

Narrandera Shire Council
10 Year Financial Plan for the Years ending 30 June 2029
INCOME STATEMENT - GENERAL FUND
Scenario: Budget 2019-2029

	Actuals 2017/18	Current Year 2018/19	2019/20	2020/21	2021/22	2022/23	Projected Years					2028/29
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	5,445,000	5,624,425	5,747,800	5,862,758	5,981,314	6,102,239	6,225,584	6,351,397	6,479,728	6,610,623	6,744,137	6,879,021
User Charges & Fees	1,930,000	1,747,120	1,849,446	1,861,013	1,907,512	1,955,199	2,004,074	2,054,184	2,105,539	2,158,181	2,212,136	2,267,442
Interest & Investment Revenue	427,000	400,200	413,700	361,700	270,700	270,700	270,700	270,700	270,700	270,700	270,700	270,700
Other Revenues	1,049,000	781,140	658,837	752,572	673,616	679,780	686,066	692,480	699,020	705,692	712,497	714,987
Grants & Contributions provided for Operating Purposes	7,227,000	5,729,945	6,898,338	6,811,425	6,911,672	7,013,420	7,117,457	7,223,570	7,331,802	7,442,194	7,554,789	7,551,733
Grants & Contributions provided for Capital Purposes	2,579,000	5,503,536	1,132,320	856,000	267,500	215,500	215,500	265,500	270,500	215,500	210,500	195,500
Other Income:												
Net gains from the disposal of assets	-	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	18,657,000	19,877,866	16,791,941	16,596,968	16,103,814	16,328,338	16,610,881	16,949,331	17,248,789	17,494,390	17,796,259	17,970,883
Expenses from Continuing Operations												
Employee Benefits & On-Costs	7,100,000	3,921,031	6,241,490	6,431,109	6,558,136	6,687,703	6,819,852	6,954,649	7,092,140	7,232,384	7,375,427	7,522,934
Borrowing Costs	-	8,040	7,224	6,389	18,520	16,474	14,372	12,211	9,991	7,709	5,627	4,045
Materials & Contracts	3,263,000	7,416,402	3,681,021	3,414,781	3,392,573	3,414,592	3,484,715	3,482,568	3,585,158	3,536,134	3,662,101	3,662,672
Depreciation & Amortisation	3,975,000	3,989,804	4,098,412	4,152,500	4,168,996	4,177,080	4,179,205	4,187,433	4,239,500	4,258,706	4,267,250	4,269,596
Impairment	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	1,382,000	1,377,300	1,423,112	1,520,654	1,479,755	1,508,931	1,538,692	1,624,047	1,600,002	1,631,583	1,663,795	1,757,071
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	471,000	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	16,191,000	16,712,577	15,451,259	15,525,433	15,617,980	15,804,780	16,036,836	16,260,908	16,526,791	16,666,516	16,974,200	17,216,318
Operating Result from Continuing Operations	2,466,000	3,165,289	1,340,682	1,071,535	485,834	523,558	574,045	688,423	721,998	827,874	822,059	754,565
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	2,466,000	3,165,289	1,340,682	1,071,535	485,834	523,558	574,045	688,423	721,998	827,874	822,059	754,565
Net Operating Result before Grants and Contributions provided for Capital Purposes	(113,000)	(2,338,247)	208,362	215,535	218,334	308,058	358,545	422,923	451,498	612,374	611,559	559,065

Narrandera Shire Council
10 Year Financial Plan for the Years ending 30 June 2029
BALANCE SHEET - GENERAL FUND
Scenario: Budget 2019-2029

	Actuals 2017/18	Current Year 2018/19	2019/20	2020/21	2021/22	2022/23	Projected Years					2028/29	
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS													
Current Assets													
Cash & Cash Equivalents	910,000	-	-	-	290,174	37,504	610,588	647,514	494,418	434,836	1,057,302	2,660,559	
Investments	16,557,000	12,640,070	8,342,061	6,431,935	6,431,935	6,431,935	6,431,935	6,431,935	6,431,935	6,431,935	6,431,935	6,431,935	6,431,935
Receivables	2,367,000	1,234,100	1,103,778	1,149,080	1,103,437	1,118,704	1,142,073	1,161,614	1,179,264	1,197,395	1,222,882	1,252,915	
Inventories	428,000	748,640	382,719	356,638	354,462	356,619	363,489	363,278	373,328	368,526	380,866	380,922	
Other	-	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	20,262,000	14,622,811	9,828,559	7,937,654	8,180,009	7,944,763	8,548,085	8,604,341	8,478,946	8,432,693	9,092,985	10,726,331	
Non-Current Assets													
Investments	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	31,000	60,677	61,723	62,697	63,702	64,728	65,773	66,840	67,927	69,037	70,169	71,312	
Inventories	438,000	437,877	437,877	437,877	437,877	437,877	437,877	437,877	437,877	437,877	437,877	437,877	
Infrastructure, Property, Plant & Equipment	186,683,000	196,008,942	201,497,141	204,852,987	205,008,445	205,701,552	205,612,599	206,180,234	206,960,168	207,748,729	207,880,286	206,971,311	
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	187,152,000	196,507,496	201,996,741	205,353,562	205,510,025	206,204,157	206,116,249	206,684,951	207,465,973	208,255,643	208,388,332	207,480,500	
TOTAL ASSETS	207,414,000	211,130,307	211,825,300	213,291,215	213,690,034	214,148,919	214,664,334	215,289,292	215,944,918	216,688,336	217,481,317	218,206,831	
LIABILITIES													
Current Liabilities													
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-	-
Payables	974,000	1,599,350	988,442	960,509	950,060	958,537	975,075	988,853	1,001,858	998,970	1,025,161	1,040,700	
Income received in advance	206,000	160,002	158,738	165,402	163,348	166,756	170,247	173,824	177,488	181,242	185,087	188,744	
Borrowings	33,000	33,516	34,351	74,512	76,557	78,660	80,820	83,041	85,322	87,603	89,884	92,165	
Provisions	2,523,000	2,464,186	2,464,186	2,464,186	2,464,186	2,464,186	2,464,186	2,464,186	2,464,186	2,464,186	2,464,186	2,464,186	
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	3,736,000	4,257,054	3,645,717	3,664,609	3,654,151	3,668,138	3,690,328	3,709,903	3,728,854	3,703,510	3,722,680	3,743,311	
Non-Current Liabilities													
Payables	3,000	7,686	7,686	7,686	7,686	7,686	7,686	7,686	7,686	7,686	7,686	7,686	
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	305,000	271,463	237,112	612,599	536,042	457,383	376,562	293,522	208,200	149,087	100,838	51,157	
Provisions	50,000	108,814	108,814	108,814	108,814	108,814	108,814	108,814	108,814	108,814	108,814	108,814	
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	358,000	387,964	353,612	729,100	652,543	573,883	493,063	410,023	324,700	265,587	217,339	167,658	
TOTAL LIABILITIES	4,094,000	4,645,018	3,999,329	4,393,709	4,306,694	4,242,021	4,183,391	4,119,926	4,053,554	3,969,097	3,940,020	3,910,969	
Net Assets	203,320,000	206,485,289	207,825,971	208,897,506	209,383,340	209,906,898	210,480,943	211,169,366	211,891,364	212,719,238	213,541,297	214,295,862	
EQUITY													
Retained Earnings	109,500,000	112,665,289	114,005,971	115,077,506	115,563,340	116,086,898	116,660,943	117,349,366	118,071,364	118,899,238	119,721,297	120,475,862	
Revaluation Reserves	93,820,000	93,820,000	93,820,000	93,820,000	93,820,000	93,820,000	93,820,000	93,820,000	93,820,000	93,820,000	93,820,000	93,820,000	
Council Equity Interest	203,320,000	206,485,289	207,825,971	208,897,506	209,383,340	209,906,898	210,480,943	211,169,366	211,891,364	212,719,238	213,541,297	214,295,862	
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	203,320,000	206,485,289	207,825,971	208,897,506	209,383,340	209,906,898	210,480,943	211,169,366	211,891,364	212,719,238	213,541,297	214,295,862	

