 11,316	- 11,316	- 11,316	- 11,316	22,633
Brln Changeroom	45,266	- 5,658	- 5,658	- 5,658	- 5,658	- 5,658	16,975
Festoon Lighting	54,319	- 6,790	- 6,790	- 6,790	- 6,790	- 6,790	20,370
LT Pool Masterplan	1,651,781	- 110,119	- 110,119	- 110,119	- 110,119	- 110,119	1,101,187
External Loans	Opening	20/21	21/22	22/23	23/24	24/25	Balance
LT Pool Masterplan	633,389	- 42,226	- 42,225	- 42,226	- 42,226	- 42,226	422,260
Barellan Sewer	2,039,007	- 135,934	- 135,933	- 135,934	- 135,934	- 135,933	1,359,339
Total	4,621,800	- 329,018	- 329,016	- 329,018	- 329,018	- 329,017	2,976,713

#### Key elements of the Water Fund budget:

Asset renewals of \$5.740 million are included in the 10 year program with \$3,500,000 for reticulation mains replacements. The budget also provides for the design and construction of a water treatment plant at a cost of \$18 million across two financial years. The project is planned for commencement in 2021-2022 and will be 75% funded from grants. The upgrade will result in improved water quality and increased operational costs for future years.

#### **Key elements of the Sewer Fund budget:**

The sewer fund capital budget provides for \$4,725,000 in capital renewals over the 10 year period. Provision of sewer in the Barellan Village at a total cost of \$6.5m has been included in the capital program, construction is to commence in 2020-2021. Council's 25% share of the project of \$1,620,000 is proposed to be borrowed with repayments over 15 years.

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#### **Summary**

The draft budget provides for the following results in the income statement before grants and contributions provided for capital purposes.

Consolidated	\$ 813,875
Sewer Fund	<u>\$ 181,602</u>
Water Fund	\$ 361,591
General Fund	\$ 270,681

The General Fund is forecast to have a positive unrestricted cash flows while the water and sewer funds are forecasted to have nil cash result.

Consolidated	<u>\$ 616,734</u>
Sewer Fund	<u>\$ 0</u>
Water Fund	\$ 0
General Fund	\$ 616,734

#### **Revenue Policy**

The following areas are addressed as part of the revenue policy for 2020-2021

- Proposed rates
- Statement of proposed pricing policy
- Proposed Charges
- Statement of unit rates for private works
- Statement of borrowings proposed
- Schedule of proposed fees and charges

#### C: Rating (Attachment 5)

Council has historically adopted the maximum rate increase available under rate pegging legislation to remain financially viable.

The rate pegging limit for 2020-2021 has been set at 2.6%. Accordingly, the existing rate structure has been extended by 2.6% for the 2020-2021 ordinary rate yielding approximately \$128,760 in additional rate revenue which includes adjustments from previous financial years.

The yield from categories within the rating structure is consistent with previous years:

Farmland 59%Residential 32%Business 9%

All general rates will be influenced by the general revaluation of properties which occurs on a three year cycle. Council has also made some amendments to the rating method used in the villages of Barellan & Grong Grong to implement a single methodology across the Shire. Each of the categories will be impacted in different ways through the revaluation and change in methodology.

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#### **Farmland**

The revaluation has seen farmland properties in the northern and central sectors of the shire increase to a greater extent than properties in the southern section. Increases in valuation in broad terms are North 79% Central 74% and Southern 61%. The impact of this on rates is to generally reduce the burden on southern properties and move this to northern properties.

In the coming year council will be reviewing the properties categorised as "Farmland" to determine that the property meets the "Farmland" criteria set out in the Local Government Act. Council will contact individual ratepayers to advise them if their property is being reviewed.

#### **Barellan and Grong Villages**

Rates in the Barellan and Grong Grong villages have in the past been raised using a Base and Ad Valorem methodology while the remainder of the Shire is rated on a Minimum and Ad Valorem method. This inconsistency was necessary to meet legislative requirements. Amendments to the Local Government Act allow this to be addressed and a single method Minimum and Ad Valorem applied across the Shire. The impact of this is that a single residential minimum rate of \$480 will apply across the Shire and be levied against the majority of the properties in the Barellan and Grong Grong villages.

#### **Narrandera Town**

The revaluation has seen properties in the town centre decrease in value by an average of 5.75% while those in the surrounds have increased by 28%. Properties in the town surrounds in the 2019-20 rating structure paid 51% of the rate in the dollar levied in the town centre. If the structure had been rolled into 2020-21 with the new valuations this situation would have extended as the valuations moved further apart. Council has reviewed the structure to make the rate for the surrounds 65% of the rate in the dollar levied in the town centre.

In the coming year council intends to review the boundary of the Narrandera Residential and Business Subcategories. These have not been considered for many years and do not reflect the change in the land use and council operations. It is also appropriate to consider these boundaries in parallel to the Local Environmental Plan review which is underway.

The tables below give examples of the changes to rates levied on residential assessments in the Narrandera (town centre) and Ordinary (town surrounds) using the new valuations and revised rating structure.

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Comparison of Residential Assessments							
Rate levy 2019-2020							
<u>Location</u>	<u>Narrandera</u>	<u>Narrandera</u>	<u>Ordinary</u>	<u>Ordinary</u>			
Leeton Rd	2021-0	2015-01	1711-21	1703-0			
LV	73,500	34,600	60,600	55,100			
Levy	\$1,270	\$598	\$537	\$488			
Area	2023 Sqm	1357 Sqm	15,300 Sqm	12,300 Sqm			
Nallabooma	2021-0	2015-01	4090-11	4090-07			
LV	73,500	34,600	71,600	75,000			
Levy	\$1,270	\$598	\$634	\$664			
Area	2023 Sqm	1357 Sqm	5,548 Sqm	7,616 Sqm			
Bells	1927-0	3237-5702	1864-24	1881-2			
LV	30,000	45,000	90,400	65,600			
Levy	\$518	\$777	\$801	\$581			
Area	2023 Sqm	932 Sqm	17,288 Sqm	9,950 Sqm			
Pine Hill	3532-03	1878-022	1795-1	1805-11			
LV	60,900	81,500	79,400	88,200			
Levy	\$1,052	\$1,408	\$703	\$781			
Area	1,325 Sqm	11,640 Sqm	15,960 Sqm	23,650 Sqm			
Ordinary Rate \$	0.885864						
Narrandera Rate \$	1.727223						
Ordinary/Narrandera	51.29%						

Comparison of Residential Assessments							
Rate levy 2020 - 2021 Proposed							
<u>Location</u>	<u>Narrandera</u>	<u>Narrandera</u>	<u>Ordinary</u>	<u>Ordinary</u>			
Leeton Rd	2021-0	2015-01	1711-21	1703-0			
LV	68,400	32,200	100,000	100,000			
Levy	\$1,105	\$520	\$1,063	\$1,063			
Area	2023 Sqm	1357 Sqm	15,300 Sqm	12,300 Sqm			
Nallabooma	2021-0	2015-01	4090-11	4090-07			
LV	68,400	32,200	82,700	86,500			
Levy	\$1,105	\$520	\$879	\$920			
Area	2023 Sqm	1357 Sqm	5,548 Sqm	7,616 Sqm			
Bells	1927-0	3237-5702	1864-24	1881-2			
LV	27,900	45,000	117,000	85,200			
Levy	\$480	\$727	\$1,244	\$906			
Area	2023 Sqm	932 Sqm	17,288 Sqm	9,950 Sqm			
Pine Hill	3532-03	1878-022	1795-1	1805-11			
LV	56,700	76,000	103,000	114,000			
Levy	\$916	\$1,228	\$1,095	\$1,212			
Area	1,325 Sqm	11,640 Sqm	15,960 Sqm	23,650 Sqm			
Ordinary Rate \$	1.063037						
Narrandera Rate \$	1.615931						
Ordinary/Narrandera	65.78%						

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#### Recommendation 1(c)

That Council adopt the maximum 2.6% rate pegging limit increase for permissible yield for the 2020-2021 ordinary rate and be approved for the purpose of public exhibition.

#### <u>D: Extra Charges on Unpaid Rates</u> (Attachment 5)

Council has yet to be advised of the maximum interest rate to be levied on overdue rates and charges for 2020-2021. Historically Council has adopted the maximum rate to avoid an accumulation of arrears of rates and charges. For the 2019-2020 financial year the maximum interest rate is 7.5%.

#### Recommendation 1(d)

That Council adopt the maximum interest rate prescribed when determined for 2020-2021 to be applied to overdue rates & charges.

#### **E:** Waste Management Charges (Attachment 5)

The Minister for Local Government does not set a limit on waste charges but requires Council to levy a charge to operate waste services without cross subsidy with the ordinary rate.

The draft budget proposes a 2.6% (or \$1.30) increase in waste availability charges, a proposed 2.6% (or \$5.50) increase for waste collection charges and a proposed 2.6% (or \$2.10) for recycling services.

#### Recommendation 1(e)

That Council adopt the waste charges for Barellan, Grong Grong and Narrandera collection areas for 2020-2021 as presented and be approved for the purpose of public exhibition:

#### **Domestic Waste Management**

Waste Collection (per 240L bin unit collected)	\$ 217.40 pa
Recycling Collection (per 240L bin unit collected)	\$ 82.60 pa
Availability Charge (per assessment)	\$ 51.30 pa

#### Non Domestic Waste Management

Waste Collection (per 240L bin unit collected)	\$ 2	217.40 pa
Waste Collection bi-weekly (per 240L bin unit collected)	\$ 4	434.00 pa
Recycling Collection (per 240L bin unit collected)	\$	82.60 pa
Availability Charge (per assessment)	\$	51.30 pa

#### F: Water Fund (Attachment 5)

In accordance with direction from the Office of Local Government Council is continuing with 'best practice' water supply management, therefore it is proposed that access charges increase by 2.6% and that potable water consumption charges remain at \$1.13 per kilolitre for the first meter read and increase by 2.6% to \$1.16 for the second and third reads; increases are also proposed for the non-potable water supply.

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#### Recommendation 1(f)

That Council adopt the water charges for 2020-2021 as presented for both potable and non-potable water service access and consumption charges and that they be approved for the purpose of public exhibition:

- 1. Levy \$1.13 per kilolitre of potable water measured as being consumed for the water consumption account payable 30 November 2020;
- 2. Increase the normal potable water consumption charge by 2.6% or 3 cents (\$0.03) per kilolitre to \$1.16 cents per kilolitre of water measured as being consumed for the water consumption accounts payable 28 February 2021 and 31 May 2021;
- 3. Standard potable water access charges for 2020-2021 increased and charged as follows:

Water Access Charge 20mm	\$	299.50
Water Access Charge 25mm	\$	299.50
Water Access Charge 32mm	\$	764.70
Water Access Charge 40mm	\$ 1	,195.70
Water Access Charge 50mm	\$ 1	,869.50
Water Access Charge 80mm	\$ 4	,781.80
Water Access Charge 100mm	\$ 7	,470.50
Water Access Charge Unmetered	\$	299.50
Water Access Charge Strata	\$	299.50

- 4. Increase the non-potable water charge by 3.85% or 1 cent to 27 cents (\$0.27) per kilolitre of non-potable water measured as being consumed during off-peak periods and increase to 57 cents (\$0.57) per kilolitre of non-potable water measured as being consumed during peak periods for the 2020-2021 financial year;
- 5. Standard non-potable water access charges for 2020-2021 increased and charged as follows:

Water Access Charge 20mm	\$	133.20
Water Access Charge 25mm	\$	133.20
Water Access Charge 32mm	\$	341.20
Water Access Charge 40mm	\$	532.70
Water Access Charge 50mm	\$	833.10
Water Access Charge 80mm	\$ 1	1,200.00
Water Access Charge 100mm	\$ 1	1,500.00

#### G: Sewer Fund (Attachment 5)

In accordance with direction from the Office of Local Government, Council is continuing with the staged implementation of "best practice" sewer services management.

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The financial position of the fund has improved however it is still in an unsatisfactory financial position and therefore the budget has been framed so that it can return to a sustainable financial position over several years. It is therefore proposed that the sewer rate be increased by 10% per for 2020/2021 and 5% for 2021/2022. If the rate is not increased there will be insufficient cash to fund its operation including the capital renewal program and the proposed capital works at Barellan. With these increases the rate will remain substantially lower than the average for councils a similar size to Narrandera.

#### Recommendation 1(g)

That Council adopt the sewer charges for 2020-2021 as presented for sewer service access, sewer usage and liquid trade waste and that they be approved for the purpose of public exhibition:

- 1. The standard residential sewer access charge be increased by 10% (or \$65.20) to \$716.70;
- 2. Residential multiple occupancies be levied the standard residential sewer access charge of \$716.70 multiplied by the number of separate occupancies;
- 3. Non-residential multiple occupancies be levied the minimum non-residential sewer access charge of \$716.70 multiplied by the number of separate occupancies;
- 4. Non-residential sewer access charges calculated and levied as per industry standard formula with base charges as follows: -

Minimum charge	\$ 716.70
Unmetered premises	\$ 716.70
Sewer Access Charge 20mm water meter	\$ 519.40
Sewer Access Charge 25mm water meter	\$ 811.10
Sewer Access Charge 32mm water meter	\$ 1,329.50
Sewer Access Charge 40mm water meter	\$ 2,077.10
Sewer Access Charge 50mm water meter	\$ 3,245.60
Sewer Access Charge 80mm water meter	\$ 8,308.30
Sewer Access Charge 100mm water meter	\$ 12,984.80

- 5. The non-residential sewer usage charge be increased by 3.0% (or \$0.04) to \$1.39 per kilolitre of estimated sewage discharged to the sewer.
- 6. Liquid Trade Waste Fees and Charges as follows: -

Annual Trade Waste Fee	\$ 163.80
Annual Trade Waste Inspection Fee	\$ 95.00
Annual Trade Waste Charge per KL x discharge	\$ 1.29
factor	

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Trade Waste – new service	\$ 1,123.70
Trade Waste – existing service	\$ 1,123.70

#### **H:** Stormwater Management Levy (Attachment 5)

The stormwater levy is a statutory charge and is therefore not able to be altered.

Both the Narrandera and Barellan residential stormwater charge remain unchanged at \$25.00 for 2020-2021.

Both the Narrandera and Barellan non-residential stormwater charge for properties with an assessment area equal to or less than 350m<sup>2</sup> remains unchanged at \$25.00

Both the Narrandera and Barellan non-residential assessments with an area of greater than 350m<sup>2</sup> an amount of \$25.00 shall be charged for each 350m<sup>2</sup> or part thereof capped at a maximum charge of \$425.00, remaining unchanged from 2019-2020.

#### Recommendation 1(h)

That Council adopt the stormwater management charges for 2020-2021 as presented and that they be approved for the purpose of public exhibition:

Residential Stormwater Charge	\$25.00
Residential Strata Stormwater Charge	\$12.50
Non-residential Stormwater Charge	\$25.00 charged per 350m <sup>2</sup> or part thereof of total assessment area with the maximum charge capped at \$425.00pa
Non-residential Strata Stormwater Charge	\$12.50 charge per 350m <sup>2</sup> or part thereof of total assessment area with the maximum charge capped at \$212.50pa

#### <u>I: Fees and Charges</u> (Attachment 6)

Fees and charges are subject to regulations on pricing policy. The schedule for fees and charges provides for the following code references.

Code A Regulatory charges fixed by legislation

B Regulatory charges not fixed by legislation

C Full cost recovery charges plus commercial mark up

D Full cost recovery charges

E Zero or partial cost recovery charges

F Fee Waived During COVID-19 Pandemic

#### Recommendation 1(i)

That Council adopt the schedule of fees and charges for 2020-2021 as presented and they be approved for the purpose of public exhibition.

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#### J: Budget Component (Attachments 7 to 17)

The draft budget provides for the following results in the income statement before grants and contributions provided for capital purposes.

General Fund	(Attachments 7, 8 & 9)	\$ 270,681
	(Attachment 9 recommended)	
Water Fund	(Attachments 10, 11 & 12)	\$ 361,591
	(Attachment 12 recommended)	
Sewer Fund	(Attachments 13, 14 & 15	<u>\$ 181,602</u>
	(Attachment 15 recommended)	
Consolidated	(Attachment 16)	\$ 813,875

The General Fund is forecast to have positive unrestricted cash flows while the water and sewer funds are forecasted to have nil cash result.

Consolidated	\$_	616,734
Sewer Fund	<u>\$</u>	0
Water Fund	\$	0
General Fund	\$	616,734

<u>Attachment 17</u> provides the balances for internal and externally restricted cash, including proposed budget transfers for 2020-2021. The Sale of Water Reserve account displays a balance of \$886,000 with a further transfer of \$473,895 anticipated in the March Quarterly Budget review providing for a balance of \$783,007 after the proposed budgeted transfers for 2020-2021. The table below provides details of all proposed 2020-2021 budget transfers.

Description	Amount	Reserve	Туре
LTTP - Capital	-246,567	Crown Lands	External
LTTP - Operating	90,500	Crown Lands	External
LT Pool Internal Loan - Capital	-1,450,000	Domestic Waste	External
Waste - Operating	267,322	Domestic Waste	External
CT - Operating	-7,078	Specific Purpose Unexpended Grants	External
Barellan Stormwater - Operating	8,850	Stormwater - Barellan	External
Narrandera Stormwater - Operating	63,150	Stormwater - Narrandera	External
Water Fund	-78,558	Water Fund	External
Sewer Fund	26,552	Sewer Fund	External
Narrandera Cemetery Fencing - Capital	-24,776	Community Activities Reserve	Internal
Information Technology - Capital	-90,000	Computer Replacement Reserve	Internal
VIC Building - Capital	-243,704	Construction of Buildings Reserve	Internal
Council Election & IPPE – Operating	96,500	Other - Council Election & IPPE	Internal
COVID-19 - Operating	-100,000	Other - Sale of Water	Internal
Solar Panels - Capital	-100,000	Other - Sale of Water	Internal
Airport - Capital	-376,888	Other - Sale of Water	Internal
Plant - Capital	-1,391,096	Plant and vehicle replacement	Internal
Plant - Operating	1,087,604	Plant and vehicle replacement	Internal

Total -2,468,189

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#### Recommendation 1(j)

That Council adopt the 2020-2030 Long Term Financial Plan as presented and be approved for the purpose of public exhibition.

#### K: Asset Replacement - Capital Works (Attachment 4)

Council's capital works for 2020-2021 continues to focus on roads with 20% of the capital works budget expended directly on roads and 9% on the replacement of plant items.

Major asset renewal programs for the Playground on the Murrumbidgee project along with general building renewals and renewals within the roads program see Council projected building and infrastructure renewal ratio at 167% which is well above the 100% benchmark.

Council has included in the Capital Works Program Solar Panelling of \$100,000 each for the General, Water and Sewer fund being funded from reserves. This will provide energy efficiency and future savings in operational expenses.

#### Recommendation 1(k)

That Council adopt the 2020-2030 schedule of Capital Works as presented and be approved for the purpose of public exhibition.

#### L: Fit for the Future Action Plan and Benchmarks (Attachment 18)

Based on the draft budget proposals it is anticipated that Council will continue to meet or exceed the Fit for the Future Benchmarks established by TCorp; a full overview is provided within the attachment.

#### Recommendation 1(I)

That Council note the 2020-2021 Fit for the Future benchmarks and be approved for the purpose of public exhibition.

# RELEVANCE TO COMMUNITY STRATEGIC PLAN AND OTHER STRATEGIES / MASTERPLANS/STUDIES

#### **Theme**

Our Civic Leadership

#### Strategy

5.1 - To have a Council that demonstrates effective management consistently, also a Council that communicates and engages well with the community and works collaboratively

#### **Action**

5.1.1 - Accountable, transparent and ensure open communication between the community and Council

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#### **ISSUES AND IMPLICATIONS**

#### **Policy**

Community Engagement Policy - ES310

#### **Financial**

The Community Strategic Plan 2017-2030 and its supporting documents are significant drivers of human, financial and asset resources

#### Legal / Statutory

Local Government Act 1993

Integrated Planning and Reporting Reform 2009

#### **Community Engagement / Communication**

The existing Community Strategic Plan 2017-2030, the Delivery Program 2018-2022 and the proposed Operational Plan 2020-2021 have been developed to respond to the priorities and challenges identified through extensive community and organisational consultation during 2017

The strategic and financial documents subject to this report are to be placed on exhibition for community comment for 28 days, any comments received or submissions made will be presented to Council at its June 2020 meeting for consideration

#### **Human Resources / Industrial Relations (if applicable)**

Council's suite of strategic documents is the drivers of human, financial and asset resources

#### **RISKS**

That Council is not able to meet all of the expectation of the community

#### **OPTIONS**

The options available to Council are:

- Adopt the draft strategic documents and financial document as presented prior to public exhibition for a period of 28 days; or
- Require amendment(s) to be made prior to public exhibition for a period of 28 days.

#### CONCLUSION

The draft Operational Plan 2020-2021 as presented and the financial documents has been prepared in accordance with the *Local Government Act 1993*, once these documents have been adopted by Council they are to be publicly advertised for a period of 28 days for community comment.

Any submissions received will be considered at the June 2020 meeting of Council.

The recommendation will be for Council to adopt the draft Operational Plan 2020-2021 as presented along with the other financial documents for community comment.

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#### RECOMMENDATION

#### That Council:

- 1. Adopt the following for the purpose of public exhibition for a period of 28 days:
  - (a) The unchanged Delivery Program 2018-2022;
  - (b) The draft Operational Plan 2020-2021 as presented;
  - (c) The maximum 2.6% rate pegging limit increase for permissible yield for the 2020-2021 ordinary rate;
  - (d) The maximum interest penalty rate for 2020-2021 when determined and to be applied to overdue rates & charges;
  - (e) The waste management charges for 2020-2021 as presented;
  - (f) The water charges for 2020-2021 as presented for both potable and non-potable water service access and consumption;
  - (g) The sewer charges for 2020-2021 as presented for sewer service access, sewer usage and liquid trade waste;
  - (h) The stormwater management charges for 2020-2021 as presented;
  - (i) The schedule of Fees and Charges for 2020-2021 as presented;
  - (j) The 2020-2030 Long Term Financial Plan as presented;
  - (k) The 2020-2024 schedule of Capital Works as presented;
  - (I) The 2020-2021 Fit For The Future benchmarks;
  - (m) At the conclusion of the 28 day public exhibition period that Council further consider the strategic documents in conjunction with any community comments or submissions received at June 2020 meeting.

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Narrandera Shire Council



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THEME 1: OUR COMMUNITY							
STRATEGY 1: TO LIVE POSITIVE ATTITUDE	E IN AN INCLUSIVE, TOI	ERANT AND HEALTHY	COMMUNITY W	HICH DE	MONSTI	RATES A	
ACTION	PERFORMANCE TARGET	MEASURED BY	WHO WILL COORDINATE	18/19	19/20	20/21	21/22
Develop relationships with both local and regional communities fostering healthy and community attitude.	Regular media items     broadcast to the     community.	The number of items broadcast for each reporting period with cumulative totals combined along with available web page and Facebook statistics. In 2020 the community survey will measure success since the 2016 survey.	General Manager	*	*	*	*
	Number of formal     Councillor and Senior     Staff engagement     opportunities.	Details of engagement opportunities for each reporting period with cumulative totals.	General Manager	*	*	*	*
	3. Proactive S.355 Committees with the monitoring of outcomes achieved and compliance with LGA.	Proactive committees with meetings conducted as per terms of reference and held as scheduled. Minutes of Committees made available to Council and the community.	Deputy General Manager Corporate and Community	*	*	*	*

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2.	Continue with strategic advocacy for the delivery of integrated health and wellbeing programs.	1.	Details of the number of meetings held and details of outcomes from these meetings.	Details of advocacy efforts during the reporting period and outcomes.	General Manager	*	*	*	*
3.	Continue positive interactions with the Narrandera Interagency also the Aboriginal representative bodies within the community.	1.	Where possible attend meetings with the outcome being stronger links for inclusiveness in service planning and delivery.	Number of meetings attended and outcomes from the meetings.	Community Development and Library Manger	*	*	*	*
4.	Implementation and monitoring of the Positive Aging Strategy & Disability Inclusion Action Plan.	1.	Documented achievements arising from both the Positive Aging Strategy and the Disability Inclusion Action Plan.	Details of progressive achievements measured against the relevant plan.	Community Development and Library Manager	*	*	*	*
5.	Transport options are available to identified members of the community.	1.	Details of the number of clients utilising the service and cumulative totals categorised as Aged, Transport Disadvantaged and Aboriginal.	The number of clients provided with community transport during the reporting period.	Community Transport & Home Support Manager	*	*	*	*
	2 Adopted by Co	uncil a	at its meeting 19 June 2018		<u> </u>				_

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#### ADOPTED DELIVERY PROGRAM 2018-2022

6. Information about Current information The currency and accuracy of Community \* \* \* \* community services delivered through information available to the Transport & Home accessible within the traditional print material community also the number Support Manager Shire to be broadcast and also Council social of website page hits and through various means. media opportunities. Facebook page likes. \* The number of persons that 7. Where possible ensure 1. Through other activities Community socially disadvantaged of Council also Ageing, have been assisted with Transport & Home members of the Disability and Home Care social support during the Support Manager reporting period who may community have access identify members of the to or are advised of community where social have been referred through the My Aged Care portal or how services that can isolation may be an issue. reduce their isolation.

Adopted by Council at its meeting 19 June 2018

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THEME 1: OUR COMMUNITY							
STRATEGY 2: TO ADVOCATE FOR QUALITY EDUCATIONAL AND CULTURAL OPPORTUNITIES							
ACTION	PERFORMANCE TARGET	MEASURED BY	WHO WILL COORDINATE	18/19	19/20	20/21	21/22
Continued strategic     advocacy for     strengthening of the     Narrandera centres of     learning.	Outcomes of advocacy     efforts for Narrandera     TAFE as well as early     childhood centres to     secondary schools.	When required details of advocacy efforts.	General Manager	*	*	*	*
<ol> <li>Develop a Narrandera Shire Cultural Plan to increase community participation in the Arts and cultural</li> </ol>	Increased usage and patronage of the Narrandera Arts and Community Centre.	Details of events held at the centre including type of event and attendance statistics.	Community Development and Library Manager	*	*	*	*
activities.	2. Events that cater for a wide spectrum of the community, making the Arts accessible and increasing community involvement.	Regular review of strategies and target groups in response to event statistics.	Community Development and Library Manager	*	*	*	*

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THEME 1: OUR COMMUNITY							
STRATEGY 3: TO FEEL CONNECTED AND SAFE							
ACTION	PERFORMANCE TARGET	MEASURED BY	WHO WILL COORDINATE	18/19	19/20	20/21	21/22
<ol> <li>Strategic advocacy for an enhanced Police presence, at the very least the maintenance of current levels.</li> <li>Maintain and enhance the current network of CCTV cameras in key locations.</li> </ol>	<ol> <li>Details on the number of advocacy meetings held with decision makers.</li> <li>Maintain current CCTV cameras in working order and plan for enhancements so to assist the Police and local community to discourage crime and anti-social behaviour.</li> </ol>	Number of advocacy interactions and outcomes.  Number of cameras within current network and a timeline for upgrade and/or the installation of new cameras; also ongoing statistical information on how many times the footage has been requested for viewing by NSW Police.	Manager Information Technology	*	*	*	*

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THEME 2: OUR ENVIRONMENT								
STRATEGY 1: TO VAL	UE, CARE FOR AND PRO	OTECT OUR NATURAL	ENVIRONMENT					
ACTION	PERFORMANCE TARGET	MEASURED BY	WHO WILL COORDINATE	18/19	19/20	20/21	21/22	
Encourage and promote environmental awareness.	Council's key     environmentally     sensitive areas are     managed to ensure those     areas are protected and     enhanced.	Project delivery and works programs result in minimal environmental harm.	Deputy General Manager Infrastructure	*	*	*	*	
	2. Update on targeted 300 property inspections across the Shire for noxious weeds.	Statistical information on the number of inspections performed also a summary of the inspections results – are we being effective, are we achieving control.	Open Spaces and Recreation Manager	*	*	*	*	
	3. Update on programs for works originating from the 2nd generation Tree Audit with the aim to do the utmost to preserve and maintain our signature treescape.	Works finalised against the schedule of works, progressive and comparative statistical data on trees removed, trees replaced and new plantings.	Open Spaces and Recreation Manager	*	*	*	*	

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·	1	Open Spaces and Recreation Manager	*	*	*	*



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THEME 2: OUR ENVIRONMENT							
STRATEGY 2: TO EFFECTIVELY MANAGE AND BEAUTIFY OUR PUBLIC SPACES							
ACTION	PERFORMANCE TARGET	MEASURED BY	WHO WILL COORDINATE	18/19	19/20	20/21	21/22
Focus on the     Narrandera CBD     Masterplan.	Finalise design concepts, costings and identify funding opportunities for the Narrandera CBD upgrade.	Achieving project milestones.	Manager of Projects and Assets	*	*	*	*
	The needs of all members of the community are considered within designs such as pedestrian access, disabled parking and loading zones.	Spaces where the needs of the community as a whole are considered.	Manager of Projects and Assets	*	*	*	*
2. Develop a small parks strategy.	The needs of the community for parks and recreation opportunities are met through a hierarchy of parks.  The needs of the community for parks and recommunity for parks.	Accessible parks that provide for local play, passive recreation, general open space and urban beautification within easy access of residents and visitors.	Open Spaces and Recreation Manager	*	*	*	*

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THEME 2: OUR ENVIRONMENT							
STRATEGY 3: TO LIVE IN A COMMUNITY WHERE THERE ARE SUSTAINABLE PRACTICES							
ACTION	PERFORMANCE TARGET	MEASURED BY	WHO WILL COORDINATE	18/19	19/20	20/21	21/22
Consider and where possible implement sustainable environmental practices.	1. Develop a Waste Management Masterplan to minimise waste to landfill and promoting recycling and resource recovery.  2. Council continues to implement energy saving infrastructure at its	Progress of the Masterplan also statistical data on the tonnage of waste diverted from landfill by recycling and other waste diversion methods. Lobbying efforts for and promotion of a container deposit scheme facility for Narrandera.  Actions taken by Council to reduce its environmental footprint such as	Manager Development and Environment	*	*	*	*
	facilities to reduce costs and CO <sub>2</sub> emissions where economically viable.  3. Initiate projects to water community parks and reserves with re-use or untreated water rather than potable water.	Council managed parks and reserves to be watered with re-use or untreated water rather than potable water.	Manager of Projects and Assets	*	*	*	*

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#### THEME 3: OUR ECONOMY STRATEGY 1: TO ENCOURAGE NEW BUSINESS AND INDUSTRY THAT CAN BE SUSTAINED ALSO SUPPORT LOCAL **BUSINESS AND INDUSTRY TO GROW AND PROSPER ACTION** PERFORMANCE TARGET MEASURED BY WHO WILL 18/19 19/20 20/21 21/22 COORDINATE Information to Council and Manager Economic Continued delivery of 1. Report on actions and \* \* \* \* outcomes contained the community on efforts to Development actions contained within the Economic encourage new business and within the Economic industry but also support **Development Strategy** Development Strategy. existing enterprises. (EDS). \* \* \* \* Attend Narrandera Business 2. Support and nurture Manager Economic Group Meetings; facilitate existing businesses - EDS Development guest speakers at Business 3.2 Group functions; provide information, advice and leverage opportunities for information sharing. \* 3. Strengthen and grow key Facilitate an industry specific Manager Economic \* sectors; explore new forum to inform landholders Development development and investors of opportunities for opportunities in the Shire for processing and valuethe pig and chicken industry. adding opportunities also use of waste products -

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EDS 3.3

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4.	Facilitate further	Review sales policy for	Manager Economic	*	*	*	*
	development of the Red	Council owned land in the	Development				
	Hill Industrial Estate –	Industrial Estate to address					
	EDS 4.2.	incentives for developers;					
		enhance appearance of the					
		Estate with signage, flags					
		and landscaping including					
		'gateway' treatment.					
			0				

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THEME 3: OUR ECONOMY											
STRATEGY 2: POPULATION GROWTH, RETENTION AND IDENTIFY NEEDS FOR OUR YOUTH											
ACTION	PERFORMANCE TARGET	MEASURED BY	WHO WILL COORDINATE	18/19	19/20	20/21	21/22				
Strategic advocacy to support population retention with particular focus on the youth of our Shire.	Report on the outcomes achieved by the Youth Development Officer.	Youth projects and engagement opportunities.	Community Development and Library Manager	*	*	*	*				
Strategic advocacy for diverse housing options.	When opportunities arise advocate for accommodation options that align with our population demographics.	Enhanced accommodation options that may be made available to members of the community.	Community Development and Library Manager	·	·						

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THEME 4: OUR INFRA											
STRATEGY 1: TO HAVE AN IMPROVED AND ADEQUATELY MAINTAINED ROAD NETWORK											
ACTION	PERFORMANCE TARGET	MEASURED BY	WHO WILL COORDINATE	18/19	19/20	20/21	21/22				
Through advocacy seek funding commitments for identified roadway projects and strategies.  Through advocacy seek funding	Secure funding from each of the transport strategy funding streams.	Advocacy efforts and the reporting of successful outcomes using a timeline.	Works Manager	*	*	*	*				
2. Road assets are managed in accordance with the road service review and asset management plans.	The road service review and asset management plans are to be consulted when planning for works.	Strategic mapping of reseal, re-sheeting or grading works made available to the community also details of works undertaken during the reporting period.	Works Manager	*	*	*	*				
3. Maintain the condition rating of the road network across the Shire in accordance with agreed service levels.	Maintain the road     network in accordance     with adopted levels of     service.	A complete and reliable asset management plan.	Works Manager	*	*	*	*				

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THEME 4: OUR INFRA											
STRATEGY 2: TO IMP	ROVE, MAINTAIN AND	VALUE-ADD TO OUR E	SSENTIAL PUBLIC	C AND							
THE CHAPTER OF THE CONTRACTORS											
ACTION PERFORMANCE TARGET MEASURED BY WHO WILL 18/19 19/20 COORDINATE											
Plan and source     funding for     redevelopment of or     the construction of	Implementation of an asset management system.	Availability of accurate and relevant data for all classes of assets.		*	*	*	*				
key facilities and infrastructure.	Preparation of future plans for the renewal or replacement of assets.	Completion of projects identified within projected timeframe and budget.	Manager of Projects and Assets	*	*	*	*				
	3. Funding opportunities to replace key facilities and infrastructure.	Details of applications submitted and the outcome.	Manager of Water and Sewer Operations	*	*	*	*				
2. Continuation and monitoring of the Integrated Water Cycle Management Plan (IWCMP).	Implement IWCMP;     report on direct actions     derived from the IWCMP     with relevant timeline     and Key Performance     Indicators.	Reporting of milestones achieved within the IWCMP.	Manager of Water and Sewer Operations	*	*	*	*				

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<ol> <li>An ongoing program of capital works for both water and sewer operations of Council.</li> </ol>	1.	Ongoing 10 year Capital Works Program within funding.	Progress of proposed works followed by the completion of projects within budget and effectiveness measured by a timeline.	Manager of Water and Sewer Operations	*	*	*	*
			_4	, O				

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#### THEME 5: OUR CIVIC LEADERSHIP STRATEGY 1: TO HAVE A COUNCIL THAT DEMONSTRATES EFFECTIVE MANAGEMENT CONSISTENTLY, ALSO A COUNCIL THAT COMMUNICATES AND ENGAGES WELL WITH THE COMMUNITY AND WORKS COLLABORATIVELY **ACTION** PERFORMANCE TARGET MEASURED BY WHO WILL 18/19 19/20 20/21 21/22 COORDINATE Report submitted to Council Governance and Accountable, 1. Continued three monthly \* \* \* \* Engagement transparent and and community during reporting on Manager ensure open September, December measureables contained communication March and June annually on within the Delivery between the outcomes. Program. community and Council. Undertake a second Scheduled for early 2020 and Governance and \* Community Survey early will inform Council of the Engagement 2020. views of the community Manager against industry benchmarks. Report on Fit for th Outcomes promised by Deputy General \* \* \* \* Future strategies Council in its Fit for the Manager Corporate Future Improvement Plan. and Community

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4.	Service Charter to	Amendments to be made by 31 December 2018.	Governance and Engagement Manager	*	*		
	include reference to AS/NZS 1002:2014 'Guidelines for complaint management in organisations'.	Review the Customer Request System reporting to ensure requests are dealt with as per the Charter and ways to determine if the customer is happy with the outcome.	Governance and Engagement Manager	*	*		
5.	. Where possible support community projects	Council to consider any requests in accordance with	Governance and Engagement	*	*	*	*
	where groups or organisations have clear goals and outcomes.	the Community Strategic Plan 2017-2030.	Manager	*	*	*	*
6.	. Ensure that the Council website is compliant with current industry standards.	Compliance with Australian Government Digital Service Standard also details of website content review and where possible details of website visits and pages most frequently visited.	Communications Officer	, v	T T		r
7	<ol> <li>Council procurement provides best value and protects against fraud and corruption.</li> </ol>	Revise Council's Procurement Policy by 31 December 2018.	Governance and Engagement Manager	*			

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2.	A highly skilled and motivated workforce.	1.	Ensure workforce policies remain current in a changing work environment.	Reviewed at least every 2 years or when there is legislative or award changes.	Manager of Human Resources	*	*	*	*
		2.	Develop and implement succession planning.	Action recommendations within the Workforce Strategic Plan 2017-2021; report September annually on staff demographics in comparison to previous 3 years.	Manager of Human Resources	*	*	*	*
		3.	Implement approved revisions of the salary administration and Employee Performance Management System.	Amendments are made as soon as possible; report September annually performance appraisal outcomes.	Manager of Human Resources	*	*	*	*
		4.	Identified Council staff undertake training for excellent written communication and presentation skills.	Information presented is accurate, relevant and easy to read.	Manager of Human Resources	*	*	*	*
3.	As an organisation the information management capability meets the	1.	Maintain an Information Management Strategy providing best value	Implement actions within the Information Management Strategy 2014-2019.	Manager of Information Technology	*	*	*	*
	needs of the users and the community.		contemporary services.	Review and update the Information Strategy 2014- 2019 during 2020.	Manager of Information Technology	*	*	*	*

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4.	Financial sustainability	1.	Monitor Council's	Recommendations to	Manager of Finance	*	*	*	*
	is critical with		financial situation and	maximise Council's financial				-	
	maximum rate		progress against Fit for	position.					
	revenue to be		the Future benchmarks.						
	achieved and other								
	income sources	2.	Monitor the level of	Have systems in place that	Manger of Finance				
	maximised.		State and Federal	details grants applied for,		*	*	*	*
			Government grants	and where successful that					
			payable to Council.	monies have been received,					
				expended and acquitted in					
				accordance with the funding					
				body requirements.					
		3.	Ensure that Council	Reported monthly to Council	Manager of Finance	*	*	*	*
			funds are invested in	against a timeline.					
			accordance with						
			legislative provisions						
			and income yield is	\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \					
			maintained within						
			Council's risk profile.						
						*	*	*	*
5.	The community	1.	Number of dogs	Updated statistics for each	Manger of	4	"	4	4
	displays a high level of		registered under the	reporting period with	Development &				
	understanding and		Companion Animals	cumulative totals also to be	Environment				
	compliance with		Act.	reported.					
	legislative in regard to			1.000.000					
	the keeping of and	2.	Number of cats	Updated statistics for each	Manger of	*	*	*	*
	control of companion		registered under the	reporting period with	Development &				
	animals and other		Companion Animals Act.	cumulative totals also to be	Environment				
	animals.		Tompanion / minial / Noti	reported.	2				
	aaioi			10000000					

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6.	The Narrandera Shire Local Environmental Plan 2013 (LEP) is reviewed within a 5 year cycle.	1.	Maintain the LEP to meet community aspirations, land needs and environmental outcomes.	Review the current LEP within the timeframe established by the Department of Planning and Environment.	Deputy General Manager Infrastructure			*	*
7.	Planning instruments reflect the intent and direction of land use strategies and facilitate development and growth of the Shire.	1.	Documents are reviewed against intended outcomes.	Compliance with guidelines from the Department of Planning and Environment.	Deputy General Manager Infrastructure			*	*
8.	Development Applications received and assessed within statutory timeframes.	1.	Statistical data on Development Applications received, also comparing to previous years.	The number of Development Applications received during the reporting period also financial year cumulative totals.	Manager of Development & Environment	*	*	*	*
			14	Comparative yearly data to past 2 year's data.	Manager of Development & Environment	*	*	*	*
		2.	Compliance with statutory timeframes for assessment.	Comparison of assessment timeframe against Department of Planning & Environment averages.	Manager of Development & Environment	*	*	*	*
	Advas divers								

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9. Maintain a strong	1.	Proactive engagement	Details of engagement	General Manager	*	*	*	*
voice in regional		at appropriate forums	opportunities.					
groups such as		and continued political						
RAMROC, the		lobbying with our						
proposed RAMJO also		partners.						
Destination NSW.								



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# THEME 1: OUR COMMUNITY

# STRATEGY 1: TO LIVE IN AN INCLUSIVE, TOLERANT AND HEALTHY COMMUNITY WHICH DEMONSTRATES A POSITIVE ATTITUDE

ACT	ION	PER	FORMANCE TARGET	WHAT WILL BE THE RESULT	HOW WILL WE MEASURE IT	WHO WILL COORDINATE	BUDGET REFERENCE
1.	Develop relationships with both local and regional communities fostering healthy and community attitude.	1.	Regular media items broadcast to the community.	A more informed community.	At least three media items broadcast per week; the use of web page and Facebook analytics also new Community Survey 2020 will assist.	General Manager	211
		2.	Number of Councillor and Senior Staff engagement opportunities.	A more personalised Council with which the community can engage with.	Councillor engagement such as participating in the monthly roster.	General Manager	111
		3.	Proactive S.355 Committees with the monitoring of outcomes achieved and compliance with LGA.	Proactive committees that have clear goals and objectives, meetings managed per the terms of reference.	Achievements also reporting and financial compliance.	Deputy General Manager Corporate and Community	111

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2.	Continue with strategic advocacy for the delivery of integrated health and wellbeing programs.	1.	Details of the number of meetings held and details of outcomes from these meetings.	A Council that continues with its advocacy efforts.	Details of advocacy opportunities and any outcomes.	General Manager	111
3.	Continue positive interactions with Narrandera Interagency also the Aboriginal representative bodies within the community.	1.	Details of the number of meetings held with outcomes forging stronger links for inclusiveness in service planning and delivery.	A Council that is more engaged with the Aboriginal community.	The number of opportunities to interact with the Aboriginal community.	Community Development and Library Manger	211
4.	Implementation and monitoring of the Positive Aging Strategy & Disability Inclusion Action Plan.	1.	Documents achievements from both the Positive Aging Strategy and the Disability Inclusion Action Plan.	A more inclusive community.	Documented achievements within respective plans.	Community Development and Library Manager	610
5.	Transport options are available to identified members of the community.	1.	Details of the number of clients utilising the service and cumulative totals categorised as Aged, Transport Disadvantaged and Aboriginal.	A more inclusive community.	The number of clients provided with services also assessing any feedback received.	Community Transport & Home Support Manager	613

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6.	Information about community services accessible within the Shire to be broadcast through various means.	1.	Current information delivered through traditional print material and also Council social media opportunities.	A more inclusive community.	The currency and accuracy of information available also the number of website page hits and Facebook likes.	Community Transport & Home Support Manager	616
7.	Where possible ensure socially disadvantaged members of the community have access to or are advised of how services that can reduce their isolation.	1.	Through other activities of Council also Ageing, Disability and Home Care identify members of the community where social isolation may be an issue.	A more inclusive community.	The number of clients assisted with social support also the number of new clients through networking and referral from the My Aged Care Portal or NDIS planners.	Community Transport & Home Support Manager	610

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# THEME 1: OUR COMMUNITY

## STRATEGY 2: TO ADVOCATE FOR QUALITY EDUCATIONAL AND CULTURAL OPPORTUNITIES

ACTION	PERFORMANCE TARGET	WHAT WILL BE THE RESULT	HOW WILL WE MEASURE IT	WHO WILL COORDINATE	BUDGET REFERENCE
Continued strategic     advocacy for     strengthening of     Narrandera centres of     learning.	Outcomes of advocacy efforts for Narrandera TAFE as well as early childhood centres to secondary schools.	Retained and enhanced educational opportunities.	The number of advocacy opportunities and any outcomes.	General Manager	111
<ol> <li>Development of a Narrandera Shire Cultural Plan to increase community participation in the Arts and cultural activities.</li> </ol>	Increased usage and patronage of the Narrandera Arts and Community Centre.	A facility that is utilised most of the time.	Statistics such as number of events held, the types of events and attendance statistics.	Community Development and Library Manager	1015
	2. Events that cater for a wide spectrum of the community, making the Arts accessible and increasing community involvement.	Regular review of strategies and target groups in response to event statistics.	Relevant strategies and statistical data.	Community Development and Library Manager	1015

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#### THEME 1: OUR COMMUNITY STRATEGY 3: TO FEEL CONNECTED AND SAFE ACTION PERFORMANCE TARGET WHAT WILL BE THE HOW WILL WE BUDGET WHO WILL COORDINATE RESULT **MEASURE IT** REFERENCE 1. Strategic advocacy for General Manager Details on the number A community that is The number of 1015 an enhanced Police of advocacy meetings represented to advocacy presence, at the very held with decision decision makers. opportunities and any least the maintenance makers. outcomes. of current levels. Manger Information 311 Maintain and enhance 2. Maintain current CCTV A community that The number of the current network of cameras in working feels safe in the cameras in key Technology CCTV cameras in key order and plan for knowledge that some locations also ongoing key locations are locations. enhancements so to statistic information assist the Police and monitored. on how many local community to occasions the footage discourage crime and has been requested anti-social behaviour. for viewing by NSW Police.

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THEME 2: OUR ENVIR	ONMENT									
STRATEGY 1: TO VALU	JE, CARE FOR AND PRO	OTECT OUR NATU	RAL ENVIRONMEN	NT						
ACTION	PERFORMANCE TARGET	WHAT WILL BE THE RESULT	HOW WILL WE MEASURE IT	WHO WILL COORDINATE	BUDGET REFERENCE					
Encourage and promote environmental awareness.	Council's key     environmentally     sensitive areas are     managed to ensure     those areas are     protected and     enhanced.	Works programs result in minimal environment damage.	How effective the works have been in limiting any adverse effects.	Deputy General Manager Infrastructure	711					
	Update on targeted 300 property inspections across the Shire for noxious weeds.	A proactive and educational approach to noxious weeds.	Whether the target of 300 property inspections was achieved, what are the results and are we being effective and in control.	Open Spaces and Recreation Manager	511					
	3. Update on programs for works originating from the 2nd generation Tree Audit with the aim to do the utmost to preserve and maintain our signature treescape.	Preservation of a unique feature of the Narrandera landscape.	Actions on the recommendations contained within the report also details of trees removed, trees replaced and new plantings.	Open Spaces and Recreation Manager	500					

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	4.	Update on preservation	Protection for our	Strategies and plans to	Open Spaces and	711
		measures to protect our	unique native fauna.	preserve a unique	Recreation Manager	
		unique koala		feature of our native		
		population.		fauna.		

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#### THEME 2: OUR ENVIRONMENT STRATEGY 2: TO EFFECTIVELY MANAGE AND BEAUTIFY OUR PUBLIC SPACES ACTION PERFORMANCE TARGET WHAT WILL BE THE HOW WILL WE WHO WILL COORDINATE BUDGET RESULT **MEASURE IT** REFERENCE A revitalised Achievement of 714 1. Focus on the Narrandera Finalise design Manager of Projects and CBD Masterplan. concepts, costings and Narrandera CBD. project milestones. Assets identify funding opportunities for the Narrandera CBD upgrade. 2. The needs of all Spaces where the Practical parking Manager of Projects and 714 members of the needs of the arrangements. Assets community as a whole community are considered within are considered. designs such as pedestrian access, disabled parking and loading zones. 1. The needs of the The development of a Develop a small parks Accessible parks that Open Spaces and 300 community for parks provide for local play, strategy and the strategy. Recreation Manager achievement of and recreation passive recreation, opportunities are met general open space milestones. through a hierarchy of and urban parks. beautification within easy access of residents and visitors.

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	THEME 2: OUR ENVIRONMENT STRATEGY 3: TO LIVE IN A COMMUNITY WHERE THERE ARE SUSTAINABLE PRACTICES											
ACT	TON	PEI	RFORMANCE TARGET	WHAT WILL BE THE RESULT	HOW WILL WE MEASURE IT	WHO WILL COORDINATE	BUDGET REFERENCE					
1.	Consider and where possible implement sustainable environmental practices.	1.	Develop a Waste Management Masterplan to minimise waste to landfill and promoting recycling and resource recovery.	A better understanding of waste management across this Shire and estimated life span of current sites.	Progression of the Masterplan.	Manager Development and Environment	512					
		2.	Council continues to implement energy saving infrastructure at its facilities to reduce costs and CO <sub>2</sub> emissions where economically viable.	Council works toward reducing its environmental footprint.	Actions taken to work toward reducing the environmental footprint such as analysing electricity billing.	Manager of Projects and Assets	512					
		3.	Initiate projects to water community parks and reserves with reuse or untreated water rather than potable water.	A reduction in the reliance on potable water to water parks and reserves.	Details of parks and reserves watered with non-potable water.	Open Spaces and Recreation Manager	2000					

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# THEME 3 : OUR ECONOMY

# STRATEGY 1: TO ENCOURAGE NEW BUSINESS AND INDUSTRY THAT CAN BE SUSTAINED ALSO SUPPORT LOCAL BUSINESS AND INDUSTRY TO GROW AND PROSPER

A	CTION	PERFORI	MANCE TARGET	WHAT WILL BE THE RESULT	HOW WILL WE MEASURE IT	WHO WILL COORDINATE	BUDGET REFERENCE
1	<ul> <li>Continued delivery of actions contained within the Economic Development Strategy.</li> </ul>	out wit	port on actions and tcomes contained thin the Economic velopment Strategy.	Information to Council and the community on efforts to encourage new business and industry but also support existing enterprises.	Completed and ongoing actions and outcomes contained with the strategy.	Manager Economic Development	1013
		exi	pport and nurture sting businesses – S 3.2.	A business community that is supported.	Attendance at business group meetings, promote information sharing.	Manager Economic Development	1013
		key nev opp pro add	engthen and grow y sectors; explore w development portunities for ocessing and value- ding opportunities o use of waste oducts – EDS 3.3	Exploration of new development opportunities and value-adding opportunities.	Facilitation of industry specific forums.	Manager Economic Development	1013

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	4.	Facilitate further	Amended sales policy	Progress of policy	Manager of Economic	1013
		development of the	and an enhanced	review and visual	Development	
		Red Hill Industrial	Estate.	enhancements.		
		Estate – EDS 4.2				

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I	THEME 3: OUR ECONOMY										
	STRATEGY 2: POPULATION GROWTH, RETENTION AND IDENTIFY NEEDS FOR OUR YOUTH										
I	ACTION	PERF	FORMANCE TARGET	WHAT WILL BE THE RESULT	HOW WILL WE MEASURE IT	WHO WILL COORDINATE	BUDGET REFERENCE				
	<ol> <li>Strategic advocacy to support population retention with particular focus on the youth of our Shire.</li> </ol>	1.	Report on the outcomes achieved by the Youth Development Officer.	Projects and engagement opportunities by the Youth Development Officer.	The engagement of a Youth Development Officer and resulting projects and engagement opportunities.	Community Development and Library Manager	617				
	Strategic advocacy for diverse housing options.	2.	When opportunities arise advocate for accommodation options that align with our demographics.	Enhanced accommodation options.	The number of advocacy opportunities and any outcomes.	Community Development and Library Manager	111				

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#### THEME 4: OUR INFRASTRUCTURE STRATEGY 1: TO HAVE AN IMPROVED AND ADEQUATELY MAINTAINED ROAD NETWORK ACTION PERFORMANCE TARGET WHAT WILL BE THE HOW WILL WE WHO WILL COORDINATE BUDGET RESULT **MEASURE IT** REFERENCE Through advocacy seek The number of 915 Secure funding from Demonstrated Works Manager funding commitments each of the transport commitment to advocacy for identified roadway advocacy where strategy funding opportunities and any projects and strategies. possible using a streams. outcomes. timeline. 2. Road assets are The road service review Strategic mapping of Details of roadworks Works Manager 920 managed in accordance and asset management proposed roadworks undertaken during the with the road service plans are to be made available to the reporting period. consulted when review and asset community. planning for works. management plans. Maintain the condition Maintain the road A complete and Roads maintained in Works Manager 920 1. network in accordance rating of the road reliable asset accordance with network across the with adopted levels of management plan. adopted levels of Shire in accordance service. service. with agreed service levels.

