



Narrandera Shire Council

Long Term Financial
Plan 2016-2017 to
2025-2026 and
supporting schedules

**EXHIBITION PERIOD
19 MAY 2016 UNTIL
4.00PM
WEDNESDAY 15
JUNE 2016**

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Narrandera Shire Council

Narrandera Shire Council

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FRONT COVER: *The historic railway bridge across the Murrumbidgee River at Gillenbah*

Narrandera Shire Council
10 Year Financial Plan for the Years ending 30 June 2026
INCOME STATEMENT - CONSOLIDATED
Scenario: Draft Narrandera Shire 16/17

	Projected Years									
	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations										
Revenue:										
Rates & Annual Charges	7,122,311	7,275,448	7,431,916	7,583,273	7,782,051	7,986,075	8,195,483	8,410,419	8,631,030	8,857,467
User Charges & Fees	2,888,338	2,959,369	3,025,736	3,058,470	3,147,781	3,239,774	3,334,532	3,432,141	3,532,689	3,631,338
Interest & Investment Revenue	651,501	651,500	651,500	656,557	661,681	666,872	672,130	677,459	681,992	685,971
Other Revenues	557,070	563,724	589,116	603,875	619,005	634,513	650,411	666,708	683,413	700,537
Grants & Contributions provided for Operating Purposes	6,648,031	6,539,957	5,962,205	6,111,735	6,265,021	6,422,156	6,583,237	6,748,364	6,917,638	7,073,412
Grants & Contributions provided for Capital Purposes	862,198	753,113	2,568,231	395,145	347,939	307,731	235,731	277,231	297,231	347,731
Other Income:										
Net gains from the disposal of assets	85,825	135,000	85,000	85,000	85,000	85,000	85,000	85,000	85,000	85,000
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	18,815,273	18,878,111	20,313,704	18,494,056	18,908,477	19,342,120	19,756,524	20,297,321	20,828,993	21,381,456
Expenses from Continuing Operations										
Employee Benefits & On-Costs	5,908,782	6,043,397	6,166,366	6,332,805	6,503,823	6,679,545	6,861,043	7,047,566	7,239,261	7,436,159
Borrowing Costs	656	3,000	7,989	7,261	6,511	5,739	4,945	4,126	3,283	2,414
Materials & Contracts	4,322,682	3,866,890	3,970,027	4,148,053	4,267,717	4,290,986	4,418,149	4,549,142	4,684,081	4,823,084
Depreciation & Amortisation	4,524,625	4,524,625	4,524,625	4,524,625	4,524,625	4,524,625	4,524,625	4,524,625	4,524,625	4,524,625
Impairment	-	-	-	-	-	-	-	-	-	-
Other Expenses	1,835,563	1,727,049	1,768,640	1,825,611	1,891,541	1,959,862	2,030,657	2,104,017	2,180,037	2,258,814
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	16,592,308	16,164,961	16,437,647	16,838,355	17,194,217	17,460,757	17,839,419	18,229,476	18,631,287	19,045,095
Operating Result from Continuing Operations	2,222,965	2,713,150	3,876,057	1,655,701	1,714,260	1,881,363	1,917,105	2,067,845	2,197,706	2,336,361
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	2,222,965	2,713,150	3,876,057	1,655,701	1,714,260	1,881,363	1,917,105	2,067,845	2,197,706	2,336,361
Net Operating Result before Grants and Contributions provided for Capital Purposes	1,360,767	1,960,037	1,307,826	1,260,556	1,366,321	1,573,632	1,681,374	1,790,614	1,900,475	1,988,630

Narrandera Shire Council
10 Year Financial Plan for the Years ending 30 June 2026
INCOME STATEMENT - GENERAL FUND
Scenario: Draft Narrandera Shire 16/17