Narrandera Shire Council
10 Year Financial Plan for the Years ending 30 June 2029
CASH FLOW STATEMENT - GENERAL FUND
Scenario: Budget 2019-2029

	Actuals	Current Year	Projected Years									
	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	-	5,897,025	5,747,528	5,862,505	5,981,053	6,101,972	6,225,312	6,351,120	6,479,445	6,610,334	6,743,843	6,878,724
User Charges & Fees	-	1,764,090	1,835,271	1,859,411	1,901,070	1,948,593	1,997,303	2,047,242	2,098,425	2,150,888	2,204,662	2,259,780
Interest & Investment Revenue Received	-	578,334	442,135	375,902	267,410	270,908	263,904	268,818	270,483	269,586	263,338	254,498
Grants & Contributions	-	11,391,902	8,048,785	7,669,481	7,181,935	7,228,638	7,332,368	7,488,186	7,601,661	7,657,380	7,764,680	7,747,335
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	1,212,239	754,734	698,558	723,429	673,843	679,569	685,435	692,200	699,214	705,464	711,527
Payments:												
Employee Benefits & On-Costs	-	(3,921,031)	(6,241,490)	(6,431,109)	(6,558,136)	(6,687,703)	(6,819,852)	(6,954,649)	(7,092,140)	(7,232,384)	(7,375,427)	(7,522,934)
Materials & Contracts	-	(7,106,883)	(3,926,008)	(3,416,632)	(3,400,847)	(3,408,272)	(3,475,046)	(3,468,580)	(3,582,203)	(3,534,220)	(3,648,250)	(3,647,189)
Borrowing Costs	-	(8,040)	(7,224)	(6,389)	(18,520)	(16,474)	(14,372)	(12,211)	(9,991)	(7,709)	(5,627)	(4,045)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(1,377,300)	(1,423,112)	(1,520,654)	(1,479,755)	(1,508,931)	(1,538,692)	(1,624,047)	(1,600,002)	(1,631,583)	(1,663,795)	(1,757,071)
Net Cash provided (or used in) Operating Activities	-	8,430,337	5,230,618	5,091,071	4,597,640	4,602,574	4,650,495	4,781,314	4,857,879	4,981,507	4,988,887	4,920,625
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	3,916,930	4,298,009	1,910,126	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	414,200	452,940	362,400	267,250	490,100	217,950	554,800	406,350	185,600	390,100	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(13,638,446)	(9,948,051)	(7,779,246)	(4,500,204)	(5,268,787)	(4,216,702)	(5,218,368)	(5,334,284)	(5,141,367)	(4,697,407)	(3,269,121)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(9,307,316)	(5,197,102)	(5,506,720)	(4,232,954)	(4,778,687)	(3,998,752)	(4,663,568)	(4,927,934)	(4,955,767)	(4,307,307)	(3,269,121)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	-	450,000	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	(33,021)	(33,516)	(34,351)	(74,512)	(76,557)	(78,660)	(80,820)	(83,041)	(85,322)	(89,113)	(94,247)
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	(33,021)	(33,516)	415,649	(74,512)	(76,557)	(78,660)	(80,820)	(83,041)	(85,322)	(89,113)	(94,247)
Net Increase/(Decrease) in Cash & Cash Equivalents	-	(910,000)	(0)	(0)	290,174	(252,670)	573,084	36,926	(153,095)	(59,582)	622,467	1,603,256
plus: Cash, Cash Equivalents & Investments - beginning of year	-	910,000	(0)	(0)	(0)	290,174	37,504	610,588	647,514	494,418	434,836	1,057,303
Cash & Cash Equivalents - end of the year	910,000	(0)	(0)	(0)	290,174	37,504	610,588	647,514	494,418	434,836	1,057,303	2,660,560
Cash & Cash Equivalents - end of the year	910,000	(0)	(0)	(0)	290,174	37,504	610,588	647,514	494,418	434,836	1,057,303	2,660,560
Investments - end of the year	16,557,000	12,640,070	8,342,061	6,431,935	6,431,935	6,431,935	6,431,935	6,431,935	6,431,935	6,431,935	6,431,935	6,431,935
Cash, Cash Equivalents & Investments - end of the year	17,467,000	12,640,070	8,342,061	6,431,935	6,722,110	6,469,440	7,042,523	7,079,449	6,926,353	6,866,772	7,489,239	9,092,495
Representing:												
- External Restrictions	4,840,000	4,040,336	3,778,169	2,208,492	2,171,937	2,245,756	2,322,158	2,401,234	2,485,484	2,573,104	2,664,229	2,758,999
- Internal Restrictions	12,488,016	6,341,375	2,944,409	2,461,546	2,687,045	2,358,896	2,555,981	2,076,809	1,856,624	1,129,789	1,005,833	1,005,833
- Unrestricted	138,984	2,258,359	1,619,483	1,761,897	1,863,128	1,864,788	2,164,384	2,601,406	2,584,245	3,163,879	3,819,177	5,327,663
	17,467,000	12,640,070	8,342,061	6,431,935	6,722,110	6,469,440	7,042,523	7,079,449	6,926,353	6,866,772	7,489,239	9,092,495