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## THEME 4: OUR INFRASTRUCTURE

# STRATEGY 2: TO IMPROVE, MAINTAIN AND VALUE-ADD TO OUR ESSENTIAL PUBLIC AND RECREATIONAL INFRASTRUCTURE

į	ACTIO	ON	PERFO	RMANCE TARGET	WHAT WILL BE THE RESULT	HOW WILL WE MEASURE IT	WHO WILL COORDINATE	BUDGET REFERENCE
	1.	Plan and source funding for redevelopment of or the construction of key facilities and	as	nplementation of an sset management sstem.	Accurate and relevant data for all classes of assets.	Progress of the implementation of the asset management system.	Manager of Projects and Assets	220
		infrastructure.	fc	repare of future plans or the renewal or eplacement of assets.	Assets identified and potential funding identified.	Completion of projects identified within the plans.	Manager of Projects and Assets	220
			to	unding opportunities oreplace key facilities and infrastructure.	The submission of grant applications.	Details of applications submitted and the outcomes.	Manager of Projects and Assets	220
		Continuation and monitoring of the Integrated Water Cycle Management Plan (IWCMP).	re d I\ ti P	mplement IWCMP; eport on direct actions erived from the WCMP with relevant imeline and Key erformance ndicators.	A schedule of proposed actions and a timeline of milestones to be achieved.	Reporting of milestones achieved within the IWCMP.	Manager of Water and Sewer Operations	2000

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An ongoing program of capital works for both water and sewer operations of Council.	Ongoing 10 year Capital     Works Program with     funding.	Works undertaken within budget and timeframe.	Funding of proposed works followed by the completion of projects within budget and effectiveness.	Manager of Water and Sewer Operations	3000
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## THEME 5: OUR CIVIC LEADERSHIP

STRATEGY 1: TO HAVE A COUNCIL THAT DEMONSTRATES EFFECTIVE MANAGEMENT CONSISTENTLY, ALSO A COUNCIL THAT COMMUNICATES AND ENGAGES WELL WITH THE COMMUNITY AND WORKS COLLABORATIVELY

ACT	TION	PER	FORMANCE TARGET	WHAT WILL BE THE RESULT	HOW WILL WE MEASURE IT	WHO WILL COORDINATE	BUDGET REFERENCE
1.	Accountable, transparent and ensure open communication between the community and Council.	1.	Continued three monthly reporting on measureables contained within the Delivery Program.	September, December, March and June annually.	By providing quarterly comments to Council and the community.	Governance and Engagement Manager	211
		2.	Undertake a second Community Survey early 2020.	The 2020 survey will inform Council of the views of the community.	Views of the community against industry benchmarks.	Governance and Engagement Manager	111
		3.	Report on Fit for the Future strategies.	Outcomes promised by Council in its Fit for the Future Improvement Plan.	Measures established by the Office of Local Government.	Deputy General Manager Corporate and Community	111

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4. Update the Customer Service Charter to include reference to AS/NZS 1002:2014 'Guidelines for complaint management in organisations'.	Amendments will make the Charter more contemporary with database searches providing the number of customer requests and the outcomes achieved.	Assessment of requests received following the adoption of the revised Charter.	Governance and Engagement Manager	211
5. Where possible support community projects where groups or organisations have established clear goals and outcomes.	A partnership between Council and the community.	Outcomes of the partnership.	Governance and Engagement Manager	111
6. Ensure that the Council website is compliant with current industry standards.	A website that is informative to most members of the community.	Ensure website is Australian Government Digital Service Standard and information is relevant.	Communications Officer	211
7. Council procurement provides best value and protects against fraud and corruption.	Amendments will make the policy more contemporary.	Assessment of procurement following the adoption of the revised Policy.	Governance and Engagement Manager	111

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	A highly skilled and motivated workforce.	1.	Ensure workforce policies remain current in a changing work environment.	A workforce that is aware of its obligations.	Polices reviewed and over a period of time gauge effectiveness.	Manager of Human Resources	213
		2.	Develop and implement succession planning.	A workforce where knowledge and skills can be freely transferred to others.	Completion of plan and monitor effectiveness.	Manager of Human Resources	213
		3.	Implement approved revisions of the salary administration and Employee Performance Management System.	A workforce that is remunerated correctly and that staff have access to up to date management tools.	Employee satisfaction also feedback from employees about the annual assessment process.	Manager of Human Resources	213
		4.	Identified Council staff undertake training for excellent written communication and presentation skills.	Information that is accurate, relevant and easy to read.	Through the presentation of reports to Councillors and the community.	Manager of Human Resources	213
	As an organisation the information management capability meets the needs of the users and the	1.	Maintain an information Management Strategy to have Council's Information and	Implement actions within the Information Management Strategy 2014-2019.	Actions on the recommendations contained within the strategy.	Manager of Information Technology	211
	community.		Communication Technology system providing best value contemporary services.	An updated strategy in 2020.	A contemporary strategy.	Manager of Information Technology	211

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4.	Financial sustainability is critical with maximum rate revenue to be achieved and other income sources	1.	Monitor Council's financial situation and progress against Fit for the Future benchmarks.	Maximised income opportunities.	Maximised income opportunities.	Manager of Finance	211
	maximised.	2.	Monitor the level of State and Federal Government grants payable to Council.	Have systems that monitor applications, funds, expenditure and acquittal.	Determine deficiencies in current remote access arrangements and find a solution.	Manger of Finance	211
		3.	Ensure that Council funds are invested in accordance with legislative provisions and income yield is maintained within Council's risk profile.	Investments that generate revenue.	Reported monthly as part of the Business Paper of Council.	Manager of Finance	211
5.	The community displays a high level of understanding and compliance with legislative in regard to	1.	Number of dogs registered under the Companion Animals Act.	Updated statistics for each reporting period with cumulative totals to be reported.	Education programs and an analysis of new registration statistics.	Manger of Development & Environment	310
	the keeping of and control of companion animals and other animals.	2.	Number of cats registered under the Companion Animals Act.	Updated statistics for each reporting period with cumulative totals to be reported.	Education programs and an analysis of new registration statistics.	Manger of Development & Environment	310

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6.	The Narrandera Shire Local Environmental Plan (LEP) is revised within a 7 year cycle.	1.	Maintain the LEP to meet community aspirations, land needs and environmental outcomes.	A planning document that remains relevant.	Proposed amendments to the existing LEP.	Deputy General Manager Infrastructure	714
7.	Planning instruments reflect the intent and direction of land use strategies and facilitate development and growth of the Shire.	1.	Documents are reviewed against intended outcomes.	A planning document that remains relevant.	Proposed amendments to the existing LEP.	Deputy General Manager Infrastructure	714
8.	Development Applications received and assessed within statutory timeframes.	1.	To gauge the number of Development Applications received in comparison to previous years.	A measure of Development Application history.	Is the current level of Development Applications comparable to previous years.	Manger of Development & Environment	714
		2.	To meet or exceed statutory timeframes for assessment.	A measure of how Council assessment of Development Applications compares to statutory timeframes.	Does the assessment timeline meet or exceed statutory timeframes.	Manger of Development & Environment	714
9.	Maintain a strong voice in regional groups such as RAMROC, the proposed RAMJO also Destination NSW.	1.	Proactive engagement at appropriate forums and continued political lobbying with our partners.	Our Council has a voice in regional issues.	Details of engagement opportunities.	General Manager	111

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Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2030 SUMMARY OF ALL G/L ACCOUNTS - GENERAL							Projecte	ed Years						
FUND								0/21						
by Budget Summary	5	s	5	5	5	s	s	5	5	8	5	5	s	5
Scenario: Budget 2020-2030	Operating	Operating	Capital	Capital	Reserve	Reserve	Internal	Internal	Net Result	Add back	Net Result	Add back other	Less other	Net Result after
Code Description	Income	Expenditure	Income	Expenditure	Income	Expenditure	Income	Expenditure	after Deprin	Depreciation	before Depr'n	non-cash Exp.	non-eash Inc.	all non-cash
111 Goverance 112 Chambers	-	785,106 182,116	-	-	-	96,500	-	-	(881,606)	70.750	(881,606)	-	-	(881,606)
211 Administration	3,650	(126,502)	-		-	-	-	-	(182,116) 130,152	79,750 124,850	(102,366) 255,002	-	-	(102,366) 255,002
212 Finance	45,000	569,452						-	(524,452)	233	(524,219)		-	(524,219)
213 Human Resources	46,000	547,059			100,000				(401,059)	200	(401,059)			(401,059)
214 Information Services	-	624,872	_	89,000	90,000	_	_	_	(623,872)	_	(623,872)	_	_	(623,872)
215 DGMCC		335,028				-	-		(335,028)		(335,028)		_	(335,028)
216 Property/Revenue	15,000	96,000	-	-	-	-	-	-	(81,000)	-	(81,000)	-	-	(81,000)
217 Control Accounts													-	
218 To be allocated	-		-	-	-	-	-	-				-	-	
220 Infrastructure Admin	-	563,693	-	-	-	-	-	-	(563,693)	68,150	(495,543)		-	(495,543)
221 Oncosts	-	-	-	-	-	-	-	-	-	-	-	-	-	-
250 Assets 310 Ordinance	04 000	132,516		6,000			-		(440.040)		00 4 D 0 4 D	-	-	2640 D401
311 Street Cameras	21,600	19,720	-	6,000	-	-	-	-	(116,916) (19,720)	7,520	(116,916) (12,200)	-	-	(116,916) (12,200)
312 Emergency Services	108,375	377,775	-			-			(269,400)	11,500	(257,900)		-	(257,900)
410 Health	17,000	21,980	-	-	-	-			(4,980)	480	(4,500)		-	(4,500)
430 Health	11,000	21,000	_	-	_	_	_	_	(49000)	769	(41000)	_	_	(4,000)
510 Insect & Vermin Control	-	1,227	-	-	-	_	-	-	(1,227)	_	(1,227)	_	-	(1,227)
511 Noxious Weeds	44,000	183,711							(139,711)		(139,711)			(139,711)
512 Waste Management	965,916	823,843	-	-	1,456,429	267,322	110,118	-	1,441,298	15,130	1,456,428	-	-	1,456,428
513 Stormwater Management	72,000	106,400			45,392	72,000	-		(61,008)	106,400	45,392		-	45,392
610 Aged & Disabled	6,600	6,600	-	-	-	-	-	-	-	-	-	-	-	-
611 Social Support	53,100	57,253			4,153		-	-					-	-
612 HMMS	45,500	51,195	-	-	5,695		-	-	-	-	-	-	-	-
613 Community Transport	580,978	578,208	-	-	-	2,770	-	-	-	-	-	-	-	-
614 COPS 616 Community Services	13,472	28.240	-	-	-	-	-	-	(14,766)	13,300	(1,468)	-	-	(1,468)
617 Youth/Childcare Services	2,960	94.091							(91.131)	10,000	(91,131)		-	(91,131)
710 H&C Admin	2,000	77,282		_			-	_	(77,282)	1,399	(75,883)	_	-	(75,883)
711 Environmental Proctection	3,700	3,750	_	_	_	_	_	-	(50)	.,,,,,,,	(50)	_	_	(50)
712 Street Lighting	32,000	158,950						6,790	(133,740)	4,800	(126,940)		-	(128,940)
713 Public Gemetries	138,100	166,603	-	25,000	24,776	-	-	-	(28,727)	20,480	(8,247)	-	-	(8,247)
714 Development Control	128,100	350,963	20,000	-	-	-	-	-	(202,863)	-	(202,863)	-	-	(202,863)
717 Effluent Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-
800 Recreation & Culture	-		-		-	-	-	-	-		-	-	-	
810 Library 811 Swimming Pools	124,249	437,438		34,290			-		(347,479)	60,089	(287,390)		-	(287,390)
812 Lake Talbot Swimming Pool	23,685	498,987	-	-	-	-	-	110,118	(585,420)	161,550	(423,870)	_	_	(423,870)
813 Barellan Pool	150	132,123	-	-		-		1105110	(131,973)	35,670	(96,303)	-		(96,303)
814 Parks & Gardens		102,120							(101,010)	00,010	feeteest			(00,000)
815 Sportsgrounds	11,730	378,806	123,000	215,000	-	-	-	22,634	(481,710)	140,500	(341,210)	_	-	(341,210)
816 Parks & Reserves		1,023,086	6,341,153	8,410,353			-		(3,092,266)	200,500	(2,691,786)		-	(2,891,786)
818 Lake Talbot	-	43,971	400,000	400,000	-	-	-	-	(43,971)	19,971	(24,000)	-	-	(24,000)
820 Sports Stadiums	66,715	207,664	40,000	30,000	-	-	-	-	(130,949)	80,093	(50,856)	-	-	(50,856)
821 Cultural		134,324	-	-	-	-	-	-	(134,324)	82,000	(52,324)	-	-	(52,324)
823 Bettering Barellan	1,900	14,250							(12,350)		(12,350)	*	-	(12,350)
824 Grong Grong Community 825 Koala Regeneration	600	8,600	-	-	-	-	-	-	(8,000)	-	(8,000)	-	-	(8,000)
826 Railway Station Management	1,300	8,763						-	(7,463)	-	(7,463)			(7,463)
827 Arts & Culture	9,772	61,455	-	-	-	-			(51,683)		(51,683)		-	(51,683)
910 Urban Roads		922.060		465,549					(1,387,609)	280,460	(1,107,149)			(1,107,149)
911 Rural Roads Sealed	_	938,790	_	840,239	_	_	_	_	(1,779,029)	750,090	(1,028,939)	_	_	(1,028,939)
912 Rural Roads Unsealed	-	1,486,055	-			-	-	-	(1,486,055)	668,255	(817,800)	-	-	(817,800)
913 Bridges	-	167,355	-	-	-	-	-	-	(167,355)	162,105	(5,250)	-	-	(5,250)
915 Regional Roads	564,000	361,080	85,000	435,200		-	-	-	(147,260)	153,480	6,200	-		6,200
916 State Roads	334,500	334,500	-		-	-	-	-		-	-	-	-	-
919 Roads to Recovery	1,470,044	400.040	404.055	1,470,045	400.000	-	-		(1)	45.400	(1)		-	(1)
920 Ancillary Roadworks 921 Truck Wash	54,325 70,600	102;010 80,000	131,050	264,100	100,000	-	-	-	(80,735) (9,400)	15,160 10,000	(65,575) 600	-	-	(65,575) 600
923 Carparking	ru,000	3,900	-			-		-	(9,400)	3,900	600	-	-	600
ara carbannih	-	2,000	-	-	-	-	-	-	(alang)	2,000	-	-	-	-

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Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2030 SUMMARY OF ALL G/L ACCOUNTS - GENERAL FUND							Projecte 202	ed Years 0/21						
by Budget Summary	5	s	5	\$	5	s	8	5	5	8	\$	5	s	\$
Scenario: Budget 2020-2030	Operating	Operating	Capital	Capital	Reserve	Reserve	Internal	Internal	Net Result	Add back	Net Result	Add back other	Less other	Net Result after
Code Description	Income	Expenditure	Income	Expenditure	Income	Expenditure	Income	Expenditure	after Deprin	Depreciation	before Deprin	non-cash Exp.	non-cash Inc.	all non-cash
1,010 Economic Development / Real Estate	-	-	-	10,000	-	-	-	-	(10,000)	-	(10,000)	-	-	(10,000)
1,012 Industrial Subdivision	-	15,759	-		-	-	-	-	(15,759)	-	(15,759)	-	-	(15,759)
1,013 Industrial Promotion	-	174,101	-	20,000	-	-	-	-	(194,101)	500	(193,601)	-	-	(193,601)
1,014 Marketing & Tourism	2,100	153,566	-	-	243,704	-	-	-	92,238	-	92,238	-	-	92,238
1,015 Arts Centre					a a			-						
1,016 Visitors Services	53,200	369,669	-	-	-	-	-	-	(316,469)	9,061	(307,408)	-	-	(307,408)
1,017 Saleyards	100	11,700	-	-		-	-		(11,600)	8,800	(2,800)		-	(2,800)
1,018 Caravan Parks	90,500	96,367	-	-	246,567	90,500	-	-	150,200	82,367	232,567	-	-	232,567
1,019 Plant	90,000	(258,204)	349,400	1,391,096	1,391,096	1,087,604			(390,000)	590,000	200,000			200,000
1,020 External Plant Revenues	-	(66,000)	-	-	-	-	-	-	66,000	-	66,000	-	-	66,000
1,021 Private Works	150,000	95,000	-		-	-	-	-	55,000	-	55,000	-	-	55,000
1,022 Council Buildings	-	-	-	-	-	-	-	-	-	-	-	-	-	-
1,023 Council Buildings	107,691	260,005		240,000					(392,314)	145,900	(246,414)		-	(246,414)
1,025 Aerodrome	155,090	417,511	1,130,663	1,507,550	376,888	-	-	11,316	(273,736)	151,000	(122,736)	-	-	(122,736)
1,110 General Purpose Income	10,332,720	-	-			-	-		10,332,720	-	10,332,720		(91,500)	10,241,220
2,000 Water Services	-	-	-	-	-	-	-	-	-	-	-	-		-
3,000 Sewer Services	-					-		-				-		-
9,000 Trust Fund	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	16,058,022	15,431,822	8,620,266	15,853,422	4,084,700	1,616,696	110,118	150,858	(4,179,692)	4,265,443	85,751		(91,500)	(5,749)

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Extraordinary Council Meeting Agenda 28 April 2020

# Draft Capital Works Program 2020 - 2024

$\Box$				П	Cap	ital Funding FY 2	1/21			Capi	tal Funding FY 21	/22			Capi	ital Funding FY 2	2/23			Capi	ital Funding FY 23	/24	$\overline{}$
No.	New / Renewal	Project	Project Total	Budget	Revenue	Reserve	Grant/Cont	toan	Budget	Revenue	Reserve	Grant/Cont	toan	Budget	Revenue	Reserve	Grant/Cont	Loan	Budget	Revenue	Reserve	Grant/Cont	Loan
1 8	enewal	Replace Desktops/Laptops	\$ 80,000	\$ 20,000	\$ -	\$ 20,000			\$ 20,000	\$ 20,000				\$ 20,000	\$ 20,000				\$ 20,000	\$ 20,000			
	enewal	SQL Server Software lücenses Geanciller IPad Project	\$ 30,000	\$ 30,000	\$ 0	\$ 30,000								5 20,000	5 20,000								-
4 R	enewal	Replacement Workgroup Printers	\$ 4,000 \$ 60,000	\$ 10,000	κ -	\$ 30,000			\$ 2,000	\$ 2,000 \$ 30,000				\$ 10,000	\$ 10,000				\$ 2,000 \$ 10,000	\$ 2,000 \$ 10,000			=
6 8	enewal enewal	Software Licencing Replace Plotter/ Scanner	\$ 25,000	2 10,000	3 :	\$ ,10,0887			\$ 25,000	5 25,000				5 79,888	3 30,000				\$ 10,000	3 10,000			
-	enewal enewal	Replace Backup Hantware GIS Instruments	\$ 5,000						\$ 5,000	5 5,000 \$ 20,000													-
	enewal enewal	Replace Eirewall Secure Wireless Network	\$ 30,000 \$ 20,000						\$ 30,000	5 30,000 5 20,000													
	enewal	Replace Network Switches	\$ 20,000						\$ 20,000	\$ 20,000					d Ku tana								
	enewal enewal	Winbsite revamp Server Backup System Replacement	\$ \$0,000 \$ 35,000											\$ 50,000	\$ 50,000				5 35,000	\$ 35,000			
14 R	enewal enewal	Council meeting Webcasting NBN Bouter with 4G backup	\$ 20,000 \$ 10,000	\$ 10,000	5 -	\$ 10,000								\$ 20,000	\$ 20,000								-
16 N	ew	NBN Fibre Upgrade	\$ 15,000						\$ 15,000	5 15,000													=
17 N		Azure Fremium P1 Implementation GDA and SSA Implementation	\$ 15,000 \$ 5,000	\$ 15,000 \$ 5,000	5 =	\$ 15,000 \$ 5,000																	
	1		\$ 464,000	\$ 90,000	\$ -	\$ 90,000	\$ .	5 -	\$ 187,000	\$ 187,000	\$ -	\$ .	\$ .	\$ 120,000	\$ 120,000	\$ -	\$ .	5 .	\$ 67,000	\$ 67,000	\$ -	\$ -	5 -
.19 N	ew 1	Found: Cattery Holding System	\$ 6,000	5 6,000	5 6,000																		
			\$ 6,000			\$ -	5 -	\$ -	5 -	5 -	\$ -	\$ -	\$ -	5 -	\$ -	\$ -	\$ -	5 -	\$ .	\$ -	5 -	\$ -	s -
20 8	enewal	Two Cameras at Marie Bashir Park positioned in the Grandstand	5 4,000											\$ 4,000	5 4,000								
	enewal enewal	CCTV for Kiesling Lane Public Toilet Block CCTV for Marie Bashir Park Public Toilet Block	\$ 10,000 \$ 15,000						\$ 10,000	\$ 10,000				5 15,000	\$ 15,000								
23 R	nnewal	CCTV system in the VIC	\$ 10,000						\$ 10,000	\$ 10,000				2 12,000	2 1,000								
24 16	enewal	OCTV system for the Main Street (awaiting approval)	S 60,800						\$ 60,000	5 60,000													
			\$ 99,000	\$ .	\$ .	\$ .	\$ .	\$ .	\$ 80,000	\$ 80,000	\$ -	\$ .	\$ .	\$ 19,000	\$ 19,000	\$ -	\$ .	\$ .	\$ .	\$ .	\$ -	\$ -	\$ -
		Name days ( and 60)																					
25 N	ew	Norandero Landfill Improvement works Barellan – possibility of grant fund	\$ 87,000						\$ 87,000		\$ 87,000												
	1		\$ 87,000	\$ -	\$ -	\$ -	5 -	\$ -	\$ 87,000	5 -	\$ 87,000	\$ -	\$ -	s -	s -	\$ -	\$ -	5 -	s -	\$ -	5 -	\$ -	\$ -
		Nerrandera Cemetery								× 2.045													
26 N	enewai	Furniturn - Norcandera Commony Fending (rear boundary) - Narrandera Cometery	\$ 10,000 \$ 25,000	\$ 25,000	5 224	5 24,776			5 5,000	5 5,000									\$ 5,000	5 .		\$ 5,000	
	1	Total - Narrandera Cemetery	\$ 35,000	\$ 25,000	5 224	\$ 24,776	5 .	\$ -	\$ 5,000	\$ 5,000	\$ .	\$ .	\$ .	s .	5 -	\$ -	\$ .	5 .	\$ 5,000	\$ .	5 -	\$ 5,000	5 -
22.0		Borellan Cemetery	2 544						4 5000	t 5.533													
28 N	enewal	Funditure Cometory ontrance upgrade	\$ 5,000 \$ 50,000						\$ 5,000					\$ 50,000	\$ 50,000								
		Total - Barellan Cemetery	\$ 55,000 \$ 90,000	\$ 25,000	\$ .	\$ 24,776	5 -	\$ -	\$ 5,000 \$ 10,000		s -	s -	s -	\$ 50,000	\$ 50,000 \$ 50,000		s -	5 -	\$ 5,000	s -	5 -	\$ 5,000	5 -
	enewal	Book & Resources annual replacement	5 128,844	5 34,290	5 34,290				5 30,896					5 31,514	5 31,514				5 32,144	5 32,144			=
	enewal enewal	Replacement of Computer Seating Replacement of Service Desk	\$ 3,000						\$ 3,000 \$ 5,000	\$ 3,000 \$ 5,000													
	1		\$ 136,844	\$ 34,290	\$ 34,290	s -	\$ -	\$ -	\$ 38,896	\$ 38,896	\$ -	\$ -	\$ -	\$ 31,514	\$ 31,514	\$ -	\$ -	\$ .	\$ 32,144	\$ 32,144	\$ -	\$ -	\$ -
		Lake Talbot Swimming Pool Complex																					
33 R	enewal	Replace Sump well Pump	\$ 7,000											4 4335					\$ 7,000	\$ 7,000			=
	ew enewat	Renewal of Klosk decking and hand rails	\$ 5,000 \$ 60,000											s 5,000	\$ \$,000				\$ 60,000	\$ 60,000			
	enewal enewal	Renewal of Top Changerooms Replace Side Fumps	\$ 50,000 \$ 6,000																\$ 50,000				-
	1		\$ 128,000	\$ -	5 -	\$ -	5 -	\$ -	\$ .	\$ -	\$ -	\$ .	\$ .	\$ 5,000	\$ 5,000	\$ -	\$ .	5 -	\$ 123,000		5 -	\$ -	s -
340	Terror and	Borellan Swimming Pools	8 5.243																¥ 0.500.	* 2525			
39 N	enewal enewal	Replace Well Pump Water play Equipment	\$ 3,500 \$ 20,000											\$ 20,000			\$ 20,000		\$ 3,500				
40 R	enewal enewal	Rehabilitate, Refurbish & Paint (Gosk / Tailet including) Replacement of Pool Cleaner	\$ 60,000											\$ 8,000	\$ 8,000				\$ 60,000	\$ 60,000			
	enewal	Safety Signage & Pool Marking to Current Standards Construction of additional BBQ Shelter	\$ 5,000 \$ 25,000											\$ 5,000 \$ 25,000	\$ 5,000		\$ 25,000						
44 9	noewal	Relocate pool Lighting Southern Side	\$ 9,000						š 9,000	5 9,000				, 23,000			2 40,000		B 27 30 100	*			
46 R	enewal enewal	Replace Solar heater Hump Replace Dosing unit	\$ 10,000																\$ 10,000				
	nnewal enewal	Replace Septic system Rump Replace Marine Carpet	\$ 2,000 \$ 10,000											5 2,000	\$ 2,000				S 19,000	\$ 10,000			
		Total - Barellan Swimming Pools	\$ 153,500	\$ -	\$ -	5 -	\$ .	\$ -	\$ 9,000 \$ 9,000		\$ -	\$ .	\$ -	\$ 60,000 \$ 65,000	\$ 15,000		\$ 45,000 \$ 45,000		\$ 84,500	\$ 84,500		\$ -	\$ -
			\$ 281,500	\$ ·	\$ -	s .	\$ .	s -	\$ 9,000	\$ 9,000	s -	ş .	s .	\$ 65,000	\$ 20,000	\$ -	\$ 45,000	5 .	\$ 207,500	207,500	\$ -	s -	
		Norrandera Sportsgraund																					
49 K	onewal ew	Hot Water System Replacements Not inteling spectator walkways	\$ 6,600 \$ 50,000						\$ 40,000	\$ 40,000				5 6,000	5 -		5 6,000		5 10,000	5 10,000			
	enewal	Grandstand improvements	\$ 12,000	\$ 12,000								4		4 444		4	4						
			\$ 68,000	\$ 12,000	\$ 12,000	5 .	5 .	\$ .	\$ 40,000	\$ 40,000	,	\$ .	5 .	\$ 6,000	,	, .	\$ 6,000	5	\$ 10,000	\$ 10,000	,	\$ .	,
52.N	ew 1	Outdoor courts Furniture/ shriters	\$ 30,000	\$ 15,000	\$ 15,000				\$ 15,000	\$ 15,000													
			\$ 30,000			\$ .	5 .	\$ -	\$ 15,000		\$ -	\$ .	\$ .	s .	\$ -	\$ -	\$ .	5 .	s .	\$ .	5 -	\$ .	s -
		Borellan Sports Ground																					
53 A	enewal esc	tighting tipgrades sealing parking area/ driveway	\$ 84,000 \$ 30,000						\$ 30,000	5 30,000				5 84,000	\$ 44,000		\$ 46,000						
			\$ 114,000	\$ .	\$ -	\$ -	5 .	\$ -	\$ 30,000		\$ -	\$ .	\$ .	\$ 84,000	\$ 44,000	\$ -	\$ 40,000	5 -	\$ .	\$ .	\$ -	\$ -	\$ -
$\vdash$	_																						

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Extraordinary Council Meeting Agenda 28 April 2020

# Draft Capital Works Program 2020 - 2024

														ogran									
No.	New / Renewal	Project	Project Total	Budget	Capi Revenue	Reserve	6/21 Grant/Cont	Loan	Budget	Capit Revenue	Reserve	/22 Grant/Cont	Loam	Budget	Revenue	Reserve	2/23 Grant/Cont	Loan	Budget	Cap Revenue	Reserve	I/24 Grant/Cont	Loan
		Henry Methieson Ovel		1																			
55	New	Off leash dag area	\$ 40,000						\$ 40,000	\$ 40,000													
56	New	Ferimeter Fending	\$ 25,000	\$ 25,000	\$ 25,000																		
57	Renewal	Junior rugby league field (not needed as yet)	\$ 40,000											\$ 40,000	\$ 40,000	-						-	
	1	Total - Henry Mathieson Oval	\$ 105,000	\$ 25,000	\$ 25,000	\$ .	\$ .	\$ -	\$ 40,000	\$ 40,000	\$ .	5 .	5 .	\$ 40,000	\$ 40,000	\$ .	\$ .	5 .	s .	\$ .	\$ -	5 .	5 -
	1	Nerrandera Park Oval																					
	Renewal	Resurface (couch)	5 40,000																5 40,000	5 -		\$ 40,000	
59	Renewal	Grandstand upgrade Total - Narrandera Park Oval	\$ 30,000 \$ 70,000	٤ .	s .	٠.	s .	s .	\$ 30,000	\$ 30,000 \$ 30,000	٠.	s .	٠.	s .	٠.	٤ .	٠.		\$ 40,000	٠.	٠ .	\$ 40,000	٠.
	1	Total - National Park Over	3 70,000				,		3 30,000	30,000									3 40,000			3 40,000	
		Brewery Flats Oval																					
60	New	Rommay Flats Oval Total - Brewery Flats Oval	\$ 40,000 \$ 40,000	٤ .	٤ .	٠.	٠.	s -	٠.		٠.	e .		ė .	٤.	٤ .	e .		\$ 40,000	\$ 40,000	e .	٤ .	٠.
				\$ 52,000	\$ 52,000	\$ .	5 .	5 -	\$ 155,000	\$ 155,000	\$ -	5 -	5 -	\$ 130,000	\$ 84,000	5 -	\$ 46,000	5 .	\$ 90,000			\$ 40,000	5 -
		Maria Backir Back/Harmandon Back																					
61	New	Marie Bashir Park/Narrandera Parks Marie Bashir pack seating and RBQ access including shall	\$ 40,000											\$ 40,000	ğ e		\$ 40,000						
62	New New New	Irrigation management system	\$ 250,000						\$ 125,000	5 125,000				5 125,000	5 125,000								
63	New	Paths & Lighting	\$ 60,000																\$ 60,000	\$ 60,000			
65	New New	Up Lighting Furniture	\$ 95,000 \$ 25,000											\$ 25,000	5 12,500		\$ 32,500		\$ 15,000	\$ 15,000			
66	New	Drinking fountains/bottle fillers	\$ 12,000											5 12,000	\$ 12,000		- 44(3990)						
-0.00	44	Powerpoints	\$ 20,000						\$ 20,000	\$ 20,000													
68	New New	Other Town Park upgrades OSR New Shed	\$ 40,000 \$ 60,000	5 20,000	\$ 20,000				\$ 20,000	\$ 20,000 \$ 60,000				$\vdash$									
70	New	2020-25 Tree Audit	\$ 50,000	\$ 50,000	\$ 50,000				2 60,000	x													
23	New	Biosecurity mapping system	\$ 30,000	\$ 30,000	\$ =		\$ 30,000																
	New	Remote Signage	\$ 30,000 \$ 20,000	\$ 7,500	5 7,500				\$ 7,500	5 7,500				\$ 7,500	5 7,500				5 7,500				
13	Renewal	Narrandera Playgrounds Upgrades Total - Marie Bashir Park/Narrandera Parks	\$ 652,000	\$ 107,500	\$ 77,500	\$ .	\$ 30,000	\$ .	\$ 10,000		\$ .	\$ .	\$ .	\$ 209,500	\$ 157,000	\$ .	\$ 52,500	\$ .	\$ 10,000		\$ .	\$ .	\$ .
									,,,,,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,					,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,					-,,,,,			
194	Ounary 1	Borellan Porks	6 4.000	a second	K game I																		
	Renewal Renewal	Karellan Playground Upgrades Adventure playground upgrades	\$ 5,000 \$ 25,000	\$ 5,000	\$ 5,000				\$ 25,000	š -		\$ 25,000											
76	New	Park Furniture	\$ 5,000						21,900			20004		5 5,000	5 5,000								
77	New	Irrigation System for Main Street trees BARCLLAN	\$ 30,000											\$ 30,000	\$ 30,000								
	1	Total - Barellan Parks	\$ 65,000	\$ 5,000	\$ 5,000	5 .	5 .	5 .	\$ 25,000	5 .	5 -	\$ 25,000	5 .	\$ 35,000	\$ 35,000	5 -	5 .	5 .	5 .	5 .	5 -	5 .	5 .
	- 1	Grong Grong General Parks																					
78	Renewal	Park/Eurniture	\$ 10,000						\$ 5,000	5 0		\$ 5,000		\$ 5,000	\$		\$ 5,000			_			
		Total - Grong Grong General Parks	\$ 10,000	5 -	\$ -	\$ .	5 -	5 -	\$ 5,000	\$ -	ş .	\$ 5,000	5 -	\$ 5,000	\$ -	\$ -	\$ 5,000	\$ .	\$ .	s .	\$ -	\$ -	\$ -
		Narrandera Memorial Park & Other Areas																					
	New	Lighting and uplighting memorials and trees	\$ 15,000																\$ 15,000	\$ 15,000			
80	New	Edging lawn areas and garden beds Victoria ave stage 3 - Irrigation, formalise driveways, ca	\$ 20,000 \$ 60,000	\$ 60,000	\$ 60,000								_	5 20,000	\$ 20,000			_					
82	New New	Larmer St - Imigation, formalise Driveways, curb etc.	\$ 80,000	2 10,000	9 00,000				\$ 80,000	\$ 80,000													
83	Renewal	Fountain Maintenance	\$ 50,000						\$ 50,000	5 50,000													
84	New	Festive Light Upgrade / Renewal  Total - Narrandera Memorial Park & Other Areas	\$ 14,200 \$ 239,200	\$ 60,000	\$ 60,000	٤ .	s .	٤.	\$ 130,000	\$ 130,000	٤.	٤ .	٤.	\$ 14,200 \$ 34,200	\$ 14,200 \$ 34,200	٤ .	٤ .	٠.	\$ 15,000	\$ 15,000	٤ .	s .	٠.
		Total - Hallandela Menor III Faix & Other Meas	233,240	3 00,000	9 00,000		,	, .	3 130,000	7 130,000	,		, .	3 31,200	9 34,200	,	-	,	3 23,000	9 13,000	,		,
		Brewery Flots												N 2000 I	,		I						
85	Renewal	Brewery Flats landscaping, furniture replacement, paid Total - Brewery Flats	\$ 8,000	٠.	٤ .	٤.	٩.,	٠.	٠.	٠.	٠.	٠.	٠.	\$ 8,000	5 -	٠.	\$ 8,000	5 .	٤.	٠.	٤.	٠.	٠.
		Total - Diction y vaca	0,000		-	•				,		-		9 0,000	•	•	7 0,000				•		,
		Playground on the Murrumbidgee					La consensión																
	Renewal New	Masterplan - LT Water Park Upgrade Northbank Pedestrian Bridge	\$ 3,950,772 \$ 303,639	5 3,950,772	5 -		\$ 1,950,772	5 2,000,000	\$ 103,619	٠.		\$ 303,639	_	-			<del> </del>	_					
88	New	Northbank Walking Track	\$ 390,393	5 390,393			\$ 390,393		,,														
89	New New New	Extension of Bike & HiRe Trails	\$ 61,967						5 61,967			5 61,967											
		Lattice Railway Bridge LETP Upgrades to Family Unit	S 842,000 S 319,496	\$ 319,496			\$ 319,496		\$ 842,000			\$ 842,000	_	$\overline{}$				_					
92	Renewal Renewal	LETP Upgrades to Amenity block & Camp Ritchen	\$ 939,052	5 939,052		5 226,567	\$ 712,485																
93	Renewal	LTTP Level Sites	5 156,711	5 156,711			5 156,711		A 47.700	,		A 44.5											
	New	LETP New Playground Destination & Discovery Hub	\$ 60,741 \$ 3,025,000	\$ 3,025,000	5 -	\$ 245,764	5 2,781,296		\$ 60,741	> "		\$ 60,741											
30	., 610		\$ 10,049,771	\$ 8,781,424	\$ -	\$ 470,271	\$ 6,311,153			\$ -		\$ 1,268,347	-	\$ -	\$ -	\$ -	\$ .	\$ -	\$ .	\$ -	\$ -	\$ -	\$ -
	,		\$ 11,023,971	\$ 8,953,924	\$ 142,500	\$ 470,271	5 6,341,153	\$ 2,000,000	\$ 1,670,847	\$ 372,500	\$ -	5 1,298,347	\$ -	\$ 291,700	\$ 226,200	\$ .	\$ 65,500	\$ -	\$ 107,500	\$ 107,500	5 -	\$ .	\$ -
		Lake Talbot Recreation area																					
96	New	Toilet block landscaping	\$ 20,000						\$ 20,000		\$ 20,000												
97	New New New New	Park Furniture Despening Works	\$ 12,600 \$ 2,400,000	\$ 400,000	6 .		\$ 400,000		\$ 12,000	5 12,000		\$ 2,000,000											
99	New	Viewing Platform from Jookout	\$ 68,000	. +10,000			× +0:/(000)		x x,0000(000)					\$ 68,000	\$ c		\$ 68,000						
100	New	Boat Purchase	\$ 10,000						\$ 10,000	5 10,000													
101	New	Irrigation systems (where flossible) Total - Lake Talbot Recreation area	\$ 15,000 \$ 2,525,000	\$ 400,000	s -	s .	\$ 400,000	\$ .	\$ 2,042,000	\$ 22,000	\$ 20,000	\$ 2,000,000	\$ .	\$ 15,000	\$ 15,000 \$ 15,000	s .	\$ 68,000	\$ .	\$ .	\$ .	\$ -	s .	\$ .
	1	Control of the Contro	2,323,000	3 400,000			3 400,000		2 2,042,000	22,000	20,000	2,000,000		3 83,000	2 13,000		3 66,000		5 .				
		Boating																					
102	New	Fontoen Total - Boating	\$ 50,000	\$ .	s .	\$ .	\$ .	s -	\$ .	5	\$ .	\$ .	\$ .	\$ 50,000	5 .	\$ .	\$ 50,000	5	s .	\$ .	\$ .	\$ -	5 .
				\$ 400,000	-	\$ -	\$ 400,000	-	\$ 2,042,000	\$ 22,000	\$ 20,000	\$ 2,000,000		\$ 83,000	\$ 15,000		\$ 68,000		5 -		-	-	5 -
		Norrandera Stadium																					
103	Renewal	Stadium Upgrade	\$ 30,000	\$ 30,000	\$ -		\$ 30,000																
	,		\$ 30,000			\$ .	\$ 30,000	\$ -	\$ .	\$ .	\$ -	\$ .	s .	s .	\$ .	\$ -	\$ .	\$ .	s .	\$ .	\$ -	\$ .	5 -
							-																
		Urban Roads																					
	Beneval	Urban Roads Construction	\$ 604,079	\$ 200,000					\$ 131,381					5 134,666					\$ 138,012				
	New Renewal	Urban Brads Construction - Laneways Urban Reseals	5 165,785 5 470,957	5 39,924 5 100,000					5 40,922 5 120,612	5 40,922 5 120,612				5 41,945 5 123,627	5 41,945 5 123,627				\$ 42,594 \$ 126,718	\$ 42,994 \$ 126,718			
	Renewal	Urban Pavement Rekabilitation	\$ 415,252	\$ 100,000					\$ 102,500	\$ 102,500				\$ 105,063	\$ 105,063				\$ 107,689				
108	Renewal	Urban K&G Replacement	\$ 63,845	5 15,375	5 15,375				\$ 15,759	5 15,759				5 16,153	5 16,153				\$ 16.557	\$ 16,557			
	Renewal Renewal	Urban Footpath Replacement Roads to Recovery (25 % of R2R proposed to expend	\$ 42,563 \$ 3,118,171	\$ 10,250 \$ 368,171					\$ 10,506	5 10,306 5 250,000				5 10,769 5 250,000	5 10,769 5 250,000				\$ 11,038 \$ 250,000				
110	.cnewar	in Ulthan Area) Grant (Roads to Recovery - Urban)	2,210,271	2 300,171	J J00,272				, 230,000	y 230,000				230,000	. 230,000				230,000	× 230,000			
		Total - Urban Roads	\$ 2,880,651	\$ 833,720	\$ 833,720	\$ .	\$ .	5 .	\$ 671,681	5 671,681	\$ -	\$ .	5 .	\$ 682,223	5 682,223	\$ -	\$ .	5 .	\$ 693,028	\$ 693,028	\$ -	\$ -	5 -

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Extraordinary Council Meeting Agenda 28 April 2020

# Draft Capital Works Program 2020 - 2024

	1			1	Capi	tal Funding FY 20	0/21			Capi	tal Funding FY 2:	1/22		П	Capit	al Funding FY 2	2/23			Capi	tal Funding FY 23	/24	
No.	New / Renewal	Froject	Project Total	Budget	Revenue	Reserve	Grant/Cont	Loan	Budget	Revenue	Reserve	Grant/Cont	Loan	Budget	Revenue	Reserve	Grant/Cont	Loan	Budget	Revenue	Reserve	Grant/Cont	Lean
111 Ber	newal	Rural Local Roads Construction - Revenue (Rural Roads Construction)??: title is inconsistent	\$ 3,453,380	\$ 350,000	\$ 350,000				\$ 358,750	5 358,750				5 367,719	\$ 367,719				\$ 376,912	\$ 376,912			
112 Res 113 Res 114 Res	pewal	Roads Resheeting - (Unsealed rural roads resheeting) Rural Roads Reseals Roads to Recovery (75 % of RZR proposed to expend on Rural Area) Grant (Roads to Recovery -Rural)	\$ 3,481,855 \$ 623,870 \$ 3,343,960	\$ 340,000 \$ 150,239 \$ 3,301,874					\$ 348,500 \$ 153,995 \$ 747,362					\$ 257,213 \$ 157,845 \$ 747,362					\$ 366,143 \$ 161,791 \$ 747,362				
		Total - Rural Local Roads	\$ 6,833,065	\$ 1,942,113	\$ 1,942,113	\$ -	5 -	\$ -	\$ 1,608,607	\$ 1,608,607	\$ -	\$ ·	\$ -	\$ 1,630,138	\$ 1,630,138	\$ -	\$ -	\$ ·	5 1,652,208	\$ 1,652,208	5 -	\$ -	\$ -
115 Rei 116 Rei		Regional Roads Capital Works (Capital Companient of Bi Regional Roads Capital Works (Capital Companient of Bi Repub Grant (with 50 % contribution from Block Grant Total - Regional Roads		\$ 265,200 \$ 170,000 \$ 435,200	\$ 85,000	\$ -	\$ 85,000 \$ 85,000	s -	\$ 273,600 \$ 178,900 \$ 452,500	\$ 273,600 \$ 93,900 \$ 367,500	\$ -	\$ 85,000 \$ 85,000	\$ -	5 330,513 5 185,551 5 516,064	\$ 330,513 \$ 100,551 \$ 431,064	\$ -	\$ 85,000 \$ 85,000	\$ .	\$ 338,775 \$ 190,190 \$ 528,965	\$ 105,190	\$ -	\$ 85,000 \$ 85,000	\$ -
317 No 118 No		Lighting Reisling Lane Festive Light Project LED Street Lighting Replacement Total - Lighting	\$ 4,500 \$ 350,000 \$ 354,500	s -	ş -	ş -	s ·	s -	\$ 4,500 \$ 350,000 \$ 354,500	\$ 4,500 \$ - \$ 4,500	\$ 350,000 \$ 350,000	ş ·	s -	s -	s -	ş -	\$ -	s -	s ·	s -	\$ -	s -	\$ -
119 Ne 120 Ne 121 Ne	w	Ancillary Roodworks Stage 3 MMS Implementation Active Transport - Cycling Active Transport - Walking Total - Ancillary Roadworks	\$ 25,000 \$ 348,100 \$ 216,000 \$ 589,100 \$ 12,590,045	\$ 198,100 \$ 66,000 \$ 264,100 \$ 3,475,132	5 34,000 \$ 133,050		\$ 99,050 \$ 32,000 \$ 131,050 \$ 216,050		\$ 50,000 \$ 50,000 \$ 100,000 \$ 3,187,288	\$ 50,000	\$ - \$ 350,000	\$ 25,000 \$ 25,000 \$ 50,000 \$ 135,000	\$ - \$ -	\$ 25,000 \$ 50,000 \$ 50,000 \$ 125,000 \$ 2,953,425	\$ 25,000 \$ 25,000 \$ 50,000		\$ 25,000 \$ 25,000 \$ 25,000 \$ 75,000 \$ 160,000	\$ · \$	\$ 50,000 \$ 30,000 \$ 100,000 \$ 2,974,201	\$ 25,000 \$ 50,000	\$ -	\$ 25,000 \$ 28,000 \$ 50,000 \$ 135,000	
122:540	w ]	Economic Development / Real Estate Economic Development Total - Economic Development / Real Estate	\$ \$\$,000 \$ \$\$,000	\$ 10,000 \$ 10,000		\$ -	5 -	s -	\$ 15,000 \$ 15,000		\$ 15,000	\$ .	\$ -	5 15,000 5 15,000		\$ 15,000 \$ 15,000	\$ .	5 -	\$ 15,000 \$ 15,000		\$ 15,000 \$ 15,000	s -	\$ -
123 801	newal		\$ 35,000 \$ 35,000 \$ 90,000	\$ 20,000 \$ 20,000 \$ 30,000	\$ 20,000	\$ -	\$ - \$ -	\$ - \$ -	\$ 15,000 \$ 15,000 \$ 30,000	5 15,000 \$ 15,000 \$ 15,000	\$ 15,000	\$ -	\$ -	\$ 15,000	\$ - \$ -	\$ - \$ 15,000	\$ - \$ -	\$ - \$ -	\$ - \$ 15,000	\$ - \$ -	\$ - \$ 15,000	\$ - \$ -	s - s -
324 Rej 325 Ne			\$ 575,252 \$ 100,000 \$ 575,752	\$ 140,000 \$ 100,000 \$ 240,000	5 -	\$ 100,000 \$ 100,000	s -	\$ -	\$ 140,000 \$ 140,000	\$	\$ -	\$ -	s -	\$ 146,412 \$ 146,412		\$ -	s -	\$ .	\$ 149,340 \$ 149,340		\$ -	\$ -	s -
126 Res 127 No		Quarry Communications Tower Static Line Replacement & Structural Inspection Rullding Renewall Works Total - Quarry Communications Tower	\$ 10,000 \$ 5,000 \$ 15,000 \$ 690,752	\$ - \$ 240,000	\$ - \$ 140,000	\$ . \$ 100,000	s .	\$ -	\$ 2,000 \$ 2,000 \$ 142,000	\$ 2,000 \$ 2,000 \$ 142,000	\$ - \$ -	\$ . \$ .	\$ . \$ -	\$ 10,000 \$ 156,412	\$ 10,000		\$ . \$ -	\$ .	\$ 3,000 \$ 3,000 \$ 152,340	\$ 3,000 \$ 3,000 \$ 152,340		\$ - \$ -	s -
128 Rei 129 Rei 130 Nei 131 Rei 132 Rei 133 Rei	newal w newal	Burway, Tariway & Apron resealing & re-mark installation (3) Agron Flood lights Security & wid tife perimeter forcing Terminal building CCTV security upgrade New alraide terminal security frence Carpark, apron and hangar lighting improvements	\$ 950,000 \$ 120,000 \$ 437,550 \$ 20,000 \$ 25,000 \$ 38,000 \$ 1,587,550	\$ 950,000 \$ 120,000 \$ 437,550 \$ 1,507,550	5 -	\$ 237,500 \$ 20,000 \$ 109,388 \$ 376,888	\$ 90,000	\$ -	\$ 35,000 \$ 35,000	\$ 25,000 \$ 35,000	\$ -	\$ .	\$ -	\$ 20,000		\$ -	\$ 30,000	\$ .	\$ 25,000		\$ .	\$ 12,500 \$ 12,500	\$ -
334 Ne 235 Ne 336 Ne 237 Ne	w w	Light Vehicles Trucks & Trailors Heavy Flant Sales Other Flant Capital	\$ 3,384,646 \$ 4,385,250 \$ 2,129,650 \$ 80,050 \$ 4,979,546	\$ 277,296 \$ 564,500 \$ 529,300 \$ 20,000 \$ 1,391,096	\$ - \$ -	\$ 277,296 \$ 564,500 \$ \$29,300 \$ 20,000 \$ 1,391,096	s -	\$ -	\$ 389,425 \$ 501,600 \$ 243,800 \$ 20,000 <b>\$ 1,154,825</b>	5 - 5 -	\$ 389,425 \$ 501,600 \$ 243,800 \$ 20,000 \$ 1,154,825		\$ -	\$ 498,274 \$ 242,500 \$ 873,050 \$ 20,000 \$ 1,573,824	\$ - \$ -	\$ 438,274 \$ 242,500 \$ 873,050 \$ 20,000 \$ 1,573,824	\$ -	s -	\$ 279.651 \$ 76,650 \$ 483,500 \$ 20,000 \$ 859,801	\$ - \$ -	\$ 279,652 5 76,650 \$ 483,500 \$ 20,000 \$ 859,801	\$ -	s -
138 Rei 139 Rei 140 Rei 141 Ne 142 Rei 143 Ne 144 Ne 145 Ne	newal pewal w newal w	Water Main Replacements  Bydrant and Valve replacements  Sinnipes Replacements  WITE filter/Degrade – including energy efficiency  Bore 3 replacement  New Water Mains  Fending Bore 1.  Pending Bore 2.	\$ 2,000,000 \$ 200,000 \$ 2,00,000 \$ 17,000,000 \$ 150,000 \$ 400,000 \$ 2,000 \$ 20,000	\$ 250,000 \$ 50,000 \$ 50,000 \$ 20,000 \$ 20,000	5 n	\$ 250,000 \$ 50,000 \$ 50,000 \$ 50,000 \$ 20,000 \$ 20,000			\$ 250,000 \$ 50,000 \$ 50,000 \$ 8,500,000 \$ 200,000	\$ - \$ 0	\$ 250,000 \$ 50,000 \$ 50,000 \$ 50,000 \$ 2,875,600 \$ 280,000	\$ 15,625,800		\$ 250,000 \$ 50,000 \$ 50,000 \$ 8,500,000 \$ 200,000	\$ - \$ c	5 50,000	\$ 5,625,800		\$ 250,000 \$ 50,000 \$ 50,000 \$ 350,000	\$ -	\$ 250,000 \$ 50,000 \$ 50,000 \$ 250,000		
186 Ne 187 Rei 188 Rei 189 Rei 150 Ne 151 Ne 152 Ne 153 Ne	w newal newal newal w	Gorden St Preicing Decommissions Low Level reservate Pine Hill reservate replacement Bundidgeror Sarellan Anad ring main Cul-de-sale ring mains Valve Exerciser - Non destructive diagrer Solar	\$ 50,000 \$ 200,000 \$ 315,000 \$ 50,000 \$ 375,000 \$ 140,000 \$ 135,000 \$ 100,000	\$ 200,000	\$ - \$ -	\$ 200,000			\$ 50,000 \$ 50,000 \$ 140,000 \$ 135,000	\$ 0	\$ 50,000 \$ 50,000 \$ 140,000 \$ 135,000			\$ 375,000	<u> </u>	5 375,600							
			\$ 20,455,000	\$ 1,005,000	\$ 100,000		5 -	s -	\$ 9,425,000	\$ -	\$ 3,800,000	\$ 5,625,000	\$ -	\$ 9,425,000			\$ 5,625,000	5 -	\$ 700,000		\$ 700,000	\$ -	\$ -
154 Res 155 Res 156 Res 157 Res 158 Res 159 Nes 160 Ne	newal newal newal newal	Sewer Main Reines Manhole Replacements Sewer Service Replacements Sewer Main Replacements Sever Main Replacements SPSR Replacement Racollan Sever Solar	\$ 875,000 \$ 250,000 \$ 300,000 \$ 50,000 \$ 200,000 \$ 5,490,000 \$ 100,000	\$ 378,000 \$ 5,490,000 \$ 100,000	\$ \$ 190,000	\$ 375,000	\$ 4,120,000		\$ 50,000 \$ 100,000 \$ 50,000 \$ 200,000	\$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0	\$ 50,008 \$ 1,00,000 \$ 50,008 \$ 200,000			\$ 250,000 \$ 100,000 \$ 100,000	\$ a	\$ 380,008 \$ 100,000			\$ 250,000 \$ 100,000 \$ 100,000	\$ =	\$ 250,000 \$ 100,000 \$ 100,000		
		Total	\$ 7,165,000	\$ 5,965,000 \$ 23,204,992			\$ 4,120,000 \$ 12,237,865		\$ 400,000		\$ 400,000		s -	\$ 450,000		\$ 450,000 \$ 5,838,824			\$ 450,000 \$ 5,685,486		\$ 450,000 \$ 2,024,801		

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## PROPOSED RATES & CHARGES

#### RATES:

#### ORDINARY RATE

The Local Government Act, 1993 permits Council to use either of the following rating options for 2020-2021.

#### Minimum or Ad-Valorem Rate

(a) An ad-valorem rate is a value of financial cost that is graduated according to the value of the subject matter, in rating terms this is a cents in the dollar amount applied to the rateable valuation of the land. A minimum rate is an amount levied that reflects the lowest financial contribution required from a rateable property to the overall ordinary rate yield. Where an advalorem rate is lower than the minimum rate, the minimum rate shall be levied; conversely where an ad-valorem rate is greater than the minimum rate the ad-valorem rate shall be levied.

Or

#### **Base Amount & Ad-Valorem Rate**

(b) An ad-valorem rate is a value of financial cost that is graduated according to the value of the subject matter, in rating terms this is a cents in the dollar amount applied to the rateable valuation of the land. A base amount is an amount levied that reflects the lowest financial contribution required to cover the cost of common services. In this rating option a base amount is levied in addition to an ad-valorem amount. The two amounts are added together to form the ordinary rate levy.

Council's present rating structure (2019-2020) utilises both of these options but will move to a Minimum or Ad-Valorem rating structure for the 2020/2021 financial year.

The proposed Ad-Valorem Rate is subject to change should Council receive notification from the Valuer General of any successful land valuation objections resulting from the 2019 land revaluation.

Operational Plan – Revenue Policy – 2020-2021

#### **CATEGORISATION OF LANDS:**

Pursuant to the provisions of Section 514 to 531 of the Local Government Act 1993, the following categories and sub-categories shall apply for the purpose of ordinary rating within the Narrandera Shire for 2020-2021.

#### **CATEGORY - FARMLAND ORDINARY RATE**

- 1) A parcel of rateable land valued as one assessment, and its dominant use is for farming, which:
  - has a significant and substantial commercial purpose or character; and
  - o is engaged in for the purpose of profit on a continuous or repetitive basis (whether or not a profit is actually made).
- 2) Land is not to be categorised as farmland if it is rural residential land. Rural Residential Land is the site of a dwelling, is between two (2) hectares and forty (40) hectares in area, is zoned for non-urban purposes and does not have a significant and substantial commercial purpose or character.

### **CATEGORY - RESIDENTIAL ORDINARY RATE**

A parcel of rateable land valued as one assessment and:

- i) its dominant use is for residential accommodation (otherwise than as a hotel, motel, guest house etc); or
- ii) in the case of vacant land, is zoned or designated for residential purposes; or
- iii) it is rural residential land.

SUB CATEGORIES

RESIDENTIAL ORDINARY NARRANDERA RESIDENTIAL ORDINARY BARELLAN RESIDENTIAL ORDINARY GRONG GRONG

Operational Plan – Revenue Policy – 2020-2021

### **CATEGORY - BUSINESS ORDINARY RATE**

Land is to be categorised as business, if it cannot be categorised as farmland or residential.

**SUB CATEGORIES** 

BUSINESS ORDINARY NARRANDERA BUSINESS ORDINARY BARELLAN BUSINESS ORDINARY GRONG GRONG



#### **RECOMMENDED RATING CATEGORIES & SUBCATEGORIES**

(The maximum rate pegging limit set by the Independent Pricing and Regulatory Tribunal (IPART) for 2020-2021 is 2.6% and the proposed ordinary rate reflects a 2.6% increase)

ORDINARY RATE YIELD Comprising:

Minimum and Ad-Valorem (Minimum Rate or Cents in the \$)

Rate Category	Sub-Category	Rate (cents) in \$	Minimum Rate	Estimated Yield	No. Assessments Levied on the Minimum
F Farmland Ordinary Rate		0.336418	\$ 480.00	\$ 3,014,492	56
R Residential Ordinary Rate		1.067110	\$ 480.00	\$ 396,845	195
R	Residential Narrandera	1.621560	\$ 480.00	\$ 1,135,530	380
R	Residential Barellan	2.055000	\$ 480.00	\$ 80,876	168
R	Residential Grong Grong	1.931000	\$ 480.00	\$ 30,810	63
B Business Ordinary Rate		1.867330	\$ 480.00	\$ 124,763	48
В	Business Narrandera	2.301581	\$ 480.00	\$ 289,589	29
В	Business Barellan	1.882200	\$ 480.00	\$ 19,904	31
В	Business Grong Grong	1.945000	\$ 480.00	\$ 6,258	12
			Estimated Yield	\$5,099,066	

Operational Plan – Revenue Policy – 2020-2021

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## PRICING POLICY

Where permissible, Council intends to charge fees for the provision of all goods and services that it provides.

In the setting of the fees for its goods and services, the Council is endeavouring to adopt a "user-pay" principle, whilst being mindful of the capacity of the client to pay the fees being set. Accordingly, the fees set by Council in some cases will not recover the full cost of providing the goods and services.

#### NATIONAL COMPETITION POLICY

Council acknowledges the principles of National Competition Policy and their application to Council's operations. In particular with regard to the principle of Competitive Neutrality Council has identified its Water Supply Operation and Sewerage Operations as Category 2 Businesses (Category 2 are for Businesses of less than \$2 m sales/turnover). With regard to these Businesses, Council will be complying with the requirements of the National Competition Policy guidelines, in respect of Strategic and Business Planning, Accountability, Complaints Handling Systems and applying Competitive Neutrality Pricing requirements.

## **CHARGES**

#### WATER:

#### Introduction

In 2003 the NSW Department of Local Government advised Councils by circular numbered 03/11 that "as prudent managers of community resources, it is incumbent on Councils to adopt 'best-practice' management and charging policies for services such as water supply and sewerage".

To comply with the directive of the Department and with the 'best-practice' pricing guidelines issued by the Department of Water & Energy, it is intended that for <u>all</u> lands that are supplied with water from a water pipe of the Council and for lands situated within 225 metres of a water pipe of the Council that the following water access charges be levied based upon the size of <u>each</u> water connection to a single assessment.

For the 2020-2021 financial year, Council proposes to levy the following water charges:-

#### Water Access Charges - Potable Charges

Water Connection Size	Charge	No. Levied	<b>Estimated Income</b>
Water Access Charge 20mm	\$ 299.50	1894	\$ 567,253.00
Water Access Charge 25mm	\$ 299.50	245	\$ 73,377.50
Water Access Charge 32mm	\$ 764.70	22	\$ 16,823.40
Water Access Charge 40mm	\$ 1,195.70	10	\$ 11,957.00
Water Access Charge 50mm	\$ 1,869.50	21	\$ 39,259.50
Water Access Charge 80mm	\$ 4,781.80	1	\$ 4,781.80
Water Access Charge 100mm	\$ 7,470.50	2	\$ 14,491.00
Water Access Charge Unmetered	\$ 299.50	116	\$ 34,742.00
Water Access Charge Strata	\$ 299.50	25	\$ 7,487.50

Operational Plan – Revenue Policy – 2020-2021

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#### Water Access Charges - Non - Potable Charges

Water Connection Size	Charge	No. Levied	Estimated Income
Water Access Charge 20mm	\$ 133.20	0	\$ 0
Water Access Charge 25mm	\$ 133.20	0	\$ 0
Water Access Charge 32mm	\$ 341.20	0	\$ 0
Water Access Charge 40mm	\$ 532.70	0	\$ 0
Water Access Charge 50mm	\$ 833.10	1	\$ 833.10
Water Access Charge 80mm	\$ 1,200.00	3	\$ 3,600.00
Water Access Charge 100mm	\$ 1,500.00	7	\$ 10,500.00

### Standard Water Consumption Charge – Potable Supply

General Consumption (November 2020 account)

To avoid the imposition of a higher tariff on water consumed during the final months of the 2019-2020 financial year it is proposed to continue to levy one dollar thirteen cents (\$1.13) per kilolitre of water measured as being consumed for the water consumption account payable 30 November 2020. This account represents the billing period from early March 2020 to late August 2020.

General Consumption (February & May 2021 accounts)

One dollar sixteen cents (\$1.16) per kilolitre of water measured as being consumed for the water consumption accounts payable 28 February 2021 and 31 May 2021.

## Standard Water Consumption Charge - Non - Potable Supply

Off-Peak levied per kilolitre (Not for profit organisations) \$0.27
Peak levied per kilolitre \$0.57

Operational Plan – Revenue Policy – 2020-2021

#### **Estimated Water Consumption Accounts**

Water meters may not accurately record water consumption or may cease to record water consumption for a number of reasons such as construction material deterioration, the build-up of sediment within the water meter, weather conditions such as extreme frost or physical damage by either intentional or non-intentional means.

Where a water meter has been determined to not be recording correctly or has ceased to record water consumption during a routine reading cycle, an estimated water consumption account shall be prepared and issued to the property owner based on the property water consumption data for the same routine reading and billing cycle 12 months prior to the current routine reading and billing cycle. An increased or decreased adjustment shall be made at the time of preparing the account based on the overall water consumption statistical data for all consumers between the two relevant billing periods. The estimated account shall be charged at the applicable water consumption charge for the relevant reading and billing cycle.

For example during the normal reading cycle for accounts payable at the end of February the routine reading cycle commences late November and concludes during December. Where a water meter has been found not to be recording accurately or has ceased to record water consumption, an estimated account shall be calculated using water consumption data derived for that property from the period late November and December 12 months prior. The value of the account shall be increased or decreased by the percentage variation in overall consumer consumption between the two water billing cycles.

### Water Consumption Allowance for identified Medical Conditions

Upon application to Council by an individual for a water consumption allowance due to a specified medical condition, Council shall asses the needs of the individual on a case by case basis. An example of a specified medical condition is renal haemodialysis performed at home using a dialysis machine.

Issues to be addressed with a renal haemodialysis patient would be the frequency of dialysation and the volume of water used during each occasion.

Operational Plan – Revenue Policy – 2020-2021

#### **SEWER:**

#### Introduction

In 2003 the NSW Department of Local Government advised Councils by circular numbered 03/11 that "as prudent managers of community resources, it is incumbent on Councils to adopt 'best-practice' management and charging policies for services such as water supply and sewerage".

To comply with the directive of the Department of Local Government and with the 'best-practice' pricing guidelines issued by the Department of Water & Energy, Council intends to levy the following sewerage charges to all properties, regardless of current rateability status, that are connected to the Narrandera sewer system.

For the 2020-2021 financial year, Council proposes to levy the following sewer charges:-

**Sewer Access Charges** 

Sewer Access Charge – Residential

Standard residential charge \$716.70

Sewer Access Charge - Residential Multiple Occupancies

Standard residential charge multiplied by the number of separate occupancies \$ as calculated

Sewer Access Charge - Non- Residential Multiple Occupancies

Standard non-residential minimum charge multiplied by the number of separate occupancies \$ as calculated

Operational Plan – Revenue Policy – 2020-2021

#### Sewer Access Charge - Non-Residential

<u>Sewer access charge is levied per water meter connected to the property capable of discharging waste water to the sewerage system (charge levied is the applicable sewer access charge MULTIPLIED by the applicable sewer discharge factor (SDF).</u> The following charges are the base charges and are derived by using an industry standard formula.

Connection Size	Char	ge	No. Levied	Estimate	d Income
Minimum charge Unmetered Premises	\$ 7	16.70	1,754	\$ 1,	256,916.40
(being combined sewer access charge					
& sewer usage charge)					
Unmetered premises	\$ 7	16.70	40	\$	28,668.00
20mm Water Meter	\$ 5	19.40	122	\$	63,366.80
25mm Water Meter	\$ 8	11.10	32	\$	25,955.20
32mm Water Meter	\$ 1,3	29.50	9	\$	11,965.50
40mm Water Meter	\$ 2,0	77.10	6	\$	12,462.60
50mm Water Meter	\$ 3,2	45.60	11	\$	35,701.60
80mm Water Meter	\$ 8,3	08.30	1	\$	8,308.30
100mm Water Meter	\$12,9	84.80	0	\$	0

### Sewer Usage Charge

Levied per kilolitre of estimated sewage discharged to the sewer

\$1.39 per kilolitre

#### **Liquid Trade Waste Pricing**

Liquid trade waste is waste water containing chemicals or other impurities from any business, trade or manufacturing premises other than domestic sewage, stormwater or unpolluted water.

All properties have been assessed, and those liable for charges will be advised and billed during 2020-2021.

Annual Trade Wast
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Standard charge for 2020/2021 \$163.80

#### **Annual Inspection Charge**

Standard inspection charge\* \$95.00

#### **Trade Waste Charge**

Levied per kilolitre of estimated trade waste \$1.29 per kilolitre

#### Trade Waste - New Service

Levied per tenement for new developments where sewer service is supplied or proposed to be supplied \$1,123.70

#### Trade Waste - Existing Service

Levied per equivalent tenement for connecting to the sewer reticulation network where there has not been a previous connection \$1,123.70

\*Denotes fee waived during COVID-19 Pandemic

Operational Plan – Revenue Policy – 2020-2021

#### Sewer discharge factors

The following sewer discharge factors shall apply to those non-residential assessments connected to the sewerage network.

#### Band A 0% discharge

(0% of water consumed discharged to the sewerage system)

Carpark with no amenities, vacant land

#### Band B 20% discharge

(20% of water consumed discharged to the sewerage system)

Education facility where water meter <u>includes</u> large area of sporting surface, caravan park where water meter <u>includes</u> large area of peripheral grounds, child care facility where water meter <u>includes</u> large area of recreational surface, showground where water meter <u>includes</u> large area of peripheral grounds, sporting club or facility where water meter <u>includes</u> large area of sporting surface, concrete batching plant, plant nursery

#### Band C 40% discharge

(40% of water consumed discharged to the sewerage system)

Education facility where water meter <u>excludes</u> large area of sporting surface, caravan park where water meter <u>excludes</u> large area of peripheral grounds, child care facility where water meter <u>excludes</u> large area of recreational surface, showground where water meter <u>excludes</u> large area of peripheral grounds

### Band D 70% discharge

(70% of water consumed discharged to the sewerage system)

Aged care accommodation, assisted living accommodation, backpacker accommodation, bed & breakfast accommodation, emergency service property, guest house accommodation, health care facility, mixed commercial & residential property, motel, religious property

#### Band E 90% discharge

(90% of water consumed discharged to the sewerage system)

Abattoir, accountant, antique store, agricultural product retail centre, agricultural product processing and/or storage facility, amusement centre, animal or animal bi-product dealer and/or processing and/or storage facility, art gallery, automotive electrical workshop, automotive sales dealer, automotive spare parts retailer, bakery, bank, barber, beauty salon, bituminous product storage and/or works depot, building supply depot, bus depot, butcher, cabinet maker, café, carwash, car detailing, cattery, charity outlet,

Operational Plan – Revenue Policy – 2020-2021

chiropractor, coffee shop, commercial kitchen, community hall, craft store, delicatessen, dental surgery, dental technician, department store, drapery, dry cleaner, chemist, clothing store, community group meeting hall, community services centre, computer retailer and/or repairer, court house, dry cleaner, eatery, electrical goods retailer, electrical contractor, engineering workshop, fish shop, fish and chip shop, florist, fruit shop, funeral parlour, furniture store, general retail premises, general retail depot, general storage depot, general works premises, general workshop premises, gift store, grain depot, hairdresser, gunsmith, gym and/or sporting centre, hardware store, hotel, internet café, ironing service, jewellery store, juice bar, kennel, laboratory, landscape supplies, laundromat, legal practice, library, licensed club, lawn mower retailer and/or workshop, mechanical workshop, medical centre, group meeting hall, mortuary, motorcycle sales dealer and/or repairer, museum, music store, newsagent, nightclub, office, office and adjoining workshop, optometrist, panel beater, pathology centre, pawnbroker, pet store, petroleum storage facility, photographic processing, photographic studio, picture framing, pizzeria, police station, post office, printer, publisher, radiator repairer, restaurant, second-hand goods retailer, service station, scout or girl guide hall, sporting club or facility where water meter excludes large area of sporting surface, spray painter, supermarket, take-away food premises, tavern, telephone exchange, transport depot, travel agent, tyre retailer, veterinary surgery, video/dvd store, warehouse

(NOTE: The abovementioned non-residential activity list is not exhaustive and where a non-residential activity is being carried out on a property which is not listed above, an individual assessment shall be made to determine the most appropriate band for charging purposes)

Operational Plan – Revenue Policy – 2020-2021

#### **WASTE MANAGEMENT:**

#### Introduction

The Local Government Act, 1993 provides that waste management services of the Council are to be financed by a specific annual charge made and levied for that purpose alone.

For the 2020-2021 financial year, Council proposes to levy the following waste management charges noting that waste collection is a weekly service whilst the collection of recycling materials is a fortnightly service:-

### **Domestic Waste Management (Section 496)**

Waste Service	Charge	No. Levied	Estimated Income
Waste Collection (per 240L bin unit collected)	\$ 217.40 pa	2,196	\$ 477,410.40
Recycling Collection (per 240L bin unit collected)	\$ 82.60 pa	2,147	\$ 177,342.20
Availability Charge (per assessment)	\$ 51.30 pa	2,249	\$ 115,373.70

## Non-Domestic Waste Management (Section 501)

Waste Service	Charge	No. Levied	Estimated Income
Waste Collection (per 240L bin unit collected)	\$ 217.40 pa	377	\$ 81,959.80
Waste Collection 2 x Weekly, Narrandera only	\$ 434.00 pa		
(per 240L bin unit collected)			
Recycling Collection (per 240L bin unit collected)	\$ 82.60 pa	310	\$ 25,606.00
Availability Charge (per assessment)	\$ 51.30 pa	211	\$ 10,824.30

#### STORMWATER MANAGEMENT:

#### Introduction

In recognition of Councils key role in storm water management and the need for ongoing funding for storm water management, the NSW Government amended the Local Government Act, 1993 in October 2005 to allow Councils the option of levying a storm water management service charge.

Rather than fund storm water management services from ordinary rate yield, the income derived from this charge is to cover some or all of the costs of providing new/additional storm water management services within a catchment area.

The guidelines state that the upper charge limit is set at \$25.00 for residential land and \$25 per 350m2 or part thereof for non-residential land. For residential and non-residential strata assessments the property may only be charged 50% of the adopted charge as applied to standard properties.

Exempt properties from the charge are: - Crown land, Council owned land, land held under lease for private purposes under the Housing Act, 2001 (Department of Housing) or the Aboriginal Housing Act, 1998 (Aboriginal Housing Office), vacant land as in containing no buildings and no other impervious surfaces, land belonging to charities and public benevolent institutions.

For the 2020-2021 financial year, Council proposes to levy the following stormwater management charges:-

#### **Stormwater Management Charges**

Assessment Type	Charge	No. Levied	Estimated Income
Residential assessments – non strata assessment)	(per \$ 25.00 pa	1,772	\$ 44,300.00
Residential assessments – strata (per assessm	nent) \$ 12.50 pa	30	\$ 375.00
Non-Residential assessments - non strata 350m2 or part thereof of total assessment area)	**	902	\$ 22,550.00
Non-Residential assessments - strata (per 35 or part thereof of total assessment area)	50m2 \$ 12.50 pa / 350m² (capped at \$212.50)		

Operational Plan – Revenue Policy – 2020-2021

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### **EXTRA CHARGES:**

For the 2020-2021 financial year, Council proposes to levy the maximum penalty interest rate set by the Division of Local Government when this has been made. The 2019–2020 maximum penalty interest rate is currently 7.5% per annum calculated daily.



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## UNIT RATES FOR PRIVATE WORKS

The Council may, by agreement with the owner or occupier of any private land, carry out on the land any kind of work that may lawfully be carried out on the land.

In cases where Council does carry out such work it is the policy of the Council to charge a rate for such work, which is sufficient to ensure full cost recovery of such work, plus a normal commercial mark-up to provide for a profit. In this respect, the Council does not wish to actively compete with local contractors but will endeavour to meet the demands for the provision of plant and machinery to residents of the area, whenever convenient, without unduly interrupting other works programs.

Council's plant is to be operated by Council employees wherever possible, only under special circumstances may plant be hired to other experienced persons. Persons wishing to hire plant, or have private works completed, are to sign Council's standard request form for this purpose prior to the undertaking of any such work.

## **BORROWINGS PROPOSED**

#### **General Fund**

Proposed borrowings planned for 2020-2021 are Lake Talbot Pool Masterplan \$2,000,000 (\$1,450,000 internal borrowings and \$550,000 external borrowings)

#### **Water Fund**

No proposed borrowings are planned for 2020-2021

#### Sewer Fund

Proposed borrowings planned for 2020-2021 are \$1,620,000 Barellan Sewer Project.

#### **Future Trends**

It is likely that Council will take up future loans for long-term projects. Strategic Business Plans for Council's Water & Sewerage operations provide for take up of loans for further capital works after 2020-2021.

Loan funds may be required to finance future improvements to infrastructure in General Fund.

## FEES & CHARGES

Council may charge a fee for any service that it provides. The purpose of raising these fees, is to recover, or assist the Council in recovering, the cost of providing those services.

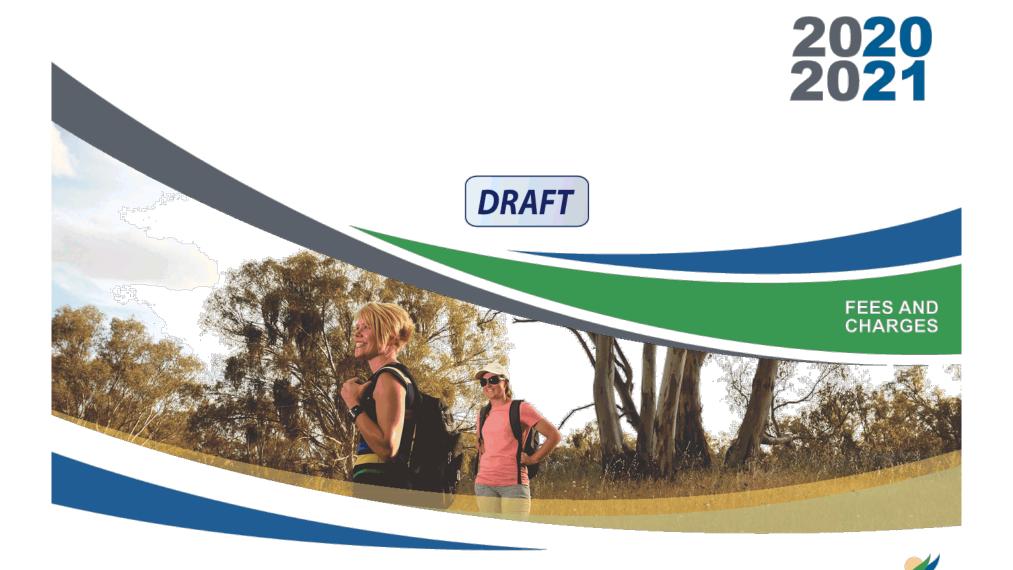
Council proposes to charge the fees as are shown in the following schedules, during the 2020-2021 financial year:

(Schedule of all proposed fees and charges are as follows)

The schedule for fees and charges provides for the following code references.

- Code A Regulatory charges fixed by legislation
  - B Regulatory charges not fixed by legislation
  - C Full cost recovery charges plus commercial mark up
  - D Full cost recovery charges
  - E Zero or partial cost recovery charges
  - F Fee waived during COVID-19 Pandemic

Narrandera Shire Council





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VISITOR INFORMATION CENTRE

## NARRANDERA SHIRE COUNCIL

### **ADMINISTRATION**

### **BARELLAN HALL**

	Year 19/20		Year	20/21				
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			
Debutante Ball Practice	\$10.00	\$10.00	\$0.00	\$10.00	0.00%		N	n/a
Venue Hire	\$100.00	\$90.91	\$9.09	\$100.00	0.00%		Υ	n/a
Venue Hire (Hourly)		\$25 for 1 hour	or if using in a	a block \$20 per	hour per week		N	n/a
				Mi	n. Fee: \$25.00			
Chair Hire	\$1.10	\$1.00	\$0.10	\$1.10	0.00%		Υ	D
Coolroom Hire	\$50.00	\$45.45	\$4.55	\$50.00	0.00%		Υ	D
Table Hire	\$5.50	\$5.00	\$0.50	\$5.50	0.00%		Υ	D

## **GRONG GRONG HALL**

	Year 19/20		Year	r <b>20/21</b>				
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
1	(incl. GST)	(excl. GST)		(incl. GST)	%			
Annual Availability – Seniors Group	\$0.00	\$200.00	\$20.00	\$220.00	∞		Υ	E
Hall Hire (Only)	\$100.00	\$90.91	\$9.09	\$100.00	0.00%		Υ	
Supper Room Hire (Only)	\$50.00	\$45.45	\$4.55	\$50.00	0.00%		Υ	n/a
Supper Room & Kitchen Hire	\$80.00	\$72.73	\$7.27	\$80.00	0.00%		Υ	n/a
Hall, Supper & Kitchen Room Hire (Private)	\$200.00	\$181.82	\$18.18	\$200.00	0.00%		Υ	n/a
Hall, Supper & Kitchen Room Hire (Public Event-Entry Fee)	\$250.00	\$227.27	\$22.73	\$250.00	0.00%		Υ	n/a
Coolroom Hire (3 day hire)	\$30.00	\$27.27	\$2.73	\$30.00	0.00%		Υ	n/a
Food Warmer Hire	\$20.00	\$18.18	\$1.82	\$20.00	0.00%		Υ	n/a
Table Hire (Old Trestles Only)	\$5.50	\$5.00	\$0.50	\$5.50	0.00%		Υ	n/a
Chair Hire	\$1.10	\$1.00	\$0.10	\$1.10	0.00%		Υ	n/a

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## **PARKSIDE MUSEUM COTTAGE**

	Year 19/20		Year 20/2	1				
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)	(ir	ncl. GST)	%			
Adult Admission				Ent	ry by Donation	Parkside committee have requested that fees be adjusted to "Entry by Donation" to increase usage of the museum	Y	D
Pensioner/Senior Admission		2		Ent	ry by Donation	Parkside committee have requested that fees be adjusted to "Entry by Donation" to increase usage of the museum	Y	D
Children / Student Admission				Ent	ry by Donation	Parkside committee have requested that fees be adjusted to "Entry by Donation" to increase usage of the museum	Y	D

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## PARKSIDE MUSEUM COTTAGE [continued]



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#### **ROOM HIRE CHARGES**

### **COUNCIL CHAMBERS**

	Year 19/20		Year	20/21				
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			· oney
Full day uncatered	\$187.00	\$173.64	\$17.36	\$191.00	2.14%		Υ	D
Half day or less uncatered	\$98.50	\$91.82	\$9.18	\$101.00	2.54%		Y	D

#### **INTERVIEW ROOM**

	Year 19/20		Year	20/21				
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			
Full day uncatered	\$49.50	\$45.45	\$4.55	\$50.00	1.01%		Υ	E
Half day or less uncatered	\$27.50	\$25.45	\$2.55	\$28.00	1.82%		Υ	E

## **RAILWAY STATION MEETING ROOM**

	Year 19/20		Yea	r <b>20/21</b>				
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			· oney
Full day uncatered	\$51.50	\$48.18	\$4.82	\$53.00	2.91%		Υ	E
Half day or less uncatered	\$25.50	\$23.64	\$2.36	\$26.00	1.96%		Υ	E

#### **COMMUNITY SERVICES BUILDING**

	Year 19/20		Year	20/21				
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			
Hire of Large Meeting Room Full day uncatered	\$188.00	\$175.45	\$17.55	\$193.00	2.66%		Υ	D
Hire of Large Meeting Room Half day or less uncatered	\$99.50	\$92.73	\$9.27	\$102.00	2.51%		Υ	D
Hire of large meeting room for a full day – uncatered	\$51.50	\$50.91	\$5.09	\$56.00	8.74%		Υ	E

Continued on next name

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## **COMMUNITY SERVICES BUILDING** [continued]

	Year 19/20		Year	20/21				
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			
Hire of small meeting room for half day or less – uncatered	\$29.00	\$29.09	\$2.91	\$32.00	10.34%		Υ	E

#### **EMERGENCY OPERATIONS CENTRE**

	Year 19/20		Year	r 20/21				
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			
Emergency Centre (Old RFS Room Only) Hire – Full day uncatered	\$77.00	\$70.00	\$7.00	\$77.00	0.00%		Υ	D
Emergency Centre Building Hire (Excl Old RFS room) – Full day Uncatered	\$174.00	\$158.18	\$15.82	\$174.00	0.00%		Y	D

## **KEY DEPOSIT**

	Year 19/20		Year	r 20/21				
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			
Installation of new keying system if lost key is a significant key					Actual Cost		Υ	D
Deposit for a key providing access to a Council asset (excluding the Narrandera Shire Library)	\$41.00	\$44.00	\$0.00	\$44.00	7.32%	No revenue is expected to be received.	N	E
Replacement cost of a Council asset key by hirer if the key is lost	\$72.00	\$72.27	\$7.23	\$79.50	10.42%	No revenue is expected to be received.	Y	D

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### **PHOTOCOPYING**

	Year 19/20		Year	20/21				
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			
A4 per page (B&W)	\$1.00	\$0.91	\$0.09	\$1.00	0.00%		Υ	С
A3 per page (B&W)	\$1.50	\$1.36	\$0.14	\$1.50	0.00%		Υ	С
A4 per page (Colour)	\$3.50	\$3.18	\$0.32	\$3.50	0.00%		Υ	С
A3 per page (Colour)	\$4.10	\$3.73	\$0.37	\$4.10	0.00%		Υ	С
A4 multiple pages 10 – 100 (B&W)	\$0.75	\$0.68	\$0.07	\$0.75	0.00%		Υ	С
A4 multiple pages > 100 (B&W)	\$0.50	\$0.45	\$0.05	\$0.50	0.00%		Υ	С
A3 multiple pages 10 – 100 (B&W)	\$1.00	\$0.91	\$0.09	\$1.00	0.00%		Υ	С
A3 multiple pages > 100 (B&W)	\$0.75	\$0.68	\$0.07	\$0.75	0.00%		Υ	С
A4 multiple pages 10 – 100 (Colour)	\$2.50	\$2.27	\$0.23	\$2.50	0.00%		Υ	С
A4 multiple pages > 100 (Colour)	\$2.00	\$1.82	\$0.18	\$2.00	0.00%		Υ	С
A3 multiple pages 10 – 100 (Colour)	\$3.50	\$3.18	\$0.32	\$3.50	0.00%		Υ	С
A3 multiple pages > 100 (Colour)	\$3.00	\$2.73	\$0.27	\$3.00	0.00%		Υ	С

## **SHIRE BOOKS & MAPS**

#### **MAPS**

	Year 19/20							
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			
A4 single page map	\$4.00	\$3.64	\$0.36	\$4.00	0.00%		Υ	С
A4 multiple page map	\$3.60	\$3.27	\$0.33	\$3.60	0.00%		Υ	С
A3 single page map	\$6.00	\$5.45	\$0.55	\$6.00	0.00%		Υ	С
A3 multiple page map	\$5.50	\$5.00	\$0.50	\$5.50	0.00%		Υ	С
A2 single page map	\$10.00	\$9.09	\$0.91	\$10.00	0.00%		Υ	С
A1 single page map	\$15.00	\$13.64	\$1.36	\$15.00	0.00%		Υ	С
A0 single page map	\$26.00	\$23.64	\$2.36	\$26.00	0.00%		Υ	С
Scanning or download of information per page onto customer supplied CD/DVD/USB	\$10.00	\$9.09	\$0.91	\$10.00	0.00%		Υ	С

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## MAPS [continued]

	Year 19/20	Year 20/21						
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			
Map layout and information preparation per hour	\$51.00	\$46.36	\$4.64	\$51.00	0.00%		Y	С

### **STALLHOLDERS**

	Year 19/20		Year	20/21				
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			
General street stallholder booking fee per occassion in CBD areas	\$6.00	\$5.45	\$0.55	\$6.00	0.00%	There is no proposal to increase this fee.	Y	В
Event stallholder food vendor per occasion in CBD areas	\$40.00	\$36.36	\$3.64	\$40.00	0.00%		Υ	D
Event stallholder regular merchandise vendor per occasion in CBD areas	\$25.00	\$22.73	\$2.27	\$25.00	0.00%		Υ	D
Event stallholder food vendor per occasion other than in CBD areas	\$40.00	\$36.36	\$3.64	\$40.00	0.00%		Υ	D
Event stallholder regular merchandise vendor other than in CBD areas	\$25.00	\$22.73	\$2.27	\$25.00	0.00%		Y	D

## LEASES, RATING & PROPERTY MATTERS

## **LEASE OF UNUSED ROADS/LAND**

	Year 19/20		Year	20/21				
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			
Annual lease/licence fee	\$156.00	\$145.45	\$14.55	\$160.00	2.56%		Υ	С
Annual lease/licence fee for a pipeline or similar located on/under/adjacent to Council managed land	\$155.00	\$144.55	\$14.45	\$159.00	2.58%	No revenue is expected to be received.	Y	С

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## LEASE OF UNUSED ROADS/LAND [continued]

	Year 19/20		Year	r 20/21				
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			
Annual lease/licence fee for grazing purposes per hectare	\$18.00	\$16.82	\$1.68	\$18.50	2.78%	No revenue is expected to be received.	Y	С
Assessment of an application to lease/licence/purchase Council managed land	\$503.00	\$519.09	\$51.91	\$571.00	13.52%	This increased charge represents the amount of time that it takes to assess an application by researching the locality, consultation where required and determining the application. Potentially there are two applications which may be submitted during the 2019-2020 financial year.	Y	C
Lodgement of an application with a third party such as Crown Lands associated with the lease/licence/purchase of Council managed land					Actual		Y	С
Costs of advertising, survey, registration transfer and associated costs					Actual		Y	D

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## COMMUNITCATIONS TOWER, NGURANG ROAD

	Year 19/20	Year 20/21						
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			
Government & not for profit users (by negotiation but not less than the applicable commercial user charge set by Council)	\$2,828.25	\$2,702.27	\$270.23	\$2,972.50	5.10%		Y	С
Commercial user	\$2,828.25	\$2,702.27	\$270.23	\$2,972.50	5.10%		Υ	С

### **RATING/PROPERTY MATTERS**

						_		
	Year 19/20		Year	20/21				
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			
Administration & processing Fee	\$33.00	\$30.00	\$3.00	\$33.00	0.00%		Y	D
Reprinting of Notices	\$7.70	\$7.00	\$0.70	\$7.70	0.00%		Υ	С
Section 603 Certificates (rates & charges) – Local Government Act, 1993	\$85.00	\$85.00	\$0.00	\$85.00	0.00%		N	Α
Rating Records – Enquiry < 15 mins	\$64.00	\$65.00	\$0.00	\$65.00	1.56%		N	E
Rating Records – Enquiry > 15 mins – (hourly charge pro-rata)	\$93.00	\$95.00	\$0.00	\$95.00	2.15%		N	D
Interest penalty rate on overdue rates and charges					7.5%		N	А

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## **RURAL ADDRESSING**

	Year 19/20		Year	· 20/21				
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%		Y	
Numbered plate (supplied and installed by Council)	\$67.00	\$61.82	\$6.18	\$68.00	1.49%	At the most 2 numbers would be requested to be supplied and installed by Council and this would occur through non-urban area subdivisions.	Y	D
Numbered plate (supplied only)	\$38.00	\$35.45	\$3.55	\$39.00	2.63%	At the most 5 numbers would be requested to be supplied by Council and this would occur through non-urban area subdivisions.	Y	D

## **GOVERNMENT INFORMATION (PUBLIC ACCESS) ACT 2009**

	Year 19/20	Year 20/21						
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			
Scanning of Documents < 10 pages	\$5.00	\$5.00	\$0.00	\$5.00	0.00%		N	E
Scanning of documents > 10 Sheets	\$15.00	\$15.00	\$0.00	\$15.00	0.00%		N	E

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#### **APPLICATION FEE**

	Year 19/20		Year	r 20/21				
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			, oney
Application fee – Initial Formal Application – own personal affairs (no reductions permissible for this application fee)	\$30.00	\$30.00	\$0.00	\$30.00	0.00%	It is unknown at this point in time whether the Information Privacy Commission er is intending to increase the current fee. There are no applications expected to be received for the 2019-2020 financial year.	N	A
Application fee – Initial Formal Application – all other requests (no reductions permissible for this application fee)	\$30.00	\$30.00	\$0.00	\$30.00	0.00%	It is unknown at this point in time whether the Information Privacy Commission er is intending to increase the current fee. In any given year a maximum of five formal access applications would be expected.	N	A

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## APPLICATION FEE [continued]

	Year 19/20		Year	20/21				
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			
Application fee – Internal Review of determination (no reductions permissible for this application fee)	\$40.00	\$40.00	\$0.00	\$40.00	0.00%	It is unknown at this point in time whether the Information Privacy Commission er is intending to increase the current fee. No revenue is expected to be generated.	N	A
Application fee – Amendment of records	\$0.00	\$0.00	\$0.00	\$0.00	∞	No revenue is expected to be received.	N	А

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## PROCESSING FEE

	Year 19/20		Year	20/21				
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			
Processing fee per hour – Initial Formal Application – own personal affairs after first 20 hours (50% reduction applies if applicant is the holder of a valid Pensioner Concession card, a full-time student or is a non-profit organisation)	\$30.00	\$30.00	\$0.00	\$30.00	0.00%	It is unknown at this point in time whether the Information Privacy Commission er is intending to increase the current fee. No revenue is expected to be received.	N	A
Processing fee per hour – Initial Formal Application – all other requests after first hour (50% reduction applies if applicant is the holder of a valid Pensioner Concession card, a full-time student or is a non-profit organisation)	\$30.00	\$30.00	\$0.00	\$30.00	0.00%	It is unknown at this point in time whether the Information Privacy Commission er is intending to increase the current fee. No revenue is expected to be received.	N	A

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## PROCESSING FEE [continued]

	Year 19/20		Year	20/21				
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			
Processing fee per hour – Internal Review of determination	\$0.00	\$0.00	\$0.00	\$0.00	Φ	It is unknown at this point in time whether the Information Privacy Commission er is intending to increase the current fee. No revenue is expected to be received.	N	A
Processing fee per hour – Amendment of records	\$0.00	\$0.00	\$0.00	\$0.00	œ	No revenue is expected to be received.	N	А

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## **RESEARCH FEE**

	Year 19/20	9/20 Year 20/21						
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			
General research fee <15 mins	\$72.00	\$73.00	\$0.00	\$73.00	1.39%	Mpst of the revenue will be derived from additional charges through the processing of GIPA requests which are set at \$30 per hour. This fee is for more general enquiries and it is not anticipated that revenue for other research requests will be received.	N	D

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## RESEARCH FEE [continued]

	Year 19/20		Year	r 20/21				
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			1 Olloy
General research fee >15 mins (calculated hourly on a pro-rata basis)	\$101.00	\$103.00	\$0.00	\$103.00	1.98%	Most of the revenue will be derived from additional charges through the processing of GIPA requests which are set at \$30 per hour. This fee is for more general enquiries and it is not anticipated that revenue for other research requests will be received.	N	D

## **USE OF FOOTPATH**

	Year 19/20	ear 19/20 Year 20/21						
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			
Assessment of application for the use of part of a Council footpath such as a hoarding or other barrier	\$100.00	\$102.00	\$0.00	\$102.00	2.00%	Based on past revenue information there is no revenue expected to be received for 2019-2020	N	D

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## **PUBLIC ORDER & SAFETY**

## **ANIMAL CONTROL - PETS**

	Year 19/20		Year	r 20/21				
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			
Registration – dog or cat NOT desexed					As gazetted		N	Α
Registration – dog or cat IS desexed (CERTIFIED)					As gazetted		N	Α
Registration – dog or cat OWNED by recognised breeder					As gazetted		N	Α
Registration – dog or cat IS desexed (CERTIFIED) and OWNED by pensioner					As gazetted		N	Α
Registration – dog or cat CERTIFIED as an assistance animal/working dog					As gazetted		N	Α
Certificate of Compliance – prescribed enclosure (maximum fee)					As gazetted		N	Α
Microchipping of animals by Council officer	\$37.00	\$34.55	\$3.45	\$38.00	2.70%		Υ	D
Microchipping of animals – Undertaken by contractor				) "	Actual + 5%		Υ	С
Veterinary expenses for impounded animals					Actual + 5%		N	D
Surrender fee per animal – Dog	\$54.00	\$55.00	\$0.00	\$55.00	1.85%		N	С
Surrender fee per animal – Cat	\$33.00	\$34.00	\$0.00	\$34.00	3.03%		N	С
Weekly hire of animal traps – in advance	\$11.00	\$10.00	\$1.00	\$11.00	0.00%		Υ	Е
Bond for animal traps – refundable	\$50.00	\$50.00	\$0.00	\$50.00	0.00%		N	D
Euthanasia fee – identifiable owner				P	Actual costs 5%		N	D
Euthanasia administration fee – identifiable owner	\$59.00	\$61.00	\$0.00	\$61.00	3.39%		N	D
Impounding release fee – 1st offence	\$59.00	\$61.00	\$0.00	\$61.00	3.39%		N	В
Impounding release fee – 2nd or further offences	\$93.00	\$95.00	\$0.00	\$95.00	2.15%		N	В

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## ANIMAL CONTROL – PETS [continued]

	Year 19/20		Year	20/21				
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			
Daily maintenance and sustenance fee per dog/cat	\$25.00	\$15.00	\$0.00	\$15.00	-40.00%	Reduction reflects actual cost to council. Previous fee prohibitive to pet owners who have needed time to get funds together for release. Fee is still sufficient to dissuade irresponsible pet owners who are more likely to surrender and allow Council to rehome.	N	D

## **ANIMAL CONTROL - STOCK**

<u> </u>	Year 19/20	ar 19/20 Year 20/21						
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			
Vehicle rate per hour	\$27.00	\$28.00	\$0.00	\$28.00	3.70%		N	D
Ranger rate per hour	\$50.00	\$51.00	\$0.00	\$51.00	2.00%		N	D
Transport costs					Actual + 5%		N	С
Veterinary expenses for impounded animals					Actual + 5%		N	С
Daily maintenance and sustenance fee per animal	\$25.00	\$26.00	\$0.00	\$26.00	4.00%		N	D
Release fee per animal	\$18.00	\$18.00	\$0.00	\$18.00	0.00%		N	В

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#### **OFFENCE FEES**

#### **BICYCLE & SKATEBOARD OFFENCES**

	Year 19/20		Year	20/21				
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			,
Bike offences – impound and release fee – 1st offence	\$55.00	\$56.00	\$0.00	\$56.00	1.82%		N	В
Bike offences – impound and release fee – 2nd offence	\$110.00	\$110.00	\$0.00	\$110.00	0.00%		N	В
Bike offences – sale of bike following 3rd offence					Actual + 5%		N	В
Skateboard offences – impound and release fee – per offence	\$15.00	\$15.00	\$0.00	\$15.00	0.00%		N	В

#### **ABANDONED VEHICLES**

	Year 19/20		20/21					
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			,
Abandoned vehicles – impounding fee	\$245.00	\$245.00	\$0.00	\$245.00	0.00%		N	В
Abandoned vehicles – towing fee					Actual + 5%	To cover administrativ e costs	N	В
Abandoned vehicles – administration fee	\$60.00	\$60.00	\$0.00	\$60.00	0.00%		N	В

## **NOXIOUS WEEDS CONTROL CERTIFICATE**

	Year 19/20		Year 20/21					
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			, oney
Noxious Weeds Control Certificate					Actual		N	D

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## **HEALTH ADMINISTRATION**

#### **INSPECTION FEES**

	Year 19/20	Year 20/21						
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			
Hairdressing Salons/Beauty Parlours	\$156.00	\$160.00	\$0.00	\$160.00	2.56%		N	F
Food Premises	\$156.00	\$160.00	\$0.00	\$160.00	2.56%		N	F
Boarding Houses	\$156.00	\$160.00	\$0.00	\$160.00	2.56%		N	F
Mobile Food Vendors	\$156.00	\$160.00	\$0.00	\$160.00	2.56%		N	F
Skin Penetration – Public Health Act (Div 4)	\$156.00	\$160.00	\$0.00	\$160.00	2.56%		N	F
Caravan Parks	\$156.00	\$160.00	\$0.00	\$160.00	2.56%		N	F
Health inspection – undertaken by contractor					Actual + 5%		N	F

# LOCAL GOVERNMENT ACT S68 APPROVAL

	Year 19/20	Year 20/21						
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			· oney
Any given activity requiring s68 approval – other than Mobile Food Vendors	\$250.00	\$250.00	\$0.00	\$250.00	0.00%		N	В
Mobile Food Vendors s68 – approval and annual renewal	\$125.00	\$125.00	\$0.00	\$125.00	0.00%		N	D

## **SWIMMING POOLS**

	Year 19/20		Year	20/21				
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			
Sale of CPR charts	\$24.00	\$21.82	\$2.18	\$24.00	0.00%		Υ	D
Certificate of compliance application – swimming pool	\$150.00	\$136.36	\$13.64	\$150.00	0.00%		Υ	Α
Application for certificate of compliance – swimming pool – reinspection fee	\$100.00	\$90.91	\$9.09	\$100.00	0.00%		Y	А
Fee for Council officer to process pool registration	\$15.00	\$13.64	\$1.36	\$15.00	0.00%		Υ	Α

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## **DEVELOPMENT**

## **DEVELOPMENT APPLICATIONS**

	Year 19/20	ear 19/20 Year 20/21						
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			
DA fee – development not involving building, demolition or subdivision (cl 250 EPAR 2000)	\$285.00	\$285.00	\$0.00	\$285.00	0.00%		N	Α
DA fee – dwelling with estimated construction cost \$100,000 or less (cl 247 EPAR 2000)	\$455.00	\$455.00	\$0.00	\$455.00	0.00%		N	Α
DA fee – estimated cost up to \$5,000 (cl 246B EPAR 2000)	\$110.00	\$110.00	\$0.00	\$110.00	0.00%		N	Α
DA fee – estimated cost \$5,001 – \$50,000 (cl 246B EPAR 2000)	\$170, plus a	an additional \$3.	00 for each \$		\$1,000) of the estimated cost.		N	Α
DA fee – estimated cost \$50,001 – \$250,000 (cl 246B EPAR 2000)	\$352.00, pl	us an additional		h \$1,000 (or par timated cost exc			N	Α
DA fee – estimated cost \$250,001 – \$500,000 (cl 246B EPAR 2000)	\$1,160.00	plus an addition	al \$2.34 for e		oart of \$1,000) over \$250,000		N	Α
DA fee – estimated cost up to \$500,001 – \$1,000,000 (cl 246 EPAR 2000)	\$1,745.00, pl	us an additional v		h \$1,000 (or par mated cost exce			N	Α
DA fee – estimate cost \$1,000,001 – \$10,000,000 (cl 246B EPAR 2000)	\$2,615.00, pl	us an additional wh		h \$1,000 (or par ated cost excee			N	Α
DA fee – estimated cost more than \$10,000,000 (cl 246B EPAR 2000)	\$15,875.00	plus an addition	al \$1.19 for e		oart of \$1,000) er \$10,000,000		N	Α
DA fee for advertisements (cl 246B EPAR 2000)	\$2	285.00, plus \$93	.00 for each a	advertisement in	excess of one		N	Α

## **SUBDIVISIONS**

	Year 19/20	Year 19/20 Year 20/21						
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			
Subdivisions – with new public and/or private road (cl 249 EPAR 2000)	(1000)					Fee corrected to \$665.	N	Α
Subdivisions – no new public and/or private road (cl 249 EPAR 2000)		\$3	30.00 plus \$	53.00 per additio	nal lot created		N	Α
Subdivisions – strata subdivision (cl 249 EPAR 2000)							N	Α

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## SUBDIVISIONS [continued]

	Year 19/20		Year 20/21					
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			
Subdivisions – strata subdivision (cl 249 EPAR 2000)		\$3	30.00 plus \$6	65.00 per addition	nal lot created		N	Α
Application for Subdivision Certificate	\$171.00	\$175.00	\$0.00	\$175.00	2.34%		N	n/a

#### MODIFICATION OF DEVELOPMENT CONSENT

	Year 19/20		Yea	r 20/21				
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			
Modification of development consent – s4.55 (1) minor error, misdescription or miscalculation (cl 258 EPAR 2000)					As gazetted		N	А
Modification of development consent – s4.55 (1A) minimal environmental impact (cl 258 EPAR 2000)					As gazetted		N	Α
Modification of development consent – s4.55 (2) not of minimal environmental impact (cl 258 EPAR 2000)					As gazetted		N	Α

## **COMPLYING DEVELOPMENTS**

	Year 19/20		Year	20/21				
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
1	(incl. GST)	(excl. GST)		(incl. GST)	%			,
Complying Development Certificate – Class 1 & 10 – development cost up to \$10,000	\$220.00	\$200.00	\$20.00	\$220.00	0.00%		Y	В
Complying Development Certificate – Class 1 & 10 – development cost \$10,001 – \$20,000	\$310.00	\$281.82	\$28.18	\$310.00	0.00%		Y	В
Complying Development Certificate – Class 1 & 10 – development cost \$20,001 – \$50,000	\$430.00	\$390.91	\$39.09	\$430.00	0.00%		Y	В
Complying Development Certificate – Class 1 & 10 – development cost \$50,001 – \$100,000	\$610.00	\$554.55	\$55.45	\$610.00	0.00%		Υ	В
Complying Development Certificate – Class 1 & 10 – development cost \$100,001 – \$150,000	\$850.00	\$772.73	\$77.27	\$850.00	0.00%		Υ	В
Complying Development Certificate – Class 1 & 10 – development cost \$150,001 – \$250,000	\$1,184.00	\$1,076.36	\$107.64	\$1,184.00	0.00%		Υ	В

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## **COMPLYING DEVELOPMENTS** [continued]

	Year 19/20	Year 20/21						
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			
Complying Development Certificate – Class 1 & 10 – development cost over \$250,001	\$1,660.00	\$1,509.09	\$150.91	\$1,660.00	0.00%		Y	В
Complying Development Certificate – Class 2 to 9 – development cost up to \$10,000	\$355.00	\$322.73	\$32.27	\$355.00	0.00%		Υ	В
Complying Development Certificate – Class 2 to 9 – development cost \$10,001 – \$20,000	\$430.00	\$390.91	\$39.09	\$430.00	0.00%		Υ	В
Complying Development Certificate – Class 2 to 9 – development cost \$20,001 – \$50,000	\$550.00	\$500.00	\$50.00	\$550.00	0.00%		Υ	В
Complying Development Certificate – Class 2 to 9 – development cost \$50,001 – \$100,000	\$905.00	\$822.73	\$82.27	\$905.00	0.00%		Υ	В
Complying Development Certificate – Class 2 to 9 – development cost \$100,001 – \$250,000	\$1,990.00	\$1,809.09	\$180.91	\$1,990.00	0.00%		Υ	В
Complying Development Certificate – Class 2 to 9 – development cost \$250,001 – \$500,000	\$2,560.00	\$2,327.27	\$232.73	\$2,560.00	0.00%		Y	В
Complying Development Certificate – Class 2 to 9 – development cost over \$500,001	\$3,660.00	\$3,327.27	\$332.73	\$3,660.00	0.00%		Y	В

# LODGEMENT OF CERTIFICATES

	Year 19/20		Year 20/21					
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			
Lodgement of Complying Development Certificate – external PCA (cl 263 EPAR 2000)	\$36.00	\$36.00	\$0.00	\$36.00	0.00%		N	А
Lodgement of Part 6 – Construction / Occupation / Subdivision Certificate – external PCA (cl 263 EPAR 2000)	\$36.00	\$36.00	\$0.00	\$36.00	0.00%		N	А

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#### **ADDITIONAL FEES**

	Year 19/20	Year 20/21						
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			
Title Searches				Or as invoiced	by third party		N	D
				Mir	n. Fee: \$22.73			
Designated Development – in addition to Development Application fee (cl 251 EPAR 2000 )	\$920.00	\$920.00	\$0.00	\$920.00	0.00%		N	А
Designated Development – advertising fees in addition to Development Application fee (cl 252 EPAR 2000)	\$2,220.00	\$2,220.00	\$0.00	\$2,220.00	0.00%		N	А
Development requiring advertising (cl 252 EPAR 2000) in accordance with an environmental planning instrument or development control plan; not designated, advertised or prohibited development	\$1,105.00	\$1,105.00	\$0.00	\$1,105.00	0.00%		N	А
Advertising Base Fee – in addition to Development Application fee	\$210.00	\$210.00	\$0.00	\$210.00	0.00%		N	Α
Development requiring concurrence – processing fee for each concurrence authority / approval body (cl 252A EPAR 2000)	\$140.00	\$140.00	\$0.00	\$140.00	0.00%		N	Α
Concurrence fee for each concurrence authority / approval body (cl 252A EPAR 2000)	\$320.00	\$320.00	\$0.00	\$320.00	0.00%		N	Α

## **DEVELOPMENT CERTIFICATES**

	Year 19/20		Yea	r 20/21				
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			roncy
Certificate – 735A – certificate as to outstanding notices / orders – per lot (LGA 1993)	\$135.00	\$138.00	\$0.00	\$138.00	2.22%		N	D
Certicate – s9.34-s9.37 – certificate as to outstanding notices / orders – per lot (EP&A 1979)	\$135.00	\$138.00	\$0.00	\$138.00	2.22%		N	D
Section 10.7 (2) Certificate – per lot (cl 259 EPAR 2000)	\$53.00	\$53.00	\$0.00	\$53.00	0.00%		N	Α
Section 10.7 (5) Certificate – per lot (cl 259 EPAR 2000)	\$80.00	\$80.00	\$0.00	\$80.00	0.00%		N	Α

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#### **REVIEW OF DEVELOPMENT APPLICATIONS**

	Year 19/20	Year 20/21						
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			
Development Application review of determination (cl257 EPAR 2000)					As gazetted		Υ	Α
Development Application review of decision to reject (cl257A EPA 2000)					As gazetted		Υ	Α

#### **DEVELOPMENT OTHER**

	Year 19/20	19/20 Year 20/21						
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			
Building records search – per hour			\$100	per hour. Minin	num half hour.		N	В
Re-zoning application			\$1,000 depos	sit, plus balance	of actual cost		N	В
Certified copy – document, plan, or map (cl 262 EPAR 2000)	\$53.00	\$53.00	\$0.00	\$53.00	0.00%		N	Α
Dwelling entitlement search	\$121.00	\$124.00	\$0.00	\$124.00	2.48%		N	D
Section 7.12 contribution fees (where applicable) – cost of works \$100,001-\$200,000				0.5% o	f cost of works		N	E
Section 7.12 contribution fees (where applicable) – cost of works \$200,001 and greater				1.0% o	f cost of works		N	D

## **CONSTRUCTION CERTIFICATES**

	Year 19/20 Year 20/21							
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			
Construction Certificate – building cost up to \$5,000	\$81.00	\$73.64	\$7.36	\$81.00	0.00%		Υ	В
Construction Certificate – building cost \$5,001 – \$100,000			\$103.00	plus 0.35% of co	st over \$5,000	Amended to bring fees into line with other councils and market expectations	Y	В

Continued on next name

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## CONSTRUCTION CERTIFICATES [continued]

	Year 19/20		Year	20/21				
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			
Construction Certificate – building cost \$100,001 – \$250,000			\$359.00 plu	s 0.22% of cost	over \$100,000	Amended to bring fees into line with other councils and market expectations	Y	В
Construction Certificate – building cost over \$250,001			\$717.00 plu	s 0.11% of cost	over \$250,000	Amended to bring fees into line with other councils and market expectations	Y	В

## **CONSTRUCTION INSPECTIONS**

	Year 19/20		Year	r 20/21				
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			
Critical stage inspection as per consent conditions – up to 6 inspections	\$575.00	\$522.73	\$52.27	\$575.00	0.00%		Υ	В
Critical stage inspection as per consent conditions – up to 3 inspections	\$285.00	\$259.09	\$25.91	\$285.00	0.00%		Υ	В
Critical stage inspection as per consent conditions – up to 6 inspections – undertaken by contractor	\$935.00	\$850.00	\$85.00	\$935.00	0.00%		Y	D
Critical stage inspection as per consent conditions – up to 3 inspections – undertaken by contractor	\$480.00	\$436.36	\$43.64	\$480.00	0.00%		Υ	D
Additional inspection – per inspection	\$273.00	\$248.18	\$24.82	\$273.00	0.00%		Υ	В
Critical stage additional and other inspections – undertaken by contractor					Actual + 5%		Y	В

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## **BUILDING CERTIFICATES**

	Year 19/20	ear 19/20 Year 20/21						
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			
Building certificate – dwellings and outbuildings, eg: sheds – Class 1a, 10a, 10b (cl 260 EPA 1979)	\$250.00	\$250.00	\$0.00	\$250.00	0.00%		N	Α
Building certificate – classes 2 to 9 – up to 200 square metres	\$250.00	\$250.00	\$0.00	\$250.00	0.00%		N	Α
Building certificate – classes 2 to 9 – 200 to 2,000 metres square	\$250.00	, plus an additior	nal \$0.50 per	square metre ov	ver 200 square metres		N	Α
Building certificate – classes 2 to 9 – over 2,000 square metres	\$1,165.00 plu	ıs an additional \$	0.075 per me	etre square over	2,000 metres square		N	Α
Copy of building certificate (cl 261 EPAR 2000)	\$13.00	\$13.00	\$0.00	\$13.00	0.00%		N	А

## **ENGINEERING INSPECTIONS**

	Year 19/20		Year	20/21				2
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			
Inspection – 48 hours notice	\$160.00	\$145.45	\$14.55	\$160.00	0.00%		Υ	В
Inspection – less than 48 hours notice	\$216.00	\$200.91	\$20.09	\$221.00	2.31%		Υ	В
Inspection – undertaken by contractor					Actual + 5%		Υ	В

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## **ENVIRONMENTAL**

## **ENVIRONMENTAL**

	Year 19/20	Year 20/21						
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			
UPSS Inspections	\$0.00	\$248.18	\$24.82	\$273.00	œ		Υ	Α
Drum Muster approved containers – by prior arrangement only	\$0.00	\$0.00	\$0.00	\$0.00	00		Υ	E



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## **WASTE**

## **DEPOT DISPOSAL FEES**

#### **DRUM MUSTER**

	Year 19/20		Year	20/21				
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			, oney
Car boot load – sorted waste into designated area	\$0.00	\$0.00	\$0.00	\$0.00	œ		Υ	E
Car boot load – unsorted waste	\$10.00	\$9.09	\$0.91	\$10.00	0.00%		Υ	D
Box trailer or utility – clean green waste	\$0.00	\$0.00	\$0.00	\$0.00	oo oo		Υ	Е
Box trailer or utility – unsorted waste	\$25.00	\$22.73	\$2.27	\$25.00	0.00%		Υ	D
Large trailer – clean green waste	\$0.00	\$0.00	\$0.00	\$0.00	∞		Υ	Е
Large trailer – sorted waste into designated area	\$0.00	\$0.00	\$0.00	\$0.00	00		Υ	E
Large trailer – unsorted waste	\$40.00	\$37.27	\$3.73	\$41.00	2.50%		Υ	D
Truck – less than 5 cubic metres	\$210.50	\$196.36	\$19.64	\$216.00	2.61%		Υ	D
Small tyre, eg: car, 4WD – per tyre	\$10.00	\$9.09	\$0.91	\$10.00	0.00%		Υ	D
Medium tyre, eg: truck, super single – per tyre	\$25.00	\$23.18	\$2.32	\$25.50	2.00%		Υ	D
Large tyre, eg: tractor – per tyre	\$35.00	\$32.73	\$3.27	\$36.00	2.86%		Υ	D
Very large tyre, eg: 4WD tractor, earthmoving – per tyre	\$70.00	\$64.55	\$6.45	\$71.00	1.43%		Υ	D
Refrigerator / freezers / air conditioners – non degassed	\$85.50	\$79.55	\$7.95	\$87.50	2.34%		Υ	D
White goods / scrap steel – clean	\$0.00	\$0.00	\$0.00	\$0.00	∞		Υ	E
Mattress / furniture / soft furnishings	\$0.00	\$0.00	\$0.00	\$0.00	œ		Υ	E
Batteries	\$0.00	\$0.00	\$0.00	\$0.00	00		Υ	E

#### NARRANDERA DEPOT

	Year 19/20		Year 20/21					
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			
Recyclable waste, eg: cans, glass, plastic – sorted into designated area	\$0.00	\$0.00	\$0.00	\$0.00	∞		Y	E

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## NARRANDERA DEPOT [continued]

	Year 19/20		Year	20/21				
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			
Box trailer or utility – sorted waste into designated area	\$0.00	\$0.00	\$0.00	\$0.00	00		Υ	Е
Truck – over 5 cubic metres but less than 10 cubic metres	\$355.00	\$330.91	\$33.09	\$364.00	2.54%		Υ	D
Truck – over 10 cubic metres	\$631.00	\$588.18	\$58.82	\$647.00	2.54%		Υ	D
Skip bin or dumpster – less than 5 cubic metres	\$211.00	\$196.36	\$19.64	\$216.00	2.37%		Υ	D
Skip bin or dumpster – over 5 cubic metres	\$355.00	\$330.91	\$33.09	\$364.00	2.54%		Υ	D
Car bodies	\$55.00	\$50.91	\$5.09	\$56.00	1.82%		Υ	D
Asbestos or materials containing asbestos – per cubic metre – only accepted with compliance to current EPA requirements and by prior arrangement only	\$256.00	\$239.09	\$23.91	\$263.00	2.73%		Y	D
Gas bottles and fire extinguishers up to 9kg – commercial	\$0.00	\$18.18	\$1.82	\$20.00	∞	EPA does not permit commercial gas bottles and fire extinguisher s to be disposed of at no charge at Community Recycling Centre.	Y	D
Gas bottles and fire extinguishers – over 9kg commercial	\$0.00	\$23.64	\$2.36	\$26.00	∞	EPA does not permit commercial gas bottles and fire extinguisher s to be disposed of at no charge at Community Recycling Centre.	Y	D
Motor oil – up to 20L	\$0.00	\$0.00	\$0.00	\$0.00	$\infty$		Υ	n/a
Clean fill – virgin, excavated, natural material	\$0.00	\$0.00	\$0.00	\$0.00	œ		Υ	n/a
Animal carcass – companion animal / pet, eg: cat, dog	\$6.00	\$5.45	\$0.55	\$6.00	0.00%		Υ	D

Continued on next name

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## NARRANDERA DEPOT [continued]

	Year 19/20	Year 20/21						
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			
Animal carcass – small stock, eg: sheep, goat	\$10.00	\$9.09	\$0.91	\$10.00	0.00%		Υ	n/a
Animal carcass – large stock, eg: cattle, horse	\$40.00	\$36.36	\$3.64	\$40.00	0.00%		Υ	D

#### **GARBAGE BINS**

	Year 19/20	Year 20/21						
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			
Replacement garbage bin – new	\$113.00	\$116.00	\$0.00	\$116.00	2.65%		N	D
Replacement garbage bin – second hand if available	\$60.00	\$62.00	\$0.00	\$62.00	3.33%		N	D

## WASTE AVAILABILITY & COLLECTION CHARGES

## NARRANDERA, BARELLAN & GRONG GRONG

	Year 19/20		Yea	r 20/21				
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Comment	GST	Pricing Policy
Domestic waste availability	\$50.00	\$51.30	\$0.00	\$51.30	2.60%		N	D
Domestic waste collection 240L – per bin	\$211.90	\$217.40	\$0.00	\$217.40	2.60%		N	D
Domestic recycled waste collection 240L – per bin	\$80.50	\$82.60	\$0.00	\$82.60	2.61%		N	D
Non-domestic waste availability	\$50.00	\$51.30	\$0.00	\$51.30	2.60%		N	D
Non-domestic waste collection 240L – per bin	\$211.90	\$217.40	\$0.00	\$217.40	2.60%		N	D
Non-domestic recycled waste collection 240L – per bin	\$80.50	\$82.60	\$0.00	\$82.60	2.61%		N	D
Non-domestic waste collection 240L – per bin – 2x weekly (Narrandera)	\$423.00	\$434.00	\$0.00	\$434.00	2.60%		N	n/a

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## **CEMETERY**

#### **GENERAL CEMETERY**

## NARRANDERA, BARELLAN & GRONG GRONG

	Year 19/20		Year	20/21				
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			
Land	\$1,035.00	\$987.27	\$98.73	\$1,086.00	4.93%		Υ	С
Land – Perpetual maintenance	\$451.00	\$430.00	\$43.00	\$473.00	4.88%		Υ	С
Interment – double depth – 1st interment	\$946.00	\$902.73	\$90.27	\$993.00	4.97%		Υ	С
Interment – double depth – 2nd interment	\$946.00	\$902.73	\$90.27	\$993.00	4.97%		Υ	С
Interment – single depth	\$946.00	\$902.73	\$90.27	\$993.00	4.97%		Υ	С
Interment – stillborn/infant/child/adolescent up to 18 years or ashes only	\$473.00	\$450.91	\$45.09	\$496.00	4.86%		Υ	С
Interment Permit	\$178.00	\$186.00	\$0.00	\$186.00	4.49%		N	С
Headstone/Monument Permit	\$99.00	\$103.00	\$0.00	\$103.00	4.04%		N	С
Outside of normal working hours charge	\$78.00	\$73.64	\$7.36	\$81.00	3.85%		Υ	С
Travel to Barellan (per round trip)	\$288.00	\$200.00	\$20.00	\$220.00	-23.61%	Travel costs reference actual travel cost	Υ	С
Travel to Grong Grong (per round trip)	\$178.00	\$109.09	\$10.91	\$120.00	-32.58%		Υ	С

## **LAWN CEMETERY**

### **NARRANDERA & BARELLAN**

	Year 19/20	Year 20/21						
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			
Land	\$1,035.00	\$987.27	\$98.73	\$1,086.00	4.93%		Υ	С
Land – Perpetual maintenance	\$451.00	\$430.00	\$43.00	\$473.00	4.88%		Υ	С

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## NARRANDERA & BARELLAN [continued]

	Year 19/20	Year 20/21						
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			
Interment – single depth adult	\$946.00	\$902.73	\$90.27	\$993.00	4.97%		Υ	С
Interment – stillborn/infant/child/adolescent up to 18 years or ashes only	\$473.00	\$450.91	\$45.09	\$496.00	4.86%		Υ	С
Interment Permit	\$178.00	\$186.00	\$0.00	\$186.00	4.49%		N	С
Headstone/Monument Permit	\$99.00	\$103.00	\$0.00	\$103.00	4.04%		N	С
Outside of normal working hours charge	\$78.00	\$73.64	\$7.36	\$81.00	3.85%		Υ	С
Interment – double depth – 1st interment (Barellan only)	\$946.00	\$902.73	\$90.27	\$993.00	4.97%		Υ	С
Interment – double depth – 2nd interment (Barellan Only)	\$946.00	\$902.73	\$90.27	\$993.00	4.97%		Υ	С
Travel to Barellan (per round trip)	\$288.00	\$200.00	\$20.00	\$220.00	-23.61%		Υ	С