Narrandera Shire Council
10 Year Financial Plan for the Years ending 30 June 2029
EQUITY STATEMENT - GENERAL FUND
Scenario: Budget 2019-2029

	Actuals 2017/18	Current Year 2018/19	2019/20	2020/21	2021/22	2022/23	Projected Years					
	\$	\$	\$	\$	\$	\$	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29
							\$	\$	\$	\$	\$	\$
Opening Balance	200,616,000	203,320,000	206,485,289	207,825,971	208,897,506	209,383,340	209,906,898	210,480,943	211,169,366	211,891,364	212,719,238	213,541,297
a. Current Year Income & Expenses Recognised direct to Equity												
- Transfers to/(from) Asset Revaluation Reserve	651,000	-	-	-	-	-	-	-	-	-	-	-
- Transfers to/(from) Other Reserves	-											
- Other Income/Expenses recognised	-											
- Other Adjustments	(413,000)											
Net Income Recognised Directly in Equity	238,000	-	-	-	-	-	-	-	-	-	-	-
b. Net Operating Result for the Year	2,466,000	3,165,289	1,340,682	1,071,535	485,834	523,558	574,045	688,423	721,998	827,874	822,059	754,565
Total Recognised Income & Expenses (c&d)	2,704,000	3,165,289	1,340,682	1,071,535	485,834	523,558	574,045	688,423	721,998	827,874	822,059	754,565
c. Distributions to/(Contributions from) Minority Interests	-											
d. Transfers between Equity	-											
Equity - Balance at end of the reporting period	203,320,000	206,485,289	207,825,971	208,897,506	209,383,340	209,906,898	210,480,943	211,169,366	211,891,364	212,719,238	213,541,297	214,295,862

Narrandera Shire Council

10 Year Financial Plan for the Years ending 30 June 2029

INCOME STATEMENT - SEWER FUND

Scenario: 10% Yrs 1 & 2, 5% yr 3, 2% yrs 4-10

	Actuals	Current Year	Projected Years									
	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	1,018,000	1,136,200	1,239,000	1,366,500	1,544,488	1,576,190	1,608,526	1,641,509	1,675,152	1,709,468	1,744,471	1,780,173
User Charges & Fees	111,000	141,600	158,000	173,800	182,490	187,052	191,728	196,521	201,434	206,470	211,632	216,922
Interest & Investment Revenue	2,000	10,500	15,400	25,600	28,400	28,400	28,400	28,400	28,400	28,400	28,400	28,400
Other Revenues	4,000	4,200	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Operating Purposes	20,000	20,350	19,800	19,800	22,350	22,350	22,350	22,350	22,350	22,350	22,350	22,350
Grants & Contributions provided for Capital Purposes	18,000	4,700	758,000	4,128,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000
Other Income:												
Net gains from the disposal of assets	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	1,173,000	1,317,550	2,190,200	5,713,700	1,785,728	1,821,992	1,859,004	1,896,780	1,935,336	1,974,688	2,014,853	2,055,845
Expenses from Continuing Operations												
Employee Benefits & On-Costs	288,000	238,811	505,298	520,604	531,016	541,636	552,468	563,517	574,787	586,283	598,009	609,969
Borrowing Costs	-	-	-	50,022	47,283	44,458	41,542	38,533	35,429	32,225	28,920	25,509
Materials & Contracts	489,000	426,412	234,153	272,667	276,757	280,908	285,121	289,399	293,740	298,147	302,618	307,156
Depreciation & Amortisation	296,000	302,439	308,379	395,563	403,365	411,324	419,442	427,722	436,168	444,783	453,570	462,533
Impairment	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	112,000	95,200	104,900	108,198	110,362	112,569	114,820	117,116	119,458	121,847	124,284	126,771
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	57,000	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	1,242,000	1,062,862	1,152,730	1,347,054	1,368,783	1,390,895	1,413,393	1,436,287	1,459,582	1,483,285	1,507,401	1,531,938
Operating Result from Continuing Operations	(69,000)	254,688	1,037,470	4,366,646	416,945	431,097	445,611	460,493	475,754	491,403	507,452	523,907
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	(69,000)	254,688	1,037,470	4,366,646	416,945	431,097	445,611	460,493	475,754	491,403	507,452	523,907
Net Operating Result before Grants and Contributions provided for Capital Purposes	(87,000)	249,988	279,470	238,646	408,945	423,097	437,611	452,493	467,754	483,403	499,452	515,907

Narrandera Shire Council
10 Year Financial Plan for the Years ending 30 June 2029
BALANCE SHEET - SEWER FUND
Scenario: 10% Yrs 1 & 2, 5% yr 3, 2% yrs 4-10