### **NICHE WALL**

## NARRANDERA, BARELLAN & GRONG GRONG

	Year 19/20		Year	r 20/21				
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			
Allocation of niche, interment of ashes, memorial plaque and perpetual maintenance	\$805.00	\$768.18	\$76.82	\$845.00	4.97%		Υ	С
Interment permit	\$178.00	\$186.00	\$0.00	\$186.00	4.49%		N	С
Supply and fixation of vase to both new and existing interment	\$99.00	\$93.64	\$9.36	\$103.00	4.04%		Υ	С
Interment of ashes into existing reserved niche, memorial plaque and perpetual mntce	\$288.00	\$274.55	\$27.45	\$302.00	4.86%		Υ	С
Disinterment of ashes, repairs to exterior of niche	\$236.00	\$224.55	\$22.45	\$247.00	4.66%		Υ	С
Reservation of niche and fixation of reserve plaque	\$515.00	\$490.91	\$49.09	\$540.00	4.85%		Υ	С
Travel to Barellan (per round trip)	\$288.00	\$200.00	\$20.00	\$220.00	-23.61%		Υ	С
Travel to Grong Grong (per round trip)	\$178.00	\$109.09	\$10.91	\$120.00	-32.58%		Y	С

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## **ROSE GARDEN**

#### NARRANDERA & BARELLAN

	Year 19/20		Year	20/21				
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			. 55
Allocation of allotment, interment of ashes, refill, memorial plaque and perpetual mntce	\$805.00	\$768.18	\$76.82	\$845.00	4.97%		Υ	С
Interment permit	\$178.00	\$186.00	\$0.00	\$186.00	4.49%		N	С
Interment of ashes into existing reserved altmnt, memorial plaque and perpetual mntce	\$288.00	\$274.55	\$27.45	\$302.00	4.86%		Υ	С
Disinterment of ashes, repairs to garden edge	\$236.00	\$224.55	\$22.45	\$247.00	4.66%		Υ	С
Reservation of allotment and fixation of reserve plaque	\$515.00	\$490.91	\$49.09	\$540.00	4.85%		Υ	С
Travel to Barellan (per round trip)	\$294.00	\$200.00	\$20.00	\$220.00	-25.17%		Υ	С

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#### WATER

#### **WATER ACCESS CHARGE**

#### ANNUAL ACCESS CHARGE FOR CONNECTION TO A SINGLE ASSESSMENT

	Year 19/20	9/20 Year 20/21						
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			
Water Access Charge unmetered service	\$291.90	\$299.50	\$0.00	\$299.50	2.60%		N	В
Water Access Charge strata unit	\$291.90	\$299.50	\$0.00	\$299.50	2.60%		N	В
Water Access Charge 20mm service	\$291.90	\$299.50	\$0.00	\$299.50	2.60%		N	В
Water Access Charge 25mm service	\$291.90	\$299.50	\$0.00	\$299.50	2.60%		N	В
Water Access Charge 32mm service	\$745.30	\$764.70	\$0.00	\$764.70	2.60%		N	В
Water Access Charge 40mm service	\$1,165.40	\$1,195.70	\$0.00	\$1,195.70	2.60%		N	В
Water Access Charge 50mm service	\$1,822.10	\$1,869.50	\$0.00	\$1,869.50	2.60%		N	В
Water Access Charge 80mm service	\$4,660.60	\$4,781.80	\$0.00	\$4,781.80	2.60%		N	В
Water Acess Charge 100mm service	\$7,281.20	\$7,470.50	\$0.00	\$7,470.50	2.60%		N	В

## **METERED CONNECTION**

	Year 19/20		Yea	r <b>20/21</b>				
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			. 33
20mm metered connection	\$1,386.40	\$1,422.40	\$0.00	\$1,422.40	2.60%		N	В
25mm metered connection	\$1,749.20	\$1,794.70	\$0.00	\$1,794.70	2.60%		N	В
32mm metered connection	\$2,098.40	\$2,153.00	\$0.00	\$2,153.00	2.60%		N	В
40mm metered connection	\$2,324.50	\$2,384.90	\$0.00	\$2,384.90	2.60%		N	В
50mm metered connection	\$3,496.00	\$3,586.90	\$0.00	\$3,586.90	2.60%		N	В
100mm metered connection					Actual		N	В
Metered or unmetered dedicated fire service					Actual		N	В
Additional Cost > 24m Water Service Length				Quotation	to be obtained		N	В
20mm meter installation	\$245.80	\$252.20	\$0.00	\$252.20	2.60%		N	В

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## **METERED CONNECTION** [continued]

	Year 19/20	Year 20/21						
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			
25mm meter installation	\$328.30	\$336.80	\$0.00	\$336.80	2.59%		N	В

#### **TESTING FEES**

	Year 19/20		Year 20/21					
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			
Water Meter Testing Fee	\$218.00	\$223.00	\$0.00	\$223.00	2.29%		N	D
20mm metered connection	\$219.00	\$224.70	\$0.00	\$224.70	2.60%		N	D
25mm metered connection	\$240.00	\$246.20	\$0.00	\$246.20	2.58%		N	D
32mm metered connection	\$284.30	\$291.70	\$0.00	\$291.70	2.60%		N	D
40mm metered connection	\$306.40	\$314.40	\$0.00	\$314.40	2.61%		N	D
50mm metered connection	\$349.50	\$358.60	\$0.00	\$358.60	2.60%		N	D
80mm metered connection	\$393.80	\$404.00	\$0.00	\$404.00	2.59%		N	D
100mm metered connection	\$437.90	\$449.30	\$0.00	\$449.30	2.60%		N	D

### **OTHER FEES**

	Year 19/20		Year	20/21				
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			
Water Meter Upsize or Downsize	\$278.90	\$286.20	\$0.00	\$286.20	2.62%		N	D
Hydrant Testing Fee	\$278.90	\$278.90	\$0.00	\$278.90	0.00%		N	D
Water Meter Testing Fee to be paid by applicant					Actual		N	D
Water Meter Special Reading Fee	\$62.00	\$63.50	\$0.00	\$63.50	2.42%		N	D
Water Service Alteration					Actual		N	В
Water Service Disconnection Fee					Actual		N	В
Water Service Reconnection Fee					Actual		N	В

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## OTHER FEES [continued]

	Year 19/20		Yea	r 20/21				
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			
Levied per equivalent tenement for new developments where water is supplied or proposed to be supplied	\$1,965.90	\$2,017.00	\$0.00	\$2,017.00	2.60%		N	В
Levied per equivalent tenement for assessments connecting to the water retriculation network where there has not been a previous network	\$1,965.90	\$2,017.00	\$0.00	\$2,017.00	2.60%		N	В
Red Hill Road Water Supply – Single payment * (indexed annually Syd Mar CPI)	\$0.00	\$0.00	\$0.00	\$0.00	œ		N	В
Red Hill Road Water Supply – Instalment payment * (indexed annually Syd Mar CPI)	\$0.00	\$0.00	\$0.00	\$0.00	∞		N	В

#### **WATER CONSUMPTION CHARGES**

	Year 19/20		Year 20/21					
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			
Consumption charge per kilolitre recorded as consumed (November Account)	\$1.10	\$1.13	\$0.00	\$1.13	2.73%		N	В
Consumption charge per kilolitre recorded as consumed (Feb & May Accounts)	\$1.13	\$1.16	\$0.00	\$1.16	2.65%		N	В
Estimate Account – based on same period 12 months previous					As Calculated		N	В
Volume charge per kilolitre – Standpipe	\$1.35	\$1.39	\$0.00	\$1.39	2.96%		N	В

### **RAW WATER REUSE SYSTEM ACCESS CHARGE**

	Year 19/20		Year	20/21				
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			
20mm connection	\$129.80	\$133.20	\$0.00	\$133.20	2.62%		N	В
25mm connection	\$129.80	\$133.20	\$0.00	\$133.20	2.62%		N	В
32mm connection	\$332.50	\$341.20	\$0.00	\$341.20	2.62%		N	В
40mm connection	\$519.20	\$532.70	\$0.00	\$532.70	2.60%		N	В

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## RAW WATER REUSE SYSTEM ACCESS CHARGE [continued]

	Year 19/20		Year 20/21					
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			
50mm connection	\$812.00	\$833.10	\$0.00	\$833.10	2.60%		N	В
80mm connection	\$2,120.80	\$1,200.00	\$0.00	\$1,200.00	-43.42%		N	В
100mm connection	\$3,312.30	\$1,500.00	\$0.00	\$1,500.00	-54.71%		N	В

#### **RAW WATER REUSE SYSTEM METERED CONNECTION**

	Year 19/20		Year	20/21				
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			
20mm connection	\$690.20	\$708.20	\$0.00	\$708.20	2.61%		N	В
25mm connection	\$870.80	\$893.40	\$0.00	\$893.40	2.60%		N	В
32mm connection	\$1,040.70	\$1,067.80	\$0.00	\$1,067.80	2.60%		N	В
40mm connection	\$1,155.50	\$1,185.50	\$0.00	\$1,185.50	2.60%		N	В
50mm connection	\$1,741.60	\$1,786.90	\$0.00	\$1,786.90	2.60%		N	В
80mm connection					Actual		N	В
100mm connection					Actual		N	В

#### **RAW WATER REUSE CONSUMPTION CHARGES**

	Year 19/20		Year 20/21					
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			
Off-peak levied per kilolitre (Not for profit organisations)	\$0.26	\$0.27	\$0.00	\$0.27	3.85%		N	В
Peak levied per kilolitre	\$0.56	\$0.57	\$0.00	\$0.57	1.79%		N	В

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## **SEWER**

#### **SEWER ACCESS CHARGE**

	Year 19/20		Yea	r 20/21				
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			
Residential Standard charge	\$651.50	\$716.70	\$0.00	\$716.70	10.01%		N	В
Residential Multiple Occupancies – Standard charge multiplied by the number of separate occupancies					As calculated		N	В
Non-Residential Multiple Occupancies – Standard charge multiplied by the number of separate occupancies					As calculated		N	В
Non-Residential – Sewer access charge is levied per water meter connected capable of having discharge to the sewerage system			Sewer ac	cess charge mu	Itiplied by SDF		N	В
Minimum charge annually (combined access charge & useage charge)	\$651.50	\$716.70	\$0.00	\$716.70	10.01%		N	В
Minimum charge annually Unmetered premises	\$651.50	\$716.70	\$0.00	\$716.70	10.01%		N	В
Minimum charge annually 20mm water meter	\$472.20	\$519.40	\$0.00	\$519.40	10.00%		N	В
Minimum charge annually 25mm water meter	\$737.40	\$811.10	\$0.00	\$811.10	9.99%		N	В
Minimum charge annually 32mm water meter	\$1,208.60	\$1,329.50	\$0.00	\$1,329.50	10.00%		N	В
Minimum charge annually 40mm water meter	\$1,888.30	\$2,077.10	\$0.00	\$2,077.10	10.00%		N	В
Minimum charge annually 50mm water meter	\$2,950.50	\$3,245.60	\$0.00	\$3,245.60	10.00%		N	В
Minimum charge annually 80mm water meter	\$7,553.00	\$8,308.30	\$0.00	\$8,308.30	10.00%		N	В
Minimum charge annually 100mm water meter	\$11,804.40	\$12,984.80	\$0.00	\$12,984.80	10.00%		N	В

#### **SEWER USEAGE CHARGE**

	Year 19/20	Year 20/21						
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			
Non-Residential – Levied per kilolitre of sewage discharge to sewer	\$1.35	\$1.39	\$0.00	\$1.39	2.96%		N	В

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#### **SEWER OTHER CHARGES**

	Year 19/20		Year	20/21				
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			
Annual Trade Waste charge per K/L	\$1.26	\$1.29	\$0.00	\$1.29	2.38%		N	С
Annual Trade Waste Fee	\$159.70	\$163.80	\$0.00	\$163.80	2.57%		N	
Annual Trade Waste Inspection Fee	\$92.60	\$95.00	\$0.00	\$95.00	2.59%		N	F
New connection	\$1,458.40	\$1,496.30	\$0.00	\$1,496.30	2.60%		N	В
Alteration to existing connection					Actual		N	С
Sewerage Diagrams – sewer connection and sewer main – per lot	\$43.50	\$44.50	\$0.00	\$44.50	2.30%		N	В
Levied per equivalent tenement for new developments where sewer service is supplied or proposed to be supplied	\$1,095.20	\$1,123.70	\$0.00	\$1,123.70	2.60%		N	В
Levied per equivalent tenement for assessments connecting to the sewer retriculation network where there has not been a previous connection	\$1,095.20	\$1,123.70	\$0.00	\$1,123.70	2.60%		N	В
Trade Waste Non-Compliant Fee Category 1 (per kL sewer discharged)	\$1.03	\$1.06	\$0.00	\$1.06	2.91%		N	D
Trade Waste Non-Compliance Fee Category 2 (per kL sewer discharged)	\$2.60	\$2.70	\$0.00	\$2.70	3.85%		N	D

## STORMWATER CHARGES

	Year 19/20		Year	r 20/21				
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			· Siley
Residential assessments – non strata	\$25.00	\$25.00	\$0.00	\$25.00	0.00%		N	Α
Residential assessments – strata	\$12.50	\$12.50	\$0.00	\$12.50	0.00%		N	Α
Non-residential assessments – non strata \$25 first 350m sq or part thereof	\$25.00	\$25.00	\$0.00	\$25.00	0.00%		N	А
Non-Residential assessments – non strata \$25 charged per 350m sq or part thereof of total assessment area with the maximum charge capped at \$425	\$425.00	\$425.00	\$0.00	\$425.00	0.00%		N	В
Non-Residential assessments – strata	\$12.50	\$12.50	\$0.00	\$12.50	0.00%		N	Α
Non-Residential assessments – non strata \$12.50 charged per 350m sq or part thereof of total assessment area with the maximum charge capped at \$212.50	\$212.50	\$212.50	\$0.00	\$212.50	0.00%		N	В

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## STORMWATER CHARGES [continued]

	Year 19/20	Year 20/21						
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			
Barellan Residential assessment – non strata	\$25.00	\$25.00	\$0.00	\$25.00	0.00%		N	Α
Barellan Residential assessment – strata	\$12.50	\$12.50	\$0.00	\$12.50	0.00%		N	Α
Barellan Non-Residential assessments – non strata \$25 first 350m sq or part thereof	\$25.00	\$25.00	\$0.00	\$25.00	0.00%		N	А
Barellan Non-Residential assessments – non strata \$25 charged per 350m sq or part thereof of total assessment area with the maximum charge capped at \$425	\$425.00	\$425.00	\$0.00	\$425.00	0.00%		N	В
Barellan Non-Residential assessments – strata	\$12.50	\$12.50	\$0.00	\$12.50	0.00%		N	Α
Barellan Non-Residential assessments – non strata \$12.50 charged per 350m sq or part thereof of total assessment area with the maximum charge capped at \$212.50	\$212.50	\$212.50	\$0.00	\$212.50	0.00%		N	В



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#### **RECREATION**

#### **SPORTS STADIUM**

	Year 19/20	90 Year 20/21						
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			
Week Day Use per hour	\$67.00	\$61.82	\$6.18	\$68.00	1.49%		Υ	D
Night Competition Use per hour	\$120.00	\$111.82	\$11.18	\$123.00	2.50%		Υ	D
Weekend Competition Use per hour	\$96.00	\$89.09	\$8.91	\$98.00	2.08%		Υ	D
Public Holiday Use per hour	\$120.00	\$111.82	\$11.18	\$123.00	2.50%		Υ	D
Western Junior League	\$79.00	\$73.64	\$7.36	\$81.00	2.53%		Υ	D

#### **OUTDOOR NETBALL COURTS**

	Year 19/20		Year	20/21				
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			
Outdoor Court Hire – no lights	\$14.00	\$12.73	\$1.27	\$14.00	0.00%	per hour	Υ	D
Outdoor Court Hire – with lights	\$25.00	\$22.73	\$2.27	\$25.00	0.00%	per hour	Υ	D

## **SPORTSGROUNDS**

## NARRANDERA SPORTSGROUND

	Year 19/20	Year 20/21						
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			,
Annual Key Deposit	\$90.00	\$90.00	\$0.00	\$90.00	0.00%		N	D
RFL Grand Final	\$0.00	\$1,090.91	\$109.09	\$1,200.00	∞	Fee previously set by council resolution	Y	D

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## NARRANDERA SPORTSGROUND [continued]

	Year 19/20		Year	20/21				
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			
RFL Minor Finals	\$0.00	\$545.45	\$54.55	\$600.00	∞	Fee previously set by council resolution	Y	Е
Venue bond	\$1,100.00	\$1,100.00	\$0.00	\$1,100.00	0.00%		N	E
All Codes – senior home game, ground hire & cleaning charge	\$473.00	\$438.18	\$43.82	\$482.00	1.90%	Cleaning charge for pre match ground preparation, Additional charge of \$70/ hr if the venue is left in an unsuitable condition.	Y	E
All Codes – senior finals and special matches	\$1,189.00	\$1,094.55	\$109.45	\$1,204.00	1.26%		Y	E
All Codes – Other Events	\$473.00	\$438.18	\$43.82	\$482.00	1.90%	minor events, individual matches	Y	E
Representative matches all junior Codes – ground hire & cleaning charge	\$473.00	\$438.18	\$43.82	\$482.00	1.90%	Additional cleaning charge of \$70/ hr if the venue is left in an unsuitable condition.	Y	E
Charge per use of the lights	\$0.00	\$0.00	\$0.00	\$0.00	∞	as per previous years for 100, 200 and 500 lux	Y	D
Telephone charges – responsibility of AFL club					Actual	current cost \$1000 2 lines plus internet.	Y	D

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## NARRANDERA SPORTSGROUND [continued]

	Year 19/20		Year	20/21				
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			
Lighting 100 lux (full oval per hour)	\$25.50	\$23.64	\$2.36	\$26.00	1.96%		Υ	D
Lighting 200 lux (full oval per hour)	\$47.00	\$43.64	\$4.36	\$48.00	2.13%		Υ	D
Lighting 500 lux (full oval per hour)	\$72.00	\$63.64	\$6.36	\$70.00	-2.78%		Υ	D
Electricity & Gas charges – responsibility of AFL club					Actual	Club house to be metered and charged	Υ	D

#### **HENRY MATHIESON OVAL**

HENRY MATHIESON OVAL								
Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Year GST	20/21 Fee (incl. GST)	Increase %	Comment	GST	Pricing Policy
No charge to Junior sporting bodies for use of the oval	\$0.00	\$0.00	\$0.00	\$0.00	οο οο		Υ	Е
Narrandera Junior Aussie Rules	\$0.00	\$0.00	\$0.00	\$0.00	œ		Y	E
Narrandera Junior Cricket Assoc.	\$0.00	\$0.00	\$0.00	\$0.00	00		Υ	Е
Other Users – 2 hours (Includes deposit of \$25.00 for key)	\$78.00	\$72.73	\$7.27	\$80.00	2.56%		Υ	D
Other Users – 4 hours (Includes deposit of \$25.00 for key)	\$104.00	\$96.36	\$9.64	\$106.00	1.92%		Υ	D
Other Users – full day (Includes deposit of \$25.00 for key)	\$146.00	\$135.45	\$13.55	\$149.00	2.05%		Υ	D
Charges applicable will be determined at the time according to proposed use					Negotiable		Y	E

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## **BARELLAN SPORTSGROUND**

	Year 19/20							
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			
Football – Rugby League/AFL annual ground user charge	\$557.00	\$520.00	\$52.00	\$572.00	2.69%	Additional cleaning charge of \$70/ hr if the venue is left in an unsuitable condition. 2019-20	Y	E
Football – Rugby League/AFL clean charge for home games (per game)	\$90.00	\$86.36	\$8.64	\$95.00	5.56%	Cleaning charge is for general cleaning pre match, an additional charge of \$70/hr will incur if the venue is left in an unsuitable condition.	Y	E

## **OTHER**

	Year 19/20	Year 20/21						
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			
Preparation of wickets, cleaning – all fields per match	\$84.00	\$78.18	\$7.82	\$86.00	2.38%		Y	E

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## **TRANSPORT**

## **PLANT HIRE**

	Year 19/20		Year	20/21				
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			
Plant Hire Operator Hourly Rate	\$56.00	\$52.27	\$5.23	\$57.50	2.68%		Υ	С
Plant Hire Operator Costs (Overtime Rate)	\$90.80	\$84.73	\$8.47	\$93.20	2.64%		Υ	С
Motor Grader (Price includes Operator)	\$169.00	\$153.64	\$15.36	\$169.00	0.00%		Υ	С
Front End Loader (Price includes Operator)	\$204.50	\$185.91	\$18.59	\$204.50	0.00%		Υ	С
Backhoe (Price includes Operator)	\$141.30	\$131.82	\$13.18	\$145.00	2.62%		Υ	С
Tractor (Price includes Operator)	\$110.10	\$102.73	\$10.27	\$113.00	2.63%		Υ	С
S.P. Vibrating Roller (Price includes Operator)	\$133.90	\$124.91	\$12.49	\$137.40	2.61%		Υ	С
Tipping Truck – Large 10m3 (Price includes Operator)	\$175.90	\$164.09	\$16.41	\$180.50	2.62%		Υ	С
Tipping Truck – Medium 6m3 (Price includes Operator)	\$99.30	\$92.64	\$9.26	\$101.90	2.62%		Υ	С
Tipping Truck – Light 2m3 (Price includes Operator)	\$85.90	\$80.09	\$8.01	\$88.10	2.56%		Υ	С
Jet Patcher (Price includes Operator)	\$181.30	\$169.09	\$16.91	\$186.00	2.59%		Υ	С
Street Sweeper (Price includes Operator )	\$187.80	\$175.18	\$17.52	\$192.70	2.61%		Υ	С
Dog Trailer – Tri-axle (exclusive of Operator Cost)	\$48.50	\$45.27	\$4.53	\$49.80	2.68%		Υ	С
Combination Roller (exclusive of Operator Cost)	\$26.90	\$25.09	\$2.51	\$27.60	2.60%		Υ	С
Slasher – <2m (exclusive of Operator Cost)	\$39.80	\$37.09	\$3.71	\$40.80	2.51%		Υ	С
Tip Truck (Price includes Operator)	\$166.10	\$154.91	\$15.49	\$170.40	2.59%		Υ	С
Twin Steer Water Truck (Price includes Operator)	\$142.40	\$132.82	\$13.28	\$146.10	2.60%		Υ	С
John Deere 5090 Tractor Loader (Price includes Operator)	\$119.80	\$111.73	\$11.17	\$122.90	2.59%		Υ	С
Slasher – 3.6m (exclusive of Operator Cost)	\$47.40	\$44.18	\$4.42	\$48.60	2.53%		Υ	С
Tri Axle Float (exclusive of Operator Cost)	\$109.00	\$101.64	\$10.16	\$111.80	2.57%		Υ	С
High Pressure Water Jetting Machine (exclusive of Operator Cost)	\$93.90	\$87.55	\$8.75	\$96.30	2.56%		Υ	С
Electric Eel Rodding Machine (exclusive of Operator Cost)	\$32.40	\$30.18	\$3.02	\$33.20	2.47%		Υ	С
Excavator (Price includes Operator)	\$119.00	\$111.00	\$11.10	\$122.10	2.61%		Υ	С
Skid Steer (Price includes Operator)	\$119.70	\$108.82	\$10.88	\$119.70	0.00%		Υ	С

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# **ANCILLARY (PRIVATE WORKS)**

	Year 19/20		Year	20/21				
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			
Kerb & Gutter – non standard layback					POA		Υ	С
Kerb & guttering – frontages					POA		Υ	С
Kerb & guttering – back & sides					POA		Υ	С
Footpaving – frontages					POA		Υ	С
Footpaving – sides					POA		Υ	С
Restoration of road openings < 10m2					POA		Υ	С
Restoration of road openings > 10m2					POA		Υ	С
Stormwater drainage infrastructure contribution on subdivision					POA		Υ	В
Roadway drainage infrastructure contribution on subdivision					POA		Υ	В
Heavy Vehicle Inspection Fee – Set by RMS					Set by RMS		Υ	В
Bore site – rent per annum	\$0.00	\$0.00	\$0.00	\$0.00	∞		Υ	В
Footpath opening fee – minimum	\$92.80	\$86.55	\$8.65	\$95.20	2.59%		Υ	В
Footpath opening fee – restoration					Actual + GST		Υ	D
Gravel road opening fee	\$185.80	\$173.27	\$17.33	\$190.60	2.58%		Υ	В
Sealed road opening fee – minimum	\$296.10	\$276.18	\$27.62	\$303.80	2.60%		Y	В
Grids and gates – application fee, inspection and advertising					POA		Υ	В
supply levels for layback & driveway construction – minimum					POA		Υ	В
Local facility sign – annual charge					POA		Υ	В
Local facility charge – initial charge					POA		Υ	В
Restoration of road openings					Cost + 45%		Υ	С
Permanent closure and transfer of land					Cost + 45%		Υ	С

#### TRAFFIC COUNT INFORMATION

	Year 19/20	Year 20/21						
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			. 55
Collection, processing and supply of new traffic count information	\$0.00	\$0.00	\$0.00	\$0.00	oc .		N	В

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# TRAFFIC COUNT INFORMATION [continued]

	Year 19/20	Year 20/21						
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			
Supply of existing traffic count information	\$0.00	\$0.00	\$0.00	\$0.00	∞		N	В

#### **HEAVY VEHICLE ACCESS PERMIT**

	Year 19/20		Yea	r 20/21				
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			
Permit Application – Class 1 or Class 3 heavy vehicles	\$0.00	\$0.00	\$0.00	\$0.00	oo oo		N	В
Route Assessment	\$0.00	\$0.00	\$0.00	\$0.00	× ×		N	В

#### **CAR PARK HIRE**

	Year 19/20		Yea	r 20/21				
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			. 55
Hire of regulated timed car park spaces	\$0.00	\$0.00	\$0.00	\$0.00	∞		N	В

#### **SIGNAGE**

	Year 19/20		Year	r 20/21				
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			. Giloy
Assessment / Application fee	\$0.00	\$0.00	\$0.00	\$0.00	œ		N	В
Five year Licence Fee – Initial	\$0.00	\$0.00	\$0.00	\$0.00	00		N	В
Five year Licence fee – renewal	\$0.00	\$0.00	\$0.00	\$0.00	œ		N	В
Non standard sign	\$0.00	\$0.00	\$0.00	\$0.00	00		N	В
Relocate an existing sign	\$0.00	\$0.00	\$0.00	\$0.00	œ		N	В
Replace or repair damaged sign	\$0.00	\$0.00	\$0.00	\$0.00	00		N	В
Supply and installation of a new standard sign	\$0.00	\$0.00	\$0.00	\$0.00	∞		N	В

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## **TRUCK WASH**

	Year 19/20	Year 20/21						
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			
Truck Wash User Fee – minimum charge per 10 minutes	\$7.20	\$7.27	\$0.73	\$8.00	11.11%		Υ	D
Truck Wash access key	\$0.00	\$30.00	\$3.00	\$33.00	∞		Υ	В

## **AERODROME**

	Year 19/20		Year	20/21				
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			
Passenger landing fees (charged per passenger)	\$7.00	\$6.36	\$0.64	\$7.00	0.00%	Passenger fee revised to \$7.00 exclusive of GST in line with five year partnership agreement with Regional Express.	Y	D
Aircraft landing fee > 2000 kg MTOW (per tonne)	\$13.50	\$13.18	\$1.32	\$14.50	7.41%		Υ	D
Council Hangar rental – single engine / ultra lights (per week – 1 month minimum rental)	\$29.27	\$27.30	\$2.73	\$30.03	2.60%		Y	D
**Private Hangar rental – 1100m2 sites (rent per annum)	\$1,631.60	\$1,521.84	\$152.18	\$1,674.02	2.60%		Υ	D

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## **COMMUNITY SERVICES**

#### **HOME AND COMMUNITY CARE**

#### **COMMUNITY TRANSPORT**

	Year 19/20		Yea	r 20/21				
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			· oney
NDIS Services				oer km + \$15 adn narges for extra t			N	n/a
				Mi	n. Fee: \$18.00			
From Narrandera to Albury	\$63.00	\$63.00	\$0.00	\$63.00	0.00%		N	E
From Narrandera to Wagga Wagga	\$38.00	\$38.00	\$0.00	\$38.00	0.00%		N	Е
From Narrandera to Griffith	\$38.00	\$38.00	\$0.00	\$38.00	0.00%		N	E
From Narrandera to Leeton	\$18.00	\$18.00	\$0.00	\$18.00	0.00%		N	Е
From Leeton to Albury	\$70.00	\$70.00	\$0.00	\$70.00	0.00%		N	E
From Leeton to Wagga Wagga	\$45.00	\$45.00	\$0.00	\$45.00	0.00%		N	Е
From Leeton to Griffith	\$35.00	\$35.00	\$0.00	\$35.00	0.00%		N	E
From Leeton to Narrandera	\$18.00	\$18.00	\$0.00	\$18.00	0.00%		N	Е
From Leeton to Golden Apple (subsidised)	\$8.00	\$8.00	\$0.00	\$8.00	0.00%		N	E
From Leeton to Yanco/Wamoon	\$10.00	\$10.00	\$0.00	\$10.00	0.00%		N	Е
From Leeton to Whitton	\$18.00	\$18.00	\$0.00	\$18.00	0.00%		N	E
From Barellan to Albury	\$70.00	\$70.00	\$0.00	\$70.00	0.00%		N	E
From Barellan to Wagga Wagga	\$45.00	\$45.00	\$0.00	\$45.00	0.00%		N	E
From Barellan to Griffith	\$35.00	\$35.00	\$0.00	\$35.00	0.00%		N	Е
From Barellan to Leeton (Medical)	\$22.00	\$22.00	\$0.00	\$22.00	0.00%		N	E
From Barellan to Narrandera	\$23.00	\$23.00	\$0.00	\$23.00	0.00%		N	Е
Narrandera and/or Leeton Local Trips – one way	\$5.00	\$5.00	\$0.00	\$5.00	0.00%		N	E
Narrandera and/or Leeton Local Trips – return	\$10.00	\$10.00	\$0.00	\$10.00	0.00%		N	E
Prescheduled Bus Trips From Narrandera to Wagga Wagga	\$15.00	\$15.00	\$0.00	\$15.00	0.00%		N	E
Prescheduled Bus Trips From Leeton to Wagga Wagga	\$18.00	\$18.00	\$0.00	\$18.00	0.00%		N	Е
Prescheduled Bus Trips From Barellan to Wagga Wagga	\$15.00	\$15.00	\$0.00	\$15.00	0.00%		N	Е

Continued on next name

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## **COMMUNITY TRANSPORT** [continued]

	Year 19/20	Year 20/21						
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			
Prescheduled Bus Trips From Barellan to Leeton	\$13.00	\$13.00	\$0.00	\$13.00	0.00%		N	Е
Leeton Local Bus Run	\$8.00	\$8.00	\$0.00	\$8.00	0.00%		N	E

#### **HOME MODIFICATION**

	Year 19/20 Year 20/21							
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			
Home Modification – Full Pension				659	% of Total Cost		N	E
Home Modification – No Pension				859	% of Total Cost		N	E
Home Modification – Part Pension				759	% of Total Cost		N	Е

#### **HOME MAINTENANCE**

	Year 19/20		Year 20/21					
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			
Home Maintenance					POA		N	E
				Mi	n. Fee: \$15.00			
Maintenance – Gardening & Mowing					POA		N	E
				Mi	n. Fee: \$15.00			

#### **SOCIAL SUPPORT**

	Year 19/20		Year	r 20/21				
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			
Local Social Support Trip							N	E

Continued on payt name

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## SOCIAL SUPPORT [continued]

	Year 19/20	Year 20/21						
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			
Local Social Support Trip		\$10 for	the first hour	r and \$5.00 for e	very hour after		N	E
				Mir	n. Fee: \$10.00			
NDIS Services				\$4	44.72 per hour		N	n/a
				Min	n. Fee: \$44.72			
Out of Town Social Support Trip					POA		N	Е

#### LIBRARY

Out of Town Social Support Trip					FOA		IN	_
LIBRARY								
Name	Year 19/20 Last YR Fee	Fee	Yea GST	r 20/21 Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			loney
Photocopying – A4 – Black & White – Per copy	\$0.30	\$0.27	\$0.03	\$0.30	0.00%		Υ	Е
Photocopying – A4 – Colour – Per copy	\$1.50	\$1.36	\$0.14	\$1.50	0.00%		Υ	E
Photocopying – A3 – Black & White – Per copy	\$0.60	\$0.55	\$0.05	\$0.60	0.00%		Υ	E
Photocopying – A3 – Colour – Per copy	\$3.00	\$2.82	\$0.28	\$3.10	3.33%		Υ	E
Colour Printing Text – A4 Per copy	\$2.00	\$1.82	\$0.18	\$2.00	0.00%		Υ	D
Colour printing Images – A4 Per copy	\$3.30	\$3.09	\$0.31	\$3.40	3.03%		Υ	D
Scanning (per page)	\$1.00	\$0.91	\$0.09	\$1.00	0.00%		Υ	D
Print outs B & W	\$0.40	\$0.36	\$0.04	\$0.40	0.00%		Υ	D
Internet Charges – per hour	\$3.00	\$2.73	\$0.27	\$3.00	0.00%		Y	D
Local Fax – per page	\$1.00	\$0.91	\$0.09	\$1.00	0.00%		Υ	D
STD Fax – per page	\$2.00	\$1.82	\$0.18	\$2.00	0.00%		Υ	D
ISDN Fax – per page	\$5.20	\$4.82	\$0.48	\$5.30	1.92%		Υ	D
Receipt of Fax – per page	\$1.00	\$0.91	\$0.09	\$1.00	0.00%		Y	D
Room Hire - Full Day Uncatered	\$86.50	\$80.91	\$8.09	\$89.00	2.89%		Υ	D
Room Hire – Half Day Uncatered	\$43.00	\$40.00	\$4.00	\$44.00	2.33%		Υ	D
2 hours or less	\$21.50	\$20.00	\$2.00	\$22.00	2.33%		Υ	D

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# LIBRARY [continued]

	Year 19/20		Year	r 20/21				
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			
Key & Electronic Device for access to Council Library (Deposit)	\$41.00	\$42.00	\$0.00	\$42.00	2.44%		N	E
Replacement of Key/Locks/Electronic Device if lost by Hirer					Actual	Actual cost to Council for the replacement process including key, fob and multiple lock replacement s and recalibrating of the security system.	Y	D
Lost or Damaged Item – Replacement Cost				Actual + \$4.00	processing fee		N	D

### **ARTS & COMMUNITY CENTRE**

	Year 19/20		Year	20/21				
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			
Four week hire - Gallery Rooms & Office Access	\$369.00	\$345.45	\$34.55	\$380.00	2.98%		Υ	С
Three week hire – Gallery Rooms & Office Access	\$269.00	\$270.00	\$27.00	\$297.00	10.41%	Fee percentage increase to bring rate increments for 2, 3 and 4 week hire into proportion.	Y	С
Two week hire – Gallery Rooms & Office Access	\$208.00	\$193.64	\$19.36	\$213.00	2.40%		Υ	С

Continued on next name

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# ARTS & COMMUNITY CENTRE [continued]

	Year 19/20		Yea	r 20/21				
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			
One week hire – Gallery Rooms & Office Access	\$104.00	\$118.18	\$11.82	\$130.00	25.00%	Fee percentage increase to bring rate increments for 2, 3 and 4 week hire into proportion.	Y	
Day Hire – up to 8 hours – Gallery Rooms & Office Access	\$81.00	\$75.45	\$7.55	\$83.00	2.47%		Υ	С
Cleaning Fee (To be charged at time of hire – non refundable).	\$154.00	\$143.64	\$14.36	\$158.00	2.60%		Υ	С
Percentage Payable on artworks sold by exhibitors				109	% Commission		Υ	С
Use of kitchen	\$58.00	\$54.55	\$5.45	\$60.00	3.45%		Υ	С
Office hire – per day	\$17.50	\$16.36	\$1.64	\$18.00	2.86%		Υ	С
Office hire – per week	\$92.50	\$86.36	\$8.64	\$95.00	2.70%		Υ	С
Venue Hire Bond (Payable upon hiring. Refundable following satisfactory post hire building inspection).	\$205.40	\$210.00	\$0.00	\$210.00	2.24%		N	С
Key Deposit ( Refundable when key returned)	\$102.00	\$104.00	\$0.00	\$104.00	1.96%		N	С
"Friends of the Centre" hire for fundraiser for Centre	\$46.00	\$42.73	\$4.27	\$47.00	2.17%		Υ	С
Replacement of Key/Locks/Electronic Device if lost by Hirer					Actual	Actual cost to Council for the replacement process including key, fob and multiple lock replacement s and recalibrating of the security system.	Y	n/a

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## **ECONOMIC AFFAIRS**

#### **VISITOR INFORMATION CENTRE**

	Year 19/20		Year	20/21				
Name	Last YR Fee	Fee	GST	Fee	Increase	Comment	GST	Pricing Policy
	(incl. GST)	(excl. GST)		(incl. GST)	%			
Photocopies – A4 single sided copies (B&W)	\$1.00	\$0.91	\$0.09	\$1.00	0.00%		Y	
Photocopies – A3 single sided copies (B&W)	\$1.50	\$1.36	\$0.14	\$1.50	0.00%		Υ	n/a
Photocopies – A4 single sided copies (Colour)	\$3.50	\$3.18	\$0.32	\$3.50	0.00%		Υ	n/a
Photocopies – A3 single sided copies (Colour)	\$4.00	\$3.64	\$0.36	\$4.00	0.00%		Υ	n/a
A4 multiple copies 10 – 100 (B&W)	\$0.75	\$0.68	\$0.07	\$0.75	0.00%		Υ	n/a
A4 multiple copies > 100 (B&W)	\$0.50	\$0.45	\$0.05	\$0.50	0.00%		Υ	n/a
A3 multiple copies 10 – 100 (B&W)	\$1.00	\$0.91	\$0.09	\$1.00	0.00%		Υ	n/a
A3 multiple copies > 100 (B&W)	\$0.75	\$0.68	\$0.07	\$0.75	0.00%		Υ	n/a
A4 multiple copies 10 – 100 (Colour)	\$2.50	\$2.27	\$0.23	\$2.50	0.00%		Υ	n/a
A4 multiple copies > 100 (Colour)	\$2.00	\$1.82	\$0.18	\$2.00	0.00%		Υ	n/a
A3 multiple copies 10 – 100 (Colour)	\$3.50	\$3.18	\$0.32	\$3.50	0.00%		Υ	n/a
A3 multiple copies > 100 (Colour)	\$3.00	\$2.73	\$0.27	\$3.00	0.00%		Υ	n/a
Tour Groups	Tours on Pu	blic Holidays will	be subject to	a surcharge of	\$2 per person.	\$1 per person on	N	n/a
				N	lin. Fee: \$1.00			

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# **Explanation Table**

# **Label Keys**

Last YR Fee (incl. GST)	Fee (incl. GST) (19/20)
Fee (excl. GST)	Fee (excl. GST) (20/21)
GST	GST Amount (20/21)
Fee (incl. GST)	Fee (incl. GST) (20/21)
Increase %	Increase (%) on LY (20/21)
Comment	Comment (20/21)
GST	GST Flag (Y/N) (20/21)
Description	Description & Detail
Pricing Policy	Pricing Policy
Min. Fee	Minimum Fee excl. GST (for Descriptive Fees)

# **Classifications Keys**

# **Pricing Policy**

Α	Regulatory charges fixed by legislation
В	Regulatory charges not fixed by legislation
С	Full cost recovery charges plus commercial mark up
D	Full cost recovery charges
E	Zero or partial cost recovery charges
F	Fee Waived During COVID-19 Pandemic
n/a	not applicable

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Fee Name	Parent	Page
Index of all fees		
Other		
"Friends of the Centre" hire for fundraiser for Centre **Private Hangar rental – 1100m2 sites (rent per annum	[ARTS & COMMUNITY CENTRE] [AERODROME]	59 54
1		
100mm connection 100mm connection 100mm metered connection 100mm metered connection	[RAW WATER REUSE SYSTEM ACCESS CHARGE] [RAW WATER REUSE SYSTEM METERED CONNECTION] [METERED CONNECTION] [TESTING FEES]	43 43 40 41
2		
2 hours or less 20mm connection 20mm connection 20mm meter installation 20mm metered connection 20mm metered connection 25mm connection 25mm connection 25mm meter installation 25mm metered connection 25mm metered connection	[LIBRARY] [RAW WATER REUSE SYSTEM ACCESS CHARGE] [RAW WATER REUSE SYSTEM METERED CONNECTION] [METERED CONNECTION] [METERED CONNECTION] [TESTING FEES] [RAW WATER REUSE SYSTEM ACCESS CHARGE] [RAW WATER REUSE SYSTEM METERED CONNECTION] [METERED CONNECTION] [METERED CONNECTION] [METERED CONNECTION] [TESTING FEES]	57 42 43 40 40 41 42 43 41 40 41
32mm connection	[RAW WATER REUSE SYSTEM ACCESS CHARGE]	42
32mm connection 32mm metered connection 32mm metered connection	[RAW WATER REUSE SYSTEM METERED CONNECTION] [METERED CONNECTION] [TESTING FEES]	43 40 41
4		
40mm connection 40mm connection 40mm metered connection 40mm metered connection	[RAW WATER REUSE SYSTEM ACCESS CHARGE] [RAW WATER REUSE SYSTEM METERED CONNECTION] [METERED CONNECTION] [TESTING FEES]	42 43 40 41

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Fee Name	Parent	Page
5		
50mm connection 50mm connection 50mm metered connection 50mm metered connection	[RAW WATER REUSE SYSTEM ACCESS CHARGE] [RAW WATER REUSE SYSTEM METERED CONNECTION] [METERED CONNECTION] [TESTING FEES]	43 43 40 41
8		
80mm connection 80mm connection 80mm metered connection	[RAW WATER REUSE SYSTEM ACCESS CHARGE] [RAW WATER REUSE SYSTEM METERED CONNECTION] [TESTING FEES]	43 43 41
A		
A0 single page map A1 single page map A2 single page map A3 multiple copies > 100 (B&W) A3 multiple copies > 100 (Colour) A3 multiple copies 10 – 100 (B&W) A3 multiple copies 10 – 100 (Colour) A3 multiple page map A3 multiple pages > 100 (B&W) A3 multiple pages > 100 (Colour) A3 multiple pages > 100 (Colour) A3 multiple pages 10 – 100 (B&W) A3 multiple pages 10 – 100 (Colour) A3 multiple pages 10 – 100 (Colour)	[MAPS] [MAPS] [MAPS] [VISITOR INFORMATION CENTRE] [VISITOR INFORMATION CENTRE] [VISITOR INFORMATION CENTRE] [VISITOR INFORMATION CENTRE] [MAPS] [PHOTOCOPYING] [PHOTOCOPYING] [PHOTOCOPYING] [PHOTOCOPYING] [PHOTOCOPYING]	11 11 60 60 60 60 11 11 11
A3 per page (B&W) A3 per page (Colour) A3 single page map A4 multiple copies > 100 (B&W) A4 multiple copies > 100 (Colour) A4 multiple copies 10 – 100 (B&W) A4 multiple copies 10 – 100 (Colour) A4 multiple page map	[PHOTOCOPYING] [MAPS] [VISITOR INFORMATION CENTRE] [MAPS]	11 11 60 60 60 60 11
A4 multiple pages > 100 (B&W) A4 multiple pages > 100 (Colour) A4 multiple pages 10 – 100 (B&W) A4 multiple pages 10 – 100 (Colour) A4 per page (B&W) A4 per page (Colour) A4 single page map Abandoned vehicles – administration fee	[PHOTOCOPYING] [PHOTOCOPYING] [PHOTOCOPYING] [PHOTOCOPYING] [PHOTOCOPYING] [PHOTOCOPYING] [MAPS] [ABANDONED VEHICLES]	11 11 11 11 11 11 11 24

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Fee Name	Parent	Page
A [continued]		
Abandoned vehicles – impounding fee	[ABANDONED VEHICLES]	24
Abandoned vehicles – towing fee	[ABANDONED VEHICLES]	24
Additional Cost > 24m Water Service Length	[METERED CONNECTION]	40
Additional inspection – per inspection	[CONSTRUCTION INSPECTIONS]	31
Administration & processing Fee	[RATING/PROPERTY MATTERS]	14
Adult Admission	[PARKSIDE MUSEUM COTTAGE]	7
Advertising Base Fee – in addition to Development Application fee	[ADDITIONAL FEES]	29
Aircraft landing fee > 2000 kg MTOW (per tonne)	[AERODROME]	54
All Codes – Other Events	[NARRANDERA SPORTSGROUND]	48
All Codes – senior finals and special matches	[NARRANDERA SPORTSGROUND]	48
All Codes – senior home game, ground hire & cleaning charge	[NARRANDERA SPORTSGROUND]	48
Allocation of allotment, interment of ashes, refill, memorial plaque	[NARRANDERA & BARELLAN]	39
and perpetual mntce	INAPPANDEDA PADELLANIA ODONO ODONO	38
Allocation of niche, interment of ashes, memorial plaque and	[NARRANDERA, BARELLAN & GRONG GRONG]	30
perpetual maintenance	[SEWER OTHER CHARGES]	45
Alteration to existing connection	[NARRANDERA DEPOT]	35
Animal carcass – companion animal / pet, eg: cat, dog Animal carcass – large stock, eg: cattle, horse	[NARRANDERA DEPOT]	36
Animal carcass – large stock, eg. cattle, noise  Animal carcass – small stock, eg. sheep, goat	[NARRANDERA DEPOT]	36
Annual Availability – Seniors Group	[GRONG GRONG HALL]	6
Annual Key Deposit	[NARRANDERA SPORTSGROUND]	47
Annual lease/licence fee	[LEASE OF UNUSED ROADS/LAND]	12
Annual lease/licence fee for a pipeline or similar located	[LEASE OF UNUSED ROADS/LAND]	12
on/under/adjacent to Council managed land		· <del>-</del>
Annual lease/licence fee for grazing purposes per hectare	[LEASE OF UNUSED ROADS/LAND]	13
Annual Trade Waste charge per K/L	[SEWER OTHER CHARGES]	45
Annual Trade Waste Fee	[SEWER OTHER CHARGES]	45
Annual Trade Waste Inspection Fee	[SEWER OTHER CHARGES]	45
Any given activity requiring s68 approval – other than Mobile Food	[LOCAL GOVERNMENT ACT S68 APPROVAL]	25
Vendors		
Application fee – Amendment of records	[APPLICATION FEE]	17
Application fee - Initial Formal Application - all other requests (no	[APPLICATION FEE]	16
reductions permissible for this application fee)		
Application fee - Initial Formal Application - own personal affairs (no	[APPLICATION FEE]	16
reductions permissible for this application fee)		
Application fee – Internal Review of determination (no reductions	[APPLICATION FEE]	17
permissible for this application fee)	TOWER HING BOOK OF	0=
Application for certificate of compliance – swimming pool –	[SWIMMING POOLS]	25
reinspection fee	ICLIBRIVICIONE)	27
Application for Subdivision Certificate	[SUBDIVISIONS]	21

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Fee Name	Parent	Page
A [continued]		
Asbestos or materials containing asbestos – per cubic metre – only accepted with compliance to current EPA requirements and by prior arrangement only	[NARRANDERA DEPOT]	35
Assessment / Application fee Assessment of an application to lease/licence/purchase Council managed land	[SIGNAGE] [LEASE OF UNUSED ROADS/LAND]	53 13
Assessment of application for the use of part of a Council footpath such as a hoarding or other barrier	[USE OF FOOTPATH]	21
В		
Backhoe (Price includes Operator) Barellan Non-Residential assessments – non strata \$12.50 charged per 350m sq or part thereof of total assessment area with the maximum charge capped at \$212.50	[PLANT HIRE] [STORMWATER CHARGES]	51 46
Barellan Non-Residential assessments – non strata \$25 charged per 350m sq or part thereof of total assessment area with the maximum charge capped at \$425	[STORMWATER CHARGES]	46
Barellan Non-Residential assessments – non strata \$25 first 350m sq or part thereof	[STORMWATER CHARGES]	46
Barellan Non-Residential assessments – strata Barellan Residential assessment – non strata Barellan Residential assessment – strata Batteries Bike offences – impound and release fee – 1st offence Bike offences – impound and release fee – 2nd offence Bike offences – sale of bike following 3rd offence Boarding Houses Bond for animal traps – refundable Bore site – rent per annum Box trailer or utility – clean green waste Box trailer or utility – sorted waste into designated area Box trailer or utility – unsorted waste Building certificate – classes 2 to 9 – 200 to 2,000 metres square Building certificate – classes 2 to 9 – over 2,000 square metres Building certificate – classes 2 to 9 – up to 200 square metres Building certificate – dwellings and outbuildings, eg: sheds – Class	[STORMWATER CHARGES] [STORMWATER CHARGES] [STORMWATER CHARGES] [DRUM MUSTER] [BICYCLE & SKATEBOARD OFFENCES] [BICYCLE & SKATEBOARD OFFENCES] [BICYCLE & SKATEBOARD OFFENCES] [INSPECTION FEES] [ANIMAL CONTROL – PETS] [ANCILLARY (PRIVATE WORKS)] [DRUM MUSTER] [INARRANDERA DEPOT] [DRUM MUSTER] [BUILDING CERTIFICATES] [BUILDING CERTIFICATES] [BUILDING CERTIFICATES] [BUILDING CERTIFICATES]	46 46 34 24 24 25 22 52 34 35 34 32 32 32
1a, 10a, 10b (cl 260 EPA 1979) Building records search – per hour	[DEVELOPMENT OTHER]	30
C		

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Fee Name	Parent	Page
C [continued]		
Car bodies	[NARRANDERA DEPOT]	35
Car boot load – sorted waste into designated area	[DRUM MUSTER]	34
Car boot load – unsorted waste	[DRUM MUSTER]	34
Caravan Parks	[INSPECTION FEES]	25
Certicate – s9.34-s9.37 – certificate as to outstanding notices / orders – per lot (EP&A 1979)	[DEVELOPMENT CERTIFICATES]	29
Certificate – 735A – certificate as to outstanding notices / orders – per lot (LGA 1993)	[DEVELOPMENT CERTIFICATES]	29
Certificate of Compliance – prescribed enclosure (maximum fee)	[ANIMAL CONTROL - PETS]	22
Certificate of compliance application – swimming pool	[SWIMMING POOLS]	25
Certified copy – document, plan, or map (cl 262 EPAR 2000)	[DEVELOPMENT OTHER]	30
Chair Hire	[BARELLAN HALL]	6
Chair Hire	[GRONG GRONG HALL]	6
Charge per use of the lights	[NARRANDERA SPORTSGROUND]	48 49
Charges applicable will be determined at the time according to proposed use	[HENRY MATHIESON OVAL]	49
Children / Student Admission	[PARKSIDE MUSEUM COTTAGE]	7
Children Under 5 – Free	[PARKSIDE MUSEUM COTTAGE]	8
Clean fill – virgin, excavated, natural material	[NARRANDERA DEPOT]	35
Cleaning Fee (To be charged at time of hire – non refundable).	[ARTS & COMMUNITY CENTRE]	59
Collection, processing and supply of new traffic count information	[TRAFFIC COUNT INFORMATION]	52
Colour printing Images – A4 Per copy	[LIBRARY]	57
Colour Printing Text – A4 Per copy	[LIBRARY]	57
Combination Roller (exclusive of Operator Cost)	[PLANT HIRE]	51
Commercial user	[COMMUNITCATIONS TOWER, NGURANG ROAD]	14
Complying Development Certificate – Class 1 & 10 – development	[COMPLYING DEVELOPMENTS]	27
cost up to \$10,000		
Complying Development Certificate – Class 1 & 10 – development cost \$10,001 – \$20,000	[COMPLYING DEVELOPMENTS]	27
Complying Development Certificate - Class 1 & 10 - development	[COMPLYING DEVELOPMENTS]	27
cost \$100,001 – \$150,000	FACURITY OF THE ADMENTAL	0.7
Complying Development Certificate – Class 1 & 10 – development	[COMPLYING DEVELOPMENTS]	27
cost \$150,001 – \$250,000	ICOMPLYING DEVELOPMENTS	27
Complying Development Certificate – Class 1 & 10 – development cost \$20,001 – \$50,000	[COMPLYING DEVELOPMENTS]	21
Complying Development Certificate – Class 1 & 10 – development	[COMPLYING DEVELOPMENTS]	27
cost \$50,001 – \$100,000	COMI ETHAS DEVELOT MENTOJ	21
Complying Development Certificate – Class 1 & 10 – development	[COMPLYING DEVELOPMENTS]	28
cost over \$250.001	facous accountant messal	20
Complying Development Certificate – Class 2 to 9 – development	[COMPLYING DEVELOPMENTS]	28
cost \$10,001 – \$20,000	•	

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Fee Name	Parent	Pag
C [continued]		
Complying Development Certificate – Class 2 to 9 – development cost \$100,001 – \$250,000	[COMPLYING DEVELOPMENTS]	28
Complying Development Certificate – Class 2 to 9 – development cost \$20,001 – \$50,000	[COMPLYING DEVELOPMENTS]	28
Complying Development Certificate – Class 2 to 9 – development cost \$250,001 – \$500,000	[COMPLYING DEVELOPMENTS]	28
Complying Development Certificate – Class 2 to 9 – development cost \$50,001 – \$100,000	[COMPLYING DEVELOPMENTS]	28
Complying Development Certificate – Class 2 to 9 – development cost over \$500,001	[COMPLYING DEVELOPMENTS]	28
Complying Development Certificate – Class 2 to 9 – development cost up to \$10,000	[COMPLYING DEVELOPMENTS]	28
Concurrence fee for each concurrence authority / approval body (cl 252A EPAR 2000)	[ADDITIONAL FEES]	29
Construction Certificate – building cost \$100,001 – \$250,000 Construction Certificate – building cost \$5,001 – \$100,000 Construction Certificate – building cost over \$250,001 Construction Certificate – building cost up to \$5,000 Consumption charge per kilolitre recorded as consumed (Feb & May	[CONSTRUCTION CERTIFICATES] [CONSTRUCTION CERTIFICATES] [CONSTRUCTION CERTIFICATES] [CONSTRUCTION CERTIFICATES] [WATER CONSUMPTION CHARGES]	31 30 31 30 42
Accounts) Consumption charge per kilolitre recorded as consumed (November Account)	[WATER CONSUMPTION CHARGES]	42
Coolroom Hire Coolroom Hire (3 day hire) Copy of building certificate (cl 261 EPAR 2000) Costs of advertising, survey, registration transfer and associated	[BARELLAN HALL] [GRONG GRONG HALL] [BUILDING CERTIFICATES] [LEASE OF UNUSED ROADS/LAND]	6 6 32 13
costs Council Hangar rental – single engine / ultra lights (per week – 1 month minimum rental)	[AERODROME]	54
Critical stage additional and other inspections – undertaken by contractor	[CONSTRUCTION INSPECTIONS]	31
Critical stage inspection as per consent conditions – up to 3 inspections	[CONSTRUCTION INSPECTIONS]	31
Critical stage inspection as per consent conditions – up to 3 inspections – undertaken by contractor	[CONSTRUCTION INSPECTIONS]	31
Critical stage inspection as per consent conditions – up to 6 inspections	[CONSTRUCTION INSPECTIONS]	31
Critical stage inspection as per consent conditions – up to 6 inspections – undertaken by contractor	[CONSTRUCTION INSPECTIONS]	31

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Fee Name	Parent	Page
D		
DA fee – development not involving building, demolition or subdivision (cl 250 EPAR 2000)	[DEVELOPMENT APPLICATIONS]	26
DA fee – dwelling with estimated construction cost \$100,000 or less (cl 247 EPAR 2000)	[DEVELOPMENT APPLICATIONS]	26
DA fee – estimate cost \$1,000,001 – \$10,000,000 (cl 246B EPAR 2000)	[DEVELOPMENT APPLICATIONS]	26
DA fee – estimated cost \$250,001 – \$500,000 (cl 246B EPAR 2000) DA fee – estimated cost \$5,001 – \$50,000 (cl 246B EPAR 2000) DA fee – estimated cost \$50,001 – \$250,000 (cl 246B EPAR 2000) DA fee – estimated cost more than \$10,000,000 (cl 246B EPAR 2000)	[DEVELOPMENT APPLICATIONS] [DEVELOPMENT APPLICATIONS] [DEVELOPMENT APPLICATIONS] [DEVELOPMENT APPLICATIONS]	26 26 26 26
DA fee – estimated cost up to \$5,000 (cl 246B EPAR 2000) DA fee – estimated cost up to \$500,001 – \$1,000,000 (cl 246 EPAR	[DEVELOPMENT APPLICATIONS] [DEVELOPMENT APPLICATIONS]	26 26
2000) DA fee for advertisements (cl 246B EPAR 2000) Daily maintenance and sustenance fee per animal Daily maintenance and sustenance fee per dog/cat Day Hire – up to 8 hours – Gallery Rooms & Office Access Debutante Ball Practice Deposit for a key providing access to a Council asset (excluding the	[DEVELOPMENT APPLICATIONS] [ANIMAL CONTROL - STOCK] [ANIMAL CONTROL - PETS] [ARTS & COMMUNITY CENTRE] [BARELLAN HALL] [KEY DEPOSIT]	26 23 23 59 6 10
Narrandera Shire Library) Designated Development – advertising fees in addition to	[ADDITIONAL FEES]	29
Development Application fee (cl 252 EPAR 2000) Designated Development – in addition to Development Application	[ADDITIONAL FEES]	29
fee (cl 251 EPAR 2000 ) Development Application review of decision to reject (cl257A EPA	[REVIEW OF DEVELOPMENT APPLICATIONS]	30
2000) Development Application review of determination (cl257 EPAR 2000) Development requiring advertising (cl 252 EPAR 2000) in accordance with an environmental planning instrument or development control plan; not designated, advertised or prohibited development	[REVIEW OF DEVELOPMENT APPLICATIONS] [ADDITIONAL FEES]	30 29
Development requiring concurrence – processing fee for each	[ADDITIONAL FEES]	29
concurrence authority / approval body (cl 252A EPAR 2000) Disinterment of ashes, repairs to exterior of niche Disinterment of ashes, repairs to garden edge Dog Trailer – Tri-axle (exclusive of Operator Cost) Domestic recycled waste collection 240L – per bin Domestic waste availability Domestic waste collection 240L – per bin Drum Muster approved containers – by prior arrangement only	[NARRANDERA, BARELLAN & GRONG GRONG] [NARRANDERA & BARELLAN] [PLANT HIRE] [NARRANDERA, BARELLAN & GRONG GRONG] [ENVIRONMENTAL]	38 39 51 36 36 36 33
continued on next name		Page 68 of 7