	Actuals 2017/18 \$	Current Year 2018/19 \$	2019/20 \$	2020/21 \$	2021/22 \$	2022/23 \$	Projected Years					
							2023/24 \$	2024/25 \$	2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$
ASSETS												
Current Assets												
Cash & Cash Equivalents	85,000	304,347	1,861,205	659,884	974,405	1,272,191	1,589,628	1,927,153	2,285,215	2,414,268	2,814,783	3,237,234
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	76,000	113,780	122,771	135,389	152,527	155,687	158,911	162,200	165,556	168,979	172,473	176,037
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	161,000	418,127	1,983,976	795,273	1,126,932	1,427,878	1,748,539	2,089,353	2,450,770	2,583,248	2,987,256	3,413,271
Non-Current Assets												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	-	-	-	-	-	-	-	-	-	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	18,845,000	18,842,561	19,934,182	25,403,619	25,400,254	25,438,930	25,469,488	25,491,766	25,505,598	25,760,815	25,757,245	25,744,712
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	18,845,000	18,842,561	19,934,182	25,403,619	25,400,254	25,438,930	25,469,488	25,491,766	25,505,598	25,760,815	25,757,245	25,744,712
TOTAL ASSETS	19,006,000	19,260,688	21,918,158	26,198,892	26,527,186	26,866,808	27,218,027	27,581,119	27,956,368	28,344,063	28,744,501	29,157,983
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	85,912	88,650	91,476	94,392	97,400	100,505	103,708	107,014	110,425	113,945
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	-	-	85,912	88,650	91,476	94,392	97,400	100,505	103,708	107,014	110,425	113,945
Non-Current Liabilities												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	1,534,088	1,445,438	1,353,962	1,259,570	1,162,170	1,061,665	957,956	850,942	740,517	626,573
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	-	-	1,534,088	1,445,438	1,353,962	1,259,570	1,162,170	1,061,665	957,956	850,942	740,517	626,573
TOTAL LIABILITIES	-	-	1,620,000	1,534,088	1,445,438	1,353,962	1,259,570	1,162,170	1,061,665	957,956	850,942	740,517
Net Assets	19,006,000	19,260,688	20,298,158	24,664,804	25,081,749	25,512,846	25,958,457	26,418,949	26,894,704	27,386,106	27,893,558	28,417,466
EQUITY												
Retained Earnings	11,255,000	11,509,688	12,547,158	16,913,804	17,330,749	17,761,846	18,207,457	18,667,949	19,143,704	19,635,106	20,142,558	20,666,466
Revaluation Reserves	7,751,000	7,751,000	7,751,000	7,751,000	7,751,000	7,751,000	7,751,000	7,751,000	7,751,000	7,751,000	7,751,000	7,751,000
Council Equity Interest	19,006,000	19,260,688	20,298,158	24,664,804	25,081,749	25,512,846	25,958,457	26,418,949	26,894,704	27,386,106	27,893,558	28,417,466
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	19,006,000	19,260,688	20,298,158	24,664,804	25,081,749	25,512,846	25,958,457	26,418,949	26,894,704	27,386,106	27,893,558	28,417,466

Narrandera Shire Council
10 Year Financial Plan for the Years ending 30 June 2029
CASH FLOW STATEMENT - SEWER FUND
Scenario: 10% Yrs 1 & 2, 5% yr 3, 2% yrs 4-10

	Actuals 2017/18	Current Year 2018/19	2019/20	2020/21	2021/22	2022/23	Projected Years					2028/29
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	-	1,094,773	1,229,280	1,354,445	1,527,659	1,573,193	1,605,469	1,638,390	1,671,971	1,706,223	1,741,161	1,776,797
User Charges & Fees	-	141,559	157,416	173,238	182,181	186,890	191,562	196,350	201,259	206,291	211,448	216,734
Interest & Investment Revenue Received	-	10,500	15,400	25,600	28,400	28,400	28,400	28,400	28,400	28,400	28,400	28,400
Grants & Contributions	-	25,050	777,800	4,147,800	30,350	30,350	30,350	30,350	30,350	30,350	30,350	30,350
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	7,888	1,313	-	-	-	-	-	-	-	-	-
Payments:												
Employee Benefits & On-Costs	-	(238,811)	(505,298)	(520,604)	(531,016)	(541,636)	(552,468)	(563,517)	(574,787)	(586,283)	(598,009)	(609,969)
Materials & Contracts	-	(426,412)	(234,153)	(272,667)	(276,757)	(280,908)	(285,121)	(289,399)	(293,740)	(298,147)	(302,618)	(307,156)
Borrowing Costs	-	-	(50,022)	(47,283)	(44,458)	(41,542)	(38,533)	(35,429)	(32,225)	(28,920)	(25,509)	(22,509)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(95,200)	(104,900)	(108,198)	(110,362)	(112,569)	(114,820)	(117,116)	(119,458)	(121,847)	(124,284)	(126,771)
Net Cash provided (or used in) Operating Activities	-	519,347	1,336,858	4,749,592	803,172	839,261	861,829	884,925	908,566	932,762	957,529	982,876
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(300,000)	(1,400,000)	(5,865,000)	(400,000)	(450,000)	(450,000)	(450,000)	(450,000)	(700,000)	(450,000)	(450,000)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(300,000)	(1,400,000)	(5,865,000)	(400,000)	(450,000)	(450,000)	(450,000)	(450,000)	(700,000)	(450,000)	(450,000)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	1,620,000	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	-	-	(85,912)	(88,650)	(91,476)	(94,392)	(97,400)	(100,505)	(103,708)	(107,014)	(110,425)
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	-	1,620,000	(85,912)	(88,650)	(91,476)	(94,392)	(97,400)	(100,505)	(103,708)	(107,014)	(110,425)
Net Increase/(Decrease) in Cash & Cash Equivalents	-	219,347	1,556,858	(1,201,320)	314,521	297,785	317,437	337,525	358,061	129,053	400,515	422,451
plus: Cash, Cash Equivalents & Investments - beginning of year	-	85,000	304,347	1,861,205	659,884	974,405	1,272,191	1,589,628	1,927,153	2,285,215	2,414,268	2,814,783
Cash & Cash Equivalents - end of the year	85,000	304,347	1,861,205	659,884	974,405	1,272,191	1,589,628	1,927,153	2,285,215	2,414,268	2,814,783	3,237,234
Cash & Cash Equivalents - end of the year	85,000	304,347	1,861,205	659,884	974,405	1,272,191	1,589,628	1,927,153	2,285,215	2,414,268	2,814,783	3,237,234
Investments - end of the year	-	-	-	-	-	-	-	-	-	-	-	-
Cash, Cash Equivalents & Investments - end of the year	85,000	304,347	1,861,205	659,884	974,405	1,272,191	1,589,628	1,927,153	2,285,215	2,414,268	2,814,783	3,237,234
Representing:												
- External Restrictions	85,000	342,127	287,976	(764,793)	(297,200)	139,679	596,274	1,073,022	1,570,373	1,838,784	2,378,726	2,940,675
- Internal Restrictions	-	(37,780)	1,573,229	1,424,677	1,271,605	1,132,512	993,354	854,131	714,842	575,484	436,057	296,559
- Unrestricted	-	-	1,861,205	659,884	974,405	1,272,191	1,589,628	1,927,153	2,285,215	2,414,268	2,814,783	3,237,234

Narrandera Shire Council
10 Year Financial Plan for the Years ending 30 June 2029
EQUITY STATEMENT - SEWER FUND
Scenario: 10% Yrs 1 & 2, 5% yr 3, 2% yrs 4-10

	Actuals 2017/18 \$	Current Year 2018/19 \$	2019/20 \$	2020/21 \$	2021/22 \$	2022/23 \$	Projected Years					
							2023/24 \$	2024/25 \$	2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$
Opening Balance	17,966,000	19,006,000	19,260,688	20,298,158	24,664,804	25,081,749	25,512,846	25,958,457	26,418,949	26,894,704	27,386,106	27,893,558
a. Current Year Income & Expenses Recognised direct to Equity												
- Transfers to/(from) Asset Revaluation Reserve	406,000	-	-	-	-	-	-	-	-	-	-	-
- Transfers to/(from) Other Reserves	-											
- Other Income/Expenses recognised	-											
- Other Adjustments	703,000											
Net Income Recognised Directly in Equity	1,109,000	-	-	-	-	-	-	-	-	-	-	-
b. Net Operating Result for the Year	(69,000)	254,688	1,037,470	4,366,646	416,945	431,097	445,611	460,493	475,754	491,403	507,452	523,907
Total Recognised Income & Expenses (c&d)	1,040,000	254,688	1,037,470	4,366,646	416,945	431,097	445,611	460,493	475,754	491,403	507,452	523,907
c. Distributions to/(Contributions from) Minority Interests	-											
d. Transfers between Equity	-											
Equity - Balance at end of the reporting period	19,006,000	19,260,688	20,298,158	24,664,804	25,081,749	25,512,846	25,958,457	26,418,949	26,894,704	27,386,106	27,893,558	28,417,466

Narrandera Shire Council
10 Year Financial Plan for the Years ending 30 June 2029
INCOME STATEMENT - CONSOLIDATED
Scenario: 2019 to 2029 Budget

	Actuals	Current Year	Projected Years									
	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	7,129,000	7,457,375	7,714,800	7,972,628	8,284,849	8,453,467	8,625,459	8,800,892	8,979,836	9,162,357	9,348,529	9,537,124
User Charges & Fees	3,246,000	3,114,770	3,346,246	3,407,084	3,496,579	3,583,993	3,673,587	3,765,434	3,859,570	3,956,063	4,054,966	4,156,342
Interest & Investment Revenue	641,000	607,200	625,800	579,000	490,800	490,800	490,800	490,800	490,800	490,800	490,800	490,800
Other Revenues	1,053,000	785,340	658,837	752,572	673,616	679,780	686,066	692,480	699,020	705,692	712,497	714,987
Grants & Contributions provided for Operating Purposes	7,270,000	5,773,120	6,940,963	6,854,050	6,956,847	7,058,595	7,162,632	7,268,745	7,376,977	7,487,369	7,599,964	7,596,908
Grants & Contributions provided for Capital Purposes	2,674,000	5,523,236	2,660,320	10,629,000	5,920,500	243,500	243,500	293,500	298,500	243,500	238,500	223,500
Other Income:												
Net gains from the disposal of assets	-	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	22,013,000	23,352,541	22,038,466	30,285,834	25,914,691	20,601,635	20,973,544	21,403,351	21,796,203	22,137,281	22,536,756	22,811,161
Expenses from Continuing Operations												
Employee Benefits & On-Costs	7,712,000	4,592,902	7,541,674	7,762,859	7,916,892	8,074,012	8,234,278	8,397,762	8,564,526	8,734,639	8,908,135	8,996,127
Borrowing Costs	-	-	-	50,022	60,271	56,277	52,159	47,912	43,532	39,015	34,357	29,554
Materials & Contracts	4,403,000	8,318,401	4,168,146	3,943,490	3,928,470	3,957,765	4,035,254	4,040,566	4,150,706	4,109,325	4,243,049	4,342,059
Depreciation & Amortisation	4,745,000	4,779,670	4,918,218	5,069,570	5,104,150	5,430,680	5,457,620	5,491,159	5,569,044	5,614,584	5,649,988	5,679,732
Impairment	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	1,756,000	1,710,000	1,782,212	1,888,136	1,854,586	1,891,258	1,928,665	2,021,819	2,005,728	2,045,424	2,085,913	2,187,632
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	666,000	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	19,282,000	19,400,973	18,410,250	18,714,077	18,864,369	19,409,992	19,707,976	19,999,218	20,333,536	20,542,987	20,921,442	21,235,104
Operating Result from Continuing Operations	2,731,000	3,951,568	3,628,216	11,571,757	7,050,322	1,191,643	1,265,568	1,404,133	1,462,667	1,594,294	1,615,314	1,576,057
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	2,731,000	3,951,568	3,628,216	11,571,757	7,050,322	1,191,643	1,265,568	1,404,133	1,462,667	1,594,294	1,615,314	1,576,057
Net Operating Result before Grants and Contributions provided for Capital Purposes	57,000	(1,571,668)	967,896	942,757	1,129,822	948,143	1,022,068	1,110,633	1,164,167	1,350,794	1,376,814	1,352,557