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Fee Name	Parent	Page
D [continued]  Dwelling entitlement search  E	[DEVELOPMENT OTHER]	30
Electric Eel Rodding Machine (exclusive of Operator Cost) Electricity & Gas charges – responsibility of AFL club Emergency Centre (Old RFS Room Only) Hire – Full day uncatered Emergency Centre Building Hire (Excl Old RFS room) – Full day Uncatered Estimate Account – based on same period 12 months previous Euthanasia administration fee – identifiable owner Euthanasia fee – identifiable owner Event stallholder food vendor per occasion in CBD areas Event stallholder food vendor per occasion other than in CBD areas Event stallholder regular merchandise vendor other than in CBD areas Event stallholder regular merchandise vendor per occasion in CBD areas Event stallholder regular merchandise vendor per occasion in CBD areas Event stallholder regular merchandise vendor per occasion in CBD areas Excavator (Price includes Operator)	[PLANT HIRE] [NARRANDERA SPORTSGROUND] [EMERGENCY OPERATIONS CENTRE] [EMERGENCY OPERATIONS CENTRE]  [WATER CONSUMPTION CHARGES] [ANIMAL CONTROL – PETS] [ANIMAL CONTROL – PETS] [STALLHOLDERS] [STALLHOLDERS] [STALLHOLDERS] [STALLHOLDERS]	51 49 10 10 42 22 22 12 12 12 12
F		
Family Discount (2x2) Fee for Council officer to process pool registration Five year Licence Fee – Initial Five year Licence fee – renewal Food Premises Food Warmer Hire Football – Rugby League/AFL annual ground user charge Football – Rugby League/AFL clean charge for home games (per	[PARKSIDE MUSEUM COTTAGE] [SWIMMING POOLS] [SIGNAGE] [SIGNAGE] [INSPECTION FEES] [GRONG GRONG HALL] [BARELLAN SPORTSGROUND] [BARELLAN SPORTSGROUND]	8 25 53 53 25 6 50
game) Footpath opening fee – minimum Footpath opening fee – restoration Footpaving – frontages Footpaving – sides Four week hire – Gallery Rooms & Office Access From Barellan to Albury From Barellan to Griffith From Barellan to Leeton (Medical) From Barellan to Narrandera From Barellan to Wagga Wagga From Leeton to Albury	[ANCILLARY (PRIVATE WORKS)] [ANCILLARY (PRIVATE WORKS)] [ANCILLARY (PRIVATE WORKS)] [ANCILLARY (PRIVATE WORKS)] [ARTS & COMMUNITY CENTRE] [COMMUNITY TRANSPORT]	52 52 52 52 58 55 55 55 55 55

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Fee Name	Parent	Page
F [continued]		
From Leeton to Golden Apple (subsidised) From Leeton to Griffith From Leeton to Narrandera From Leeton to Wagga Wagga From Leeton to Whitton From Leeton to Yanco/Wamoon From Narrandera to Albury From Narrandera to Griffith From Narrandera to Leeton From Narrandera to Wagga Wagga Front End Loader (Price includes Operator) Full day uncatered Full day uncatered Full day uncatered	[COMMUNITY TRANSPORT] [PLANT HIRE] [COUNCIL CHAMBERS] [INTERVIEW ROOM]	55 55 55 55 55 55 55 55 55 51 9 9
G		
Gas bottles and fire extinguishers – over 9kg commercial Gas bottles and fire extinguishers up to 9kg – commercial General research fee <15 mins (calculated hourly on a pro-rabasis)	[NARRANDERA DEPOT] [NARRANDERA DEPOT] [RESEARCH FEE] [RESEARCH FEE]	35 35 20 21
General street stallholder booking fee per occassion in CBD Government & not for profit users (by negotiation but not less the applicable commercial user charge set by Council)	s than [COMMUNITCATIONS TOWER, NGURANG ROAD]	12 14
Gravel road opening fee Grids and gates – application fee, inspection and advertising	[ANCILLARY (PRIVATE WORKS)] [ANCILLARY (PRIVATE WORKS)]	52 52
Н		
Hairdressing Salons/Beauty Parlours Half day or less uncatered Half day or less uncatered Half day or less uncatered Hall Hire (Only) Hall, Supper & Kitchen Room Hire (Private) Hall, Supper & Kitchen Room Hire (Public Event-Entry Fee) Headstone/Monument Permit Headstone/Monument Permit Health inspection – undertaken by contractor Heavy Vehicle Inspection Fee – Set by RMS High Pressure Water Jetting Machine (exclusive of Operator	[INSPECTION FEES] [COUNCIL CHAMBERS] [INTERVIEW ROOM] [RAILWAY STATION MEETING ROOM] [GRONG GRONG HALL] [GRONG GRONG HALL] [GRONG GRONG HALL] [NARRANDERA, BARELLAN & GRONG GRONG] [NARRANDERA & BARELLAN] [INSPECTION FEES] [ANCILLARY (PRIVATE WORKS)]  Cost) [PLANT HIRE]	25 9 9 6 6 6 37 38 25 52 51
continued on nevt name		Page 70 of 70

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Fee Name	Parent	Page
H [continued]		
Hire of large meeting room for a full day – uncatered Hire of Large Meeting Room Full day uncatered Hire of Large Meeting Room Half day or less uncatered Hire of regulated timed car park spaces Hire of small meeting room for half day or less – uncatered Home Maintenance Home Modification – Full Pension Home Modification – No Pension Home Modification – Part Pension Hydrant Testing Fee	[COMMUNITY SERVICES BUILDING] [COMMUNITY SERVICES BUILDING] [COMMUNITY SERVICES BUILDING] [CAR PARK HIRE] [COMMUNITY SERVICES BUILDING] [HOME MAINTENANCE] [HOME MODIFICATION] [HOME MODIFICATION] [HOME MODIFICATION] [OTHER FEES]	9 9 53 10 56 56 56 41
Impounding release fee – 1st offence Impounding release fee – 2nd or further offences Inspection – 48 hours notice Inspection – less than 48 hours notice Inspection – undertaken by contractor Installation of new keying system if lost key is a significant key Interest penalty rate on overdue rates and charges Interment – double depth – 1st interment Interment – double depth – 1st interment (Barellan only) Interment – double depth – 2nd interment Interment – single depth Interment – single depth Interment – single depth adult Interment – stillborn/infant/child/adolescent up to 18 years or ashes	[ANIMAL CONTROL – PETS] [ANIMAL CONTROL – PETS] [ENGINEERING INSPECTIONS] [ENGINEERING INSPECTIONS] [ENGINEERING INSPECTIONS] [KEY DEPOSIT] [RATING/PROPERTY MATTERS] [NARRANDERA, BARELLAN & GRONG GRONG] [NARRANDERA & BARELLAN] [NARRANDERA & BARELLAN] [NARRANDERA & BARELLAN] [NARRANDERA & BARELLAN] [NARRANDERA, BARELLAN] [NARRANDERA, BARELLAN & GRONG GRONG] [NARRANDERA, BARELLAN] [NARRANDERA, BARELLAN] [NARRANDERA, BARELLAN]	22 22 32 32 32 10 14 37 38 37 38 37 38
only Interment – stillborn/infant/child/adolescent up to 18 years or ashes only	[NARRANDERA & BARELLAN]	38
Interment of ashes into existing reserved altmnt, memorial plaque and perpetual mntce Interment of ashes into existing reserved niche, memorial plaque and	[NARRANDERA & BARELLAN]	39 38
perpetual mntce Interment permit Interment Permit Interment Permit Interment Permit Interment Charges – per hour ISDN Fax – per page	[NARRANDERA, BARELLAN & GRONG GRONG] [NARRANDERA & BARELLAN] [NARRANDERA, BARELLAN & GRONG GRONG] [NARRANDERA & BARELLAN] [LIBRARY] [LIBRARY]	38 39 37 38 57 57

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Fee Name	Parent	Page
J		
Jet Patcher (Price includes Operator) John Deere 5090 Tractor Loader (Price includes Operator)	[PLANT HIRE] [PLANT HIRE]	51 51
Kerb & Gutter – non standard layback Kerb & guttering – back & sides Kerb & guttering – frontages Key & Electronic Device for access to Council Library (Deposit) Key Deposit ( Refundable when key returned)	[ANCILLARY (PRIVATE WORKS)] [ANCILLARY (PRIVATE WORKS)] [ANCILLARY (PRIVATE WORKS)] [LIBRARY] [ARTS & COMMUNITY CENTRE]	52 52 52 58 59
L		
Land Land Land — Perpetual maintenance Land — Perpetual maintenance Large trailer — clean green waste Large trailer — sorted waste into designated area Large trailer — unsorted waste Large tyre, eg: tractor — per tyre Leeton Local Bus Run Levied per equivalent tenement for assessments connecting to the sewer retriculation network where there has not been a previous connection Levied per equivalent tenement for assessments connecting to the water retriculation network where there has not been a previous	[NARRANDERA, BARELLAN & GRONG GRONG] [NARRANDERA, BARELLAN & GRONG GRONG] [NARRANDERA & BARELLAN] [DRUM MUSTER] [DRUM MUSTER] [DRUM MUSTER] [DRUM MUSTER] [DRUM MUSTER] [COMMUNITY TRANSPORT] [SEWER OTHER CHARGES]	37 37 37 37 34 34 34 34 56 45
network Levied per equivalent tenement for new developments where sewer service is supplied or proposed to be supplied	[SEWER OTHER CHARGES]	45
Levied per equivalent tenement for new developments where water is supplied or proposed to be supplied	[OTHER FEES]	42
Lighting 100 lux (full oval per hour) Lighting 200 lux (full oval per hour) Lighting 500 lux (full oval per hour) Local facility charge – initial charge Local facility sign – annual charge Local Fax – per page Local Social Support Trip Lodgement of an application with a third party such as Crown Lands associated with the lease/licence/purchase of Council managed land	[NARRANDERA SPORTSGROUND] [NARRANDERA SPORTSGROUND] [NARRANDERA SPORTSGROUND] [ANCILLARY (PRIVATE WORKS)] [ANCILLARY (PRIVATE WORKS)] [LIBRARY] [SOCIAL SUPPORT] [LEASE OF UNUSED ROADS/LAND]	49 49 52 52 57 57

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Fee Name	Parent	Page
L [continued]		
Lodgement of Complying Development Certificate – external PCA (cl 263 EPAR 2000)	[LODGEMENT OF CERTIFICATES]	28
Lodgement of Part 6 – Construction / Occupation / Subdivision Certificate – external PCA (cl 263 EPAR 2000)	[LODGEMENT OF CERTIFICATES]	28
Lost or Damaged Item – Replacement Cost	[LIBRARY]	58
M		
Maintenance – Gardening & Mowing Map layout and information preparation per hour Mattress / furniture / soft furnishings Medium tyre, eg: truck, super single – per tyre Metered or unmetered dedicated fire service Microchipping of animals – Undertaken by contractor Microchipping of animals by Council officer Minimum charge annually (combined access charge & useage	[HOME MAINTENANCE] [MAPS] [DRUM MUSTER] [DRUM MUSTER] [METERED CONNECTION] [ANIMAL CONTROL – PETS] [ANIMAL CONTROL – PETS] [SEWER ACCESS CHARGE]	56 12 34 34 40 22 22 44
charge) Minimum charge annually 100mm water meter Minimum charge annually 20mm water meter Minimum charge annually 25mm water meter Minimum charge annually 32mm water meter Minimum charge annually 40mm water meter Minimum charge annually 50mm water meter Minimum charge annually 50mm water meter Minimum charge annually Unmetered premises Mobile Food Vendors Mobile Food Vendors s68 – approval and annual renewal Modification of development consent – s4.55 (1) minor error, misdescription or miscalculation (cl 258 EPAR 2000) Modification of development consent – s4.55 (1A) minimal environmental impact (cl 258 EPAR 2000) Modification of development consent – s4.55 (2) not of minimal environmental impact (cl 258 EPAR 2000) Motor Grader (Price includes Operator) Motor Grader (Price includes Operator)	[SEWER ACCESS CHARGE] [INSPECTION FEES] [LOCAL GOVERNMENT ACT S68 APPROVAL] [MODIFICATION OF DEVELOPMENT CONSENT]  [MODIFICATION OF DEVELOPMENT CONSENT]  [MODIFICATION OF DEVELOPMENT CONSENT]  [PLANT HIRE] [NARPANIDERA DEPOTI	44 44 44 44 44 44 25 25 27 27 27
Motor oil – up to 20L	[NARRANDERA DEPOT]	35
N		
Narrandera and/or Leeton Local Trips – one way Narrandera and/or Leeton Local Trips – return Narrandera Junior Aussie Rules Narrandera Junior Cricket Assoc.	[COMMUNITY TRANSPORT] [COMMUNITY TRANSPORT] [HENRY MATHIESON OVAL] [HENRY MATHIESON OVAL]	55 55 49 49
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Fee Name	Parent	Page
N [continued]		
NDIS Services NDIS Services New connection Night Competition Use per hour No charge to Junior sporting bodies for use of the oval Non standard sign Non-domestic recycled waste collection 240L – per bin Non-domestic waste availability Non-domestic waste collection 240L – per bin Non-domestic waste collection 240L – per bin Non-domestic waste collection 240L – per bin – 2x weekly (Narrandera)	[COMMUNITY TRANSPORT] [SOCIAL SUPPORT] [SEWER OTHER CHARGES] [SPORTS STADIUM] [HENRY MATHIESON OVAL] [SIGNAGE] [NARRANDERA, BARELLAN & GRONG GRONG]	55 57 45 47 49 53 36 36 36 36
Non-Residential – Levied per kilolitre of sewage discharge to sewe Non-Residential – Sewer access charge is levied per water meter	er [SEWER USEAGE CHARGE] [SEWER ACCESS CHARGE]	44 44
connected capable of having discharge to the sewerage system Non-Residential assessments – non strata \$12.50 charged per 35 sq or part thereof of total assessment area with the maximum characteristics.	0m [STORMWATER CHARGES]	45
capped at \$212.50  Non-Residential assessments – non strata \$25 charged per 350m or part thereof of total assessment area with the maximum charge capped at \$425	sq [STORMWATER CHARGES]	45
Non-residential assessments – non strata \$25 first 350m sq or par	t [STORMWATER CHARGES]	45
thereof Non-Residential assessments – strata Non-Residential Multiple Occupancies – Standard charge multiplie by the number of separate occupancies	[STORMWATER CHARGES] [SEWER ACCESS CHARGE]	45 44
Noxious Weeds Control Certificate Numbered plate (supplied and installed by Council) Numbered plate (supplied only)	[NOXIOUS WEEDS CONTROL CERTIFICATE] [RURAL ADDRESSING] [RURAL ADDRESSING]	24 15 15
0		
Office hire – per day Office hire – per week Off-peak levied per kilolitre (Not for profit organisations) One week hire – Gallery Rooms & Office Access Other Users – 2 hours (Includes deposit of \$25.00 for key) Other Users – 4 hours (Includes deposit of \$25.00 for key) Other Users – full day (Includes deposit of \$25.00 for key) Out of Town Social Support Trip Outdoor Court Hire – no lights Outdoor Court Hire – with lights	[ARTS & COMMUNITY CENTRE] [ARTS & COMMUNITY CENTRE] [RAW WATER REUSE CONSUMPTION CHARGES] [ARTS & COMMUNITY CENTRE] [HENRY MATHIESON OVAL] [HENRY MATHIESON OVAL] [HENRY MATHIESON OVAL] [SOCIAL SUPPORT] [OUTDOOR NETBALL COURTS] [OUTDOOR NETBALL COURTS]	59 59 43 59 49 49 49 57 47
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Fee Name	Parent	Page
O [continued]		
Outside of normal working hours charge Outside of normal working hours charge	[NARRANDERA, BARELLAN & GRONG GRONG] [NARRANDERA & BARELLAN]	37 38
Passenger landing fees (charged per passenger) Peak levied per kilolitre Pensioner/Senior Admission Percentage Payable on artworks sold by exhibitors Permanent closure and transfer of land Permit Application – Class 1 or Class 3 heavy vehicles Photocopies – A3 single sided copies (B&W) Photocopies – A4 single sided copies (Colour) Photocopies – A4 single sided copies (Colour) Photocopying – A3 – Black & White – Per copy Photocopying – A3 – Colour – Per copy Photocopying – A4 – Black & White – Per copy Photocopying – A4 – Colour – Per copy Photocopying – A4 – Colour – Per copy Plant Hire Operator Costs (Overtime Rate) Plant Hire Operator Hourly Rate Preparation of wickets, cleaning – all fields per match Prescheduled Bus Trips From Barellan to Leeton Prescheduled Bus Trips From Barellan to Wagga Wagga Prescheduled Bus Trips From Narrandera to Wagga Wagga Prescheduled Bus Trips From Leeton to Wagga Wagga Print outs B & W Processing fee per hour – Amendment of records Processing fee per hour – Initial Formal Application – all other requests after first hour (50% reduction applies if applicant is the holder of a valid Pensioner Concession card, a full-time student or is a non-profit organisation) Processing fee per hour – Initial Formal Application – own personal	[AERODROME] [RAW WATER REUSE CONSUMPTION CHARGES] [PARKSIDE MUSEUM COTTAGE] [ARTS & COMMUNITY CENTRE] [ANCILLARY (PRIVATE WORKS)] [HEAVY VEHICLE ACCESS PERMIT] [VISITOR INFORMATION CENTRE] [VISITOR INFORMATION CENTRE] [VISITOR INFORMATION CENTRE] [VISITOR INFORMATION CENTRE] [LIBRARY] [LIBRARY] [LIBRARY] [LIBRARY] [PLANT HIRE] [OTHER] [COMMUNITY TRANSPORT] [COMMUNITY TRANSPORT] [COMMUNITY TRANSPORT] [COMMUNITY TRANSPORT] [LIBRARY] [PROCESSING FEE] [PROCESSING FEE]	54 43 7 59 52 53 60 60 60 57 57 57 51 50 56 55 55 55 57 19
affairs after first 20 hours (50% reduction applies if applicant is the holder of a valid Pensioner Concession card, a full-time student or is a non-profit organisation)  Processing fee per hour – Internal Review of determination		19 47
Public Holiday Use per hour		41
Ranger rate per hour	[ANIMAL CONTROL - STOCK]	23

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Fee Name	Parent	Page
R [continued]		
Rating Records – Enquiry < 15 mins Rating Records – Enquiry > 15 mins – (hourly charge pro-rata)	[RATING/PROPERTY MATTERS] [RATING/PROPERTY MATTERS]	14 14
Receipt of Fax – per page	[LIBRARY]	57
Recyclable waste, eg: cans, glass, plastic – sorted into designated	[NARRANDERA DEPOT]	34
area		
Red Hill Road Water Supply – Instalment payment * (indexed annually Syd Mar CPI)	[OTHER FEES]	42
Red Hill Road Water Supply – Single payment * (indexed annually Syd Mar CPI)	[OTHER FEES]	42
Refrigerator / freezers / air conditioners – non degassed	[DRUM MUSTER]	34
Registration – dog or cat CERTIFIED as an assistance animal/working dog	[ANIMAL CONTROL - PETS]	22
Registration – dog or cat IS desexed (CERTIFIED)	[ANIMAL CONTROL - PETS]	22
Registration – dog or cat IS desexed (CERTIFIED) and OWNED by	[ANIMAL CONTROL - PETS]	22
pensioner  Persistration des or est NOT descreed	[ANIMAL-CONTROL DETC]	22
Registration – dog or cat NOT desexed	[ANIMAL CONTROL - PETS] [ANIMAL CONTROL - PETS]	22
Registration – dog or cat OWNED by recognised breeder Release fee per animal	[ANIMAL CONTROL - STOCK]	23
Relocate an existing sign	[SIGNAGE]	53
Replace or repair damaged sign	[SIGNAGE]	53
Replacement cost of a Council asset key by hirer if the key is lost	[KEY DEPOSIT]	10
Replacement garbage bin – new	[GARBAGE BINS]	36
Replacement garbage bin – second hand if available	[GARBAGE BINS]	36
Replacement of Key/Locks/Electronic Device if lost by Hirer	[LIBRARY]	58
Replacement of Key/Locks/Electronic Device if lost by Hirer	[ARTS & COMMUNITY CENTRE]	59
Representative matches all junior Codes – ground hire & cleaning	[NARRANDERA SPORTSGROUND]	48
charge	IDATINO/DRODEDTY/MATTEROX	4.4
Reprinting of Notices	[RATING/PROPERTY MATTERS]	14 39
Reservation of allotment and fixation of reserve plaque Reservation of niche and fixation of reserve plaque	[NARRANDERA & BARELLAN] [NARRANDERA, BARELLAN & GRONG GRONG]	38
Residential assessments – non strata	[STORMWATER CHARGES]	45
Residential assessments – trott strata	[STORMWATER CHARGES]	45
Residential Multiple Occupancies – Standard charge multiplied by	[SEWER ACCESS CHARGE]	44
the number of separate occupancies	[	
Residential Standard charge	[SEWER ACCESS CHARGE]	44
Restoration of road openings	[ANCILLARY (PRIVATE WORKS)]	52
Restoration of road openings < 10m2	[ANCILLARY (PRIVATE WORKS)]	52
Restoration of road openings > 10m2	[ANCILLARY (PRIVATE WORKS)]	52
Re-zoning application	[DEVELOPMENT OTHER]	30
RFL Grand Final	[NARRANDERA SPORTSGROUND]	47 48
RFL Minor Finals	[NARRANDERA SPORTSGROUND]	40

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Fee Name	Parent	Page
R [continued]		
Roadway drainage infrastructure contribution on subdivision Room Hire – Full Day Uncatered Room Hire – Half Day Uncatered Route Assessment	[ANCILLARY (PRIVATE WORKS)] [LIBRARY] [LIBRARY] [HEAVY VEHICLE ACCESS PERMIT]	52 57 57 53
S		
S.P. Vibrating Roller (Price includes Operator) Sale of CPR charts Scanning (per page) Scanning of Documents < 10 pages Scanning of documents > 10 Sheets Scanning or download of information per page onto customer	[PLANT HIRE] [SWIMMING POOLS] [LIBRARY] [GOVERNMENT INFORMATION (PUBLIC ACCESS) ACT 2009] [GOVERNMENT INFORMATION (PUBLIC ACCESS) ACT 2009] [MAPS]	51 25 57 15 15
supplied CD/DVD/USB Sealed road opening fee – minimum Section 10.7 (2) Certificate – per lot (cl 259 EPAR 2000) Section 10.7 (5) Certificate – per lot (cl 259 EPAR 2000) Section 603 Certificates (rates & charges) – Local Government Act, 1993	[ANCILLARY (PRIVATE WORKS)] [DEVELOPMENT CERTIFICATES] [DEVELOPMENT CERTIFICATES] [RATING/PROPERTY MATTERS]	52 29 29 14
Section 7.12 contribution fees (where applicable) – cost of works \$100,001-\$200,000	[DEVELOPMENT OTHER]	30
Section 7.12 contribution fees (where applicable) – cost of works \$200,001 and greater	[DEVELOPMENT OTHER]	30
Sewerage Diagrams – sewer connection and sewer main – per lot Skateboard offences – impound and release fee – per offence Skid Steer (Price includes Operator) Skin Penetration – Public Health Act (Div 4) Skip bin or dumpster – less than 5 cubic metres Skip bin or dumpster – over 5 cubic metres Skip bin or dumpster – over 5 cubic metres Slasher – <2m (exclusive of Operator Cost) Slasher – 3.6m (exclusive of Operator Cost) Small tyre, eg: car, 4WD – per tyre STD Fax – per page Stormwater drainage infrastructure contribution on subdivision Street Sweeper (Price includes Operator ) Subdivisions – no new public and/or private road (cl 249 EPAR 2000)	[SEWER OTHER CHARGES] [BICYCLE & SKATEBOARD OFFENCES] [PLANT HIRE] [INSPECTION FEES] [NARRANDERA DEPOT] [NARRANDERA DEPOT] [PLANT HIRE] [PLANT HIRE] [DRUM MUSTER] [LIBRARY] [ANCILLARY (PRIVATE WORKS)] [PLANT HIRE] [SUBDIVISIONS]	45 24 51 25 35 35 51 51 34 57 52 51 26
Subdivisions – strata subdivision (cl 249 EPAR 2000) Subdivisions – with new public and/or private road (cl 249 EPAR	[SUBDIVISIONS]	27 26
2000) Supper Room & Kitchen Hire	[GRONG GRONG HALL]	6

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Fee Name	Parent	Page
S [continued]		
Supper Room Hire (Only) Supply and fixation of vase to both new and existing interment Supply and installation of a new standard sign supply levels for layback & driveway construction – minimum Supply of existing traffic count information Surrender fee per animal – Cat Surrender fee per animal – Dog  T	[GRONG GRONG HALL] [NARRANDERA, BARELLAN & GRONG GRONG] [SIGNAGE] [ANCILLARY (PRIVATE WORKS)] [TRAFFIC COUNT INFORMATION] [ANIMAL CONTROL – PETS] [ANIMAL CONTROL – PETS]	6 38 53 52 53 22 22
Table Hire Table Hire (Old Trestles Only) Telephone charges – responsibility of AFL club Three week hire – Gallery Rooms & Office Access Tip Truck (Price includes Operator) Tipping Truck – Large 10m3 (Price includes Operator) Tipping Truck – Light 2m3 (Price includes Operator) Tipping Truck – Medium 6m3 (Price includes Operator) Title Searches Tour Group (Pre-booked per adult) Tour Groups Tractor (Price includes Operator) Trade Waste Non-Compliance Fee Category 2 (per kL sewer	[BARELLAN HALL] [GRONG GRONG HALL] [NARRANDERA SPORTSGROUND] [ARTS & COMMUNITY CENTRE] [PLANT HIRE] [PLANT HIRE] [PLANT HIRE] [PLANT HIRE] [PLANT HIRE] [ADDITIONAL FEES] [PARKSIDE MUSEUM COTTAGE] [VISITOR INFORMATION CENTRE] [PLANT HIRE] [SEWER OTHER CHARGES]	6 6 48 58 51 51 51 51 29 8 60 51 45
discharged) Trade Waste Non-Compliant Fee Category 1 (per kL sewer	[SEWER OTHER CHARGES]	45
discharged) Transport costs Travel to Barellan (per round trip) Travel to Grong Grong (per round trip) Travel to Grong Grong (per round trip) Tri Axle Float (exclusive of Operator Cost) Truck – less than 5 cubic metres Truck – over 10 cubic metres Truck – over 5 cubic metres but less than 10 cubic metres Truck Wash access key Truck Wash User Fee – minimum charge per 10 minutes Twin Steer Water Truck (Price includes Operator)	[ANIMAL CONTROL – STOCK] [NARRANDERA, BARELLAN & GRONG GRONG] [NARRANDERA & BARELLAN] [NARRANDERA, BARELLAN & GRONG GRONG] [NARRANDERA & BARELLAN] [NARRANDERA, BARELLAN & GRONG GRONG] [NARRANDERA, BARELLAN & GRONG GRONG] [PLANT HIRE] [DRUM MUSTER] [NARRANDERA DEPOT] [NARRANDERA DEPOT] [TRUCK WASH] [TRUCK WASH] [PLANT HIRE]	23 37 38 38 39 37 38 51 34 35 35 54 54
Two week hire – Gallery Rooms & Office Access	[ARTS & COMMUNITY CENTRE]	58

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Fee Name	Parent	Page
11		
U		
UPSS Inspections Use of kitchen	[ENVIRONMENTAL] [ARTS & COMMUNITY CENTRE]	33 59
V		
Vehicle rate per hour Venue bond Venue Hire Venue Hire (Hourly) Venue Hire Bond (Payable upon hiring. Refundable following satisfactory post hire building inspection). Very large tyre, eg: 4WD tractor, earthmoving – per tyre Veterinary expenses for impounded animals Veterinary expenses for impounded animals Volume charge per kilolitre – Standpipe	[ANIMAL CONTROL – STOCK] [NARRANDERA SPORTSGROUND] [BARELLAN HALL] [BARELLAN HALL] [ARTS & COMMUNITY CENTRE]  [DRUM MUSTER] [ANIMAL CONTROL – PETS] [ANIMAL CONTROL – STOCK] [WATER CONSUMPTION CHARGES]	23 48 6 6 59 34 22 23 42
W		
Water Access Charge 20mm service Water Access Charge 25mm service Water Access Charge 32mm service Water Access Charge 40mm service Water Access Charge 50mm service Water Access Charge 80mm service Water Access Charge strata unit Water Access Charge unmetered service Water Access Charge 100mm service Water Access Charge 100mm service Water Meter Special Reading Fee Water Meter Testing Fee Water Meter Testing Fee to be paid by applicant Water Meter Upsize or Downsize Water Service Alteration Water Service Disconnection Fee Water Service Reconnection Fee Week Day Use per hour Weekend Competition Use per hour Weekly hire of animal traps – in advance	[ANNUAL ACCESS CHARGE FOR CONNECTION TO A SINGLE ASSESSMENT] [ANNUAL ACCESS CHARGE FOR CONNECTION TO A SINGLE ASSESSMENT] [ANNUAL ACCESS CHARGE FOR CONNECTION TO A SINGLE ASSESSMENT] [ANNUAL ACCESS CHARGE FOR CONNECTION TO A SINGLE ASSESSMENT] [ANNUAL ACCESS CHARGE FOR CONNECTION TO A SINGLE ASSESSMENT] [ANNUAL ACCESS CHARGE FOR CONNECTION TO A SINGLE ASSESSMENT] [ANNUAL ACCESS CHARGE FOR CONNECTION TO A SINGLE ASSESSMENT] [ANNUAL ACCESS CHARGE FOR CONNECTION TO A SINGLE ASSESSMENT] [ANNUAL ACCESS CHARGE FOR CONNECTION TO A SINGLE ASSESSMENT] [OTHER FEES] [SPORTS STADIUM] [SPORTS STADIUM] [ANIMAL CONTROL – PETS]	40 40 40 40 40 40 40 41 41 41 41 41 41 41 47 47
Western Junior League White goods / scrap steel – clean	SPORTS STADIUM] [DRUM MUSTER]	47 34

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Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2030 INCOME STATEMENT - GENERAL FUND Scenario: Budget 2020-2030 2.5% FAG all years	Actuals 2018/19	Current Year 2019/20	2020/21	2021/22	2022/23	2023/24	Projected	Years 2025/26	2026/27	2027/28	2028/29	2029/30
Income from Continuing Operations		φ		φ	4	9	φ		4	9		
Revenue:												
Rates & Annual Charges	5,701,000	5,745,944	5.927.576	6.047.387	6,169,596	6.294.247	6,421,395	6,551,082	6.683.361	6.818.293	6.955.919	7.098.295
User Charges & Fees	1,815,000	1,760,242	1,720,406	1,763,402	1,807,461	1,852,625	1,898,917	1,946,372	1,995,004	2,044,859	2,095,965	2,148,340
Interest & Investment Revenue	469,000	281,400	228,950	228,950	228,950	228,950	228,950	228,950	228,950	228,950	228,950	228,950
Other Revenues	772,000	1,544,771	753,343	673,356	678,470	683,683	689,003	694,428	699,961	705,606	711,364	717,235
Grants & Contributions provided for Operating Purposes	7,690,000	5,074,890	7,460,101	7,115,020	7,247,494	7,383,266	7,522,420	7,665,036	7,811,206	7,961,014	8,114,552	8,271,915
Grants & Contributions provided for Capital Purposes	3,895,000	5,097,868	8,270,866	3,920,847	1,079,500	580,500	547,500	637,500	540,000	535,000	520,000	495,000
Other Income:		677.044	04 500	04 500	04 500	04.500	04 500	04 500	04 505	04 500	04 500	04 500
Net gains from the disposal of assets Fair value increment on investment properties		877,214	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500
Reversal of revaluation decrements on IPPE previously expensed			Ī .									
Reversal of impairment losses on receivables			_		-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities			_	_	_	-	_	_	_	-	_	_
Total Income from Continuing Operations	20,342,000	20,382,329	24,452,742	19.840.462	17,302,971	17,114,771	17,399,685	17,814,868	18.049.982	18.385.222	18,718,250	19.049.235
			,,-		,,	,,	,	,,	,,	,,		,,
Expenses from Continuing Operations												
Employee Benefits & On-Costs	7,045,000	6,488,872	6,653,231	6,708,750	6,850,720	6,979,824	7,116,610	7,256,131	7,398,446	7,543,604	7,691,665	7,842,689
Borrowing Costs		7,224	6,389	18,376	16,326	14,220	12,055	9,830	7,543	5,457	3,869	2,430
Materials & Contracts	3,554,000	4,496,205	3,402,833	3,253,371	3,255,195	3,326,188	3,348,058	3,397,285	3,448,355	3,490,842	3,531,708	3,580,305
Depreciation & Amortisation	4,106,000	4,098,412	4,265,443	4,289,775	4,314,536	4,339,731	4,365,369	4,391,459	4,418,010	4,445,029	4,472,523	4,500,508
Impairment of investments Impairment of receivables			-	-	-	-	-	-	-	-	-	-
Other Expenses	1,410,000	1,484,344	1,459,445	1,558,042	1,490,198	1,519,430	1,634,242	1,579,656	1,610,670	1,642,309	1,766,586	1,707,507
Interest & Investment Losses	1,410,000	1,404,044	1,400,440	1,000,042	1,400,100	1,010,400	1,004,242	1,070,000	1,010,010	1,042,000	1,760,000	1,101,001
Net Losses from the Disposal of Assets	132,000		_	_	_		_	_	_		_	_
Revaluation decrement/impairment of IPPE	1021200								100			
Fair value decrement on investment properties				-				-				
Joint Ventures & Associated Entities	-		-	_	-	-	-	-	-	-	-	_
Total Expenses from Continuing Operations	16,247,000	16,575,057	15,787,341	15,828,314	15,926,975	16,179,393	16,476,334	16,634,361	16,883,024	17,127,241	17,466,351	17,633,439
Operating Result from Continuing Operations	4,095,000	3,807,272	8,665,401	4,012,148	1,375,996	935,378	923,351	1,180,507	1,166,958	1,257,981	1,251,899	1,415,796
Operating Result from Continuing Operations	4,033,000	3,001,212	0,000,401	4,012,140	1,01,0,00	933,370	020,001	1,100,301	1,100,000	1,231,301	1,231,000	13413,130
Discontinued Operations - Profit/(Loss)				-	-	-	-	-		-		
Net Profit/(Loss) from Discontinued Operations	-	-						-	*		-	-
Net Operating Result for the Year	4,095,000	3,807,272	8,665,401	4,012,148	1,375,996	935,378	923,351	1,180,507	1,166,958	1,257,981	1,251,899	1,415,796
Net Operating Result before Grants and Contributions provided for Capital Purposes	200,000	(1,290,596)	394,535	91,301	296,496	354,878	375,851	543,007	626,958	722,981	731,899	920,796

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Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2030 BALANCE SHEET - GENERAL FUND Scenario: Budget 2020-2030 2.5% FAG all years	Actuals 2018/19 \$	Current Year 2019/20 \$	2020/21	2021/22	2022 <u>/</u> 23 \$	2023/24 \$	Projecte 2024/25 \$	d Years 2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	2029/30 \$
ASSETS Current Assets Cash & Cash Equivalents Investments Receivables Inventories Other Non-ourrent assets classified as "held for sale"	2,100,000 16,927,000 3,200,000 691,000	12,756,637 1,669,533 640,982	9,812,153 1,918,766 476,585	85,127 9,812,153 1,515,356 460,030	767,986 9,812,153 1,312,683 460,174	1,653,477 9,812,153 1,305,094 469,838	2,171,160 9,812,153 1,330,444 472,739	3,028,663 9,812,153 1,370,187 479,404	3,851,895 9,812,153 1,394,301 486,320	4,960,783 9,812,153 1,430,232 492,054	6,453,115 9,812,153 1,470,288 497,563	9,622,996 9,812,153 1,529,797 504,134
Total Current Assets	22,918,000	15,067,152	12,207,504	11,872,666	12,372,997	13,240,562	13,786,496	14,690,407	15,544,670	16,695,222	18,233,118	21,469,081
Non-Current Assets Invostments Receivables Invastructure, Property, Plant & Equipment Infrastructure, Property, Plant & Equipment Investment Accounted for using the equity method Investment Property Intangible Assets Non-current assets classified as "held for sale" Other Total Non-Current Assets TOTAL ASSETS	27,000 438,000 190,767,000	79,323 437,944 202,337,331	81,735 437,944 214,047,981 - - 214,567,660 226,775,164	83,327 437,944 218,315,007 - - 218,836,278 230,708,944	84,950 437,944 219,104,858 - - 219,627,752 232,000,749	86,606 437,944 219,122,679	88,295 437,944 219,455,879 - - 219,982,118 233,768,614	90,017 437,944 219,658,854 - - 220,188,815 234,877,223	91,774 437,944 219,913,412 - - - 220,443,130 235,987,801	93,567 437,944 219,988,108 - - - 220,519,619 237,214,841	95,395 437,944 219,698,777 - - 220,232,116 238,465,234	97,259 437,944 217,840,281 - - - 218,375,484 239,844,565
	214,150,000	217,921,750	220,775,104	230,700,944	232,000,749	232,001,191	233,700,014	234,011,223	230,907,001	231,214,041	230,400,234	239,644,365
LIABILITIES Current Liabilities Bank Overdraft Payables Income received in advance Borrowings Provisions Liabilities associated with assets classified as "held for sale" Total Current Liabilities	1,325,000 207,000 34,000 2,523,000 4,089,000	1,292,241 235,583 34,351 2,514,067 4,076,242	1,047,803 176,330 67,669 2,514,067	1,039,740 173,694 69,167 2,514,067	1,021,211 177,199 70,699 2,514,067	1,039,984 180,790 72,267 2,514,067	1,066,043 184,469 73,869 2,514,087	1,064,245 188,238 75,508 2,514,067	1,079,513 192,099 48,630 2,514,067	1,093,246 196,055 37,067 2,514,087	1,124,754 200,108 37,777 2,514,067	1,121,913 204,260 38,499 2,514,067
Non-Current Liabilities Payables Income received in advance Borrowings Provisions Investments Accounted for using the equity method Liabilities associated with assets classified as "held for sale" Total Non-Current Liabilities TOTAL LIABILITIES Net Assets	3,000 271,000 52,000 - - 326,000 4,415,000 209,735,000	5,192 237,112 60,933 - 303,237 4,379,479 213,542,272	5,192 695,498 60,933 - 761,622 4,567,491 222,207,673	5,192 - 626,331 60,933 - - 692,455 4,489,123 226,219,821	5,192 555,631 60,933 - 621,756 4,404,932 227,595,817	5,192 483,365 60,933 - 549,489 4,356,596 228,531,795	5,192 409,495 60,933 - 475,620 4,314,068 229,454,546	5,192 333,987 60,933 - 400,112 4,242,170 230,635,053	5,192 285,357 60,933 - 351,482 4,185,790 231,802,010	5,192 248,290 60,933 - 314,415 4,154,849 233,059,992	5,192 210,513 60,933 - 276,638 4,153,343 234,311,891	5,192 
EQUITY Retained Earnings Revaluation Reserves Other Reserves Council Equity Interest Minority Equity Interest	113,595,000 93,820,000 - 207,415,000	117,402,272 93,820,000 - 211,222,272	126,067,673 93,820,000 - 219,887,673	130,079,821 93,820,000 - 223,899,821	131,455,817 93,820,000 - 225,275,817	132,391,195 93,820,000 - 226,211,195	133,314,546 93,820,000 - 227,134,546	134,495,053 93,820,000 - 228,315,053	135,662,010 93,820,000 - 229,482,010	136,919,992 93,820,000 - 230,739,992	138,171,691 93,820,000 - 231,991,691	139,587,687 93,820,000 - 233,407,687
Total Equity	207,415,000	211,222,272	219,887,673	223,899,821	225,275,817	226,211,195	227,134,546	228,315,053	229,482,010	230,739,992	231,991,891	233,407,687

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Narrandera Shire Council			1									
10 Year Financial Plan for the Years ending 30 June 2030												
CASH FLOW STATEMENT - GENERAL FUND	Actuals 2018/19	Current Year 2019/20		5504100	2022/23		Projected		2026/27		2028/29	2029/30
Scenario: Budget 2020-2030 2.5% FAG all years	2018/19	2019/20	2020/21 \$	2021/22	2022/23 \$	2023/24 \$	2024/25 \$	2025/26	2026/27 \$	2027/28 S	2028/29 \$	2029/30 \$
Cash Flows from Operating Activities Receipts:												
Rates & Annual Charges	-	6,136,021	5,927,578	6,047,389	6,169,598	6,294,249	6,421,397	6,551,084	6,683,363	6,818,295	6,955,921	7,096,297
User Charges & Fees	-	1,675,133 354,097	1,724,686 241,050	1,758,783	1,802,728	1,847,773 215,224	1,893,944 221,127	1,941,274	1,989,779 218,081	2,039,503 214,409	2,090,474	2,142,713 190,290
Interest & Investment Revenue Received Grants & Contributions	-	11,446,390	15,324,805	234,223 11,378,958	217,077 8,524,943	7,990,309	8,062,163	217,362 8,285,538	8,347,649	8,485,432	210,009 8,624,428	8,757,243
Bonds & Deposits Received			-	-	-	-	-	-	-	-	-	-
Other Payments:		1,400,201	832,225	728,791	701,681	685,241	686,196	690,414	697,600	702,315	708,087	713,970
Employee Benefits & On-Costs		(6,488,872)	(6,653,231)	(6,708,750)	(6,850,720)	(6,979,824)	(7,116,610)	(7,256,131)	(7,398,446)	(7,543,604)	(7,691,665)	(7,842,689)
Materials & Contracts Borrowing Costs		(4,476,698) (7,224)	(3,482,874) (6,389)	(3,244,879) (18,376)	(3,273,869) (16,326)	(3,317,079) (14,220)	(3,324,899) (12,055)	(3,405,748) (9,830)	(3,440,004) (7,543)	(3,482,843) (5,457)	(3,505,709) (3,869)	(3,589,717) (2,430)
Bonds & Deposits Refunded Other	-		-	-	-	-	-	-	-	-	-	-
Other		(1,484,344)	(1,459,445)	(1,558,042)	(1,490,198)	(1,519,430)	(1,634,242)	(1,579,656)	(1,610,670)	(1,542,309)	(1,766,586)	(1,707,507)
Net Cash provided (or used in) Operating Activities	-	8,554,703	12,448,405	8,618,096	5,784,913	5,202,242	5,197,019	5,434,308	5,479,808	5,585,742	5,621,091	5,758,170
Cash Flows from Investing Activities Receipts:												
Sale of Investment Securities		4,170,363	2,944,484									
Sale of Investment Property Sale of Real Estate Assets	-			-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	452,940	349,400	340,250	522,100	244,950	536,800	419,350	445,800	431,300	202,800	250,000
Sale of non-current assets classified as "held for sale"	-			-	~	-	-	-			-	
Sale of Interests in Joint Ventures & Associates Sale of Intangible Assets		-		-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts Sale of Disposal Groups	-	-		100				~				
Distributions Received from Joint Ventures & Associates				_	_	-	-	-	_	-	-	-
Other Investing Activity Receipts  Payments:	-	-		-	-			-	-			
Purchase of Investment Securities												
Purchase of Investment Property Purchase of Infrastructure, Property, Plant & Equipment		(15,244,469)	(16.233.983)	(8.805.551)	(5,534,987)	(4.511,002)	(5,143,869)	(4,922,284)	(5,026,868)	(4.859,525)	(4,294,492)	(2,800,512)
Purchase of Real Estate Assets		(10,254,400)	( to'Too'soo')	(0,000,001)	folossion.)	(4,511,002)	(4,144,400)	(dorring)	(0,020,000)	(-lacelare)	(almostant)	(Ejeoojo iEj
Purchase of Intangible Assets Deferred Debtors & Advances Made			:	-	-		-	-	-			-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates Other Investing Activity Payments		-			~	-	-		-	-	-	-
Net Cash provided (or used in) Investing Activities		740 004 4001	740 040 4001	10 40E 2041	/C 040 0021	(4.000.000)	44 CO 7 OCO	/A 600 00A)	(4.581.068)	44 400 00E3	(4.091.692)	(2.550.512)
	•	(10,621,166)	(12,940,109)	(8,465,301)	(5,012,887)	(4,266,052)	(4,607,069)	(4,502,934)	(4,001,000)	(4,428,225)	(4,081,082)	(2,000,012)
Cash Flows from Financing Activities Receipts:												
Proceeds from Borrowings & Advances	-	-	550,000	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases Other Financing Activity Receipts				_	_		-	-	-	-	-	-
Payments: Repayment of Borrowings & Advances		(33,537)	(58,297)	(67,669)	(69,167)	(70,699)	(72,287)	(73,869)	(75,508)	(48,630)	(37,087)	(37,777)
Repayment of Finance Lease Liabilities		(00,001)	(30,231)	(01,000)	(60,107)	(10,000)	(12,201)	(13,000)	(10,000)	(40,000)	(100,100)	(21,111)
Distributions to Minority Interests Other Financing Activity Payments				-	-	- 1	-	-	-	-		
Net Cash Flow provided (used in) Financing Activities		(33,537)	491,703	(67,669)	(69,167)	(70,699)	(72,267)	(73,869)	(75,508)	(48,630)	(37,067)	(37,777)
Net Increase/(Decrease) in Cash & Cash Equivalents		(2,100,000)	0	85,127	702,859	865,491	517,683	857,503	823,232	1,108,887	1,492,332	3,169,882
, , ,						, and the second			,			
plus: Cash, Cash Equivalents & Investments - beginning of year	-	2,100,000	-	0	85,127	787,986	1,653,477	2,171,160	3,028,663	3,851,895	4,960,783	6,453,115
Cash & Cash Equivalents - end of the year	2,100,000	-	0	85,127	787,986	1,653,477	2,171,160	3,028,663	3,851,895	4,960,783	6,453,115	9,622,996
			<del></del>									
Cash & Cash Equivalents - end of the year Investments - end of the year	2,100,000 16,927,000	12,756,637	9,812,153	85,127 9,812,153	787,986 9,812,153	1,653,477 9,812,153	2,171,160 9,812,153	3,028,663 9,812,153	3,851,895 9,812,153	4,960,783 9,812,153	6,453,115 9,812,153	9,622,996 9,812,153
Cash, Cash Equivalents & Investments - end of the year	19,027,000	12,756,637	9,812,153	9,897,280	10,600,139	11,465,630	11,983,313	12,840,816	13,664,049	14,772,936	16,265,268	19,435,150
Representing:												
- External Restrictions - Internal Restrictions	4,765,408 11,786,422	3,544,002 7,975,379	2,250,179 6.833,019	2,589,777	3,025,538	3,470,778 6,703,024	3,876,051 6,630,744	4,341,246 6,764,696	4,816,928 6.801,566	5,303,461 7,034,686	5,801,213 7,368,584	6,310,553 7,189,575
- Internal Restrictions - Unrestricted	2.475.170	1,237,256	728,955	6,461,373 846,130	6,357,477 1,217,124	1,291,828	1,476,518	1,734,874	2.045.555	2,434,789	3,095,471	5,935,022
	19,027,000	12,756,637	9,812,153	9,897,280	10,600,139	11,465,630	11,983,313	12,840,816	13,664,049	14,772,936	16,265,268	19,435,150

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Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2030 EQUITY STATEMENT - GENERAL FUND Scenario: Budget 2020-2030 2.5% FAG all years	Actuals 2018/19 \$	Current Year 2019/20 \$	2020/21	2021/22	2022/23 \$	2023/24 \$	Projecte 2024/25 \$	d Years 2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	2029/30
Opening Balance Adjustments to opening balance	203,320,000	207,415,000	211,222,272	219,887,673	223,899,821	225,275,817	226,211,195	227,134,546	228,315,053	229,482,010	230,739,992	231,991,891
Restated Opening Balance	203,320,000	207,415,000	211,222,272	219,887,673	223,899,821	225,275,817	226,211,195	227,134,546	228,315,053	229,482,010	230,739,992	231,991,891
Net Operating Result for the Year Adjustments to net operating result	4,095,000	3,807,272	8,665,401	4,012,148	1,375,996	935,378	923,351	1,180,507	1,168,958	1,257,981	1,251,899	1,415,796
Restated Net Operating Result for the Year	4,095,000	3,807,272	8,665,401	4,012,148	1,375,996	935,378	923,351	1,180,507	1,166,958	1,257,981	1,251,899	1,415,796
Current Year Income & Expenses Recognised direct to Equity - Transfers to/(from) Asset Revaluation Reserve		_		-	-	-	-	-	_	-	-	-
- Transfers to/(from) Other Reserves - Other Income/Expenses recognised	-											D)
- Other Adjustments					-	-	-	_	_	-	-	
Net Income Recognised Directly in Equity	-			-	-	-	-	-	-	-	-	-
Total Recognised Income & Expenses	4,095,000	3,807,272	8,665,401	4,012,148	1,375,996	935,378	923,351	1,180,507	1,166,958	1,257,981	1,251,899	1,415,796
Distributions to/(Contributions from) Minority Interests Transfers between Equity	:	:	:	-	-	:		-	-			-
Equity - Balance at end of the reporting period	207,415,000	211,222,272	219,887,673	223,899,821	225,275,817	226,211,195	227,134,546	228,315,053	229,482,010	230,739,992	231,991,891	233,407,687

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Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2030 INCOME STATEMENT - GENERAL FUND Scenario: Budget 2020-2030 No FAG Prepayment 2020/2021	Actuals 2018/19 \$	Current Year 2019/20 \$	2020/21 \$	2021/22	2022/23 \$	2023/24 \$	Projected 2024/25 \$	I Years 2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	2029/30 \$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	5,701,000	5,745,944	5,927,576	6,047,387	6,169,596	6,294,247	6,421,395	6,551,082	6,683,361	6,818,293	6,955,919	7,096,295
User Charges & Fees Interest & Investment Revenue	1,815,000	1,760,242	1,720,406	1,763,402	1,807,461	1,852,625	1,898,917	1,946,372	1,995,004	2,044,859	2,095,965	2,148,340
Other Revenues	469,000 772,000	281,400 1,544,771	228,950 753,343	228,950 673,356	228,950	228,950	228,950 689.003	228,950 694,428	228,950 699.961	228,950 705.606	228,950 711,364	228,950 717,235
Grants & Contributions provided for Operating Purposes	7,690,000	1,544,771 5,074,890	4,859,167	6,913,758	678,470 7,016,182	683,683 7,120,653	7,227,212	7,335,898	7,446,758	7,559,833	711,364 7,675,167	7,792,807
Grants & Contributions provided for Capital Purposes	3,895,000	5,074,868	8,270,866	3,920,847	1,079,500	580,500	547,500	637,500	540.000	535,000	520,000	495,000
Other Income:	2,020,000	2,001,000	0,210,000	5,020,041	1,000,000	300,000	200,000	001,000	440,000	200,000	220,000	-100,000
Net gains from the disposal of assets	_	877,214	91,500	91,500	91.500	91,500	91,500	91,500	91,500	91,500	91,500	91,500
Fair value increment on investment properties					- 1,000							- 1,000
Reversal of revaluation decrements on IPPE previously expensed								-				
Reversal of impairment losses on receivables				-				-				
Joint Ventures & Associated Entitles			-	-	-	-	-	-	-	-	-	
Total Income from Continuing Operations	20,342,000	20,382,329	21,851,808	19,639,200	17,071,659	16,852,158	17,104,477	17,485,730	17,685,534	17,984,041	18,278,865	18,570,127
Francisco from Continuing Operations												
Expenses from Continuing Operations Employee Benefits & On-Costs	7,045,000	6,488,872	6,653,231	6,708,750	6,850,720	6.979.824	7,116,610	7,256,131	7.398.446	7.543.604	7,691,665	7.842.689
Borrowing Costs	7,040,000	7,224	6,003,231	18,376	16,326	14,220	12,055	9,830	7,543	5.457	3,869	2,430
Materials & Contracts	3,554,000	4,496,205	3,402,833	3,253,371	3,255,195	3.326.188	3.348.058	3,397,285	3.448.355	3,490,842	3,531,708	3.580.305
Depreciation & Amortisation	4,106,000	4,098,412	4,265,443	4,289,775	4,314,536	4,339,731	4,365,369	4,391,459	4,418,010	4,445,029	4,472,523	4,500,508
Impairment of investments	1,100,000	1,000,112	1,200,110	1,200,110	1,011,000	· iposopi s i	-	.,,	191109010	1,110,020	1,112,020	1,000,000
Impairment of receivables			_	-	-	_	-	-	-	_	_	-
Other Expenses	1,410,000	1,484,344	1,459,445	1,558,042	1,490,198	1,519,430	1,634,242	1,579,656	1,610,670	1,642,309	1,766,586	1,707,507
Interest & Investment Losses	-			-		-	-	-		-	-	
Net Losses from the Disposal of Assets	132,000		-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-			On On	-	-	-	100		-	100
Fair value decrement on investment properties								-			-	
Joint Ventures & Associated Entities Total Expenses from Continuing Operations	16,247,000	16,575,057	15,787,341	15,828,314	15,926,975	16,179,393	16,476,334	16,634,361	16,883,024	17,127,241	17,466,351	17,633,439
Total Expenses from Continuing Operations	10,247,000	10,575,057	10,707,341	10,020,314	10,920,970	10,179,393	10,470,334	10,034,301	10,003,024	17,127,241	17,400,301	17,033,439
Operating Result from Continuing Operations	4,095,000	3,807,272	6,064,467	3,810,886	1,144,684	672,765	628,143	851,369	802,510	856,800	812,514	936,688
Discontinued Operations - Profit/(Loss)			l .	_	_		_	_	_	_	_	_
Net Profit/(Loss) from Discontinued Operations		-	-		-	-	·	•		-	·	-
Net Operating Result for the Year	4,095,000	3,807,272	6,064,467	3,810,886	1,144,684	672,765	628,143	851,369	802,510	856,800	812,514	936,688
Net Operating Result before Grants and Contributions provided for Capital Purposes	200,000	(1,290,596)	(2,206,399)	(109,961)	65,184	92,265	80,643	213,869	262,510	321,800	292,514	441,688