Narrandera Shire Council
10 Year Financial Plan for the Years ending 30 June 2029
BALANCE SHEET - CONSOLIDATED
Scenario: 2019 to 2029 Budget

	Actuals 2017/18	Current Year 2018/19	2019/20	2020/21	2021/22	2022/23	Projected Years					2028/29	
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS													
Current Assets													
Cash & Cash Equivalents	995,000	304,347	2,148,076	659,884	1,264,580	1,492,096	2,816,363	3,801,637	4,520,254	5,206,977	6,848,316	9,515,660	
Investments	24,355,000	20,034,702	15,736,693	11,390,269	8,672,036	8,672,036	8,672,036	8,672,036	8,672,036	8,672,036	8,672,036	8,672,036	8,672,036
Receivables	2,775,000	1,688,229	1,587,489	1,653,509	1,633,282	1,660,167	1,695,406	1,727,069	1,757,103	1,787,886	1,826,292	1,869,525	
Inventories	428,000	748,640	382,719	356,638	354,462	356,619	363,489	363,278	373,328	368,526	380,866	380,922	
Other	-	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	28,553,000	22,775,917	19,854,978	14,060,300	11,924,360	12,180,919	13,547,293	14,564,020	15,322,722	16,035,425	17,727,510	20,438,143	
Non-Current Assets													
Investments	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	31,000	60,677	61,723	62,698	63,703	64,728	65,773	66,840	67,928	69,037	70,169	71,312	
Inventories	438,000	437,877	437,877	437,877	437,877	437,877	437,877	437,877	437,877	437,877	437,877	437,877	
Infrastructure, Property, Plant & Equipment	223,316,000	233,577,576	241,120,969	258,829,745	267,875,049	268,689,556	268,472,188	268,736,097	269,311,487	270,044,170	269,842,989	268,573,878	
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	223,785,000	234,076,130	241,620,569	259,330,320	268,376,629	269,192,161	268,975,838	269,240,814	269,817,292	270,551,084	270,351,035	269,083,067	
TOTAL ASSETS	252,338,000	256,852,048	261,475,547	273,390,621	280,300,989	281,373,080	282,523,131	283,804,834	285,140,014	286,586,509	288,078,545	289,521,210	
LIABILITIES													
Current Liabilities													
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-	-
Payables	1,039,000	1,642,791	1,019,338	991,903	981,958	990,947	1,008,007	1,022,313	1,035,856	1,033,513	1,060,260	1,081,882	
Income received in advance	206,000	160,002	158,738	165,402	163,348	166,756	170,247	173,824	177,488	181,242	185,087	188,744	
Borrowings	-	-	85,912	127,955	131,949	136,067	140,314	144,694	149,211	153,869	158,672	163,626	
Provisions	2,523,000	2,464,186	2,464,186	2,464,186	2,464,186	2,464,186	2,464,186	2,464,186	2,464,186	2,464,186	2,464,186	2,464,186	
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	3,768,000	4,266,979	3,728,174	3,749,445	3,741,441	3,757,956	3,782,754	3,805,017	3,826,740	3,832,809	3,868,205	3,898,438	
Non-Current Liabilities													
Payables	3,000	7,686	7,686	7,686	7,686	7,686	7,686	7,686	7,686	7,686	7,686	7,686	
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	0	1,534,088	1,856,133	1,724,184	1,588,117	1,447,802	1,303,108	1,153,897	1,000,029	841,356	677,730	
Provisions	50,000	108,814	108,814	108,814	108,814	108,814	108,814	108,814	108,814	108,814	108,814	108,814	
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	53,000	116,501	1,650,588	1,972,634	1,840,684	1,704,617	1,564,303	1,419,609	1,270,398	1,116,530	957,857	794,231	
TOTAL LIABILITIES	3,821,000	4,383,480	5,378,763	5,722,079	5,582,125	5,462,573	5,347,056	5,224,625	5,097,138	4,949,339	4,826,062	4,692,669	
Net Assets	248,517,000	252,468,568	256,096,784	267,668,541	274,718,864	275,910,507	277,176,075	278,580,208	280,042,875	281,637,170	283,252,483	284,828,541	
EQUITY													
Retained Earnings	138,368,000	142,319,568	145,947,784	157,519,541	164,569,864	165,761,507	167,027,075	168,431,208	169,893,875	171,488,170	173,103,483	174,679,541	
Revaluation Reserves	110,149,000	110,149,000	110,149,000	110,149,000	110,149,000	110,149,000	110,149,000	110,149,000	110,149,000	110,149,000	110,149,000	110,149,000	
Council Equity Interest	248,517,000	252,468,568	256,096,784	267,668,541	274,718,864	275,910,507	277,176,075	278,580,208	280,042,875	281,637,170	283,252,483	284,828,541	
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	248,517,000	252,468,568	256,096,784	267,668,541	274,718,864	275,910,507	277,176,075	278,580,208	280,042,875	281,637,170	283,252,483	284,828,541	

Narrandera Shire Council
10 Year Financial Plan for the Years ending 30 June 2029
EQUITY STATEMENT - CONSOLIDATED
Scenario: 2019 to 2029 Budget