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Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2030 BALANCE SHEET - GENERAL FUND	Actuals	Current Year					Projecte					
Scenario: Budget 2020-2030 No FAG Prepayment 2020/2021	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24 S	2024/25	2025/26	2026/27	2027/28 S	2028/29 \$	2029/30 \$
ASSETS Current Assets Cash & Cash Equivalents Investments Receivables Inventories Other	2,100,000 16,927,000 3,200,000 691,000	12,756,637 1,689,533 640,982	7,455,496 1,674,489 476,585	7,141,395 1,469,045 460,030	479,012 7,141,395 1,258,907 460,174	1,087,434 7,141,395 1,245,774 469,838	1,315,960 7,141,395 1,265,073 472,739	1,850,875 7,141,395 1,298,267 479,404	2,316,727 7,141,395 1,315,313 486,320	3,032,040 7,141,395 1,343,637 492,054	4,093,152 7,141,395 1,375,527 497,563	6,792,672 7,141,395 1,426,291 504,134
Outer Non-ourrent assets classified as "held for sale" Total Current Assets	22,918,000	15,067,152	9,606,570	9,070,470	9,339,489	9,944,441	10,195,167	10,769,940	11,259,755	12,009,126	13,107,637	15,864,492
Non-Current Assets Investments Receivables Inventories Inventories Investments Accounted for using the equity method Investment Property Intangible Assets Non-current assets classified as "held for sale"	27,000 438,000 190,767,000	79,323 437,944 202,337,331	81,735 437,944 214,047,981	83,327 437,944 218,315,007	84,950 437,944 219,104,858	86,606 437,944 219,122,679	88,295 437,944 219,455,879	90,017 437,944 219,658,854	91,774 437,944 219,913,412	93,567 437,944 219,988,108	95,395 437,944 219,698,777	97,259 437,944 217,840,281
Other Total Non-Current Assets TOTAL ASSETS	191,232,000 214,150,000	202,854,598 217,921,750	214,567,660 224,174,230	218,836,278 227,906,748	219,627,752 228,967,241	219,647,229 229,591,670	219,982,118 230,177,285	220,186,815 230,956,756	220,443,130 231,702,886	220,519,619 232,528,745	220,232,116 233,339,753	218,375,484 234,239,976
LIABILITIES Current Liabilities Bank Overdraft Payables Income received in advance Borrowings Provisions Liabilities associated with assets classified as "held for sale" Total Current Liabilities	1,325,000 207,000 34,000 2,523,000 4,089,000	1,292,241 235,583 34,351 2,514,067 4,076,242	1,047,803 176,330 67,669 2,514,067	1,039,740 173,694 69,167 2,514,067	1,021,211 177,199 70,699 2,514,067	1,039,984 180,790 72,267 2,514,067	1,086,043 184,469 73,869 2,514,067	1,064,245 188,238 75,508 2,514,067	1,079,513 192,099 48,630 2,514,067	1,093,246 196,055 37,067 2,514,067	1,124,754 200,108 37,777 2,514,067	1,121,913 204,260 38,499 2,514,067
Non-Current Liabilities Payables Income received in advance Borrowings Provisions Invastments Accounted for using the equity method Liabilities associated with assets classified as "held for sale" Total Non-Current Liabilities TOTAL LIABILITIES Net Assets	3,000 271,000 52,000 52,000 326,000 4,415,000 209,735,000	5,192 237,112 60,933 - 303,237 4,379,479 213,542,272	5,192 	5,192 626,331 60,933 	5,192 555,631 60,933 - 621,756 4,404,932 224,562,309	5,192 483,365 60,933 - 549,489 4,356,596 225,235,074	5,192 409,495 60,933 - 475,620 4,314,068 225,863,217	5,192 333,987 60,933 400,112 4,242,170 226,714,586	5,192 285,357 60,833 - 351,482 4,185,790 227,517,095	5,192 248,290 60,933 - 314,415 4,154,849 228,373,896	5,192 210,513 60,933 - 276,638 4,153,343 229,186,410	5,192 172,014 60,933 - 238,139 4,116,878 230,123,098
EQUITY Retained Earnings Revaluation Reserves Other Reserves Council Equity Interest Minority Equity Interest Total Equity	113,595,000 93,820,000 - 207,415,000 - 207,415,000	117,402,272 93,820,000 - 211,222,272 211,222,272	123,466,739 93,820,000 217,286,739 217,286,739	127,277,625 93,820,000 - 221,097,625 221,097,625	128,422,309 93,820,000 - 222,242,309 - 222,242,309	129,095,074 93,820,000 - 222,915,074 222,915,074	129,723,217 93,820,000 - 223,543,217 223,543,217	130,574,586 93,820,000 - 224,394,586 224,394,586	131,377,095 93,820,000 225,197,095 225,197,095	132,233,896 93,820,000 - 226,053,896 - 226,053,896	133,046,410 93,820,000 - 226,866,410 - 226,866,410	133,963,098 93,820,000 

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Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2030 CASH FLOW STATEMENT - GENERAL FUND Scenario: Budget 2020-2030 No FAG Prepayment 2020/2021	Actuals 2018/19 \$	Current Year 2019/20 \$	2020/21 \$	2021/22 \$	2022/23 \$	2023/2 <b>4</b> \$	Projected 2024/25 \$	Years 2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	2029/30
Cash Flows from Operating Activities Receipts:												
Rates & Annual Charges	_	6,136,021	5,927,578	6,047,389	6,169,598	6.294,249	6,421,397	6,551,084	6,683,363	6,818,295	6,955,921	7,096,297
User Charges & Fees		1,675,133	1,724,686	1,758,783	1,802,728	1,847,773	1,893,944	1,941,274	1,989,779	2,039,503	2,090,474	2,142,713
Interest & Investment Revenue Received	-	354,097	271,300	233,722	222,069	218,191	224,495	221,119	222,243	218,993	215,031	195,767
Grants & Contributions Bonds & Deposits Received		11,446,390	12,913,932	11,002,342	8,295,827	7,729,983	7,769,337	7,958,879	7,985,782	8,086,935	8,187,835	8,281,037
Other		1,400,201	856,191	706,680	701,958	685,530	686,496	690,727	697,925	702,654	708,439	714,336
Payments:			1			, and the second			,			
Employee Benefits & On-Costs		(6,488,872)	(6,653,231)	(6,708,750)	(6,850,720)	(6,979,824)	(7,116,610)	(7,256,131)	(7,398,446)	(7,543,604)	(7,691,665)	(7,842,689)
Materials & Contracts Borrowing Costs	-	(4,476,698) (7,224)	(3,482,874) (6,389)	(3,244,879) (18,376)	(3,273,869) (16,326)	(3,317,079) (14,220)	(3,324,899) (12,055)	(3,405,748) (9,830)	(3,440,004) (7,543)	(3,482,843) (5,457)	(3,505,709) (3,869)	(3,589,717) (2,430)
Bonds & Deposits Refunded		(1,224)	(6,369)	(10,570)	(10,320)	(14,220)	(12,000)	(8,630)	(1,040)	(9,497)	(3,008)	(2,430)
Other	-	(1,484,344)	(1,459,445)	(1,558,042)	(1,490,198)	(1,519,430)	(1,634,242)	(1,579,656)	(1,610,670)	(1,642,309)	(1,766,586)	(1,707,507)
Not Cook associated for road in Consuling Artistics		0.554.700	10 001 749	0.040.000	E 504 000	4 04E 479	4 007 000	E 444 740	E 400 400	E 400 400	E 480 870	E 207 000
Net Cash provided (or used in) Operating Activities	-	8,554,703	10,091,748	8,218,868	5,561,066	4,945,173	4,907,862	5,111,718	5,122,428	5,192,168	5,189,872	5,287,808
Cash Flows from Investing Activities												
Receipts:		4 490 000	E 954 444	944 484								
Sale of Investment Securities Sale of Investment Property	-	4,170,363	5,301,141	314,101	-	-	-	_	-	-	-	-
Sale of Real Estate Assets			_	_	_	_	_	_	_	_	-	_
Sale of Infrastructure, Property, Plant & Equipment		452,940	349,400	340,250	522,100	244,950	536,800	419,350	445,800	431,300	202,800	250,000
Sale of non-current assets classified as "held for sale" Sale of Interests in Joint Ventures & Associates	-			-			-	-			-	
Sale of Interests in Joint Ventures & Associates Sale of Intangible Assets				-	-	-		-	-		-	-
Deferred Debtors Receipts				100			-	-			-	
Sale of Disposal Groups			-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates Other Investing Activity Receipts				_	-	-	-	-	-	-	-	-
Payments:	•	•					-	-	_	-	-	
Purchase of Investment Securities					in the							
Purchase of Investment Property	-			40 00E EE4		14 544 656	-		/C 000 000	************		
Purchase of Infrastructure, Property, Plant & Equipment Purchase of Real Estate Assets		(15,244,469)	(16,233,993)	(8,805,551)	(5,534,987)	(4,511,002)	(5,143,869)	(4,922,284)	(5,026,868)	(4,859,525)	(4,294,492)	(2,800,512)
Purchase of Intangible Assets				-	-	-	-	-	-	-	-	
Deferred Debtors & Advances Made		-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates Other Investing Activity Payments				_	_	-	-	-	_	-	-	_
Net Cash provided (or used in) Investing Activities		(10,621,166)	(10,583,452)	(8,151,200)	(5,012,887)	(4,266,052)	(4,607,069)	(4,502,934)	(4,581,068)	(4,428,225)	(4,091,692)	(2,550,512)
Cash Flows from Financing Activities												
Receipts:			550 000									
Proceeds from Borrowings & Advances Proceeds from Finance Leases			550,000	-	-			-	-		-	-
Other Financing Activity Receipts	-			-	-	-	-	-	-	-	-	-
Payments:			1-4-00-1									
Repayment of Borrowings & Advances Repayment of Finance Lease Liabilities		(33,537)	(58,297)	(67,669)	(69,167)	(70,699)	(72,287)	(73,869)	(75,508)	(48,630)	(37,087)	(37,777)
Distributions to Minority Interests				-	-	-	-	-	_	-	-	_
Other Financing Activity Payments		-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	_	(33,537)	491,703	(67,669)	(69,167)	(70,699)	(72,267)	(73,869)	(75,508)	(48,630)	(37,067)	(37,777)
Net Increase/(Decrease) in Cash & Cash Equivalents		(2,100,000)		0	479,012	608,421	228,527	534,915	465,853	715,313	1,061,113	2,699,520
plus: Cash, Cash Equivalents & Investments - beginning of year	_	2,100,000		_	0	479,012	1,087,434	1,315,960	1,850,875	2,316,727	3,032,040	4,093,152
Cash & Cash Equivalents - end of the year	2,100,000			0	479,012	1,087,434	1,315,960	1,850,875	2,316,727	3,032,040	4,093,152	6,792,672
oust a cast Equitalities of the year	2,100,000				470,012	1,001,404	1,010,000	1,000,010	2,010,721	5,002,040	4,000,102	O, I OZ, OI Z
Cash & Cash Equivalents - end of the year	2,100,000		_	0	479,012	1,087,434	1,315,960	1,850,875	2,316,727	3,032,040	4,093,152	6,792,672
Investments - end of the year	16,927,000	12,756,637	7,455,496	7,141,395	7,141,395	7,141,395	7,141,395	7,141,395	7,141,395	7,141,395	7,141,395	7,141,395
Cash, Cash Equivalents & Investments - end of the year	19,027,000	12,756,637	7,455,496	7,141,395	7,620,407	8,228,829	8,457,355	8,992,270	9,458,122	10,173,435	11,234,547	13,934,067
Representing:												
- External Restrictions	4,765,408	3,544,002	2,250,179	2,589,777	3,025,538	3,470,778	3,876,051	4,341,246	4,816,928	5,303,461	5,801,213	6,310,553
- Internal Restricitons	11,786,422	7,975,379	6,833,019	6,461,373	6,357,477	6,703,024	6,630,744	6,764,696	6,801,566	7,034,686	7,368,584	7,189,575
- Unrestricted	2,475,170 19,027,000	1,237,256 12,756,637	(1,627,702) 7,455,496	(1,909,755) 7,141,395	(1,762,608) 7,620,407	(1,944,973) 8,228,829	(2,049,440) 8,457,355	(2,113,672) 8,992,270	(2,160,372) 9,458,122	(2,164,712) 10,173,435	(1,935,250) 11,234,547	433,939 13,934,067
	13,021,000	12,100,031	1,430,430	1,141,000	7,020,407	0,220,029	9,101,000	3,332,210	3,430,122	10,110,400	1,234,347	13,334,007

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Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2030 EQUITY STATEMENT - GENERAL FUND Scenario: Budget 2020-2030 No FAG Prepayment 2020/2021	Actuals 2018/19 \$	Current Year 2019/20	2020/21	2021/22	2022/23 \$	2023/24 \$	Projecte 2024/25 \$	d Years 2025/26 \$	2026/27 \$	2027/28 \$	2028/29	2029/30
Opening Balance Adjustments to opening balance	203,320,000	207,415,000	211,222,272	217,286,739	221,097,625	222,242,309	222,915,074	223,543,217	224,394,586	225,197,095	226,053,896	226,866,410
Restated Opening Balance	203,320,000	207,415,000	211,222,272	217,286,739	221,097,625	222,242,309	222,915,074	223,543,217	224,394,586	225,197,095	226,053,896	226,866,410
Net Operating Result for the Year Adjustments to net operating result	4,095,000	3,807,272	6,064,467	3,810,886	1,144,684	672,765	628,143	851,369	802,510	856,800	812,514	936,688
Restated Net Operating Result for the Year	4,095,000	3,807,272	6,064,467	3,810,886	1,144,684	672,765	628,143	851,369	802,510	856,800	812,514	936,688
Current Year Income & Expenses Recognised direct to Equity - Transfers tol(from) Asset Revaluation Reserve - Transfers tol(from) Other Reserves - Other Income/Expenses recognised - Other Adjustments Net Income Recognised Directly in Equity			-		- Gh 09	-	-		- D: 0'	-	-	- - -
Total Recognised Income & Expenses	4,095,000	3,807,272	6,064,467	3,810,886	1,144,684	672,765	628,143	851,369	802,510	856,800	812,514	936,688
Distributions to/(Contributions from) Minority Interests Transfers between Equity	:	:	:		-	:		-	-	-	:	
Equity - Balance at end of the reporting period	207,415,000	211,222,272	217,286,739	221,097,625	222,242,309	222,915,074	223,543,217	224,394,586	225,197,095	226,053,896	226,866,410	227,803,098

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Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2030												
INCOME STATEMENT - GENERAL FUND	Actuals	Current Year					Projected	l Years				
Scenario: Budget 2020-2030	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	\$	\$	\$	\$	\$	S	\$	\$	\$	S	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	5,701,000	5,745,944	5,927,576	6,047,387	6,169,596	6,294,247	6,421,395	6,551,082	6,683,361	6,818,293	6,955,919	7,096,295
User Charges & Fees	1,815,000	1,760,242	1,720,406	1,763,402	1,807,461	1,852,625	1,898,917	1,946,372	1,995,004	2,044,859	2,095,965	2,148,340
Interest & Investment Revenue	469,000	281,400	228,950	228,950	228,950	228,950	228,950	228,950	228,950	228,950	228,950	228,950
Other Revenues	772,000	1,544,771	753,343	673,356	678,470	683,683	689,003	694,428	699,961	705,606	711,364	717,235
Grants & Contributions provided for Operating Purposes	7,690,000	5,074,890	7,336,247	6,913,758	7,016,182	7,120,653	7,227,212	7,335,898	7,446,758	7,559,833	7,675,167	7,792,807
Grants & Contributions provided for Capital Purposes	3,895,000	5,097,868	8,270,866	3,920,847	1,079,500	580,500	547,500	637,500	540,000	535,000	520,000	495,000
Other Income:												
Net gains from the disposal of assets		877,214	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500
Fair value increment on investment properties			-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-						-	-	100	-	-	100
Reversal of impairment losses on receivables Joint Ventures & Associated Entitles		-						*				
	20.342.000	20,382,329	04 200 000	19,639,200	47 074 000	16.852.158	47 404 477	47 405 700	17.685.534	17.984.041	40 070 005	18,570,127
Total Income from Continuing Operations	20,342,000	20,302,329	24,328,888	19,639,200	17,071,659	10,002,100	17,104,477	17,485,730	17,080,034	17,984,041	18,278,865	10,570,127
Expenses from Continuing Operations												
Employee Benefits & On-Costs	7.045.000	6,488,872	6,653,231	6,708,750	6,850,720	6.979.824	7,116,610	7,256,131	7.398.446	7.543,604	7,691,665	7.842.689
Borrowing Costs	1 10-101000	7,224	6,389	18,376	16,326	14.220	12,055	9,830	7.543	5.457	3,869	2.430
Materials & Contracts	3,554,000	4,496,205	3,402,833	3,253,371	3,255,195	3,326,188	3,348,058	3,397,285	3,448,355	3,490,842	3,531,708	3,580,305
Depreciation & Amortisation	4,106,000	4,098,412	4,265,443	4,289,775	4,314,536	4,339,731	4,365,369	4,391,459	4,418,010	4,445,029	4,472,523	4,500,508
Impairment of investments	7,100,000	7,000,712	7,200,770	7,000,1110	7,017,000	Tpusopi o i	-10001000	7,001,700	-1,110,010	1,110,020	7777 27020	7,000,000
Impairment of receivables												
Other Expenses	1,410,000	1,484,344	1,459,445	1,558,042	1,490,198	1.519,430	1,634,242	1,579,656	1,610,670	1,642,309	1,766,586	1,707,507
Interest & Investment Losses	1,110,000	1,101,011	1,100,110	2 - 0100011	1,100,100	1,010,100	1,007,272	1,010,000	1,010,010	110-121000	111001000	1,1101,001
Net Losses from the Disposal of Assets	132,000			_	_		_	_	_	_	_	_
Revaluation decrement/impairment of IPPE	105,000											
Fair value decrement on investment properties												
Joint Ventures & Associated Entities				_	_	_	_	_	_	_	_	_
Total Expenses from Continuing Operations	16,247,000	16,575,057	15,787,341	15,828,314	15,926,975	16,179,393	16,476,334	16,634,361	16,883,024	17,127,241	17,466,351	17,633,439
Operating Result from Continuing Operations	4,095,000	3,807,272	8,541,547	3,810,886	1,144,684	672,765	628,143	851,369	802,510	856,800	812,514	936,688
Discontinued Operations - Profit/(Loss)	-	-		-				-		-		-
Net Profit/(Loss) from Discontinued Operations		-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	4,095,000	3,807,272	8,541,547	3,810,886	1,144,684	672,765	628,143	851,369	802,510	856,800	812,514	936,688
Net Operating Result before Grants and Contributions provided for Capital Purposes	200,000	(1,290,596)	270,681	(109,961)	65,184	92,265	80,643	213,869	262,510	321,800	292,514	441,688

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Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2030 BALANCE SHEET - GENERAL FUND	Actuals	Current Year					Projecte	d Years				
Scenario: Budget 2020-2030	2018/19	2019/20	2020/21	2021/22	2022/23 \$	2023/24 \$	2024/25	2025/26	2026/27 \$	2027/28 \$	2028/29 \$	2029/30 \$
ASSETS Current Assets												
Cash & Cash Equivalents Investments	2,100,000 16,927,000	12,756,637	9,699,932	9,592,371	476,610 9,592,371	1,085,059 9,592,371	1,313,586 9,592,371	1,848,500 9,592,371	2,314,353 9,592,371	3,029,665 9,592,371	4,090,778 9,592,371	6,790,298 9,592,371
Receivables Inventories	3,200,000 691,000	1,669,533 640,982	1,907,133 476,585	1,495,149 460.030	1,287,412 460,174	1,274,252 469.838	1,293,551 472,739	1,326,745 479,404	1,343,791 486,320	1,372,115 492.054	1,404,005 497,563	1,454,769 504,134
Other Non-current assets classified as "held for sale"		· -		-	-		-	-		· -	-	
Total Current Assets	22,918,000	15,067,152	12,083,650	11,547,550	11,816,569	12,421,521	12,672,247	13,247,020	13,736,835	14,486,206	15,584,717	18,341,572
Non-Current Assets Investments									10			
Receivables Inventories	27,000 438,000	79,323 437,944	81,735 437,944	83,327 437,944	84,950 437,944	86,606 437,944	88,295 437,944	90,017 437,944	91,774 437,944	93,567 437,944	95,395 437,944	97,259 437,944
Infrastructure, Property, Plant & Equipment Investments Accounted for using the equity method	190,767,000	202,337,331	214,047,981	218,315,007	219,104,858	219,122,679	219,455,879	219,658,854	219,913,412	219,988,108	219,698,777	217,840,281
Investment Property	-		-	-	-	-	-	-	-	-	-	-
Intangible Assets Non-current assets classified as "held for sale"	:		:		-			-	-			-
Other Total Non-Current Assets TOTAL ASSETS	191,232,000 <b>214,150,000</b>	202,854,598 217,921,750	214,567,660 226,651,310	218,836,278 230,383,828	219,627,752 231,444,321	219,647,229 232,068,750	219,982,118 232,654,365	220,186,815 233,433,836	220,443,130 234,179,966	220,519,619 235,005,825	220,232,116 235,816,833	218,375,484 236,717,056
LIABILITIES												
Current Liabilities Bank Overdraft	-			-	-	-	-	-	-	-	-	-
Payables Income received in advance	1,325,000 207,000	1,292,241 235,583	1,047,803 176,330	1,039,740 173,694	1,021,211 177,199	1,039,984 180,790	1,086,043 184,469	1,064,245 188,238	1,079,513 192.099	1,093,246 196,055	1,124,754 200,108	1,121,913 204,260
Borrovings Provisions	34,000 2,523,000	34,351 2,514,067	67,669 2,514,067	69,167 2,514,067	70,699 2,514,067	72,267 2,514,067	73,869 2,514,067	75,508 2,514,067	48,630 2.514.067	37,067 2,514,067	37,777 2,514,067	38,499 2,514,067
Liabilities associated with assets classified as "held for sale"  Total Current Liabilities	4,089,000	4,076,242	3,805,869	3,796,668	3,783,176	3,807,107	3,838,448	3,842,058	3,834,308	3,840,435	3,876,705	3,878,739
Non-Current Liabilities	-110001000	Tree operation	atanatana	011001000	911991119	wyww. p. 1 w.s	abanal 1.16	0,012,000	0,000,1,000	ata-ration	010101100	9301 931 99
Payables Income received in advance	3,000	5,192	5,192	5,192	5,192	5,192	5,192	5,192	5,192	5,192	5,192	5,192
Borrowings	271,000	237,112	695,498	626,331	555,631	483,365	409,495	333,987	285,357	248,290	210,513	172,014
Provisions Investments Accounted for using the equity method	52,000	60,933	60,933	60,933	60,933	60,933	60,933	60,933	60,933	60,933	60,933	60,933
Liabilities associated with assets classified as "held for sale"  Total Non-Current Liabilities	326,000	303,237	761,622	692,455	621,756	549,489	475,620	400,112	351,482	314,415	276,638	238,139
TOTAL LIABILITIES Net Assets	4,415,000 209,735,000	4,379,479 213,542,272	4,567,491 222,083,819	4,489,123 225,894,705	4,404,932 227,039,389	4,356,596 227,712,154	4,314,068 228,340,297	4,242,170 229,191,666	4,185,790 229,994,175	4,154,849 230,850,976	4,153,343 231,663,490	4,116,878 232,600,178
EQUITY												
Retained Earnings Revaluation Reserves	113,595,000 93,820,000	117,402,272 93,820,000	125,943,819 93,820,000	129,754,705 93,820,000	130,899,389 93,820,000	131,572,154 93,820,000	132,200,297 93,820,000	133,051,666 93,820,000	133,854,175 93,820,000	134,710,976 93,820,000	135,523,490 93,820,000	136,460,178 93,820,000
Other Reserves Council Equity Interest	207,415,000	211,222,272	219,763,819	223,574,705	224,719,389	225,392,154	226,020,297	226,871,666	227,674,175	228,530,976	229,343,490	230,280,178
Minority Equity Interest Total Equity	207,415,000	211,222,272	219,763,819	223,574,705	224,719,389	225,392,154	226,020,297	226,871,666	227,674,175	228,530,976	229,343,490	230,280,178

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Part	Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2030 CASH FLOW STATEMENT - GENERAL FUND Scenario: Budget 2020-2030	Actuals 2018/19 \$	Current Year 2019/20 \$	2020/21 \$	2021/22 \$	2022/23 \$	2023/24 \$	Projected 2024/25 \$	l Years 2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	2029/30 \$
Last Charge A-Feet Control Florenteed   1,875,153   1,724,755   1,802,776   1,802,776   1,802,776   2,902,777   2,902,777	Cash Flows from Operating Activities Receipts:												
			6,136,021	5,927,578				6,421,397			6,818,295		
Care A Cordisations													
Processor Decoration   1,400.201   033,500   729,500   701,500   056,500   066,400   007,777   079,625   702,624   703,400   714,500													
Page				-	-	-	-	-	-	-	-	-	-
Company   Comp			1,400,201	833,386	729,504	701,958	685,530	686,496	690,727	697,925	702,654	708,439	714,336
Case   Company   Content	Employee Benefits & On-Costs					(6,850,720)			(7,256,131)	(7,398,446)			
Content   Cont										(8,440,004)			
Ref Cash provided (or used in) Operating Activities	Bonds & Deposits Refunded			-	_	-	-	-	-	_	-	-	-
Cash Propos from Investing Activities Solid of Investment Biocurilies Solid of Investment Biocurilies Solid of Investment Biocurilies Solid of Investment Biocurilies Solid of Infrastructure, Proposity, Plant & Equipment Solid of Infrastructure, Proposity Plant	Other	-	(1,484,344)	(1,459,445)	(1,558,042)	(1,490,198)	(1,519,430)	(1,634,242)	(1,579,656)	(1,610,670)	(1,642,309)	(1,766,586)	(1,707,507)
Recipies Six of Privatement Securities Deferred Debtors Private Securities Deferred Debtors Private Securities Deferred Debtors Private Securities Purchase of Privatement Securities Purchase	Net Cash provided (or used in) Operating Activities	-	8,554,703	12,336,184	8,425,410	5,558,664	4,945,200	4,907,862	5,111,718	5,122,428	5,192,168	5,189,872	5,287,808
Sals of Investment Property Sals of Infrastructure, Property Part & Equipment Sals of Infrastructure, Property Part Sals of Infrastructure, Property Part & Equipment Sals of Infrastructure, Property Part Sals of Infrastructure, Property Part Sals of Infrastructure, Property Part & Equipment Sals of Infrastructure, Property Part Sals of Infrastructure, Property Part Sals of Infrastructure, Property Part & Equipment Sals of Infrastructure, Property Part & Equipment Sals of Infrastructure, Property Part & Equipment Sals of Infrastructure, Property Part Sals of Infrastructure, Property Part Sals of Infrastructure, Property Part & Equipment Sals of Infrastructure, Property Part Sals of Infrastructure, Property Part & Equipment Sals of Infrastructure, Property Par													
Salio of Investment Property   Salio of Investment Property   Salio of Investment Property   Salio of Investment Assembly Plant & Equipment   452,940   346,400   340,220   522,100   244,860   508,800   419,300   445,800   441,300   202,800   229,000			4 170 363	3 056 706	107 580				_			_	
Sail of Infrastructure, Proposity, Plant & Equipment   452,940   349,020   522,100   244,950   538,600   419,350   445,800   429,000   220,000   220,000   230,000   2	Sale of Investment Property		7,110,000	0,000,100	-	-	-	-	-	-	-	-	-
Sale of Internate State (International Concepts of State of Internation (International Concepts of State of International Concepts of Internat			459.040	340 400	340 950	E29 400	244 050	59e enn	410.950	445 000	494 900	202 200	250.000
Sial of Islangible Assets Defense Declare Records Delicity Records Programs Delicity Records Deli	Sale of non-current assets classified as "held for sale"		40Z <sub>1</sub> 24U	249,400	040,200	022,10U	enn,out	040,000	*10,00U	***********	40 Land	202,000	230,000
Deferred Delivors Riscopils Sale of Disposal Gricups Sale of Disposal G			-	-	-	-	-	-	-	-	-	-	-
Districtions Recoived from John Ventures & Associates Cher Investing Activities Payments: Purchase of Infrastructure, Property; Plant & Equipment Purchase of Infrastructure, Property; Plant & Infrastructure, Plant & Infras									-			-	
Other Investing Activity Records Purchase of Investing Activity Records Purchase of Investing Activity Records (5,028,686) (4,859,525) (4,284,482) (2,200,512) (2,		-	-	-	-	-	-	-	-	-	-	-	-
Payments:   Purchase of Investment Procedy   Purchase of Investment Procedy   Purchase of Investment Procedy   Purchase of Investment Procedy   Purchase of Residence Purchase Purchase of Residence Purchase Purchase of Residence Purchase of Residence Purchase Purchase of Residence Purchase Purchase Of Residence Purchase Purchase Of Residence Purchase Of Residence Purchas					-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment Purchase of Infrastructure, Property Purchase of Infrastructure	Payments:												
Purchase of Infrastructure, Property, Plant & Equipment Purchase of Infrastructure, Property, Plant & Equipment Purchase of Intendible Assets Equivalents Purchase of In					-	-			-	-		-	-
Purchase of Infançible Assets Definered Explores & Advances Marie Purchase of Infançible Assets Confributions of Infançible Assets Cash Flows from Financial Assets Cash Flows from Fina	Purchase of Infrastructure, Property, Plant & Equipment		(15,244,469)	(16,233,993)	(8,805,551)	(5,534,987)	(4,511,002)	(5,143,869)	(4,922,284)	(5,026,868)	(4,859,525)	(4,294,492)	(2,800,512)
Deferred Debtors & Advances Made Purchase of Interestals in Joint Ventures & Associates Contributions Paid to Joint Ventures & Associates Contribu									-				
Contributions Paid to Joint Ventures & Associates  Other Investing Activities  Cash Flows from Financing Activities  Recipies:  Flower Flower Financing Activities  Cash Flows from Financing Activities  Recipies:  Flower Financing Activities  Cash Flows from Financing Activities  Recipies:  Flower Financing Activities  Cash Flows from Financing Activity Recipits  Payments:  Repayment of Borrowings & Advances  Repayment of Borrowings & Advances  Cother Financing Activity Financing Activity Recipits  Payments:  Repayment of Borrowings & Advances  Repayment of	Deferred Debtors & Advances Made				-	-	-	-	-	_	-	-	-
Other Investing Activities  - (10,821,186) (12,827,887) (8,357,741) (5,012,887) (4,266,082) (4,501,089) (4,502,834) (4,561,086) (4,428,225) (4,091,582) (2,550,512)  Cash Flows from Financing Activities Receipts: Proceeds from Borrowings & Advances Proceeds from Borrowings & Advances Proceeds from Financing Activity Receipts Proceeds from Finance Leasee Other Financing Activity Receipts Payments Response of the Advances Response of Financing Activity Receipts Cash Cash Equivalents & Investments - beginning of year  Cash Cash Equivalents & Investments - beginning of year  Cash Cash Equivalents - end of the year  Cash Cash Equivalents & Investments - end of the year  Cash, Cash Equivalents & Investments - end of the year  Cash, Cash Equivalents & Investments - end of the year  Payments  Cash, Cash Equivalents & Investments - end of the year  18,027,000 12,786,837 18,029,003 12,786,837 18,003,004 18,003,		-	-	-	-	-	-	-	-	-	-	-	-
Cash Flows from Financing Activities Receipts: Proceeds from Financing Activities Receipts: Proceeds from Financing Activity Receipts Chiter Financing Activity Receipts Repayment of Borrowings & Advances Repayment of Financing Activity Repayment of Financing Activity Payments Repayment of Financing Activities Receipts R		-	-	-	-	-	-	-	-	-	-	-	-
Cash Flows from Financing Activities Receipts: Proceeds from Financing Activities Receipts: Proceeds from Financing Activity Receipts Chiter Financing Activity Receipts Repayment of Borrowings & Advances Repayment of Financing Activity Repayment of Financing Activity Payments Repayment of Financing Activities Receipts R	Net Cash provided (or used in) Investing Activities		(10.621.166)	(12.827.887)	(8.357.741)	(5.012.887)	(4.266.052)	(4,607,069)	(4,502,934)	(4.581.068)	(4.428.225)	(4.091.692)	(2.550.512)
Receipts:			,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		,,	,,,	*-0	***************************************	,		***	,-,,	,_,,
Proceeds from Finance Leases Other Financing Activity Receipts Repayments of Borrowings & Advances Repayment of Encounting Activity Receipts Clash Cash Equivalents - end of the year  Cash Cash Cash Equivalents - end of the year  Cash Cash Cash Equivalents - end of the year  Cash Cash Cash Equivalents - end of the year  Cash Cash Cash Equivalents - end of the year  Cash Cash Cash Equivalents - end of the year  Cash Cash Cash Cash Equivalents - end of the year  Cash Cash Cash Cash Cash Cash Cash Cash	Receipts:												
Other Financing Activity Receipts Payments: Repayment of Borrowings & Advances Repayment of Finance Lease Liabilities Distributions to Minority Interests Other Financing Activity Payments  Net Cash Flow provided (used in) Financing Activities  - (33,537) 491,703 (67,669) (69,167) (70,699) (72,267) (73,869) (75,508) (48,630) (37,067) (37,777)  Net Increase/(Decrease) in Cash & Cash Equivalents  - (2,100,000) 0 0 476,610 608,449 228,526 534,915 465,653 715,313 1,061,113 2,699,520  plus: Cash, Cash Equivalents & Investments - beginning of year  Cash & Cash Equivalents - end of the year  - (2,100,000) - 0 0 476,610 1,085,059 1,313,586 1,848,500 2,314,353 3,029,665 4,090,778 6,790,298  Investments - end of the year  - (2,100,000) 12,756,637 9,699,392 9,592,371 9,592,371 9,592,371 9,592,371 9,592,371 9,592,371 9,592,371 9,592,371 9,592,371 9,592,371 9,592,371 9,592,371 1,066,790,298  Representing: - External Restrictions - 17,65,408 3,544,002 2,256,737 9,683,019 6,461373 6,357,477 6,703,024 6,680,744 6,4816,928 5,303,461 5,801,213 6,310,553 - Internal Restrictions - 17,65,408 3,544,002 7,875,379 6,833,019 6,461373 6,357,477 6,703,024 6,680,744 6,4816,928 5,303,461 5,801,213 6,310,553 - Internal Restrictions - 17,66,408 3,544,002 7,875,379 6,833,019 6,461373 6,357,477 6,703,024 6,680,744 6,4816,928 5,303,461 5,801,213 6,310,553 - Internal Restrictions - 17,66,408 3,544,002 7,875,379 6,833,019 6,461373 6,357,477 6,703,024 6,680,744 6,4816,928 5,303,461 5,801,213 6,310,553 - Internal Restrictions - 17,66,408 3,544,002 7,875,379 6,833,019 6,461373 6,357,477 6,703,024 6,680,744 6,4816,928 5,303,461 5,801,213 6,310,553 - Internal Restrictions - 17,66,408 3,544,002 7,875,379 6,833,019 6,461373 6,357,477 6,703,024 6,680,744 6,4816,928 5,303,461 5,801,213 6,310,553 - Internal Restrictions - 17,66,408 3,544,002 7,875,379 6,833,019 6,461,373 6,357,477 6,703,024 6,680,764,698 6,801,666 7,7034,698 6,801,666 7,7034,698 6,801,666 7,7034,698 6,801,666 7,7034,698 6,801,666 7,7034,698 6,801,666 7,7034,698 6,801,666 7,7034,698 6,801,66		-	-	550,000	-	-	-	-	-	-	-	-	-
Payments: Repayment of Borrowings & Advances Repayment of Finance Lease Liabilities					-	-	-	-	-	-	-	-	-
Repsyment of Finance Lease Liabilities Distributions to Minority Interests Distributions to Cash Cash Equivalents Distributions to Cash Ca	Payments:		604 F07	(50.000)	(07.000)	400.4000	J=0.0001	(ma dam)	(70.000)	(me maa)	440.000	407 207	Other manuals
Distributions to Minority Interests			(33,537)	(08,297)	(67,669)	(69,167)	(ru,689)	(72,267)	(73,869)	(75,508)	(48,630)	(37,067)	(ar,rrr)
Net Cash Flow provided (used in) Financing Activities  - (33,537)	Distributions to Minority Interests	-	-		-	-	-	-	-	-	-	-	-
Net Increase/(Decrease) in Cash & Cash Equivalents - (2,100,000) 0 0 476,610 608,449 228,526 534,915 465,853 715,313 1,081,113 2,699,520 plus: Cash, Cash Equivalents & Investments - beginning of year - 2,100,000 - 0 0 476,610 1,085,059 1,313,586 1,848,500 2,314,353 3,029,665 4,090,778 Cash & Cash Equivalents - end of the year - 2,100,000 - 0 0 476,610 1,085,059 1,313,586 1,848,500 2,314,353 3,029,665 4,090,778 6,790,298  Cash & Cash Equivalents - end of the year - 0 0 0 476,610 1,085,059 1,313,586 1,848,500 2,314,353 3,029,665 4,090,778 6,790,298  Investments - end of the year 16,927,000 12,766,637 9,699,332 9,592,371 9,592,371 9,592,371 9,592,371 9,592,371 9,592,371 9,592,371 9,592,371 9,592,371 9,592,371 9,592,371 9,592,371 9,592,371 9,592,371 9,592,371 10,066,382 10,677,431 10,905,957 11,440,672 11,306,724 12,622,037 13,683,149 16,382,669  Representing: - External Restrictions - 1,786,402 4,765,408 3,544,002 2,250,179 2,589,777 3,025,588 3,70,778 3,076,051 4,341,246 4,816,928 5,303,461 5,801,213 6,310,553 1.1eternal Restrictions - 1,786,422 7,775,379 6,633,019 6,461,373 6,357,477 6,703,024 6,530,744 6,764,896 6,801,566 7,034,696 7,388,594 7,718,975		-	-		-	-			-	-		-	-
Plus: Cash, Cash Equivalents & Investments - beginning of year  - 2,100,000  - 0 0 476,610 1,085,059 1,313,586 1,848,500 2,314,353 3,029,665 4,090,778  Cash & Cash Equivalents - end of the year  Cash & Cash Equivalents - end of the year  1,00,000  - 0 0 476,610 1,085,059 1,313,586 1,848,500 2,314,353 3,029,665 4,090,778 6,790,298  Cash & Cash Equivalents - end of the year  1,00,000  1,000,000	Net Cash Flow provided (used in) Financing Activities	-	(33,537)	491,703	(67,669)	(69,167)	(70,699)	(72,267)	(73,869)	(75,508)	(48,630)	(37,067)	(37,777)
Cash & Cash Equivalents - end of the year 2,100,000 - 0 0 476,610 1,085,059 1,313,586 1,848,500 2,314,353 3,029,665 4,090,778 6,790,298  Cash & Cash Equivalents - end of the year 2,100,000 12,756,637 9,699,392 9,592,371 9,592,	Net Increase/(Decrease) in Cash & Cash Equivalents	-	(2,100,000)	0	0	476,610	608,449	228,526	534,915	465,853	715,313	1,061,113	2,699,520
Cash & Cash Equivalents - end of the year 16,927,000 12,756,637 9,699,932 9,592,371 9,	plus: Cash, Cash Equivalents & Investments - beginning of year	-	2,100,000		Ď	0	476,610	1,085,059	1,313,586	1,848,500	2,314,353	3,029,665	4,090,778
Investments - end of the year   16,927,000   12,768,637   9,699,932   9,592,371   9,592,	Cash & Cash Equivalents - end of the year	2,100,000		0	0	476,610	1,085,059	1,313,586	1,848,500	2,314,353	3,029,665	4,090,778	6,790,298
Investments - end of the year   16,927,000   12,768,637   9,699,932   9,592,371   9,592,													
Investments - end of the year   16,927,000   12,768,637   9,699,932   9,592,371   9,592,	Cach & Cach Equivalents - and of the year	2 100 000		0	n	<u> 478.840</u>	1.085.050	1 212 508	1 848 500	2 944 959	3 020 885	4 ngn 770	8 700 200
Representing: - External Restrictions 4,765,408 3,544,002 2,250,179 2,589,777 3,025,538 3,470,778 3,876,051 4,341,246 4,816,928 5,303,461 5,801,213 6,310,553 - Internal Restrictions 11,786,422 7,975,379 6,833,019 6,461,373 6,357,477 6,703,024 6,630,744 6,764,696 6,801,566 7,034,686 7,388,554 7,189,575	Investments - end of the year	16,927,000		9,699,932	9,592,371	9,592,371	9,592,371	9,592,371	9,592,371	9,592,371	9,592,371	9,592,371	9,592,371
- External Restrictions 4,765,408 3,544,002 2,259,179 2,589,777 3,025,538 3,470,778 3,876,051 4,341,246 4,816,928 5,303,461 5,801,213 6,310,553 - Internal Restrictions 11,786,422 7,975,379 6,833,019 6,461,373 6,357,477 6,703,024 6,630,744 6,764,696 6,801,566 7,034,686 7,388,584 7,189,575	Cash, Cash Equivalents & Investments - end of the year	19,027,000	12,756,637	9,699,932	9,592,371	10,068,982	10,677,431	10,905,957	11,440,872	11,906,724	12,622,037	13,683,149	16,382,669
- Internal Restrictions 11,786,422 7,975,379 6,833,019 6,461,373 6,357,477 6,703,024 6,630,744 6,764,696 6,801,566 7,034,686 7,368,584 7,189,575													
		2,475,170	1,237,256	616,734	541,221	685,967	503,629	399,162	334,930	288,230	283,890	513,352	2,882,541
19,027,000 12,756,637 9,699,932 9,592,371 10,068,982 10,677,431 10,905,957 11,440,872 11,906,724 12,622,037 13,683,149 16,382,669		19,027,000	12,756,637	9,699,932	9,592,371	10,068,982	10,677,431	10,905,957	11,440,872	11,906,724	12,622,037	13,683,149	16,382,669

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Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2030 EQUITY STATEMENT - GENERAL FUND Scenario: Budget 2020-2030	Actuals 2018/19 \$	Current Year 2019/20 \$	2020/21	2021/22	2022/23 \$	2023/24 \$	Projecte 2024/25 \$	d Years 2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	2029/30 \$
Opening Balance Adjustments to opening balance Restated Opening Balance	203,320,000	207,415,000	211,222,272	219,763,819	223,574,705	224,719,389	225,392,154	226,020,297	226,871,666 - 226,871,666	227,674,175	228,530,976	229,343,490
Net Operating Result for the Year Adjustments to net operating result Restated Net Operating Result for the Year	4,095,000	3,807,272	8,541,547 8,541,547	3,810,886	1,144,684	672,765 672,765	628,143 628,143	851,369 851,369	802,510 802,510	856,800 856,800	812,514 - 812,514	936,688
Current Year Income & Expenses Recognised direct to Equity - Transfers tol/(from) Asset Revaluation Reserve - Transfers tol/(from) Other Reserves - Other IncomelExpenses recognised - Other Adjustments Net Income Recognised Directly in Equity	:	-		- 6 70 -	- 0. 0	-	-	- - - -	- 10. 19. -		-	- 0. 0
Total Recognised Income & Expenses	4,095,000	3,807,272	8,541,547	3,810,886	1,144,684	672,765	628,143	851,369	802,510	856,800	812,514	936,688
Distributions to/(Contributions from) Minority Interests Transfers between Equity	-	:	:	-	-		-	7	-		:	-
Equity - Balance at end of the reporting period	207,415,000	211,222,272	219,763,819	223,574,705	224,719,389	225,392,154	226,020,297	226,871,666	227,674,175	228,530,976	229,343,490	230,280,178

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Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2030												
INCOME STATEMENT - WATER FUND	Actuals	Current Year					Projected	Years				
Scenario: 5% Increase years 2-3	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
*	\$	\$	\$	\$	\$	S	\$	\$	\$	S	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	712,000	728,000	756,130	794,747	835,319	852.884	870,801	889.076	907.717	926,731	946,125	965,907
User Charges & Fees	1,443,000	1,338,800	1,458,870	1,495,342	1,532,725	1,571,043	1,610,319	1,650,577	1,691,841	1,734,138	1,777,492	1,821,929
Interest & Investment Revenue	215,000	144,224	130,389	86,333	39,055	41,355	46,833	52,288	57,720	63,390	71,200	79,200
Other Revenues					a.							
Grants & Contributions provided for Operating Purposes		22,825	22,725	22,725	22,725	22,725	22,725	22,725	22,725	22,725	22,725	22,725
Grants & Contributions provided for Capital Purposes	14,000	770,000	20,000	5,645,000	5,645,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Other Income:												
Net gains from the disposal of assets			-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties			-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-								100			100
Reversal of impairment losses on receivables	-			100			-				-	
Joint Ventures & Associated Entitles			_	-	-	-	-	-	-	-	-	
Total Income from Continuing Operations	2,384,000	3,003,849	2,388,114	8,044,147	8,074,824	2,508,007	2,570,678	2,634,666	2,700,003	2,766,984	2,837,542	2,909,761
Expenses from Continuing Operations												
Employee Benefits & On-Costs	330,000	742,858	951.663	970,698	990,112	1,009,915	1,030,114	1,050,718	1,071,732	1,093,165	1,115,028	1,137,327
Borrowing Costs	000,000	142,000	001,000	310,000	200,112	1,000,010	1,000,119	1,000,110	Iger Igrae	1,000,100	1,110,020	1,101,021
Materials & Contracts	745,000	380,000	283,535	287,789	292,106	296,487	300.934	305,448	310,029	314.680	319,400	324,191
Depreciation & Amortisation	487,000	511,427	510,500	520,500	830,700	847,104	863,836	880,903	898,311	916,067	934,178	952,652
Impairment of investments	407,000	0117421	010,000	020,000	000,100	011,101	000,000	000,000	000,011	310,002	007,110	00E,00E
Impairment of receivables												
Other Expenses	252,000	254.200	260,825	267,049	273,703	279.177	284.760	290,456	298,265	302,190	308,234	314,399
Interest & Investment Losses	EUE/UUU	201/200	Loojako	201,010	210,100	210,111	2011100	200,100	200,200	002,100	000,201	017,000
Net Losses from the Disposal of Assets	2,000											
Revaluation decrement/impairment of IPPE	2,000											
Fair value decrement on investment properties												
Joint Ventures & Associated Entities			_	_	_		_	_	_	_	_	_
Total Expenses from Continuing Operations	1,816,000	1,888,485	2,006,523	2,046,036	2,386,621	2,432,683	2,479,644	2,527,525	2,576,337	2,626,102	2,676,840	2,728,569
Oneseting Result from Continuing Operations	500.000	4.445.204	204 504	E 000 444	E 000 000	75.004	04.004	407.444	422.000	440.000	400 700	404 400
Operating Result from Continuing Operations	568,000	1,115,364	381,591	5,998,111	5,688,203	75,324	91,034	107,141	123,666	140,882	160,702	181,192
Discontinued Operations - Profit/(Loss)				-	-		-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-		-	-
Net Operating Result for the Year	568,000	1,115,364	381,591	5,998,111	5,688,203	75,324	91,034	107,141	123,666	140,882	160,702	181,192
Net Operating Result before Grants and Contributions provided for Capital Purposes	554,000	345,364	361,591	353,111	43,203	55,324	71,034	87,141	103,666	120,882	140,702	161,192

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Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2030 BALANCE SHEET - WATER FUND	Actuals	Current Year					Projected	l Years				
Scenario: 5% Increase years 2-3	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24 S	2024/25	2025/26	2026/27 \$	2027/28 S	2028/29	2029/30 \$
ASSETS Current Assets	,		Ť			•						
Cash & Cash Equivalents	166,000	_				251,212	685,054	1,028,129	1,480,578	1,940,234	2,425,295	2,949,005
Investments Receivables	7,500,000 412,000	7,268,322 362,860	7,164,283 383,131	4,290,635 387,181	1,417,617 391.827	1,417,617 401.614	1,417,617 412,171	1,417,617 422,648	1,417,617 405,137	1,417,617 403,143	1,417,617 413,690	1,417,617 424,563
Inventories	412,000	302,000	303,131	307,101	391,027	401,014	412,171	422,040	403,137	403,143	413,080	*2*,303
Other Non-current assets classified as "held for sale"				_	_	-		_	_	-	-	_
Total Current Assets	8,078,000	7,631,182	7,547,414	4,677,816	1,809,444	2,070,444	2,514,842	2,868,395	3,303,332	3,760,995	4,256,602	4,791,185
Non-Current Assets												
Investments Receivables	271,000	237.133	201,926	165.842	128,857	90,951	52,100	12,281	21	21	21	21
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment Investments Accounted for using the equity method	18,738,000	20,323,871	20,818,371	29,722,871	38,317,171	38,170,067	37,856,231	37,650,328	37,352,017	37,035,950	36,701,772	36,349,120
Investment Property		-	-	-	-	-	-	-	_	-	-	-
Intangible Assets Non-current assets classified as "held for sale"				-	-		-	-	-	-	- :	-
Other		_										
Total Non-Current Assets TOTAL ASSETS	19,009,000 27,087,000	20,561,004 28,192,186	21,020,297 28,567,711	29,888,713 34,566,529	38,446,028 40,255,473	38,261,018 40,331,462	37,908,331 40,423,173	37,662,609 40,531,003	37,352,038 40,655,370	37,035,971 40,796,966	36,701,793 40,958,395	36,349,141 41,140,327
LIABILITIES												
Current Liabilities												
Bank Overdraft Payables	53,000	42,821	36,755	37,463	38,204	38,869	39,546	40,236	40,937	41.651	42,378	43,118
Income received in advance						-		-				
Borrowings Provisions				_	_			_	_			_
Liabilities associated with assets classified as "held for sale"				-	-			40.000			-	
Total Current Liabilities	53,000	42,821	36,755	37,463	38,204	38,869	39,546	40,236	40,937	41,651	42,378	43,118
Non-Current Liabilities Payables	_		_	_	_			_	_			
Income received in advance			-	_	_	-	-	_	_	-	-	_
Borrowings Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"  Total Non-Current Liabilities	-	-	-	-	-	-	-	-	-	-	-	
TOTAL LIABILITIES Net Assets	53,000 27,034,000	42,821 28,149,364	36,755 28.530.956	37,463 34,529,066	38,204 40,217,269	38,869 40,292,593	39,546 40,383,627	40,236 40,490,768	40,937 40,614,433	41,651 40,755,315	42,378 40,916,017	43,118 41,097,209
	Erjesijese	20)110,001	20/000/020	01/020/000	10,817,800	TOLEGRIPOSO	Tojozojozi	10/100/100	12(011)100	10)1 00)0 10	10,010,011	11,007,200
EQUITY Retained Earnings	18.181.000	19.296.364	19,677,956	25,676,066	31,364,269	31,439,593	31.530.627	31,637,768	31,761,433	31,902,315	32,063,017	32.244.209
Revaluation Reserves	8,853,000	8,853,000	8,853,000	8,853,000	8,853,000	8,853,000	8,853,000	8,853,000	8,853,000	8,853,000	8,853,000	8,853,000
Other Reserves Council Equity Interest	27,034,000	28,149,364	28,530,956	34,529,066	40,217,269	40.292,593	40,383,627	40,490,768	40.614.433	40,755,315	40,916,017	41,097,209
Minority Equity Interest							,					
Total Equity	27,034,000	28,149,364	28,530,956	34,529,066	40,217,269	40,292,593	40,383,627	40,490,768	40,614,433	40,755,315	40,916,017	41,097,209

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Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2030 CASH FLOW STATEMENT - WATER FUND Scenario: 5% Increase years 2-3	Actuals 2018/19 \$	Current Year 2019/20	2020/21	2021/22 \$	2022/23 \$	2023/24 \$	Projected 2024/25 \$	Years 2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	2029/30 \$
Cash Flows from Operating Activities Receipts:												
Rates & Annual Charges		635,469	750,159	786,550	826,707	849,156	866,998	885,197	903,760	922,695	942,008	961,708
User Charges & Fees		1,397,657	1,445,315	1,491,225	1,528,505	1,566,717	1,605,885	1,646,032	1,687,183	1,729,363	1,772,598	1,816,912
Interest & Investment Revenue Received		218,389	130,500	95,474	48,141	40,544	45,458	51,203	56,287	61,935	69,665	77,542
Grants & Contributions	-	792,825	42,725	5,667,725	5,667,725	42,725	42,725	42,725	42,725	42,725	42,725	42,725
Bonds & Deposits Received Other		9,000	-	-	-	-	-	-	-	-	-	-
Payments:		8,000	-	-	-	-	-	-	-	-	-	-
Employee Benefits & On-Costs		(742,858)	(951,663)	(970,698)	(990,112)	(1,009,915)	(1.030,114)	(1,050,718)	(1,071,732)	(1,083,165)	(1,115,028)	(1.137.327)
Materials & Contracts		(390,179)	(289,601)	(287,082)	(291,365)	(295,822)	(300,257)	(304,759)	(309,327)	(313,966)	(318,673)	(323,451)
Borrowing Costs				-		-	-	-		-		-
Bonds & Deposits Refunded		4054 5000	4000 0000	COUNT DADS	4070 7074	CONTROL A 7875	400 6 7001	T	4000 000	TOTAL APPLI	4000 0041	mes non
Other		(254,200)	(260,825)	(267,049)	(273,703)	(279,177)	(284,760)	(290,456)	(296,265)	(302,190)	(308,234)	(314,399)
Net Cash provided (or used in) Operating Activities	-	1,666,104	866,610	6,516,145	6,515,898	914,228	945,935	979,224	1,012,630	1,047,397	1,085,060	1,123,710
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	231,678	104,039	2,873,647	2,873,018	-	-	-	-	-	-	-
Sale of Investment Property			-		-	-	-	-	-	-	-	-
Sale of Real Estate Assets		-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment				-		-		-				
Sale of non-current assets classified as "held for sale" Sale of Interests in Joint Ventures & Associates						_		-		_		_
Sale of Interests in John Venisies a Associates			-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts		33,516	34,351	35,207	36,084	36,984	37,906	38,851	39,819	12,259	-	-
Sale of Disposal Groups		· -	-	-	· -	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates			-	-	-	-	-	-		-		-
Other Investing Activity Receipts				-	-	-	-	-	-	-	-	-
Payments: Purchase of Investment Securities					_		_	_		_	_	_
Purchase of Investment Property				_		_		_		_		_
Purchase of Infrastructure, Property, Plant & Equipment		(2,097,298)	(1,005,000)	(9,425,000)	(9,425,000)	(700,000)	(550,000)	(675,000)	(600,000)	(600,000)	(600,000)	(600,000)
Purchase of Real Estate Assets	-	11 1 2	-			100		- 1			- 1	
Purchase of Intangible Assets	-	-	-		-	-	-	-	-		-	
Deferred Debters & Advances Made		-		-		-	-	-		-	-	-
Purchase of Interests in Joint Ventures & Associates Contributions Paid to Joint Ventures & Associates					-	-	-	-	-	-		-
Other Investing Activity Payments	-		-	-	-	-	-	-	_	-	_	-
Net Cash provided (or used in) Investing Activities		(1,832,104)	(866,610)	(6,516,145)	(6,515,898)	(663,016)	(512,094)	(636,149)	(560,181)	(587,741)	(600,000)	(600,000)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances		-	-	-	-	~	-	-	-	~	-	~
Proceeds from Finance Leases Other Financing Activity Receipts			-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts  Payments:			•									
Repayment of Borrowings & Advances							-	*	-		-	
Repayment of Finance Lease Liabilities		-	-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests		-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-		-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	-										-
Net Increase/(Decrease) in Cash & Cash Equivalents		(168,000)	(0)		0	251,212	433,841	343,075	452,449	459,656	485,060	523,710
plus: Cash, Cash Equivalents & Investments - beginning of year		166,000		(0)	(0)	0	251,212	685,054	1,028,129	1,480,578	1,940,234	2,425,295
Cash & Cash Equivalents - end of the year	166,000		(0)	(m)	0	251,212	685,054	1,028,129	1,480,578	1,940,234	2,425,295	2,949,005
Cash & Cash Equivalents - end of the year	(00,000		(0)	(0)		201,212	003,034	1,020,120	1,400,010	1,040,204	E-PES-CAP-CA	2,040,003
Cash & Cash Equivalents - end of the year	166,000		(0)	(0)	0	251,212	685,054	1,028,129	1,480,578	1,940,234	2,425,295	2.949.005
Investments - end of the year	7,500,000	7,268,322	7,164,283	4,290,635	1,417,617	1,417,617	1,417,617	1,417,617	1,417,617	1,417,617	1,417,617	1,417,617
Cash, Cash Equivalents & Investments - end of the year	7,666,000	7,268,322	7,164,283	4,290,635	1,417,617	1,668,829	2,102,671	2,445,746	2,898,195	3,357,852	3,842,912	4,366,622
- "												
Representing:	7.000.740	7 000 750	7 470 600	4 DED 000	6 000 04 1	4 888 984	6.046.600	0.040.000	0.007.001	0.074.400	0.040.770	0.000.000
- External Restrictions - Internal Restrictions	7,665,748	7,228,756	7,150,198	4,256,332	1,339,314	1,550,732	1,944,505	2,246,368	2,657,081	3,074,136	3,515,770	3,995,253
- Unrestricted	252	39,566	14.085	34,303	78,303	118,097	158,166	199,378	241.114	283,716	327,142	371,369
	7,666,000	7,268,322	7,164,283	4,290,635	1,417,617	1,668,829	2,102,671	2,445,746	2,898,195	3,357,852	3,842,912	4,366,622

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Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2030 EQUITY STATEMENT - WATER FUND Scenario: 5% Increase years 2-3	Actuals 2018/19 \$	Current Year 2019/20 \$	2020/21 \$	2021/22 \$	2022/23 \$	2023/24 \$	Projected 2024/25 \$	d Years 2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	2029/30
Opening Balance Adjustments to opening balance	26,191,000	27,034,000	28,149,364	28,530,956	34,529,066	40,217,269	40,292,593	40,383,627	40,490,768	40,614,433	40,755,315	40,916,017
Restated Opening Balance	26,191,000	27,034,000	28,149,364	28,530,956	34,529,066	40,217,269	40,292,593	40,383,627	40,490,768	40,614,433	40,755,315	40,916,017
Net Operating Result for the Year Adjustments to net operating result	568,000	1,115,384	381,591	5,998,111	5,688,203	75,324	91,034	107,141	123,666	140,882	160,702	181,192
Restated Net Operating Result for the Year	568,000	1,115,364	381,591	5,998,111	5,688,203	75,324	91,034	107,141	123,666	140,882	160,702	181,192
Current Year Income & Expenses Recognised direct to Equity - Transfers to/(from) Asset Revaluation Reserve - Transfers to/(from) Other Reserves - Other Income/Expenses recognised	275,000	-	-	- 	- - - -	-	-	-	- m	-	-	- - -
- Other Adjustments Net Income Recognised Directly in Equity	275,000	-	-	-	-	-	-	-	-	-	-	-
Total Recognised Income & Expenses	843,000	1,115,364	381,591	5,998,111	5,688,203	75,324	91,034	107,141	123,666	140,882	160,702	181,192
Distributions to/(Contributions from) Minority Interests Transfers between Equity	=	-	-	-	-	-	-	~	-	-	-	
Equity - Balance at end of the reporting period	27,034,000	28,149,364	28,530,956	34,529,066	40,217,269	40,292,593	40,383,627	40,490,768	40,614,433	40,755,315	40,916,017	41,097,209