	Actuals	Current Year	Projected Years									
	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Opening Balance	242,621,000	248,517,000	252,468,568	256,096,784	267,668,541	274,718,864	275,910,507	277,176,075	278,580,208	280,042,875	281,637,170	283,252,483
a. Current Year Income & Expenses Recognised direct to Equity												
- Transfers to/(from) Asset Revaluation Reserve	3,165,000	-	-	-	-	-	-	-	-	-	-	-
- Transfers to/(from) Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Other Income/Expenses recognised	-	-	-	-	-	-	-	-	-	-	-	-
- Other Adjustments	-	-	-	-	-	-	-	-	-	-	-	-
Net Income Recognised Directly in Equity	3,165,000	-	-	-	-	-	-	-	-	-	-	-
b. Net Operating Result for the Year	2,731,000	3,951,568	3,628,216	11,571,757	7,050,322	1,191,643	1,265,568	1,404,133	1,462,667	1,594,294	1,615,314	1,576,057
Total Recognised Income & Expenses (c&d)	5,896,000	3,951,568	3,628,216	11,571,757	7,050,322	1,191,643	1,265,568	1,404,133	1,462,667	1,594,294	1,615,314	1,576,057
c. Distributions to/(Contributions from) Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
d. Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	248,517,000	252,468,568	256,096,784	267,668,541	274,718,864	275,910,507	277,176,075	278,580,208	280,042,875	281,637,170	283,252,483	284,828,541

Narrandera Shire Council

10 Year Financial Plan for the Years ending 30 June 2029

INCOME STATEMENT - WATER FUND

Scenario: Including new Water Treatment Plant

	Actuals	Current Year	Projected Years									
	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	666,000	696,750	728,000	743,370	759,047	775,038	791,349	807,986	824,956	842,266	859,921	877,930
User Charges & Fees	1,205,000	1,226,050	1,338,800	1,372,271	1,406,577	1,441,742	1,477,785	1,514,729	1,552,597	1,591,412	1,631,198	1,671,978
Interest & Investment Revenue	212,000	204,540	203,924	198,089	197,233	196,355	195,455	194,533	193,588	192,620	191,890	191,700
Other Revenues	-	-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Operating Purposes	23,000	22,825	22,825	22,825	22,825	22,825	22,825	22,825	22,825	22,825	22,825	22,825
Grants & Contributions provided for Capital Purposes	77,000	15,000	770,000	5,645,000	5,645,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Other Income:												
Net gains from the disposal of assets	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	2,183,000	2,165,165	3,063,549	7,981,555	8,030,682	2,455,960	2,507,414	2,560,073	2,613,966	2,669,123	2,725,834	2,784,433
Expenses from Continuing Operations												
Employee Benefits & On-Costs	324,000	433,060	794,886	811,146	827,740	844,673	861,958	879,596	897,599	915,972	934,699	863,224
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Materials & Contracts	651,000	475,587	252,972	256,042	259,140	262,265	265,418	268,599	271,808	275,044	278,330	372,231
Depreciation & Amortisation	474,000	487,427	511,427	521,507	531,789	842,276	858,973	876,004	893,376	911,095	929,168	947,603
Impairment	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	262,000	237,500	254,200	259,284	264,469	269,758	275,153	280,656	286,268	291,994	297,834	303,790
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	138,000	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	1,849,000	1,633,574	1,813,485	1,847,979	1,883,138	2,218,972	2,261,502	2,304,855	2,349,051	2,394,105	2,440,031	2,486,848
Operating Result from Continuing Operations	334,000	531,591	1,250,064	6,133,576	6,147,544	236,988	245,912	255,218	264,915	275,018	285,803	297,585
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	334,000	531,591	1,250,064	6,133,576	6,147,544	236,988	245,912	255,218	264,915	275,018	285,803	297,585
Net Operating Result before Grants and Contributions provided for Capital Purposes	257,000	516,591	480,064	488,576	502,544	216,988	225,912	235,218	244,915	255,018	265,803	277,585

Narrandera Shire Council
10 Year Financial Plan for the Years ending 30 June 2029
BALANCE SHEET - WATER FUND
Scenario: Including new Water Treatment Plant

	Actuals	Current Year	Projected Years									
	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS												
Current Assets												
Cash & Cash Equivalents	-	-	286,871	-	-	182,401	616,147	1,226,970	1,740,621	2,357,873	2,976,231	3,617,867
Investments	7,798,000	7,394,632	7,394,632	4,958,334	2,240,101	2,240,101	2,240,101	2,240,101	2,240,101	2,240,101	2,240,101	2,240,101
Receivables	365,000	373,864	395,291	404,247	413,402	422,761	432,328	442,107	452,103	433,769	430,938	440,573
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	8,163,000	7,768,496	8,076,794	5,362,581	2,653,503	2,845,263	3,288,575	3,909,177	4,432,825	5,031,743	5,647,269	6,298,540
Non-Current Assets												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	305,000	271,463	237,112	201,905	165,820	128,836	90,930	52,079	12,259	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	17,788,000	18,726,073	19,689,646	28,573,139	37,466,350	37,549,074	37,390,101	37,064,097	36,845,721	36,534,626	36,205,458	35,857,855
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	18,093,000	18,997,536	19,926,758	28,775,044	37,632,170	37,677,910	37,481,031	37,116,176	36,857,980	36,534,626	36,205,458	35,857,855
TOTAL ASSETS	26,256,000	26,766,032	28,003,552	34,137,625	40,285,673	40,523,173	40,769,606	41,025,353	41,290,805	41,566,369	41,852,727	42,156,395
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	65,000	43,441	30,897	31,393	31,898	32,410	32,931	33,460	33,998	34,544	35,100	41,183
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	65,000	43,441	30,897	31,393	31,898	32,410	32,931	33,460	33,998	34,544	35,100	41,183
Non-Current Liabilities												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL LIABILITIES	65,000	43,441	30,897	31,393	31,898	32,410	32,931	33,460	33,998	34,544	35,100	41,183
Net Assets	26,191,000	26,722,591	27,972,655	34,106,231	40,253,775	40,490,763	40,736,675	40,991,893	41,256,808	41,531,825	41,817,628	42,115,213
EQUITY												
Retained Earnings	17,613,000	18,144,591	19,394,655	25,528,231	31,675,775	31,912,763	32,158,675	32,413,893	32,678,808	32,953,825	33,239,628	33,537,213
Revaluation Reserves	8,578,000	8,578,000	8,578,000	8,578,000	8,578,000	8,578,000	8,578,000	8,578,000	8,578,000	8,578,000	8,578,000	8,578,000
Council Equity Interest	26,191,000	26,722,591	27,972,655	34,106,231	40,253,775	40,490,763	40,736,675	40,991,893	41,256,808	41,531,825	41,817,628	42,115,213
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	26,191,000	26,722,591	27,972,655	34,106,231	40,253,775	40,490,763	40,736,675	40,991,893	41,256,808	41,531,825	41,817,628	42,115,213