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Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2030												
INCOME STATEMENT - WATER FUND	Actuals	Current Year					Projected	Years				
Scenario: 2020-2021 No Increase on Access Charge	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	\$	\$	\$	\$	\$	S	\$	\$	\$	S	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	712,000	728,000	728,000	743,370	759,047	775.038	791.349	807,986	824.956	842.266	859.921	877,930
User Charges & Fees	1,443,000	1,338,800	1,458,870	1,495,342	1,532,725	1,571,043	1,610,319	1,650,577	1,691,841	1,734,138	1,777,492	1,821,929
Interest & Investment Revenue	215,000	144,224	130,389	86,333	39,055	41,355	46,833	52,288	57,720	63,390	71,200	79,200
Other Revenues								-				
Grants & Contributions provided for Operating Purposes		22,825	22,725	22,725	22,725	22,725	22,725	22,725	22,725	22,725	22,725	22,725
Grants & Contributions provided for Capital Purposes	14,000	770,000	20,000	5,645,000	5,645,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Other Income:												
Net gains from the disposal of assets			-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties			-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed								-				100
Reversal of impairment losses on receivables				100				*				
Joint Ventures & Associated Entitles				-	-	-	-	-	-	-	-	
Total Income from Continuing Operations	2,384,000	3,003,849	2,359,984	7,992,770	7,998,552	2,430,161	2,491,226	2,553,576	2,617,242	2,682,519	2,751,338	2,821,784
Expenses from Continuing Operations												
Employee Benefits & On-Costs	330,000	742,858	951.663	970,698	990,112	1,009,915	1,030,114	1,050,718	1,071,732	1,093,165	1,115,028	1,137,327
Borrowing Costs	030,000	142,000	001,000	310,000	200,112	1,000,010	1,000,119	1,000,110	igen ignoz	1,000,100	1,110,020	1,101,021
Materials & Contracts	745,000	380.000	283,535	287,789	292,106	296,487	300.934	305,448	310,029	314.680	319,400	324,191
Depreciation & Amortisation	487,000	511,427	510,500	520,500	830,700	847,104	863,836	880,903	898,311	916,067	934,178	952,652
Impairment of investments	467,000	0117421	010,000	020,000	000,100	071,107	000,000	000,000	000,011	010,000	007,110	00E,00E
Impairment of receivables												
Other Expenses	252,000	254,200	260,825	267,049	273,703	279,177	284.760	290,456	296,265	302,190	308,234	314,399
Interest & Investment Losses	202,000	20.,200	200,020	20.,0.0	210,100	2.0,	20.,.00	200,.00	200,200			011,000
Net Losses from the Disposal of Assets	2,000		_	_	_	_	_	_	_	_	_	_
Revaluation decrement/impairment of IPPE	E/000								100			100
Fair value decrement on investment properties												
Joint Ventures & Associated Entities			_	_	_	_	_	_	_	_	_	_
Total Expenses from Continuing Operations	1,816,000	1,888,485	2,006,523	2,046,036	2,386,621	2,432,683	2,479,644	2,527,525	2,576,337	2,626,102	2,676,840	2,728,569
Operating Result from Continuing Operations	568,000	1,115,364	353,461	5,946,734	5,611,931	(2,522)	11,582	26,051	40,905	56,417	74,498	93,215
Operating Result from Continuing Operations	300,000	1,115,304	333,401	3,840,734	3,011,931	(2,322)	11,302	20,051	40,905	30,417	74,490	83,213
Discontinued Operations - Profit/(Loss)	-	-		-	-		-	-				-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-		-	-	
Net Operating Result for the Year	568,000	1,115,364	353,461	5,946,734	5,611,931	(2,522)	11,582	26,051	40,905	56,417	74,498	93,215
Net Operating Result before Grants and Contributions provided for												
Net Operating Result before Grants and Contributions provided for Capital Purposes	554,000	345,364	333,461	301,734	(33,069)	(22,522)	(8,418)	6,051	20,905	36,417	54,498	73,215
neager sans a varge contract	335,000	Staland	Sastes	2319144	frateenl	fragonal	fairen	4,401	20,000	299,611	245494	- orpin tor
		_										

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Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2030 BALANCE SHEET - WATER FUND Scenario: 2020-2021 No Increase on Access Charge	Actuals 2018/19 \$	Current Year 2019/20 \$	2020/21 \$	2021/22 \$	2022 <u>/</u> 23 \$	2023/24 \$	Projected 2024/25 \$	I Years 2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	2029/30 \$
ASSETS Current Assets Cash & Cash Equivalents Investments Receivables Inventories Other	166,000 7,500,000 412,000	7,268,322 362,860	7,142,213 377,071	4,222,266 376,043	1,278,486 375,179	173,929 1,278,486 384,404	528,909 1,278,486 394,370	791,497 1,278,486 404,245	1,161,800 1,278,486 386,119	1,537,618 1,278,486 383,498	1,937,114 1,278,486 393,405	2,373,500 1,278,486 403,626
Non-current assets classified as "held for sale"  Total Current Assets	8,078,000	7,631,182	7,519,284	4,598,309	1,653,665	1,836,819	2,201,765	2,474,228	2,826,404	3,199,602	3,609,005	4,055,611
Non-Current Assets Investments Receivables	271,000	237,133	201,926	165,842	128,857	90.951	52,100	12,281	21	21	21	21
Inventories Infrastructure, Property, Plant & Equipment Investments Accounted for using the equity method	18,738,000	20,323,871	20,818,371	29,722,871	38,317,171	38,170,067	37,856,231	37,650,328	37,352,017	37,035,950	36,701,772	36,349,120
Investment Property Intangible Assets Non-current assets classified as "held for sale"		-		-	-	-	-	-	-		-	
Other Total Non-Current Assets TOTAL ASSETS	19,009,000 27,087,000	20,561,004 28,192,186	21,020,297 28,539,581	29,888,713 34,487,022	38,446,028 40,099,694	38,261,018 40,097,837	37,908,331 <b>40,110,096</b>	37,662,609 40,136,836	37,352,038 40,178,442	37,035,971 40,235,573	36,701,793 40,310,798	36,349,141 40,404,753
LIABILITIES Current Liabilities Bank Overdraft												
Payables Income received in advance	53,000	42,821	36,755	37,463	38,204	38,869	39,546	40,236	40,937	41,651	42,378	43,118
Borrowings Provisions Liabilities associated with assets classified as "held for sale"		-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities  Non-Current Liabilities	53,000	42,821	36,755	37,463	38,204	38,869	39,546	40,236	40,937	41,651	42,378	43,118
Payables Income received in advance Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions Investments Accounted for using the equity method Liabilities associated with assets classified as "held for sale"		-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities TOTAL LIABILITIES Net Assets	53,000 27,034,000	42,821 28,149,364	36,755 28,502,826	37,463 34,449,559	38,204 40,061,490	38,869 40,058,968	39,546 40,070,550	40,236 40,096,601	40,937 40,137,505	41,651 40,193,922	42,378 40,268,420	43,118 40,361,635
EQUITY Retained Earnings Revaluation Reserves	18,181,000 8,853,000	19,296,364 8,853,000	19,649,826 8,853,000	25,596,559 8,853,000	31,208,490 8,853,000	31,205,968 8,853,000	31,217,550 8,853,000	31,243,601 8,853,000	31,284,505 8,853,000	31,340,922 8,853,000	31,415,420 8,853,000	31,508,635 8,853,000
Other Reserves Council Equity Interest Minority Equity Interest Total Equity	27,034,000	28,149,364	28,502,826	34,449,559 34,449,559	40,061,490 40,061,490	40,058,968	40,070,550	40,096,601	40,137,505 40,137,505	40,193,922 	40,268,420	40,361,635 40,361,635
· Mai Equity	21,034,000	20,149,304	20,302,020	34/449/559	-0,00 I,480	÷u,u≎o,au8	-u,u1u,u30	-0,000,001	40,131,003	≠0,133,32Z	≈0,200,42U	<b>40,301,033</b>

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Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2030 CASH FLOW STATEMENT - WATER FUND Scenario: 2020-2021 No Increase on Access Charge	Actuals 2018/19 \$	Current Year 2019/20	2020/21 \$	2021/22 \$	2022/23	2023/24 \$	Projected 2024/25 \$	Years 2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	2029/30 \$
Cash Flows from Operating Activities Receipts:												
Rates & Annual Charges	_	635,469	728,000	740,107	755,719	771,644	787,887	804,455	821,354	838,592	856,173	874,107
User Charges & Fees	-	1,397,657	1,445,315	1,491,225	1,528,505	1,586,717	1,605,885	1,646,032	1,687,183	1,729,363	1,772,598	1,816,912
Interest & Investment Revenue Received		218,389	130,589	95,618	48,366	40,773	45,708	51,458	56,547	62,200	69,935	77,819
Grants & Contributions Bonds & Deposits Received		792,825	42,725	5,667,725	5,667,725	42,725	42,725	42,725	42,725	42,725	42,725	42,725
Other		9,000					_	_		_		
Payments:		8,000										
Employee Benefits & On-Costs		(742,858)	(951,663)	(970,698)	(990,112)	(1,009,915)	(1,030,114)	(1,050,718)	(1,071,732)	(1,083,165)	(1,115,028)	(1,137,327)
Materials & Contracts		(390,179)	(289,601)	(287,082)	(291,365)	(295,822)	(300,257)	(304,759)	(309, 327)	(313,966)	(318,673)	(323,451)
Borrowing Costs				-		-	-	-		-	-	-
Bonds & Deposits Refunded Other		(254,200)	(260,825)	(267,049)	(273,703)	(279,177)	(284,760)	(290,458)	(298,265)	(302,190)	(308,234)	(314,399)
Net Cash provided (or used in) Operating Activities	-	1,666,104	844,540	6,469,846	6,445,135	836,945	867,074	898,737	930,483	963,559	999,496	1,036,386
Cash Flows from Investing Activities												
Receipts: Sale of Investment Securities		231,678	126,109	2,919,946	2,943,781	_	_	_	_	_	_	_
Sale of Investment Property		201,010	12.00, 1000	2000000		-		_		_		_
Sale of Real Estate Assets		-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment				-		-		4		-		-
Sale of non-current assets classified as "held for sale" Sale of Interests in Joint Ventures & Associates				-		-		-		-		-
Sale of Interests in Joint Ventures & Associates Sale of Intangible Assets		-	_	-	-	-	-	-	-	-	_	-
Deferred Debtors Receipts		33,516	34,351	35,207	36,084	36,984	37,906	38,851	39,819	12,259	-	-
Sale of Disposal Groups		-	· -	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates				-	-	-	-	-		-	-	-
Other Investing Activity Receipts Payments:			-	-	-	-	-	-	-	-	-	-
Purchase of Investment Securities				-	_	-	_	-		-	-	-
Purchase of Investment Property		-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment		(2,097,298)	(1,005,000)	(9,425,000)	(9,425,000)	(700,000)	(550,000)	(675,000)	(600,000)	(600,000)	(600,000)	(000,000)
Purchase of Real Estate Assets			-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets Deferred Debtors & Advances Made				_	-	_	-	-		-	-	-
Purchase of Interests in Joint Ventures & Associates				-	-	-	-	-		-		-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments		-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities		(1,832,104)	(844,540)	(6,469,846)	(6,445,135)	(663,016)	(512,094)	(636,149)	(560,181)	(587,741)	(600,000)	(800,000)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases Other Financing Activity Receipts			-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances					-	*	-	*	-	*	-	*
Repayment of Finance Lease Liabilities			-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests Other Financing Activity Payments				-				-		-		-
Net Cash Flow provided (used in) Financing Activities												
Net Increase/(Decrease) in Cash & Cash Equivalents		(166,000)	(0)	(0)	0	173,929	354,980	262,588	370,303	375,818	399,496	436,386
plus: Cash, Cash Equivalents & Investments - beginning of year		166,000	-	(0)	(0)	(0)	173,929	528,909	791,497	1,161,800	1,537,618	1,837,114
Cash & Cash Equivalents - end of the year	166,000		(0)	(0)	(0)	173,929	528,909	791,497	1,161,800	1,537,618	1,937,114	2,373,500
oasii a oasii Equitalella - ella oi tile yeal	100,000		(6)	(0)	(0)	110,020	320,000	101,427	1,101,000	120013010	1,007,114	2(010)000
Cash & Cash Equivalents - end of the year	166,000	-	(0)	(0)	(0)	173,929	528,909	791,497	1,161,800	1,537,618	1,937,114	2,373,500
Investments - end of the year	7,500;000	7,268,322 7,268,322	7,142,213 7,142,213	4,222,266	1,278,486	1,278,486	1,278,486	1,278,486	1,278,486	1,278,486	1,278,486	1,278,486
Cash, Cash Equivalents & Investments - end of the year	7,666,000	1,200,322	1,192,213	4,222,266	1,278,486	1,452,415	1,807,395	2,069,982	2,440,285	2,816,103	3,215,600	3,651,986
Representing:												
- External Restrictions	7,665,748	7,228,756	7,150,198	4,256,332	1,339,314	1,550,732	1,944,505	2,246,368	2,657,081	3,074,136	3,515,770	3,995,253
- Internal Restrictions - Unrestricted	252	39.566	(7.086)	(34.066)	(C) 9293	(98.317)	(137,110)	(176 386)	/916 798)	(258.033)	(300,170)	(343.267)
- onesatited	7,666,000	7,268,322	7,142,213	4,222,266	1,278,486	1,452,415	1,807,395	2,069,982	2,440,285	2,816,103	3,215,600	3,651,986
					,	,	,			,		,

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Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2030 EQUITY STATEMENT - WATER FUND Scenario: 2020-2021 No Increase on Access Charge	Actuals 2018/19 \$	Current Year 2019/20 \$	2020/21 \$	2021/22 \$	2022/23 \$	2023/24 \$	Projected 2024/25 \$	l Years 2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	2029/30 \$
Opening Balance Adjustments to opening balance Restated Opening Balance	26,191,000 - 26,191,000	27,034,000	28,149,364 28,149,364	28,502,826 28,502,826	34,449,559 34,449,559	40,061,490	40,058,968 - 40,058,968	40,070,550 40,070,550	40,096,601	40,137,505 40,137,505	40,193,922	40,268,420
Net Operating Result for the Year Adjustments to net operating result Restated Net Operating Result for the Year	568,000 - 568,000	1,115,364	353,461 - 353,461	5,946,734 - 5,946,734	5,611,931 - 5,611,931	(2,522)	11,582 - 11,582	26,051 - 26,051	40,905 - 40,905	56,417 - 56,417	74,498 74,498	93,215 - 93,215
Ourrent Year Income & Expenses Recognised direct to Equity - Transfers tol/(from) Assat Revaluation Reserve - Transfers tol/(from) Other Reserves - Other Income/Expenses recognised - Other Adjustments Not Income Recognised Directly in Equity	275,000	-	-	- a	- - -	-	-	- 	- a.	-	-	
Total Recognised Income & Expenses  Distributions to/(Contributions from) Minority Interests  Transfers between Equity	843,000	1,115,364	353,461	5,946,734	5,611,931	(2,522)	11,582	26,051	40,905	56,417	74,498	93,215
Equity - Balance at end of the reporting period	27,034,000	28,149,364	28,502,826	34,449,559	40,061,490	40,058,968	40,070,550	40,096,601	40,137,505	40,193,922	40,268,420	40,361,635

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Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2030 INCOME STATEMENT - WATER FUND Scenario: Budget 2020-2030 Incl. new Water Treatment Plant	Actuals 2018/19 \$	Current Year 2019/20 \$	2020/21 \$	2021/22	2022/23 \$	2023/24 \$	Projected 2024/25 \$	Years 2025/26 \$	2026/27 \$	2027/28 \$	2028/29	2029/30 \$
Income from Continuing Operations												
Revenue:					W00.044							
Rates & Annual Charges User Charges & Fees	712,000 1,443,000	728,000 1,338,800	756,130 1,458,870	772,063 1,495,342	788,314 1,532,725	804,890 1,571,043	821,798 1,610,319	839,044 1,650,577	856,634 1,691,841	874,578 1,734,138	892,879 1,777,492	911,546 1,821,929
Interest & Investment Revenue	215,000	144,224	130,389	86,333	39.055	41,355	46,833	52,288	57,720	63,390	71,200	79,200
Other Revenues	210,000	144,224	130,000	00,000	30,000	91,000	40,000	GE,200	27,720	00,000	71,200	10,200
Grants & Contributions provided for Operating Purposes		22,825	22,725	22,725	22,725	22,725	22,725	22,725	22,725	22,725	22,725	22,725
Grants & Contributions provided for Capital Purposes	14,000	770,000	20,000	5,645,000	5,645,000	20.000	20,000	20,000	20,000	20,000	20,000	20,000
Other Income:	,			-,,	-,,	,		,	,		,	,
Net gains from the disposal of assets			-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties			-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed								-		-	-	
Reversal of impairment losses on receivables				100						-	-	
Joint Ventures & Associated Entitles	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	2,384,000	3,003,849	2,388,114	8,021,463	8,027,819	2,460,013	2,521,675	2,584,634	2,648,920	2,714,831	2,784,296	2,855,400
Expenses from Continuing Operations												
Employee Benefits & On-Costs	330,000	742,858	951,663	970,698	990,112	1,009,915	1,030,114	1,050,718	1.071.732	1,093,165	1.115.028	1,137,327
Borrowing Costs	000,000	1-12,000	001,000	010,000	2003112	1,000,010	1,000,117	1,000,110	igori igi uz	1,000,100	1,110,020	1,101,021
Materials & Contracts	745,000	380,000	283,535	287,789	292,106	296,487	300,934	305,448	310.029	314.680	319,400	324,191
Depreciation & Amortisation	487,000	511,427	510,500	520,500	830,700	847,104	863,836	880,903	898,311	916,067	934,178	952,652
Impairment of investments	-	-		-	-		-	-	-	-	-	
Impairment of receivables			-	-	-	-	-	-	-	-	-	-
Other Expenses	252,000	254,200	260,825	267,049	273,703	279,177	284,760	290,456	296,265	302,190	308,234	314,399
Interest & Investment Losses	-	-	-	-			-	-		-	-	
Net Losses from the Disposal of Assets	2,000		-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-				- m			-	10.	-	-	(ii)
Fair value decrement on investment properties Joint Ventures & Associated Entities	-	-						-		-	-	
Total Expenses from Continuing Operations	1,816,000	1,888,485	2,006,523	2,046,036	2,386,621	2,432,683	2,479,644	2,527,525	2,576,337	2,626,102	2,676,840	2,728,569
Total Expenses non continuing operations	1,010,000	1,000,400	2,000,023	2,040,030	2,300,021	2,432,003	214121044	2,021,020	2,010,001	2,020,102	2,010,040	2,120,303
Operating Result from Continuing Operations	568,000	1,115,364	381,591	5,975,427	5,641,198	27,330	42,031	57,109	72,583	88,729	107,456	126,831
Discontinued Operations - Profit/(Loss)			_		-		_	-	_			_
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	568,000	1,115,364	381,591	5,975,427	5,641,198	27,330	42,031	57,109	72,583	88,729	107,456	126,831
Net Operating Result before Grants and Contributions provided for Capital Purposes	554,000	345,364	361,591	330,427	(3,802)	7,330	22,031	37,109	52,583	68,729	87,456	106,831

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Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2030 BALANCE SHEET - WATER FUND Scenario: Budget 2020-2030 Incl. new Water Treatment Plant	Actuals 2018/19 \$	Current Year 2019/20 \$	2020/21 \$	2021/22 \$	2022/23 \$	2023/24 \$	Projected 2024/25 \$	I Years 2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	2029/30 \$
ASSETS Current Assets												
Cash & Cash Equivalents	166,000					203,563	588,770	882,189	1,283,938	1,691,832	2,124,046	2,593,803
Investments Receivables	7,500,000 412,000	7,268,322 362,860	7,164,283 383,131	4,272,838 382,294	1,358,111 381,644	1,358,111 391.087	1,358,111 401,276	1,358,111 411,377	1,358,111 393.482	1,358,111 391.098	1,358,111 401,245	1,358,111 411,711
Inventories			-	-						-		
Other Non-current assets classified as "held for sale"				_	_		-	_	_		-	_
Total Current Assets	8,078,000	7,631,182	7,547,414	4,655,132	1,739,755	1,952,761	2,348,156	2,651,677	3,035,531	3,441,041	3,883,402	4,363,624
Non-Current Assets												
Investments										-		
Receivables Inventories	271,000	237,133	201,926	165,842	128,857	90,951	52,100	12,281	21	21	21	21
Infrastructure, Property, Plant & Equipment	18,738,000	20,323,871	20,818,371	29,722,871	38,317,171	38,170,067	37,856,231	37,650,328	37,352,017	37,035,950	36,701,772	36,349,120
Investments Accounted for using the equity method Investment Property	-	-	-	-		-	-	~		-	-	
Intangible Assets				_	_	-	-	_	_			-
Non-current assets classified as "held for sale"			-	-	-	-	-	-	-	-		-
Other Total Non-Current Assets	19,009,000	20.561.004	21.020.297	29.888,713	38,446,028	38.261.018	37,908,331	37.662.609	37.352.038	37.035.971	36,701,793	36,349,141
TOTAL ASSETS	27,087,000	28,192,186	28,567,711	34,543,845	40,185,784	40,213,779	40,256,487	40,314,285	40,387,569	40,477,012	40,585,195	40,712,766
LIABILITIES Current Liabilities Bank Overdraft Payables Income received in advance Borrowings Provisions Liabilities associated with assets classified as "held for sale" Total Current Liabilities	53,000 - - - 53,000	42,821 - - - - 42,821	36,755 - - - 36,755	37,463 - - - 37,463	38,204 - - - 38,204	38,869	39,546 - - - 39,546	40,236 - - - 40,236	40,937	41,651 - - - 41,651	42,378 - - - - - - - - - - - -	43,118 - - - - - - - - - - - - -
Non-Current Liabilities												
Payables	- 1		_	-	-	-	-	-	-	-	-	-
Income received in advance Borrowings		-	-	-	-	-	-	-	-	-	-	-
Provisions				-	-	-	-	-	-	-		-
Investments Accounted for using the equity method	-		-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"  Total Non-Current Liabilities	-	-	-	-	-	-	-	-	-	-	-	
TOTAL LIABILITIES	53,000	42,821	36,755	37,463	38,204	38,869	39,546	40,236	40,937	41,651	42,378	43,118
Net Assets	27,034,000	28,149,364	28,530,956	34,506,382	40,147,580	40,174,910	40,216,941	40,274,050	40,346,632	40,435,361	40,542,817	40,669,648
EQUITY												
Retained Earnings Revaluation Reserves	18,181,000 8,853,000	19,296,364 8,853,000	19,677,956 8,853,000	25,653,382 8,853,000	31,294,580 8,853,000	31,321,910 8,853,000	31,363,941 8,853,000	31,421,050 8,853,000	31,493,632 8,853,000	31,582,361 8,853,000	31,689,817 8,853,000	31,816,648 8,853,000
Other Reserves	0,000,000	0,000,000	0000,660,0	0,000,000	6,603,000	UDU,660,0 -	0,000,000	6,653,000	0,003,000	- 0003,000	0,000,000	0,003,000
Council Equity Interest	27,034,000	28,149,364	28,530,956	34,506,382	40,147,580	40,174,910	40,216,941	40,274,050	40,346,632	40,435,361	40,542,817	40,669,648
Minority Equity Interest Total Equity	27,034,000	28,149,364	28,530,956	34,506,382	40,147,580	40,174,910	40,216,941	40,274,050	40,346,632	40,435,361	40,542,817	40,669,648
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Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2030 CASH FLOW STATEMENT - WATER FUND Scenario: Budget 2020-2030 Incl. new Water Treatment Plant	Actuals 2018/19 \$	Current Year 2019/20 \$	2020/21 \$	2021/22 \$	2022/23	2023/24 \$	Projected 2024/25 \$	Years 2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	2029/30 \$
Cash Flows from Operating Activities Receipts:												
Rates & Annual Charges		635,469	750,159	768,681	784,864	801,371	818,209	835,383	852,900	870,769	888,994	907,584
User Charges & Fees		1,397,657	1,445,315	1,491,225	1,528,505	1,586,717	1,605,885	1,646,032	1,687,183	1,729,363	1,772,598	1,816,912
Interest & Investment Revenue Received		218,389	130,500	95,546	48,274	40,679	45,612	51,360	56,447	62,099	69,832	77,713
Grants & Contributions		792,825	42,725	5,667,725	5,667,725	42,725	42,725	42,725	42,725	42,725	42,725	42,725
Bonds & Deposits Received Other		9,000		-		_	- 1	_	- 1	_	-	
Payments:	-	8,000	_	_	_	_	_	_	_	_	_	_
Employee Benefits & On-Costs		(742,858)	(951,863)	(970,698)	(990, 112)	(1,009,915)	(1,030,114)	(1,050,718)	(1,071,732)	(1,083,165)	(1,115,028)	(1,137,327)
Materials & Contracts	-	(390,179)	(289,601)	(287,082)	(291,365)	(295,822)	(300,257)	(304,759)	(309,327)	(313,966)	(318,673)	(323,451)
Borrowing Costs Bonds & Deposits Refunded			-	-	-	-	-	-	-	-	-	-
Other		(254,200)	(260,825)	(267,049)	(273,703)	(279,177)	(284,760)	(290,456)	(296,265)	(302,190)	(308,234)	(314,399)
Net Cash provided (or used in) Operating Activities	-	1,666,104	866,610	6,498,348	6,474,188	866,579	897,300	929,568	961,930	995,635	1,032,214	1,069,757
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities Sale of Investment Property	-	231,678	104,039	2,891,445	2,914,727	-	-	-	-	-	-	~
Sale of Investment Property Sale of Real Estate Assets				-	-	-		-		-	-	-
Sale of Infrastructure, Property, Plant & Equipment				-	-	-	-	_	-	_	-	-
Sale of non-current assets classified as "held for sale"												-
Sale of Interests in Joint Ventures & Associates Sale of Intangible Assets	-		-	-	-	-	-	-	-	-	-	
Deferred Debtors Receipts		33.516	34,351	35,207	36,084	36,984	37.906	38.851	39.819	12.259		
Sale of Disposal Groups		-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates			-	-	-	-	-	-		-		-
Other Investing Activity Receipts Payments:			-	-	-	-	-	-	-	-	-	-
Purchase of Investment Securities			-	-	-	-	-	-		-	-	-
Purchase of Investment Property		O 000 000	/4 DDE 0000	10 405 000	70 40E 000	CERT DOD	(EED 000)	come popul	1000 000	(000 000)	4000 0000	4000 DDD)
Purchase of Infrastructure, Property, Plant & Equipment Purchase of Real Estate Assets		(2,097,298)	(1,005,000)	(9,425,000)	(9,425,000)	(700,000)	(559,000)	(675,000)	(600,000)	(600,000)	(600,000)	(000,000)
Purchase of Intangible Assets			_	_	-	_	-	_	-	_	-	-
Deferred Debtors & Advances Made			-	-	-	-	-	-		-		-
Purchase of Interests in Joint Ventures & Associates Contributions Paid to Joint Ventures & Associates			-	-	-	-	-	-		-		-
Other Investing Activity Payments			_	_		_		-		-		-
Net Cash provided (or used in) Investing Activities		(1,832,104)	(866,610)	(6,488,348)	(6,474,188)	(663,016)	(512,094)	(636,149)	(560,181)	(587,741)	(600,000)	(000,000)
		(1,002,104)	(600,010)	(0,400,040)	(0/414,100)	(669)0 (6)	(012,004)	(626) (43)	(500,101)	490971-411	(400,000)	denn2000)
Cash Flows from Financing Activities Receipts:												
Proceeds from Borrowings & Advances	_		_	-	-	-	-	-	-	-	_	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts Payments:												
Payments: Repayment of Borrowings & Advances								*			-	
Repayment of Finance Lease Liabilities		-	-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments  Net Cash Flow provided (used in) Financing Activities			-									
Net Increase/(Decrease) in Cash & Cash Equivalents		(168,000)	(0)	(0)		203,563	385,206	293,419	401,750	407,894	432,214	469,757
plus: Cash, Cash Equivalents & Investments - beginning of year		166,000	(4)	(0)	(0)	(0)	203,563	588,770	882,189	1,283,938	1,691,832	2,124,046
		100,000		(~)								
Cash & Cash Equivalents - end of the year	166,000		(0)	(0)	(0)	203,563	588,770	882,189	1,283,938	1,691,832	2,124,046	2,593,803
Cash & Cash Equivalents - end of the year	166,000		(0)	(0)	įms.	203,563	588,770	882,189	1,283,938	1,691,832	2,124,046	2,593,803
Investments - end of the year	7,500,000	7,268,322	7,164,283	4,272,838	1,358,111	1,358,111	1,358,111	1,358,111	1,358,111	1,358,111	1,358,111	1,358,111
Cash, Cash Equivalents & Investments - end of the year	7,666,000	7,268,322	7,164,283	4,272,838	1,358,111	1,561,674	1,946,880	2,240,299	2,642,049	3,049,943	3,482,157	3,951,913
Representing:												
- External Restrictions	7,665,748	7,228,756	7,150,198	4,256,332	1,339,314	1,550,732	1,944,505	2,246,368	2,657,081	3,074,136	3,515,770	3,995,253
- Internal Restrictions		_		-		-	-	-	· -	-		-
~ Unrestricted	7,666,000	39,566 7,268,322	14,085 7,164,283	16,506 4,272,838	18,797 1,358,111	10,942 1,561,674	2,375 1,946,880	(6,069) 2,240,299	(15,032) 2,642,049	(24,193) 3,049,943	(33,613) 3,482,157	(43,340) 3,951,913
	11000000	2 SECONDEE	11104000	-time minera	tjasnji i I	1500 1501-0	112401000	Esajuraja	Pinavinan	3/649/549	SPANE! 195	aparta i
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Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2030 EQUITY STATEMENT - WATER FUND Scenario: Budget 2020-2030 Incl. new Water Treatment Plant	Actuals 2018/19 \$	Current Year 2019/20 \$	2020/21 \$	2021/22 \$	2022/23 \$	2023/24 \$	Projected 2024/25 \$	l Years 2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	2029/30 \$
Opening Balance Adjustments to opening balance	26,191,000	27,034,000	28,149,364	28,530,956	34,506,382	40,147,580	40,174,910	40,216,941	40,274,050	40,346,632	40,435,361	40,542,817
Restated Opening Balance	26,191,000	27,034,000	28,149,364	28,530,956	34,506,382	40,147,580	40,174,910	40,216,941	40,274,050	40,346,632	40,435,361	40,542,817
Net Operating Result for the Year Adjustments to net operating result	568,000	1,115,384	381,591	5,975,427	5,641,198	27,330	42,031	57,109	72,583	88,729	107,456	126,831
Restated Net Operating Result for the Year	568,000	1,115,364	381,591	5,975,427	5,641,198	27,330	42,031	57,109	72,583	88,729	107,456	126,831
Current Year Income & Expenses Recognised direct to Equity - Transfers to/(from) Asset Revaluation Reserve - Transfers to/(from) Other Reserves - Other Income/Expenses recognised	275,000	-	-	-	-	-	-		- - -	-	-	- - - - 
- Other Adjustments				-	-	-	-	-	-	-	-	
Net Income Recognised Directly in Equity	275,000	-		-		-	-	-	10.	-	-	-
Total Recognised Income & Expenses	843,000	1,115,364	381,591	5,975,427	5,641,198	27,330	42,031	57,109	72,583	88,729	107,456	126,831
Distributions to/(Contributions from) Minority Interests Transfers between Equity	-	-	:		-		-	70	-	:	-	
Equity - Balance at end of the reporting period	27,034,000	28,149,364	28,530,956	34,506,382	40,147,580	40,174,910	40,216,941	40,274,050	40,346,632	40,435,361	40,542,817	40,669,648

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Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2030		[										
INCOME STATEMENT - SEWER FUND	Actuals	Current Year					Projected					
Scenario: 10% Yrs 1, 5% yr 2-3, 2% yrs 4-10	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24 S	2024/25	2025/26 \$	2026/27	2027/28 S	2028/29 \$	2029/30 \$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	1,160,000	1,239,000	1,356,200	1,538,310	1,615,946	1,649,007	1,682,729	1,717,125	1,752,209	1,787,995	1,824,496	1,861,728
User Charges & Fees	183,000	158,000	161,500	169,575	178,055	182,506	187,068	191,745	196,538	201,451	206,488	211,651
Interest & Investment Revenue	19,000	15,400	20,400	22,000	23,600	26,800	30,000	33,200	31,600	36,400	39,600	42,800
Other Revenues		40.000										
Grants & Contributions provided for Operating Purposes	- 000	19,800	19,800	22,350	22,350	22,350	22,350	22,350	22,350	22,350	22,350	22,350
Grants & Contributions provided for Capital Purposes  Other Income:	5,000	806,000	4,128,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000
Net gains from the disposal of assets												
Fair value increment on investment properties			I .					_				
Reversal of revaluation decrements on IPPE previously expensed				_	_			-	_			-
Reversal of impairment losses on receivables												
Joint Ventures & Associated Entitles			-	-	-	-	-	-	_	-	-	-
Total Income from Continuing Operations	1,367,000	2,238,200	5,685,900	1,760,235	1,847,951	1,888,663	1,930,147	1,972,420	2,010,697	2,056,196	2,100,934	2,146,529
Expenses from Continuing Operations												
Employee Benefits & On-Costs	248,000	510,451	702,226	716,271	730,596	745.209	760.113	775,316	790.823	806.639	822,771	839,226
Borrowing Costs	- 13,513	2.14/1.25		50,022	47,283	44,458	41,542	38,533	35,429	32,225	28,920	25,509
Materials & Contracts	414,000	229,000	204,564	207,633	210,748	213,910	217,120	220,378	223,685	227,041	230,447	233,904
Depreciation & Amortisation	302,000	308,379	311,950	399,300	407,147	415,151	423,315	431,642	440,136	448,800	457,637	466,651
Impairment of investments	-		-	-	-	-	-	-	-	-	-	-
Impairment of receivables			-	-	-	-	-	-	-	-	-	-
Other Expenses	147,000	104,900	157,558	161,407	164,635	167,927	171,285	174,710	178,204	181,769	185,405	189,113
Interest & Investment Losses	-	-	-			-	-	-		-	-	
Net Losses from the Disposal of Assets			-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE Fair value decrement on investment properties	-					-	-	-		-	-	100
Joint Ventures & Associated Entities	•			*								
Total Expenses from Continuing Operations	1,111,000	1,152,730	1,376,298	1,534,633	1,560,409	1,586,655	1,613,375	1,640,579	1,668,277	1,696,474	1,725,180	1,754,403
Operating Result from Continuing Operations	256,000	1,085,470	4.309.602	225.602	287,542	302.008	316,772	331.841	342,420	359.722	375,754	392,126
	230,000	1,000,410	4,550,002	223,002	20,042	552,666	0.00,176	00 1,041	0.12,720	303)/ EE	0.0000	vanj izo
Discontinued Operations - Profit/(Loss)								-				-
Net Profit/(Loss) from Discontinued Operations	-		-	-	-	-	-		*	*		-
Net Operating Result for the Year	256,000	1,085,470	4,309,602	225,602	287,542	302,008	316,772	331,841	342,420	359,722	375,754	392,126
Net Operating Result before Grants and Contributions provided for Capital Purposes	251,000	279,470	181,602	217,602	279,542	294,008	308,772	323,841	334,420	351,722	367,754	384,126

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54,000		\$	2021/22	2022/23	2023/24 \$	2024/25 \$	I Years 2025/26 \$	2026/27 \$	2027/28 \$	2028/29	2029/30
500,000 126,000	310,876 120,275	261,550 310,876 135,277	382,411 310,876 153,406	528,981 310,876 162,874	698,760 310,876 168,778	888,088 310,876 175,146	1,097,400 310,876 181,915	1,076,593 310,876 184,774	1,323,787 310,876 192,393	1,592,193 310,876 200,365	1,882,136 310,876 208,773
680,000	431,151	707,703	846,693	1,002,731	1,178,415	1,374,110	1,590,192	1,572,243	1,827,057	2,103,434	2,401,786
	-			- -							0 0 -
18,873,000	20,297,319	25,860,389		25,903,922	25,938,771	25,985,456	25,983,814	28,243,678	26,244,876	26,237,241	26,220,590
18,873,000 19,553,000	20,207,319 20,638,470	25,860,369 26,568,072	25,861,069 26,707,762	25,903,922 26,906,653	25,938,771 <b>27,117,186</b>	25,965,456 <b>27,339,566</b>	25,983,814 27,574,006	26,243,678 27,815,921	26,244,878 28,071,935	26,237,241 28,340,675	26,220,590 28,622,376
	-	85,912 85,912	88,650  88,650	91,476 91,476	94,392 - 94,392	97,400 - 97,400	100,505	103,708	107,014 - - 107,014	110,425 - - 110,425	113,945 - - 113,945
19,553,000	20,638,470	1,534,088 - 1,534,088 1,620,000 24,948,072	1,445,438 1,445,438 1,534,088 25,173,674	1,353,962 1,353,962 1,445,438 25,461,216	1,259,570 - 1,259,570 1,353,962 25,763,224	1,162,170 - - 1,162,170 1,259,570 26,079,996	1,061,665 - - 1,061,665 1,162,170 26,411,836	957,956 - 957,956 1,061,668 26,754,257	850,942 850,942 957,956 27,113,978	740,517 - - 740,517 850,942 27,489,732	626,573 
11,511,000 8,042,000 - 19,553,000 19,553,000	12,596,470 8,042,000 20,638,470 20,638,470	16,906,072 8,042,000 24,948,072 24,948,072	17,131,674 8,042,000 25,173,674 25,173,674	17,419,216 8,042,000 25,461,216 25,461,216	17,721,224 8,042,000 25,763,224 25,763,224	18,037,996 8,042,000 26,079,996 26,079,996	18,369,636 8,042,000 26,411,836 26,411,836	18,712,257 8,042,000 26,754,257 26,754,257	19,071,978 8,042,000 27,113,978 27,113,978	19,447,732 8,042,000 27,489,732 27,489,732	19,839,859 8,042,000 27,881,859 27,881,859
	18,873,000 18,873,000 19,553,000 19,553,000 11,511,000 8,042,000	18,873,000 20,207,319 18,873,000 20,207,319 19,553,000 20,838,470  11,511,000 8,042,000 19,553,000 20,638,470	18,873,000 20,207,319 25,860,369 25,860,369 20,207,319 25,860,369 20,638,470 26,568,072 26,568,072 27,348,072	18,873,000 20,207,319 25,860,369 25,861,069 18,873,000 20,207,319 25,860,369 25,861,069 20,538,470 26,568,072 28,707,762 28,660,369 25,861,069 20,538,470 26,568,072 28,707,762 28,660,369 25,861,069 20,638,470 26,568,072 28,707,762 28,660,369 25,861,069 20,638,470 26,568,072 28,661,069 26,568,072 28,661,069 20,638,470 26,568,072 26,773,674 26,060 20,638,470 26,948,072 25,173,674 26,042,000 8,042,000 8,042,000 19,553,000 20,638,470 24,948,072 25,173,674	18,873,000 20,207,319 25,860,369 25,661,069 25,903,922 18,673,000 20,638,470 25,668,072 26,707,762 26,906,653 1,534,088 1,445,438 1,363,962 1,634,088 1,445,438 1,363,962 1,634,088 1,445,438 1,445,438 1,363,962 1,634,088 1,445,438 1,445,438 1,445,438 1,45,438 1,454,38 1,445,438 1,445,438 1,454,38 1,445,438	680,000	680,000	680,000	680,000	680,000	680,000

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Narrandera Shire Council			1									
10 Year Financial Plan for the Years ending 30 June 2030												
CASH FLOW STATEMENT - SEWER FUND	Actuals 2018/19	Current Year 2019/20			2022/23	2023/24	Projected	Years 2025/26		2027/28	2028/29	2029/30
Scenario: 10% Yrs 1, 5% yr 2-3, 2% yrs 4-10	2018/19	2019/20	2020/21 \$	2021/22 \$	2022/23 \$	2023/24 S	2024/25 \$	2025/26	2026/27 \$	2027/28 S	2028/29	2029/30 \$
Cash Flows from Operating Activities				<u> </u>				*				
Receipts: Rates & Annual Charges		1,237,195	1,346,192	1,522,759	1,609,316	1,646,184	1,679,849	1,714,188	1,749,213	1,784,939	1,821,379	1,858,549
User Charges & Fees		165,706	161,294	169,100	177,556	182,244	186,800	191,470	196,256	201,162	206,192	211,347
Interest & Investment Revenue Received	-	15,224	15,612	19,897	21,261	23,981	26,781	29,643	32,019	32,126	35,041	37,875
Grants & Contributions Bonds & Deposits Received		825,800	4,147,800	30,350	30,350	30,350	30,350	30,350	30,350	30,350	30,350	30,350
Other	-	-	-		Gin.				100	-	-	100
Payments; Employee Benefits & On-Costs	_	(510,451)	(702,226)	(716,271)	(730,596)	(745,209)	(760,113)	(775,316)	(790,823)	(806,639)	(822,771)	(839,226)
Materials & Contracts		(229,000)	(204,564)	(207,633)	(210,748)	(213,910)	(217,120)	(220,378)	(223,685)	(227,041)	(230,447)	(233,904)
Borrowing Costs Bonds & Deposits Refunded			-	(50,022)	(47,283)	(44,458)	(41,542)	(38,533)	(35,429)	(32,225)	(28,920)	(25,509)
Other	-	(104,900)	(157,558)	(161,407)	(164,635)	(167,927)	(171,285)	(174,710)	(178,204)	(181,769)	(185,405)	(189,113)
Net Cash provided (or used in) Operating Activities		1,399,574	4.606,550	606,773	685,221	711,255	733,720	756,713	779,697	800,903	825,419	850,369
Cash Flows from Investing Activities		1,000,00	4,000,000	555,115	out, and	111,200	100,120	7-00,7-10	110,000	000,000	223,415	000,000
Receipts:												
Sale of Investment Securities	-	189,124			GB.				10.		-	100
Sale of Investment Property Sale of Real Estate Assets				-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-		Gi,				100		-	
Sale of non-current assets classified as "held for sale" Sale of Interests in Joint Ventures & Associates		-	-	-		-	-	-	-	-	-	-
Sale of Intangible Assets				-				-	10.	-		(a)
Deferred Debtors Receipts Sale of Disposal Groups	-	-	-					-			-	
Distributions Received from Joint Ventures & Associates				_	_		-	-	_	-		_
Other Investing Activity Receipts	-	-	-	-				-	-		-	
Payments: Purchase of Investment Securities												
Purchase of Investment Property	-		45 665 686)	4400 0000				4450 0001	7700 0000	1450 600		4450 000
Purchase of Infrastructure, Property, Plant & Equipment Purchase of Real Estate Assets		(1,642,698)	(5,965,000)	(400,000)	(450,000)	(450,000)	(450,000)	(450,000)	(700,000)	(450,000)	(450,000)	(450,000)
Purchase of Intangible Assets	-		-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made Purchase of Interests in Joint Ventures & Associates				-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-		-	**	~	-	-	-	=	-	-	
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(1,453,574)	(5,965,000)	(400,000)	(450,000)	(450,000)	(450,000)	(450,000)	(700,000)	(450,000)	(450,000)	(450,000)
Cash Flows from Financing Activities												
Receipts: Proceeds from Borrowings & Advances	_		1,620,000	_	_	_	_	_	_	_	_	_
Proceeds from Finance Leases			-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts Payments:			-	-	-	-	-	-	-	-	-	-
Repayment of Borrowings & Advances	-		-	(85,912)	(88,650)	(91,476)	(94,392)	(97,400)	(100,505)	(103,708)	(107,014)	(110,425)
Repayment of Finance Lease Liabilities Distributions to Minority Interests				-	-			-	-	-	-	-
Other Financing Activity Payments	-	-	_	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-		1,620,000	(85,912)	(88,650)	(91,476)	(94,392)	(97,400)	(100,505)	(103,708)	(107,014)	(110,425)
Net Increase/(Decrease) in Cash & Cash Equivalents		(54,000)	261,550	120,861	146,570	169,779	189,328	209,313	(20,807)	247,195	268,405	289,944
plus: Cash, Cash Equivalents & Investments - beginning of year		54,000		261,550	382,411	528,981	698,760	888,088	1,097,400	1,076,593	1,323,787	1,592,193
Cash & Cash Equivalents - end of the year	54,000	0	261,550	382,411	528,981	698,760	888,088	1,097,400	1,076,593	1,323,787	1,592,193	1,882,136
Casii di Casii Equivalents - Cità di tile yeal	34,000		201,550	302,411	320,301	030,700	000,000	1,037,400	1,010,333	1,020,101	1,002,100	1,002,130
	-											
Cash & Cash Equivalents - end of the year	54,000	0	261,550	382,411	528,981	698,760	888,088	1,097,400	1,076,593	1,323,787	1,592,193	1,882,136
Investments - end of the year  Cash, Cash Equivalents & Investments - end of the year	500,000 <b>554,000</b>	310,876 310,876	310,876 <b>572,426</b>	310,876 <b>693,287</b>	310,876 839,857	310,876 1,009,636	310,876 1,198,964	310,876 1,408,277	310,876 1,387,469	310,876 1,634,664	310,876 1,903,069	310,876 2,193,013
				-3								
Representing: - External Restrictions	554,143	305,294	331,846	470,836	576,484	700,726	843,908	1,006,383	933,711	1,132,664	1,352,017	1,592,157
- Internal Restricitons	(149)	-	240,580	222,451	-	-	-	-	-	-	-	-
- Unrestricted	554,000	5,582 310,876	240,580 <b>572,426</b>	222,451 693,287	263,373 839,857	308,910 1,009,636	355,056 1,198,964	401,894 <b>1,408,277</b>	453,758 1,387,469	502,000 1,634,664	551,052 1,903,069	600,856 2,193,013

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Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2030 EQUITY STATEMENT - SEWER FUND Scenario: 10% Yrs 1, 5% yr 2-3, 2% yrs 4-10	Actuals 2018/19 \$	Current Year 2019/20 \$	2020/21 \$	2021/22 \$	2022/23 \$	2023/24 \$	Projected 2024/25 \$	l Years 2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	2029/30
Opening Balance Adjustments to opening balance	19,006,000	19,553,000	20,638,470	24,948,072	25,173,674	25,461,216	25,763,224	26,079,996	26,411,836	26,754,257	27,113,978	27,489,732
Restated Opening Balance	19,006,000	19,553,000	20,638,470	24,948,072	25,173,674	25,461,216	25,763,224	26,079,996	26,411,836	26,754,257	27,113,978	27,489,732
Net Operating Result for the Year	256,000	1,085,470	4,309,602	225,602	287,542	302,008	316,772	331,841	342,420	359,722	375,754	392,126
Adjustments to net operating result Restated Net Operating Result for the Year	256,000	1,085,470	4,309,602	225,602	287,542	302,008	316,772	331,841	342,420	359,722	375,754	392,126
Current Year Income & Expenses Recognised direct to Equity - Transfers tol/(from) Asset Revaluation Reserve - Transfers tol/(from) Other Reserves - Other Income/Expenses recognised - Other Adjustments Net Income Recognised Directly in Equity	291,000	:	-		- - - -		- 0 0	-   	- 0. 0. 0.	- 0 0		
Total Recognised Income & Expenses	547,000	1,085,470	4,309,602	225,602	287,542	302,008	316,772	331,841	342,420	359,722	375,754	392,126
Distributions to/(Contributions from) Minority Interests Transfers between Equity	:	-	:		-	:	-		-	:	-	-
Equity - Balance at end of the reporting period	19,553,000	20,638,470	24,948,072	25,173,674	25,461,216	25,763,224	26,079,996	26,411,836	26,754,257	27,113,978	27,489,732	27,881,859

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Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2030 INCOME STATEMENT - SEWER FUND Scenario: 2% yrs 1-10	Actuals 2018/19	Current Year 2019/20	2020/21	2021/22	2022/23	2023/24	Projected 2024/25	Years 2025/26	2026/27	2027/28	2028/29	2029/30
	\$	\$	\$	\$	- 5	\$	\$	\$	\$	S	\$	- \$
Income from Continuing Operations												
Revenue:	4 400 000	4 000 000	4 004 800	4.404.606	4 400 074	4 400 000	4 400 400	4 500 740	4 850 005	4 808 044	4.040.000	4 004 444
Rates & Annual Charges User Charges & Fees	1,160,000 183,000	1,239,000 158,000	1,264,500 161,360	1,404,090 165,395	1,432,871 169,531	1,462,227 173,769	1,492,170 178,113	1,522,712 182,566	1,553,865 187,130	1,585,641 191,809	1,618,052 186,604	1,651,111 201,519
Interest & Investment Revenue	19,000	15,400	20,400	22,000	23,600	26,800	30,000	33,200	31,600	36,400	39,600	42,800
Other Revenues	18,000	10,400	20,400									42,000
		19,800	19,800	22,350	22,350	22,350	22,350	22,350	22,350	22,350	22,350	22,350
Grants & Contributions provided for Operating Purposes	5,000	19,800	4,128,000	8,000	8.000	8,000	8.000	8,000	8.000	8.000	8,000	8,000
Grants & Contributions provided for Capital Purposes  Other Income:	5,000	806,000	4,128,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000
Other Income: Net gains from the disposal of assets												
Net gains from the disposal of assets Fair value increment on investment properties			-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed			-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed  Reversal of impairment losses on receivables		•						-				
Joint Ventures & Associated Entities	•	•						-			-	
Total Income from Continuing Operations	1,367,000	2,238,200	5,594,060	1,621,835	1,656,352	1,693,146	1,730,633	1,768,828	1,802,945	1,844,200	1,884,606	1,925,780
Total income from Continuing Operations	1,307,000	2,230,200	2,234,000	1,021,033	1,000,002	1,033,140	1,120,022	1,700,020	1,002,343	1,044,200	1,004,000	1,323,700
Expenses from Continuing Operations												
Employee Benefits & On-Costs	248,000	510,451	702,226	716,271	730,596	745.209	760,113	775,316	790.823	806.639	822,771	839,226
Borrowing Costs	2.40,000	010/101	TOEJEEO	50,022	47.283	44,458	41,542	38,533	35,429	32,225	28,920	25,509
Materials & Contracts	414,000	229,000	204,564	207.633	210,748	213.910	217,120	220,378	223.685	227.041	230,447	233,904
Depreciation & Amortisation	302,000	308.379	311,950	399,300	407,147	415,151	423,315	431,642	440,138	448,800	457,637	466,651
Impairment of investments	002,000	300,070	011,000	300,000	707,177	410,101	720,010	701,072	440,100	440,000	707,007	700,001
Impairment of receivables				_	_			-	_			_
Other Expenses	147,000	104,900	157,558	161,407	164,635	167.927	171.285	174,710	178,204	181,769	185,405	189,113
Interest & Investment Losses	147,000	104,000	100,101	101/101	104,000	101,021	17 1,200	117,110	110,204	101,100	1007,000	100,110
Net Losses from the Disposal of Assets				-	_	-	_	-	_			_
Revaluation decrement/impairment of IPPE				_	_	_	_	_	_	-	_	_
Fair value decrement on investment properties				_	_		_	_	_			_
Joint Ventures & Associated Entities				_	_	_	_	-	_	_		_
Total Expenses from Continuing Operations	1,111,000	1,152,730	1,376,298	1,534,633	1,560,409	1,586,655	1,613,375	1,640,579	1,668,277	1,696,474	1,725,180	1,754,403
	7,	1,1,1	-,,		-,,	-,,	-,,	-,,	-,,		-,,	
Operating Result from Continuing Operations	256,000	1,085,470	4,217,762	87,202	95,943	106,491	117,258	128,249	134,668	147,726	159,426	171,377
Discontinued Operations - Profit/(Loss)		-	-	-				-				
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	
Net Operating Result for the Year	256,000	1,085,470	4,217,762	87,202	95,943	106,491	117,258	128,249	134,668	147,726	159,426	171,377
not obetimid treams to me regi	230,000	1,000,470	77,111,102	01,202	53,543	100,491	117,230	120,245	104,000	171,120	100,420	171,017
Net Operating Result before Grants and Contributions provided for												
Capital Purposes	251,000	279,470	89,762	79,202	87,943	98,491	109,258	120,249	126,668	139,726	151,426	163,377
neagerman c neigenment	2010000	210,410	0.011.000	- open	ms baran	20/491	. segmen	- majara	0,000		- or all carries	- waters r

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Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2030 BALANCE SHEET - SEWER FUND Scenario: 2% yrs 1-10	Actuals 2018/19 \$	Current Year 2019/20 \$	2020/21 \$	2021/22 \$	2022/23 \$	2023/24 \$	Projected 2024/25 \$	d Years 2025/26 \$	2026/27 \$	2027/28 \$	2028/29	2029/30
ASSETS Current Assets Cash & Cash Equivalents Investments Receivables Inventories Other	54,000 500,000 126,000	310,876 120,275	179,107 310,876 125,880	167,624 310,876 137,953	130,170 310,876 139,846	107,949 310,876 142,233	101,423 310,876 144,941	110,877 310,876 147,977	197,004 147,025	39,086 197,004 150,757	95,130 197,004 154,762	168,373 197,004 159,122
Non-current assets classified as "held for sate" Total Current Assets	680,000	431,151	615,863	616,453	580,892	561,059	557,240	569,730	344,029	386,847	446,696	524,499
Non-Current Assets Investments Receivables Inventories Infrastructure, Property, Plant & Equipment Investments Accounted for using the equity method Investment Property	18,873,000	20,207,319	25,860,369	25,861,069	25,903,922	25,938,771	25,985,456	25,983,814	26,243,678	26,244,878	26,237,241	26,220,590
Intersitent roperty Intangible Assets Non-current assets classified as "held for sale" Other				-	-	:	:	-	-			-
Total Non-Current Assets TOTAL ASSETS	18,873,000 19,553,000	20,207,319 20,638,470	25,860,369 26,476,232	25,861,069 26,477,522	25,903,922 26,484,814	25,938,771 26,499,830	25,965,456 <b>26,522,696</b>	25,983,814 <b>26,553,544</b>	26,243,678 <b>26,587,707</b>	26,244,878 26,631,725	26,237,241 26,684,137	26,220,590 26,745,089
LIABILITIES Current Liabilities Bank Overdraft Payables Income received in advance Borrowings Provisions Liabilities associated with assets classified as "held for sale" Total Current Liabilities	:	:	85,912 - 85,912	88,650 - 88,650	91,476 - 91,476	94,392 94,392	97,400 97,400	100,505	103,708	107,014	110,425 - 110,425	113,945 - - 113,945
Non-Current Liabilities Payables Income received in advance Borrowings Provisions Invastments Accounted for using the equity method Liabilities associated with assets classified as "held for sale" Total Non-Current Liabilities TOTAL LIABILITIES Net Assets	19,553,000	20,638,470	1,534,088 - - 1,534,088 1,620,000 24,856,232	1,445,438 1,445,438 1,534,088 24,943,434	1,353,962 - 1,353,962 1,445,438 25,039,377	1,259,570 1,259,570 1,353,962 25,145,868	1,162,170 1,162,170 1,259,570 25,263,126	1,061,665 1,061,665 1,162,170 25,391,374	957,956 	850,942 850,942 957,956 25,673,768	740,517 	626,573 
EQUITY Retained Earnings Revaluation Reserves Other Reserves Council Equity Interest Minosity Equity Interest Total Equity	11,511,000 8,042,000 - 19,553,000 19,553,000	12,596,470 8,042,000 20,638,470 20,638,470	16,814,232 8,042,000 - 24,856,232 24,856,232	16,901,434 8,042,000 24,943,434 24,943,434	16,997,377 8,042,000 25,039,377 25,039,377	17,103,868 8,042,000 25,145,868 25,145,868	17,221,126 8,042,000 25,263,126 25,263,126	17,949,374 8,042,000 - 25,391,374 25,391,374	17,484,043 8,042,000 - 25,526,043 25,526,043	17,631,768 8,042,000 - 25,673,768 25,673,768	17,791,194 8,042,000 25,833,194 25,833,194	17,962,572 8,042,000 - 26,004,572 26,004,572