Narrandera Shire Council
10 Year Financial Plan for the Years ending 30 June 2029
CASH FLOW STATEMENT - WATER FUND
Scenario: Including new Water Treatment Plant

	Actuals	Current Year	Projected Years									
	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	-	510,469	717,806	738,356	753,933	769,822	786,028	802,559	819,420	836,619	854,162	872,055
User Charges & Fees	-	1,253,983	1,328,402	1,369,184	1,403,413	1,438,499	1,474,461	1,511,322	1,549,105	1,587,832	1,627,529	1,668,217
Interest & Investment Revenue Received	-	204,540	203,924	198,089	197,233	196,355	195,455	194,533	193,588	192,620	191,890	191,700
Grants & Contributions	-	37,825	792,825	5,667,825	5,667,825	42,825	42,825	42,825	42,825	42,825	42,825	42,825
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	150,000	-	-	-	-	-	-	-	-	-	-
Payments:												
Employee Benefits & On-Costs	-	(433,060)	(794,886)	(811,146)	(827,740)	(844,673)	(861,958)	(879,596)	(897,599)	(915,972)	(934,699)	(863,224)
Materials & Contracts	-	(497,146)	(265,516)	(255,545)	(258,635)	(261,752)	(264,897)	(268,070)	(271,271)	(274,498)	(277,774)	(366,148)
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(237,500)	(254,200)	(259,284)	(264,469)	(269,758)	(275,153)	(280,656)	(286,268)	(291,994)	(297,834)	(303,790)
Net Cash provided (or used in) Operating Activities	-	989,111	1,728,356	6,647,479	6,671,560	1,071,317	1,096,761	1,122,917	1,149,800	1,177,432	1,206,098	1,241,636
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	403,368	-	2,436,298	2,718,233	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	33,021	33,516	34,351	35,207	36,084	36,984	37,906	38,851	39,819	12,259	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(1,425,500)	(1,475,000)	(9,405,000)	(9,425,000)	(925,000)	(700,000)	(550,000)	(675,000)	(600,000)	(600,000)	(600,000)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(989,111)	(1,441,484)	(6,934,351)	(6,671,560)	(888,916)	(663,016)	(512,094)	(636,149)	(560,181)	(587,741)	(600,000)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	-	-	-	-	-	-	-	-	-	-	-
Net Increase/(Decrease) in Cash & Cash Equivalents	-	(0)	286,871	(286,871)	(0)	182,401	433,745	610,823	513,652	617,252	618,358	641,636
plus: Cash, Cash Equivalents & Investments - beginning of year	-	-	(0)	286,871	0	(0)	182,401	616,147	1,226,970	1,740,621	2,357,873	2,976,231
Cash & Cash Equivalents - end of the year	-	(0)	286,871	0	(0)	182,401	616,147	1,226,970	1,740,621	2,357,873	2,976,231	3,617,867
Cash & Cash Equivalents - end of the year	-	(0)	286,871	0	(0)	182,401	616,147	1,226,970	1,740,621	2,357,873	2,976,231	3,617,867
Investments - end of the year	7,798,000	7,394,632	7,394,632	4,958,334	2,240,101	2,240,101	2,240,101	2,240,101	2,240,101	2,240,101	2,240,101	2,240,101
Cash, Cash Equivalents & Investments - end of the year	7,798,000	7,394,632	7,681,503	4,958,334	2,240,101	2,422,502	2,856,247	3,467,071	3,980,722	4,597,974	5,216,332	5,857,968
Representing:												
- External Restrictions	7,798,327	7,343,066	7,663,072	4,947,505	2,237,044	2,427,392	2,869,261	3,488,389	4,010,531	4,636,463	5,291,983	5,977,910
- Internal Restrictions	-	-	-	-	-	-	-	-	-	-	-	-
- Unrestricted	(327)	51,566	18,431	10,829	3,057	(4,890)	(13,014)	(21,318)	(29,809)	(38,489)	(75,651)	(119,942)
	7,798,000	7,394,632	7,681,503	4,958,334	2,240,101	2,422,502	2,856,247	3,467,071	3,980,722	4,597,974	5,216,332	5,857,968

Narrandera Shire Council
10 Year Financial Plan for the Years ending 30 June 2029
EQUITY STATEMENT - WATER FUND
Scenario: Including new Water Treatment Plant

	Actuals 2017/18	Current Year 2018/19	2019/20	2020/21	2021/22	2022/23	Projected Years					
	\$	\$	\$	\$	\$	\$	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Opening Balance	24,039,000	26,191,000	26,722,591	27,972,655	34,106,231	40,253,775	40,490,763	40,736,675	40,991,893	41,256,808	41,531,825	41,817,628
a. Current Year Income & Expenses Recognised direct to Equity												
- Transfers to/(from) Asset Revaluation Reserve	2,108,000	-	-	-	-	-	-	-	-	-	-	-
- Transfers to/(from) Other Reserves	-											
- Other Income/Expenses recognised	-											
- Other Adjustments	(290,000)											
Net Income Recognised Directly in Equity	1,818,000	-	-	-	-	-	-	-	-	-	-	-
b. Net Operating Result for the Year	334,000	531,591	1,250,064	6,133,576	6,147,544	236,988	245,912	255,218	264,915	275,018	285,803	297,585
Total Recognised Income & Expenses (c&d)	2,152,000	531,591	1,250,064	6,133,576	6,147,544	236,988	245,912	255,218	264,915	275,018	285,803	297,585
c. Distributions to/(Contributions from) Minority Interests	-											
d. Transfers between Equity	-											
Equity - Balance at end of the reporting period	26,191,000	26,722,591	27,972,655	34,106,231	40,253,775	40,490,763	40,736,675	40,991,893	41,256,808	41,531,825	41,817,628	42,115,213