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Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2030 CASH FLOW STATEMENT - SEWER FUND Scenario: 2% yrs 1-10	Actuals 2018/19	Current Year 2019/20	2020/21	2021/22	2022/23	2023/24	Projected 2024/25	Years 2025/26	2026/27	2027/28	2028/29	2029/30
	\$	\$	\$	\$	\$	s	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts: Rates & Annual Charges		1,237,195	1,262,322	1,392,170	1,430,413	1,459,720	1,489,613	1,520,104	1,551,205	1,582,927	1,615,284	1,648,288
User Charges & Fees		165,706	161,162	165,158	169,288	173,520	177,857	182,304	186,862	191,534	196,322	201,230
Interest & Investment Revenue Received		15,224	17,170	22,085	24,408	27,169	30,105	33,034	35,480	35,658	38,645	41,552
Grants & Contributions		825,800	4,147,800	30,350	30,350	30,350	30,350	30,350	30,350	30,350	30,350	30,350
Bonds & Deposits Received Other			-	-	-	-	-	-	-	-	-	-
Payments:	•	•	•	ω.				-		•		
Employee Benefits & On-Costs		(510,451)	(702,226)	(716,271)	(730,598)	(745,209)	(760,113)	(775,316)	(790,823)	(806,639)	(822,771)	(839,226)
Materials & Contracts	-	(229,000)	(204,564)	(207,633)	(210,748)	(213,910)	(217,120)	(220,378)	(223,685)	(227,041)	(230,447)	(233,904)
Borrowing Costs			-	(50,022)	(47,283)	(44,458)	(41,542)	(38,533)	(35,429)	(32,225)	(28,920)	(25,509)
Bonds & Deposits Refunded Other		(104,900)	(157,558)	(161,407)	(164,635)	(167,927)	(171,285)	(174,710)	(178,204)	(181,769)	(185,405)	(189,113)
W 13 (W)		(10 ipoloy	(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	(101/101)	(101,000)	(440 (441)	(11 I)ESSOY	(**************************************	(110,0001)	(101)100)	(100) 100)	(100)11109
Net Cash provided (or used in) Operating Activities	-	1,399,574	4,524,107	474,430	501,196	519,255	537,866	556,855	575,755	592,794	613,058	633,668
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities		189,124							113,873			
Sale of Investment Property	-		-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-		-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment Sale of non-current assets classified as "held for sale"		-		-			-	-		-	-	
Sale of Interests in Joint Ventures & Associates			_	_	_		_	_	_	-	_	_
Sale of Intangible Assets				-			-	-		-		
Deferred Debtors Receipts							-	-				
Sale of Disposal Groups Distributions Received from Joint Ventures & Associates			-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts				-	-		-	-	-	-	-	-
Payments:												
Purchase of Investment Securities				-								
Purchase of Investment Property			45 005 000)	4450 0000	1450 0001	CATTO OTON	(150.000)	4450 0001	(700 000)	1450.000	(450,000)	4450 0000
Purchase of Infrastructure, Property, Plant & Equipment Purchase of Real Estate Assets		(1,642,698)	(5,965,000)	(400,000)	(450,000)	(450,000)	(450,000)	(450,000)	(700,000)	(450,000)	(450,000)	(450,000)
Purchase of Intangible Assets				_	_		-	-	-	-	-	-
Deferred Debtors & Advances Made		-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates		-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates Other Investing Activity Payments	-	•				-	-	-		-	-	
Other investing notivity rayments			_	_	_	_	_	_	_	_	_	_
Net Cash provided (or used in) Investing Activities	-	(1,453,574)	(5,965,000)	(400,000)	(450,000)	(450,000)	(450,000)	(450,000)	(586,127)	(450,000)	(450,000)	(450,000)
Cook Flows from Firencing Authorities												
Cash Flows from Financing Activities Receipts:												
Proceeds from Borrowings & Advances			1,620,000	-	-	-	-	-	_	-	-	_
Proceeds from Finance Leases		-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts			-	-	-		-	-	-	-	-	-
Payments: Repayment of Borrowings & Advances	_		_	(85,912)	(88,650)	(91,476)	(94,392)	(97,400)	(100,505)	(103,708)	(107,014)	(110,425)
Repayment of Finance Lease Liabilities				(00,012)	(00,000)	(0.,1.0)	(0.1,002)	(07,000)	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	(100)100)	(101,010)	(110,120)
Distributions to Minority Interests	-		-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-		-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities			1,620,000	(85,912)	(88,650)	(91,476)	(94,392)	(97,400)	(100,505)	(103,708)	(107,014)	(110,425)
Net Increase/(Decrease) in Cash & Cash Equivalents	-	(54,000)	179,107	(11,482)	(37,454)	(22,221)	(6,526)	9,454	(110,877)	39,086	56,044	73,243
plus: Cash, Cash Equivalents & Investments - beginning of year	-	54,000	۵	179,107	167,624	130,170	107,949	101,423	110,877	٥	39,086	95,130
Cash & Cash Equivalents - end of the year	54,000	0	179,107	167,624	130,170	107,949	101,423	110,877	0	39,086	95,130	168,373
Cash & Cash Equivalents - end of the year	54,000	0	179,107	167,624	130,170	107,949	101,423	110,877	0	39,086	95,130	168,373
Investments - end of the year  Cash, Cash Equivalents & Investments - end of the year	500,000 554,000	310,876 310,876	310,876 489,983	310,876 478,501	310,876 441,047	310,876 418,825	310,876 412,299	310,876 421,754	197,004 197,004	197,004 236,090	197,004 292,134	197,004 365,377
oasn, oasn Equivalents & investments - end of the year	004,000	310,070	403,303	410,001	441,04/	410,023	412,233	441,134	137,004	200,030	292,104	303,31/
Representing:												
- External Restrictions	554,143	305,294	331,846	470,836	576,484	700,726	843,908	1,006,383	933,711	1,132,664	1,352,017	1,592,157
- Internal Restricitons - Unrestricted	£1.693	5.582	158,137	7,665	(135.437)	(281.901)	(431,609)	(584.629)	(736.707)	(898.574)	(1.059.883)	(1.226.780)
- Citestilities	554,000	310,876	489,983	478,501	441,047	418,825	412,299	421,754	197,004	236,090	292,134	365,377
l l	00.4000	0.10,0.0	100,000	0,001	* * * * * * * * * * * * * * * * * * *	Linjond	. rajao d		101   10 1	200,000		- and - 1

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Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2030 EQUITY STATEMENT - SEWER FUND Scenario: 2% yrs 1-10	Actuals 2018/19 \$	Current Year 2019/20 \$	2020/21 \$	2021/22	2022/23 \$	2023/24 \$	Projected 2024/25 \$	I Years 2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	2029/30
Opening Balance Adjustments to opening balance	19,006,000	19,553,000	20,638,470	24,856,232	24,943,434	25,039,377	25,145,868	25,263,126	25,391,374	25,526,043	25,673,768	25,833,194
Restated Opening Balance	19,006,000	19,553,000	20,638,470	24,856,232	24,943,434	25,039,377	25,145,868	25,263,126	25,391,374	25,526,043	25,673,768	25,833,194
Net Operating Result for the Year Adjustments to net operating result	256,000	1,085,470	4,217,762	87,202	95,943	106,491	117,258	128,249	134,668	147,726	159,426	171,377
Restated Net Operating Result for the Year	256,000	1,085,470	4,217,762	87,202	95,943	106,491	117,258	128,249	134,668	147,726	159,426	171,377
Current Year Income & Expenses Recognised direct to Equity - Transfers to/(from) Asset Revaluation Reserve - Transfers to/(from) Other Reserves - Other Income/Expenses recognised	291,000	-	-	-	- - 	-	-	-	- 10 10	-	-	- 10.
- Other Adjustments Net Income Recognised Directly in Equity	291,000				-							
		4.005.170	_	_		400 101	_	_	_	_	_	_
Total Recognised Income & Expenses	547,000	1,085,470	4,217,762	87,202	95,943	106,491	117,258	128,249	134,668	147,726	159,426	171,377
Distributions to/(Contributions from) Minority Interests Transfers between Equity	:	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	19,553,000	20,638,470	24,856,232	24,943,434	25,039,377	25,145,868	25,263,126	25,391,374	25,526,043	25,673,768	25,833,194	26,004,572

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Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2030												
INCOME STATEMENT - SEWER FUND	Actuals	Current Year					Projected	Years				
Scenario: 10% Yrs 1, 5% yr 2, 2% yrs 3-10	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	\$	\$	\$	\$	\$	S	\$	\$	\$	S	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	1,160,000	1,239,000	1,356,200	1,538,310	1,569,796	1,601,912	1,634,670	1,668,083	1,702,165	1,736,929	1,772,388	1,808,556
User Charges & Fees	183,000	158,000	161,500	169,575	173,814	178,160	182,614	187,179	191,859	196,656	201,572	206,611
Interest & Investment Revenue	19,000	15,400	20,400	22,000	23,600	26,800	30,000	33,200	31,600	36,400	39,600	42,800
Other Revenues		40.000	40.000									
Grants & Contributions provided for Operating Purposes	- 000	19,800	19,800	22,350	22,350	22,350	22,350	22,350	22,350	22,350	22,350	22,350
Grants & Contributions provided for Capital Purposes  Other Income:	5,000	806,000	4,128,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000
Net gains from the disposal of assets												
Fair value increment on investment properties								_				
Reversal of revaluation decrements on IPPE previously expensed				_	_	-	_	_	_	_	_	_
Reversal of impairment losses on receivables												
Joint Ventures & Associated Entities			_	_	_	_		_	_	_	_	_
Total Income from Continuing Operations	1,367,000	2,238,200	5,685,900	1,760,235	1,797,560	1,837,222	1,877,634	1.918.812	1,955,974	2,000,335	2,043,910	2,088,317
			-,,		-,,	-,,	.,	-,,	-,,	-,,		_,,
Expenses from Continuing Operations												
Employee Benefits & On-Costs	248,000	510,451	702,226	716,271	730,596	745,209	760,113	775,316	790,823	806,639	822,771	839,226
Borrowing Costs		-		50,022	47,283	44,458	41,542	38,533	35,429	32,225	28,920	25,509
Materials & Contracts	414,000	229,000	204,564	207,633	210,748	213,910	217,120	220,378	223,685	227,041	230,447	233,904
Depreciation & Amortisation	302,000	308,379	311,950	399,300	407,147	415,151	423,315	431,642	440,136	448,800	457,637	466,651
Impairment of investments			-	-	-	-	-	-	-	-	-	-
Impairment of receivables	4 50 000	404.000	440 000	404 400	-	407.007	191 000	-	450.004	404 700	-	-
Other Expenses	147,000	104,900	157,558	161,407	164,635	167,927	171,285	174,710	178,204	181,769	185,405	189,113
Interest & Investment Losses	-	-	-	-	-	-	-	-		-	-	
Net Losses from the Disposal of Assets Revaluation decrement/impairment of IPPE			-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties								-		-	-	
Joint Ventures & Associated Entities				-	-	-	-	-	-	-		_
Total Expenses from Continuing Operations	1,111,000	1,152,730	1,376,298	1,534,633	1,560,409	1,586,655	1,613,375	1,640,579	1,668,277	1,696,474	1,725,180	1,754,403
	1,111,122	1,122,122	1,,	1,221,222	-,,	1,222,222	.,,	1,2-12,2-12	1,242,211	· januaj es u	1,122,122	-,,
Operating Result from Continuing Operations	256,000	1,085,470	4,309,602	225,602	237,151	250,567	264,259	278,233	287,697	303,861	318,730	333,914
Discontinued Operations - Profit/(Loss)		-		-				-				
Net Profit/(Loss) from Discontinued Operations		-	-	-	-	-	-	-	-	-	-	
Net Operating Result for the Year	256,000	1,085,470	4,309,602	225,602	237,151	250,567	264,259	278,233	287,697	303,861	318,730	333,914
san allanguid sangers on any		1,500,110	1,0-20,000		20/100	200,000			2011001	0.03,001	0.00100	440014
Net Operating Result before Grants and Contributions provided for												
Capital Purposes	251,000	279,470	181,602	217,602	229,151	242,567	256,259	270,233	279,697	295,861	310,730	325,914
	_	_	•									

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Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2030 BALANCE SHEET - SEWER FUND Scenario: 10% Yrs 1, 5% yr 2, 2% yrs 3-10	Actuals 2018/19 \$	Current Year 2019/20 \$	2020/21	2021/22	2022/23 \$	2023/24 \$	Projected 2024/25 \$	d Years 2025/26 \$	2026/27 \$	2027/28 \$	2028/29	2029/30 \$
ASSETS Current Assets Cash & Gash Equivalents Investments Receivables	54,000 500,000 126,000	310,876 120,275	261,550 310,876 135,277	382,411 310,876 153,406	483,635 310,876 157,829	602,847 310,876 162,859	740,626 310,876 168,262	897,314 310,876 174,048	822,788 310,876 175,903	1,015,146 310,876 182,497	1,227,573 310,876 189,423	1,460,372 310,876 196,764
Inventories Other Non-current assets classified as "held for sale"	126,000	120,215	130,277	133,406	137,028	102,038	100,202		113,803	102,481	100,423	180,704
Total Current Assets	680,000	431,151	707,703	846,693	952,340	1,076,583	1,219,765	1,382,239	1,309,567	1,508,520	1,727,873	1,968,013
Non-Current Assets Investments Receivables Inventories	:	:			· · · · · · · · · · · · · · · · · · ·		-	.a.	10. 10	-	:	00 00
Infrastructure, Property, Plant & Equipment Investments Accounted for using the equity method	18,873,000	20,207,319	25,860,369	25,861,069	25,903,922	25,938,771	25,985,456	25,983,814	26,243,678	26,244,878	26,237,241	26,220,590
Investment Property Intangible Assets Non-current assets classified as "held for sale"			:	-	-	-	-	-	-	-	-	-
Other Total Non-Current Assets TOTAL ASSETS	18,873,000 19,553,000	20,207,319 20,638,470	25,860,369 26,568,072	25,861,069 26,707,762	25,903,922 26,856,262	25,938,771 <b>27,015,354</b>	25,965,456 <b>27,185,221</b>	25,983,814 27,366,053	26,243,678 27,553,245	26,244,878 27,753,398	26,237,241 27,965,114	26,220,590 28,188,603
LIABILITIES Current Liabilities												
Bank Overdraft. Payables	:	:	-	-	-	:	-	-	-	-	-	-
Income received in advance Borrovings Provisions	-	-	85,912	88,650	91,476	94,392	97,400	100,505	103,708	107,014	110,425	113,945
Liabilities associated with assets classified as "held for sale"  Total Current Liabilities	-	-	85,912	88,650	91,476	94,392	97,400	100,505	103,708	107,014	110,425	113,945
Non-Current Liabilities Payables	_	_		_	_	_	_	_	_	_	_	_
Income received in advance Borrowings Provisions	-	-	1,534,088	1,445,438	1,353,962	1,259,570	1,162,170	1,061,665	957,956	850,942	740,517	626,573
Investments Accounted for using the equity method Liabilities associated with assets classified as "held for sale"				-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities TOTAL LIABILITIES Net Assets	19,553,000	20,638,470	1,534,088 1,620,000 24,948,072	1,445,438 1,534,088 25,173,674	1,353,962 1,445,438 25,410,825	1,259,570 1,353,962 25,661,392	1,162,170 1,259,570 25,925,651	1,061,665 1,162,170 26,203,883	957,956 1,061,665 26,491,581	850,942 957,956 26,795,441	740,517 850,942 27,114,171	626,573 740,517 27,448,086
EQUITY												
Retained Earnings Revaluation Reserves Other Reserves	11,511,000 8,042,000	12,596,470 8,042,000	16,906,072 8,042,000	17,131,674 8,042,000	17,368,825 8,042,000	17,619,392 8,042,000	17,883,651 8,042,000	18,161,883 8,042,000	18,449,581 8,042,000	18,753,441 8,042,000	19,072,171 8,042,000	19,406,086 8,042,000
Council Equity Interest Minority Equity Interest	19,553,000	20,638,470	24,948,072	25,173,674	25,410,825	25,661,392	25,925,651	26,203,883	26,491,581	26,795,441	27,114,171	27,448,086
Total Equity	19,553,000	20,638,470	24,948,072	25,173,674	25,410,825	25,661,392	25,925,651	26,203,883	26,491,581	26,795,441	27,114,171	27,448,086

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Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2030 CASH FLOW STATEMENT - SEWER FUND Scenario: 10% Yrs 1, 5% yr 2, 2% yrs 3-10	Actuals 2018/19	Current Year 2019/20	2020/21	2021/22 \$	2022/23	2023/24	Projected 2024/25	Years 2025/26	2026/27 \$	2027/28 S	2028/29	2029/30 \$
Cash Flows from Operating Activities					4	•	-		- 4			
Receipts:		4 000 400		4 555 755								
Rates & Annuel Charges User Charges & Fees		1,237,195 165,706	1,346,192 161,294	1,522,759 169,100	1,567,107 173,565	1,599,169 177,904	1,631,873 182,352	1,665,230 186,910	1,699,255 191,584	1,733,960 196,374	1,769,360 201,283	1,805,467 206,315
Interest & Investment Revenue Received		15,224	15,612	19,897	22,116	24,768	27,657	30,536	32,931	33,057	35,991	38,844
Grants & Contributions		825,800	4,147,800	30,350	30,350	30,350	30,350	30,350	30,350	30,350	30,350	30,350
Bonds & Deposits Received			-	-	-	-	-	-	-	-	-	-
Other Payments:	•				Gi.				100	-		00.
Employee Benefits & On-Costs		(510,451)	(702,226)	(716,271)	(730,596)	(745,209)	(780,113)	(775,316)	(790,823)	(806,639)	(822,771)	(839,226)
Materials & Contracts		(229,000)	(204,564)	(207,633)	(210,748)	(213,910)	(217,120)	(220,378)	(223,685)	(227,041)	(230,447)	(233,904)
Borrowing Coats	-		-	(50,022)	(47,283)	(44,458)	(41,542)	(38,533)	(35,429)	(32,225)	(28,920)	(25,509)
Bonds & Deposits Refunded Other		(104,900)	(157,558)	(161,407)	(164,635)	(167,927)	(171,285)	(174,710)	(178,204)	(181,769)	(185,405)	(189,113)
Net Cash provided (or used in) Operating Activities	-	1,399,574	4,606,550	606,773	639,875	660,688	682,171	704,088	725,978	746,067	769,441	793,224
Cash Flows from Investing Activities												
Receipts: Sale of Investment Securities	_	189,124	_				-	_			_	
Sale of Investment Property		100,124		-	-	-	-	-		-	-	
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-						-			-		
Sale of non-current assets classified as "held for sale" Sale of Interests in Joint Ventures & Associates			-	-		-	-	-		-	-	
Sale of Intangible Assets						-	_	-		-	_	
Deferred Debtors Receipts	-			**			-	-				
Sale of Disposal Groups			-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates Other Investing Activity Receipts				-	-		-	-	-	-		-
Payments:												
Purchase of Investment Securities								-				
Purchase of Investment Property		C4 C40 C00	AE DOE DOON	(400.000)	LASED DODS	(450,000)	(450.000)	(450,000)	czen nem	(450,000)	(AED ODD)	/4ED 0003
Purchase of Infrastructure, Property, Plant & Equipment Purchase of Real Estate Assets		(1,642,698)	(5,965,000)	(400,000)	(450,000)	(450,000)	(450,000)	(450,000)	(700,000)	(450,000)	(450,000)	(450,000)
Purchase of Intangible Assets	-			-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made		-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-		-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates Other Investing Activity Payments		-	-	_	_	-	_	-	_	-	-	_
			VE COE OOO!	1100 0001	THE ORDER	V4400 00001	1100 0000	/ VEO 000V	(200 000)	(100 000)	7780 MAN	/ VEO 000
Net Cash provided (or used in) Investing Activities	•	(1,453,574)	(5,965,000)	(400,000)	(450,000)	(450,000)	(450,000)	(450,000)	(700,000)	(450,000)	(450,000)	(450,000)
Cash Flows from Financing Activities												
Receipts: Proceeds from Borrowings & Advances			1,620,000	_	_		_	_	_	_	_	_
Proceeds from Finance Leases			1,020,000		_		_	_	_		_	_
Other Financing Activity Receipts	-		-	-	-	-	-	-	-	-	-	-
Payments: Repayment of Borrowings & Advances				(85,912)	(88,650)	(91,476)	(94,392)	(97,400)	(100,505)	(103,708)	(107,014)	(110,425)
Repayment of Borrowings & Advances Repayment of Finance Lease Liabilities				(00,012)	(ee,eeu)	(81,470)	(84,582)	(ar,euu)	(100,000)	(103,700)	(101,014)	(110,420)
Distributions to Minority Interests			-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	-	1,620,000	(85,912)	(88,650)	(91,476)	(94,392)	(97,400)	(100,505)	(103,708)	(107,014)	(110,425)
Net Increase/(Decrease) in Cash & Cash Equivalents		(54,000)	261,550	120,861	101,225	119,212	137,779	156,688	(74,527)	192,358	212,427	232,799
plus: Cash, Cash Equivalents & Investments - beginning of year	_	54,000	٥	261,550	382,411	483,635	602,847	740,626	897,314	822,788	1,015,146	1,227,573
Cash & Cash Equivalents - end of the year	54,000	0	261,550	382,411	483,635	602,847	740,626	897,314	822,788	1,015,146	1,227,573	1,460,372
Saur & Charle Equivalents - Crist of the Jean	04,000		Lorjood	002,411	400,000	OUL,UTI	140,020	651,014	OLLITOS	1,010,140	I,EEI,OIO	1,100,012
Cash & Cash Equivalents - end of the year	54,000	0 040 070	261,550	382,411	483,635	602,847	740,626	897,314	822,788	1,015,146	1,227,573	1,460,372
Investments - end of the year  Cash, Cash Equivalents & Investments - end of the year	500,000 554,000	310,876 310,876	310,876 572,426	310,876 693,287	310,876 794,512	310,876 913,723	310,876 1,051,503	310,876 1,208,191	310,876 1,133,664	310,876 1,326,022	310,876 1,538,450	310,876 1,771,249
	-asless	2 20101 0	3. mp care			Ji zo	-311000	.,	-1	-,,	-131 zae	Age - Species
Representing:	551.440	205 00.	204 042	430.000	F70 40 C	700 705	040.000	4 000 000	000 741	4 400 007	4 050 045	4 500 457
External Restrictions     Internal Restrictions	554,143	305,294	331,846	470,836	576,484	700,726	843,908	1,006,383	933,711	1,132,664	1,352,017	1,592,157
- Unrestricted	(143)	5,582	240,580	222,451	218,028	212,997	207,595	201,808	199,953	193,358	186,433	179,092
	554,000	310,876	572,426	693,287	794,512	913,723	1,051,503	1,208,191	1,133,664	1,326,022	1,538,450	1,771,249

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Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2030 EQUITY STATEMENT - SEWER FUND Scenario: 10% Yrs 1, 5% yr 2, 2% yrs 3-10	Actuals 2018/19 \$	Current Year 2019/20 \$	2020/21 \$	2021/22 \$	2022/23 \$	2023/24 \$	Projecter 2024/25 \$	I Years 2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	2029/30
Opening Balance Adjustments to opening balance	19,006,000	19,553,000	20,638,470	24,948,072	25,173,674	25,410,825	25,661,392	25,925,651	26,203,883	26,491,581	26,795,441	27,114,171
Restated Opening Balance	19,006,000	19,553,000	20,638,470	24,948,072	25,173,674	25,410,825	25,661,392	25,925,651	26,203,883	26,491,581	26,795,441	27,114,171
Net Operating Result for the Year Adjustments to net operating result	256,000	1,085,470	4,309,602	225,602	237,151	250,567	264,259	278,233	287,697	303,861	318,730	333,914
Restated Net Operating Result for the Year	256,000	1,085,470	4,309,602	225,602	237,151	250,567	264,259	278,233	287,697	303,861	318,730	333,914
Current Year Income & Expenses Recognised direct to Equity - Transfers tol/(from) Asset Revaluation Reserve - Transfers tol/(from) Other Reserves - Other Income/Expenses recognised	291,000	-	-		- - 	-	-	-	- 10.	-	-	- 0. 0.
- Other Adjustments												
Net income Recognised Directly in Equity	291,000		-	-			-	-		-		-
Total Recognised Income & Expenses	547,000	1,085,470	4,309,602	225,602	237,151	250,567	264,259	278,233	287,697	303,861	318,730	333,914
Distributions to/(Contributions from) Minority Interests Transfers between Equity	:	-	:		~	:	•	-	-	-		-
Equity - Balance at end of the reporting period	19,553,000	20,638,470	24,948,072	25,173,674	25,410,825	25,661,392	25,925,651	26,203,883	26,491,581	26,795,441	27,114,171	27,448,086

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Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2030												
INCOME STATEMENT - CONSOLIDATED	Actuals	Current Year					Projected	d Years				
Scenario: 2020 to 2030 Budget	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
·	\$	\$	\$	\$	\$	S	\$	\$	\$	S	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	7,573,000	7,712,944	8,039,906	8,357,760	8,527,706	8,701,049	8,877,863	9,058,209	9,242,160	9,429,800	9,621,186	9,816,397
User Charges & Fees	3,441,000	3,257,042	3,340,776	3,428,319	3,514,000	3,601,828	3,691,850	3,784,128	3,878,704	3,975,653	4,075,029	4,176,880
Interest & Investment Revenue	703,000	448,249	386,128	342,815	296,260	300,860	308,616	316,326	319,189	328,929	339,750	350,950
Other Revenues	772,000	1,544,771	753,343	673,356	678,470	683,683	689,003	694,428	699,961	705,606	711,364	717,235
Grants & Contributions provided for Operating Purposes	7,690,000	5,117,515	7,378,772	6,958,833	7,061,257	7,165,728	7,272,287	7,380,973	7,491,833	7,604,908	7,720,242	7,837,882
Grants & Contributions provided for Capital Purposes	3,914,000	6,673,868	12,418,866	9,573,847	6,732,500	608,500	575,500	665,500	568,000	563,000	548,000	523,000
Other Income:												
Net gains from the disposal of assets		877,214	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500
Fair value increment on investment properties			-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed					Ga.					-		
Reversal of impairment losses on receivables				100								
Joint Ventures & Associated Entitles			-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	24,093,000	25,631,603	32,409,291	29,426,430	26,901,693	21,153,148	21,506,619	21,991,064	22,291,347	22,699,396	23,107,071	23,513,844
Expenses from Continuing Operations												
Employee Benefits & On-Costs	7,623,000	7,742,181	8,307,120	8,395,719	8,571,428	8,734,948	8,906,837	9,082,165	9,261,001	9,443,408	9,629,464	9,819,242
Borrowing Costs		14,449	12,778	73,930	68,264	62,433	56,431	50,252	43,892	37,873	32,789	27,938
Materials & Contracts	4,713,000	5,105,205	3,890,932	3,748,793	3,758,049	3,836,585	3,866,112	3,923,111	3,982,069	4,032,563	4,081,555	4,138,400
Depreciation & Amortisation	4,895,000	4,918,218	5,087,893	5,209,575	5,552,383	5,601,986	5,652,520	5,704,004	5,756,457	5,809,896	5,864,338	5,919,811
Impairment of investments			-	-	-	-	-	-	-	-	-	-
Impairment of receivables			-	-	-	-	-	-	-	-	-	-
Other Expenses	1,809,000	1,843,444	1,877,828	1,986,498	1,928,536	1,966,534	2,090,287	2,044,822	2,085,139	2,126,268	2,260,225	2,211,019
Interest & Investment Losses	-							-		-	-	
Net Losses from the Disposal of Assets	134,000		-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-		-		On the	-		-	m	-	-	100
Fair value decrement on investment properties										-	-	
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	19,174,000	19,623,497	19,176,551	19,414,515	19,878,660	20,202,486	20,572,187	20,804,354	21,128,558	21,450,008	21,868,371	22,116,410
Operating Result from Continuing Operations	4 040 000	0.000.400	13.232.741	40.044.045	7 000 000	950,662	934,432	4 400 740	4 400 700	4 240 200	1,238,700	4 207 424
Operating Result from Continuing Operations	4,919,000	6,008,106	13,232,741	10,011,915	7,023,033	950,662	934,432	1,186,710	1,162,790	1,249,388	1,238,700	1,397,434
Discontinued Operations - Profit/(Loss)			_	_	_	_	_	_	_	_		_
Net Profit/(Loss) from Discontinued Operations			-	-					_			
rest remiterate nom procedured Obergnone				-	-	-	-	•	-	-	-	-
Net Operating Result for the Year	4,919,000	6,008,106	13,232,741	10,011,915	7,023,033	950,662	934,432	1,186,710	1,162,790	1,249,388	1,238,700	1,397,434
Net Operating Result before Grants and Contributions provided for												
Capital Purposes	1,005,000	(665,762)	813,875	438,068	290,533	342,162	358,932	521,210	594,790	686,388	690,700	874,434

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Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2030 BALANCE SHEET - CONSOLIDATED Scenario: 2020 to 2030 Budget	Actuals 2018/19 \$	Current Year 2019/20 \$	2020/21	2021/22	2022 <u>/</u> 23 \$	2023/24 \$	Projecte 2024/25 \$	d Years 2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	2029/30 \$
ASSETS Current Assets Cash & Cash Equivalents Investments Receivables Inventories Other Non-current assets classified as "held for sale" Total Current Assets	2,320,000 24,927,000 3,704,000 691,000	20,335,836 2,118,317 640,982 - - 23,095,134	261,550 17,175,091 2,390,334 476,585	382,411 14,176,086 1,994,765 460,030 - 17,013,292	960,246 11,261,358 1,789,902 460,174 - 14,471,680	1,891,469 11,261,358 1,790,292 469,838	2,642,982 11,261,358 1,824,238 472,739	3,628,003 11,261,358 1,872,351 479,404	4,421,079 11,261,358 1,900,917 486,320 	5,736,644 11,261,358 1,945,710 492,054	7,442,397 11,261,358 1,994,673 497,563 - 21,195,992	10,844,473 11,261,358 2,063,244 504,134 - 24,673,209
Non-Current Assets Invostments Receivables Inventories Infrastructure, Property, Plant & Equipment Investments Accounted for using the equity method Investment Property Intangible Assets Non-current assets classified as "held for sale" Other Total Non-Current Assets TOTAL ASSETS	27,000 438,000 228,378,900 - - 228,843,000 260,485,000	79,344 437,944 242,888,521 - - 243,385,809 266,480,943	81,757 437,944 260,726,721 - - 261,246,422 281,549,982	83,348 437,944 273,898,947 - - - - - - - - - - - - - - - - - - -	84,972 437,944 283,325,951 - 283,848,867 298,320,547	86,627 437,944 283,231,517 - - 283,756,088 299,169,047	88,316 437,944 283,277,586 - - 283,803,626 300,005,143	90,039 437,944 283,292,996 - - 283,820,979 301,062,096	91,796 437,944 283,509,107 - - 284,038,847 302,108,522	93,588 437,944 283,268,936 - - 283,800,488 303,236,234	95,416 437,944 282,637,790 - - 283,171,150 304,367,142	97,281 437,944 280,409,991 - - 280,945,218 305,618,425
LIABILITIES Current Liabilities Bank Overdraft Payables Income received in advance Borrowings Provisions Liabilities associated with assets classified as "held for sale" Total Current Liabilities	1,378,000 207,000 2,523,000 4,108,000	1,335,062 235,583 0 2,514,067 4,084,712	1,084,558 176,390 118,373 2,514,067	1,077,203 173,694 121,733 2,514,067	1,059,414 177,199 125,192 2,514,067	1,078,853 180,790 128,752 2,514,067	1,105,589 184,469 132,419 2,514,087	1,104,481 188,238 136,193 2,514,067	1,120,450 192,099 140,080 2,514,067	1,134,897 196,055 144,081 2,514,067	1,167,132 200,108 148,202 2,514,067 4,029,508	1,165,031 204,260 152,444 2,514,067 4,035,802
Non-Current Liabilities Payables Income received in advance Borrowings Provisions Investments Accounted for using the equity method Liabilities associated with assets classified as "held for sale" Total Non-Current Liabilities TOTAL LIABILITIES Net Assets	3,000 - 52,000 - 55,000 4,163,000 256,322,000	5,192 (0) 60,933 - 66,125 4,150,837 262,330,106	5,192 2,027,682 60,933 - 2,093,806 5,987,135 275,562,846	5,192 1,905,948 60,933 - 1,972,073 5,858,770 285,574,761	5,192 1,780,757 60,933 - 1,846,882 5,722,753 292,597,794	5,192 1,652,004 60,933 - 1,718,129 5,620,591 293,548,456	5,192 1,519,586 60,933 - 1,585,711 5,522,254 294,482,889	5,192 1,383,393 60,933 - 1,449,518 5,392,497 295,669,599	5,192 1,243,313 60,933 - 1,309,438 5,276,133 296,832,388	5,192 1,099,232 60,933 - 1,165,357 5,154,457 298,081,778	5,192 951,031 60,933 - 1,017,155 5,046,664 299,320,478	5,192 798,587 60,933 - 864,711 4,900,513 300,717,912
EQUITY Retained Earnings Revaluation Reserves	143,287,000 110,715,000	149,295,106 110,715,000	162,527,846 110,715,000	172,539,761 110,715,000	179,562,794 110,715,000	180,513,456 110,715,000	181,447,889 110,715,000	182,634,599 110,715,000	183,797,388 110,715,000	185,046,778 110,715,000	186,285,478 110,715,000	187,682,912 110,715,000
Council Equity Interest Minority Equity Interest Total Equity	254,002,000 254,002,000	260,010,106 260,010,106	273,242,846 273,242,846	283,254,761 283,254,761	290,277,794 290,277,794	291,228,456 291,228,456	292,162,889 292,162,889	293,349,599 293,349,599	294,512,388 294,512,388	295,761,778 295,761,778	297,000,478 297,000,478	298,397,912 298,397,912

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Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2030 CASH FLOW STATEMENT - CONSOLIDATED Scenario: 2020 to 2030 Budget	Actuals 2018/19 \$	Current Year 2019/20 \$	2020/21 \$	2021/22 \$	2022/23 \$	2023/24 \$	Projected 2024/25 \$	l Years 2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	2029/30 \$
Cash Flows from Operating Activities Receipts:												
Rates & Annual Charges User Charges & Fees Interest & Investment Revenue Received Grants & Contributions Bonds & Deposits Received	7,406,000 3,603,000 686,000 10,833,000 11,000	8,008,686 3,238,496 580,485 13,065,015	8,023,929 3,331,295 382,214 19,400,526	8,338,828 3,419,107 346,338 16,881,428	8,521,569 3,504,797 285,402 13,993,902	8,694,790 3,592,394 279,911 7,803,058	8,871,478 3,682,181 294,931 7,842,412	9,051,697 3,774,216 301,127 8,031,954	9,235,518 3,868,546 310,701 8,058,857	9,423,024 3,965,240 313,959 8,160,010	9,614,275 4,064,355 320,854 8,260,910	9,809,348 4,165,940 312,324 8,354,112
Other	2,012,000	1,409,201	833,366	729,504	701,958	685,530	686,496	690,727	697,925	702,654	708,439	714,336
Payments: Employee Benefits & On-Costs Materials & Contracts Borrowing Costs	(7,628,000) (5,121,000)	(7,742,181) (5,095,877)	(8,307,120) (3,977,039) (0)	(8,395,719) (3,739,594) (62,865)	(8,571,428) (3,775,982) (58,955)	(8,734,948) (3,826,811) (54,923)	(8,906,837) (3,842,276) (50,764)	(9,082,165) (3,930,884) (46,476)	(9,261,001) (3,973,017) (42,053)	(9,443,408) (4,023,850) (37,493)	(9,629,464) (4,054,829) (32,789)	(9,819,242) (4,147,072) (27,938)
Bonds & Deposits Refunded Other	(17,000) (2,693,000)	(1,843,444)	(1,877,828)	(1,988,498)	(1,928,536)	(1,966,534)	(2,090,287)	(2,044,822)	(2,085,139)	(2,126,266)	(2,280,225)	(2,211,019)
Net Cash provided (or used in) Operating Activities	9,092,000	11,620,382	17,809,343	15,530,530	12,672,728	6,472,467	6,487,333	6,745,374	6,810,337	6,933,869	6,991,526	7,150,789
Cash Flows from Investing Activities												
Receipts: Sale of Investment Securities Sale of Investment Property	25,845,000	4,591,164	3,160,745	2,999,005	2,914,727	-	-	-	-	-	-	-
Sale of Real Estate Assets Sale of Infrastructure, Property, Plant & Equipment	168,000	452,940	349,400	340,250	522,100	244,950	536,800	419,350	445,800	431,300	202,800	250,000
Sale of non-current assets classified as "held for sale" Sale of Interests in Joint Ventures & Associates				-		-	-	-		-	-	-
Sale of Intangible Assets Deferred Debtors Receipts	10.000	-	-	-	-	0	- 0	0	-	0	-	
Sale of Disposal Groups	- 10,000		]	-		-	-	-		-		
Distributions Received from Joint Ventures & Associates Other Investing Activity Receipts	-	-	-				-				-	-
Payments:	(04 007 000)											
Purchase of Investment Securities Purchase of Investment Property	(24,097,000)		-		-	-	-		-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment Purchase of Real Estate Assets	(9,693,000)	(18,984,465)	(23,203,993)	(18,630,551)	(15,409,987)	(5,661,002)	(6,143,869)	(6,047,284)	(6,326,868)	(5,909,525)	(5,344,492)	(3,850,512)
Purchase of Intangible Assets			-	-	-	-	-	-	-	-	-	-
Deterred Debtors & Advances Made Purchase of Interests in Joint Ventures & Associates			-	-		-	-	-		-		_
Contributions Paid to Joint Ventures & Associates Other Investing Activity Payments	-	-	-	*								
Net Cash provided (or used in) Investing Activities	14 464 0000	(13,940,361)	240 000 040	(15.291.296)	24 4 10 90 40 10	(5.416.052)	(5,607,089)	(5.627.934)	(5.881,068)	(5.478.225)	(5.141.692)	(3.600.512)
	(7,767,000)	(10,040,001)	(19,693,848)	(10,201,200)	(11,973,160)	(0,410,002)	(0,007,009)	(0,021,004)	(0,081,008)	(0,470,220)	(0,141,002)	(3,000,512)
Cash Flows from Financing Activities Receipts:												
Proceeds from Borrowings & Advances Proceeds from Finance Leases		-	2,170,000	-	:	-	-	-	:	-		-
Other Financing Activity Receipts	-					ω.				00		90.
Payments: Repayment of Borrowings & Advances		(21)	(23,946)	(118,373)	(121,733)	(125,192)	(128,752)	(132,419)	(136,193)	(140,080)	(144,081)	(148,202)
Repayment of Finance Lease Liabilities Distributions to Minority Interests		-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	(21)	2,146,054	(118,373)	(121,733)	(125,192)	(128,752)	(132,419)	(136,193)	(140,080)	(144,081)	(148,202)
Net Increase/(Decrease) in Cash & Cash Equivalents	1,325,000	(2,320,000)	261,550	120,861	577,835	931,224	751,512	985,022	793,075	1,315,565	1,705,753	3,402,076
plus: Cash, Cash Equivalents & Investments - beginning of year	995,000	2,320,000		261,550	382,411	960,246	1,891,469	2,642,982	3,628,003	4,421,079	5,736,644	7,442,397
Cash & Cash Equivalents - end of the year	2,320,000		261,550	382,411	960,246	1,891,469	2,642,982	3,628,003	4,421,079	5,736,644	7,442,397	10,844,473
Cash & Cash Equivalents - end of the year Investments - end of the year Cash, Cash Equivalents & Investments - end of the year	2,320,000 24,927,000 27,247,000	20,335,836 20,335,836	261,550 17,175,091 17,436,640	382,411 14,176,086 14,558,496	960,246 11,261,358 12,221,604	1,891,469 11,261,358 13,152,828	2,642,982 11,261,358 13,904,340	3,628,003 11,261,358 14,889,362	4,421,079 11,261,358 15,682,437	5,736,644 11,261,358 16,998,002	7,442,397 11,261,358 18,703,755	10,844,473 11,261,358 22,105,831
	£1,£41,000	20,000,000	11,7430,040	17,000,430	Injan Ijuur	10,102,020	10,004,040	17,000,000	10,002,401	10,550,002	10,100,100	aa, 100,031
Representing: - External Restrictions	12,985,408	11,123,200	9,986,888	7,555,902	5,178,160	5,946,175	6,874,434	7,789,736	8,592,641	9,679,426	10,821,819	12,033,715
- Internal Restrictions - Unrestricted	11,786,422 2,475,170	7,975,379 1,237,256	6,833,019 616,734	6,461,373 541,221	6,357,477 685,967	6,703,024 503,629	6,630,744 399,162	6,764,696 334,930	6,801,566 288,230	7,034,686 283,890	7,368,584 513,352	7,189,575 2,882,541
- or meaninees	27,247,000	20,335,836	17,436,640	14,558,496	12,221,604	13,152,828	13,904,340	14,889,362	15,682,437	16,998,002	18,703,755	22,105,831

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Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2030 EQUITY STATEMENT - CONSOLIDATED Scenario: 2020 to 2030 Budget	Actuals 2018/19 \$	Current Year 2019/20 \$	2020/21	2021/22 \$	2022/23 \$	2023/24 \$	Projecte 2024/25 \$	d Years 2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	2029/30 \$
Opening Balance Adjustments to opening balance	248,517,000	254,002,000	260,010,106	273,242,846	283,254,761	290,277,794	291,228,456	292,162,889	293,349,599	294,512,388	295,761,778	297,000,478
Restated Opening Balance	248,517,000	254,002,000	260,010,106	273,242,846	283,254,761	290,277,794	291,228,456	292,162,889	293,349,599	294,512,388	295,761,778	297,000,478
Net Operating Result for the Year Adjustments to net operating result	4,919,000	6,008,106	13,232,740	10,011,915	7,023,032	950,662	934,433	1,186,710	1,162,789	1,249,389	1,238,700	1,397,434
Restated Net Operating Result for the Year	4,919,000	6,008,106	13,232,740	10,011,915	7,023,032	950,662	934,433	1,186,710	1,162,789	1,249,389	1,238,700	1,397,434
Current Year Income & Expenses Recognised direct to Equity - Transfers tol(from) Asset Revaluation Reserve - Transfers tol(from) Other Reserves - Other Income/Expenses recognised - Other Adjustments	566,000	-	-	- @ @	- - -	-	-	- .a.	- m		-	- - -
Net Income Recognised Directly in Equity	566,000			-	-	-	-	-		-		
Total Recognised Income & Expenses	5,485,000	6,008,106	13,232,740	10,011,915	7,023,032	950,662	934,433	1,186,710	1,162,789	1,249,389	1,238,700	1,397,434
Distributions to/(Contributions from) Minority Interests Transfers between Equity	:	:				-		-	-			-
Equity - Balance at end of the reporting period	254,002,000	260,010,106	273,242,846	283,254,761	290,277,794	291,228,456	292,162,889	293,349,599	294,512,388	295,761,778	297,000,478	298,397,912

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Extraordinary Council Meeting Agenda 28 April 2020

## CASH - RESERVE BALANCES 30-JUNE-2021

CLASS OF RESERVE	Balan 30 Jun 2		Budget Movement	Other	Ca	rry over	Sept		Dec	Net Transfer		Balance 30 Jun 2020	Budget Movement		Anticipated Balance
GENERAL FUND - DETAILS			19/20						_				20/21		30 Jun 2021
Employee's Leave Entitlement															
Employee's Leave Entitlement	\$ 1,229,8	888.00							9	-	\$	1,229,888.00		\$	1,229,888.00
Construction of Buildings	, ,,,,,								-						_,,
Shire Property	\$ 132,9	917.00							5	-	\$	132,917.00		Ś	132,917.00
Visitor Centre Services		704.00							Š	-	Ś	243,704.00	-\$ 243,704.00	) Š	,
Plant Replacement	·								*		-		Ţ,		
Plant Replacement	\$ 342.5	589.40 -\$	169.407.00	\$ 1,250,000.00					5	1,080,593.00	\$	1,423,182.40	-\$ 303,492.00	) Ś	1,119,690.40
Office Equipment	, ,			+ -,,						_,,		_,,	<b>,</b>		_,,
Office Furniture & Equipment	\$ 56.7	746.00							9	-	\$	56,746.00		Ś	56,746.00
Computer Replacement		799.40 -\$	77,500.00						-9	77,500.00		349,299.40	-\$ 90,000.00	\$	259,299.40
Library Computer Replacement		608.00	,		-\$	23,608.00			-5				, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	Ś	-
Library Computer Licences		635.00			-\$	6,635.00			-5	6,635.00				Ś	
Carry Over Works	+ -,-				*	2822222			*	-,	-			-	
Track Maintenance - Bike and Hike	\$ 17.5	500.00							9	-	\$	17,500.00		Ś	17,500.00
John O'Brien Festival		278.00							5	-	Ś	12,278.00		Ś	12,278.00
Carry Over Operating Program 18-19		004.00			-\$	46,004.00			-6	46,004.00	Ś	-		Ś	-
Carry Over Capital Program 18-19		969.00				652,969.00			-6	652,969.00				Ś	
Other Internal Reserves	+ 052,	30.00			*	-2-/202100			***	302,303.00	Ψ.			7	
Closure of Teloca Fund	\$ 595.0	052.00 -\$	332,000.00					-\$	263,000.00 -\$	595,000.00	\$	52.00		Ś	52.00
Street Camera Replacement		00.00	352,000.00					*	200,000.00	-	Š	1,000.00		Ś	1,000.00
Election & Integtrated Planning	ς -,	-							č	_	Š	1,000.00	\$ 96,500.00	Š	96,500.00
Major Sporting & Other Events	\$ 26.0	00.00							,		ć	26,000.00	2 30,300.00	΄ ζ	26,000.00
Narrandera CBD Beautification		00.00							č	_	Š	35,000.00		Š	35,000.00
Sale of Water Allocations	\$ 33,0	-						\$	886,000.00 \$	886,000.00	ć	886,000.00	-\$ 576,888.00	1 5	309,112.00
Sale of Southern Phone Shares	ć							\$	785,714.00 \$			785,714.00	-5 570,888.00	, ,	785,714.00
Narrandera Business Centre Master Plan	\$ 10019	276.00 -Š	1,668,109.00		-\$	199 040 00	\$ 1,668,109.00		-5			1,803,836.00		ć	1,803,836.00
Lake Talbot Pool Master Plan		670.00 -\$	646,000.00			166,384.00	\$ 1,000,103.00		-9			5,714.00		-¢	5,714.00
Delivery of Aged strategies		061.00 -\$	500,000.00		-\$ 1, -\$	43,061.00		-\$	52,000.00 -\$			178,000.00		÷	178,000.00
Marie Bashir Master Plan Update		00.00	300,000.00		-9	43,001.00		-5	52,000.00 -\$	353,001.00	ç	10,000.00		ć	10,000.00
MR80/Karawatha Drive Upgrade		00.00							7	_	4	15,000.00		ć	15,000.00
Financial Assistance Grant	\$ 2,507,4				ė n	507,426.00				2,507,426.00	ç	15,000.00		ç	15,000.00
355 Committee - Barellan Museum					-> Z,	307,420.00			-7	2,307,420.00	ç	2 754 55		¢	2 754 55
355 Committee - Barellan Museum 355 Committee - Koala Committee		754.55 413.66							ş	-	\$	2,754.55 413.66		ç	2,754.55
									7	-	\$			\$	413.66
355 Committee - Railway Station	\$ /,0	047.11							3	-	\$	7,047.11		\$	7,047.11
355 Committee - Parkside Museum	>	-								-	>	-		\$	
Building Maintenance & Repair	¢ 50.1	262.00			-ë	ED 262.00				E0 263.00	ć			é	
Library Furniture & Fittings		363.00			-\$	50,363.00			-3	50,363.00	>	24 004 00		\$	21.004.00
Narrandera Park Landscape		804.00							\$	-	\$	21,804.00		\$	21,804.00
Building Renewal Works 18/19 Budget	<b>&gt; 83,</b> 4	403.00							,	-	>	83,403.00		>	83,403.00
Community Activities	\$ 331.2	207.50									¢	221 207 50		¢	221 207 50
N'dra Cemetery - Perpetual mtnce all		207.50							÷	-	\$	331,207.50		, ,	331,207.50
N'dra Cemetery - Capital Works		776.00							\$	-	\$	24,776.00	-\$ 24,776.00	) \$	0.724.00
New Street Lights	\$ 9,	724.00								-	\$	9,724.00		\$	9,724.00
Property Development	A 110					0.000.00				0.260.00		122 242 00			122 212 22
Property Development (Red Hill)	\$ 140,6	603.00			-\$	8,360.00			-\$	8,360.00	\$	132,243.00		\$	132,243.00
Quarry Rehabilitation	4 101	202.00										10.000.00		A	10.000.00
Quarry Rehabilitation	\$ 18,9	992.00							Ş	-	\$	18,992.00		\$	18,992.00
Domestic Waste Management	A	107.07	****		4	******	4 444 444 64		48			4 (20 ) : : : : :			
Narrandera Waste Depot		197.05 -\$	276,580.00		-\$	65,146.00	-\$ 112,563.40	-\$	47,460.72 -\$	502,750.12	\$	1,427,446.93	-\$ 1,182,678.00	\$	244,768.93
Narrandera Waste Depot - Excavation		704.00							\$	-	\$	104,704.00		\$	104,704.00
Narrandera Waste Depot - Rehabilitation		644.00							\$	-	\$	368,644.00		\$	368,644.00
Barellan Waste Depot		278.00							\$	-	\$	120,278.00		\$	120,278.00
Barellan Waste Depot - Excavation		592.00							Ş	-	\$	36,592.00		\$	36,592.00
Barellan Waste Depot - Rehabilitation		429.00							\$	-	\$	53,429.00		\$	53,429.00
Narrandera Depot Compactor Expenses		379.00							\$	-	\$	48,379.00		\$	48,379.00
Grong Grong Waste Depot Rehabilitation	\$ 73.5	876.00							9	-	\$	73,876.00		\$	73,876.00

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Extraordinary Council Meeting Agenda 28 April 2020

## CASH - RESERVE BALANCES 30-JUNE-2021

CLASS OF RESERVE	3	Balance 30 Jun 2019	N	Budget Movement 19/20	o	ther	(	Carry over		Sept		Dec		Net Transfer		Balance 30 Jun 2020		Budget Movement 20/21		Inticipated Balance 0 Jun 2021
	\$	231,797.61	ć	24,650.00			-\$	29,880.00			\$	20,000.00	ć	14,770.00	¢	246,567.61	-¢	156,067.00	¢	90,500.61
Stormwater	Ą	231,737.01	Ą	24,030.00			-5	25,000.00			ý.	20,000.00	Ž.	14,770.00	Ą	240,307.01	-5	130,007.00	Ą	30,300.01
Narrandera Stormwater Reserve	\$	499,189.11	-5	83,614.00			-\$	45,392.00					Ś	129,006.00	\$	370,183.11	\$	63,150.00	Ś	433,333.11
Barellan Stormwater Reserve	Ś	12,183.33		8,850.00			*		-\$	14,500.00			Ś	5,650.00		6,533.33		8,850.00		15,383.33
Developer Contributions	7	12,100.00	*	0,000.00					Ψ	11,000.00			*	5,050.00	7	0,000.00	7	0,030.00	7	15,505.55
Section 7.11	\$	168,698.46	Ś	11,500.00			-\$	42,000.00				-	Ś	30,500.00	\$	140,847.26			Ś	140,847.26
Bonds, Retentions & Trusts	*	200,000110	*	22/222122			_	,					*	20,000.00	*	210,017120		-	*	210,017120
Kaniva Quarry	\$	30,000.00											Ś	-	\$	30,000.00			Ś	30,000.00
Tourist Trust	\$	31,328.46											\$	-	\$	31,328.46			\$	31,328.46
Arts Centre Trust	\$	65,684.73											\$		\$	65,684.73			\$	65,684.73
Sale of Land	\$	4,778.15											\$		\$	4,778.15			Ś	4,778.15
VFG Skate Park	Ś	10,822.52											Ś		\$	10,822.52			Ś	10,822.52
		,														,				
External Restrictions (Note 6 order)																				
Water Fund																				
Asset Replacement	\$	6,816,617.42	\$	296,056.00 -	\$ 8	0,000.00	\$	-	\$		-\$	134,700.00	\$	81,356.00	\$	6,897,973.42	-\$	98,558.00	\$	6,799,415.42
Carry Over Works	\$	542,298.00	\$	-	\$	-	-\$	542,298.00	\$	-	\$		\$	542,298.00	\$	-	\$	-	\$	-
Section 64	\$	306,833.26	\$	20,000.00	\$		\$		\$	-	\$		\$	20,000.00	\$	333,097.54	\$	20,000.00	\$	353,097.54
Sewer Fund																			\$	-
Asset Replacement	\$	307,556.50	\$	187,849.00 -	\$ 1	6,000.00	\$		\$	-	\$	-	\$	171,849.00	\$	479,405.50	\$	18,552.00	\$	497,957.50
Carry Over Works	\$	178,698.00	\$	-	\$	-	-\$	178,698.00	\$	-	\$		\$	178,698.00	\$	-				
Section 64	\$	67,889.18	\$	8,000.00	\$	-	\$	-	\$	-	\$	-	\$	8,000.00	\$	77,343.70	\$	8,000.00	\$	85,343.70
General Fund - External Restrictions																			\$	-
Specific Purpose Unexpended Grants (from separat	\$	1,014,442.74	\$	-	\$	*	-\$	392,149.00	\$	-	\$		\$	392,149.00	\$	622,293.74	-\$	7,078.00	\$	615,215.74
RMS Contributions	\$	101,050.00	\$	~	\$	~	-\$	101,050.00	\$	-	\$		\$	101,050.00	\$	-	\$	-	\$	-
Other Contributions	\$	1,950.00	\$	-	\$		-\$	1,950.00	\$	-	\$		\$	1,950.00	\$	-	\$	-	\$	-
Developer Contributions	\$	168,698.46	\$	11,500.00	\$	*	-\$	42,000.00	\$	-	\$	~ *	\$	30,500.00	\$	140,847.26	\$	-	\$	140,847.26
Unspent Internal Loans	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
Domestic Waste Management	\$	2,736,099.05	-\$	276,580.00	\$	-	-\$	66,146.00 -	-\$	112,563.40 -	\$	47,460.72 -	\$	502,750.12	\$	2,233,348.93	-\$	1,182,678.00	\$	1,050,670.93
Stormwater	\$	511,372.44	-\$	74,764.00	\$	-	-\$	45,392.00 -	-\$	14,500.00	\$		\$	134,656.00	\$	376,716.44	\$	72,000.00	\$	448,716.44
Crown Reserves	\$	231,797.61	\$	24,650.00	\$	=	-\$	29,880.00	\$	-	\$	20,000.00	\$	14,770.00	\$	246,567.61	-\$	156,067.00	\$	90,500.61
Total External Restrictions	\$	12,985,302.66	\$	196,711.00 -	\$ 9	6,000.00	-\$	1,399,563.00	-\$	127,063.40	\$	162,160.72 -	\$	1,588,076.12	\$	11,407,594.14	-\$	1,325,829.00	\$	10,081,765.14
Internal Restrictions (Note 6 order)																				
Plant and vehicle replacement	\$	342,589.40	-			0,000.00	\$	-	\$	-	\$	*	\$	1,080,593.00		1,423,182.40		303,492.00	\$	1,119,690.40
Employee Leave Entitlements	\$	1,229,888.00		- :	\$	-	\$		\$	-	\$		\$		\$	1,229,888.00		-	\$	1,229,888.00
Carry over works	\$	728,751.00		-	\$	~	-\$	698,973.00	\$	-	\$		\$	698,973.00		29,778.00			\$	29,778.00
Building Maintenance & Repair	\$	155,570.00		-	\$	-	-\$	50,363.00	\$	-	\$		\$	50,363.00		105,207.00			\$	105,207.00
Community Activities	\$	365,707.50		-	\$	-	\$	-	\$	-	\$		\$	-	\$	365,707.50		24,776.00		340,931.50
Construction of Buildings	\$	376,621.00		,	\$	-	\$		\$	-	\$		\$	-	\$	376,621.00		243,704.00		132,917.00
Office Equipment	\$	513,788.40		77,500.00	*	-	-\$	50,2 15.00	\$	-	\$		\$	107,743.00		406,045.40	-	90,000.00		316,045.40
Property Development	\$	140,603.00		,	\$	-	-\$	-,	\$	-	\$		\$	8,360.00		132,243.00		-	\$	132,243.00
Other	\$	5,238,874.32		3,146,109.00	\$	~	-\$	1,397,485.00	\$ 1	1,668,109.00	\$ :	1,356,714.00 -	\$	1,518,771.00	\$	3,720,103.32		480,388.00	\$	3,239,715.32
Insurance Claims	\$		\$	-	\$	-	\$	-	\$	-	Ş	-	\$	-	\$	•			\$	-
Quarry	\$	18,992.00		-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	18,992.00		-	\$	18,992.00
Recreational Facilities	\$	10,000.00		1	\$	*	\$	-	\$	-	\$	*	\$	-	\$	10,000.00		-	\$	10,000.00
Roads Refurbishment	\$	15,000.00		-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	15,000.00		-	\$	15,000.00
Financial Assistance Grant	\$	2,507,426.00		- :	\$	-	-\$	2,507,426.00	\$	-	\$		\$	2,507,426.00	\$	•	\$	-	\$	-
Bonds, Retentions & Trusts	\$	142,613.86		2 202 212 22	\$		\$	4 602 026 02	\$		\$		\$		\$	142,613.86		-	\$	142,613.86
Total Internal Restrictions		\$11,786,424.48										1,356,714.00 -		3,811,043.00		7,975,381.48		1,142,360.00		6,833,021.48
Total Restrictions	\$	24,771,727.14	-\$	3,196,305.00	\$ 1,15	4,000.00	-\$	6,092,413.00	5 1	1,541,045.60	5 :	1,194,553.28 -	5	5,399,119.12	\$	19,382,975.62	-\$	2,468,189.00	S	16,914,786.62

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## Fit for the Future Benchmarks - General Fund

Measure/Benchmark	FFTF Submission	Government Expected Performance	Forecast 2020/21
Operating Performance Ratio (Greater than or equal to break- even average over 3 years)	1.39%	1.39%	3.6%
Own Source Revenue Ratio ** (Greater than 60% average over 3 years)	57.60%	60.00%	53.92%
Building & Infrastructure Asset Renewal Ratio (Greater than 100% average over 3 years)	93.5%	100.0%	167.34%
Infrastructure Backlog Ratio (Less than 2%)	1.72%	1.72%	2.00%
Asset Maintenance Ratio (Greater than 100% average over 3 years)	100.0%	100.0%	100.0%
Debt Service Ratio (Greater than 0% and less than or equal to 20% average over 3 years)	0.16%	0.16%	0.10%
Real Operating Expenditure per Capita (A decrease in Real Operating Expenditure per capita over time)	2.18	2.18	2.18

<sup>\*\*</sup> This ratio is severely impacted by additional capital grants provided by the state and federal governments such as Stronger

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