	Projected Years									
	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations										
Revenue:										
Rates & Annual Charges	5,389,056	5,495,388	5,603,775	5,743,869	5,887,466	6,034,653	6,185,519	6,340,157	6,498,661	6,661,127
User Charges & Fees	1,653,184	1,694,449	1,730,318	1,773,575	1,817,915	1,863,363	1,909,947	1,957,696	2,006,638	2,051,875
Interest & Investment Revenue	396,300	396,300	396,300	400,573	404,897	409,272	413,698	418,178	422,711	426,690
Other Revenues	554,070	560,649	585,964	600,613	615,629	631,019	646,795	662,965	679,539	696,527
Grants & Contributions provided for Operating Purposes	6,602,331	6,493,343	5,914,659	6,062,525	6,214,089	6,369,441	6,528,677	6,691,894	6,859,191	7,012,920
Grants & Contributions provided for Capital Purposes	860,429	751,300	2,566,372	393,286	346,080	305,872	233,872	275,372	295,372	345,872
Other Income:										
Net gains from the disposal of assets	85,825	135,000	85,000	85,000	85,000	85,000	85,000	85,000	85,000	85,000
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	15,541,195	15,526,429	16,882,388	15,059,442	15,371,075	15,698,619	16,003,508	16,431,261	16,847,112	17,280,011
Expenses from Continuing Operations										
Employee Benefits & On-Costs	5,181,642	5,307,407	5,424,633	5,568,194	5,715,629	5,867,041	6,022,539	6,182,232	6,346,235	6,514,557
Borrowing Costs	1,137	7,500	12,096	10,964	9,798	8,597	7,361	6,087	4,775	3,423
Materials & Contracts	3,394,555	3,382,363	3,470,763	3,632,875	3,736,117	3,742,435	3,852,718	3,966,311	4,083,311	4,203,822
Depreciation & Amortisation	4,029,157	4,029,157	4,029,157	4,029,157	4,029,157	4,029,157	4,029,157	4,029,157	4,029,157	4,029,157
Impairment	-	-	-	-	-	-	-	-	-	-
Other Expenses	1,515,063	1,371,349	1,377,415	1,418,737	1,468,393	1,519,787	1,572,980	1,628,034	1,685,015	1,743,991
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	14,121,554	14,097,776	14,314,064	14,659,927	14,959,094	15,167,017	15,484,755	15,811,821	16,148,493	16,494,949
Operating Result from Continuing Operations	1,419,641	1,428,653	2,568,324	399,515	411,981	531,602	518,753	619,440	698,619	785,062
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	1,419,641	1,428,653	2,568,324	399,515	411,981	531,602	518,753	619,440	698,619	785,062
Net Operating Result before Grants and Contributions provided for Capital Purposes	559,212	677,353	1,952	6,229	65,901	225,730	284,881	344,068	403,247	439,190

Narrandera Shire Council
10 Year Financial Plan for the Years ending 30 June 2026
INCOME STATEMENT - WATER FUND
Scenario: Draft Narrandera Shire 16/17

	Projected Years									
	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations										
Revenue:										
Rates & Annual Charges	694,775	715,618	737,087	715,618	737,086	759,198	781,974	805,433	829,596	854,484
User Charges & Fees	1,066,145	1,092,799	1,120,119	1,103,460	1,142,081	1,182,053	1,223,424	1,266,243	1,310,562	1,356,432
Interest & Investment Revenue	211,481	215,500	215,107	214,703	214,287	213,858	213,416	212,961	212,492	212,009
Other Revenues	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Operating Purposes	24,043	24,524	25,014	25,889	26,795	27,733	28,704	29,709	30,749	31,825
Grants & Contributions provided for Capital Purposes	1,769	1,813	1,859	1,859	1,859	1,859	1,859	1,859	1,859	1,859
Other Income:										
Net gains from the disposal of assets	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	1,998,213	2,050,254	2,099,186	2,061,529	2,122,108	2,184,701	2,249,377	2,316,205	2,385,258	2,456,609
Expenses from Continuing Operations										
Employee Benefits & On-Costs	308,250	310,450	312,418	322,415	332,732	343,379	354,367	365,706	377,409	389,486
Borrowing Costs	-	-	-	-	-	-	-	-	-	-
Materials & Contracts	397,650	322,650	331,562	341,606	351,954	362,616	373,602	384,920	396,582	408,597
Depreciation & Amortisation	252,247	252,247	252,247	252,247	252,247	252,247	252,247	252,247	252,247	252,247
Impairment	-	-	-	-	-	-	-	-	-	-
Other Expenses	218,500	242,300	266,375	277,030	288,111	299,636	311,621	324,086	337,049	350,531
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	1,176,647	1,127,647	1,162,602	1,193,298	1,225,044	1,257,878	1,291,837	1,326,959	1,363,287	1,400,861
Operating Result from Continuing Operations	821,566	922,607	936,584	868,231	897,064	926,823	957,540	989,246	1,021,971	1,055,748
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	821,566	922,607	936,584	868,231	897,064	926,823	957,540	989,246	1,021,971	1,055,748
Net Operating Result before Grants and Contributions provided for Capital Purposes	819,797	920,794	934,725	866,372	895,205	924,964	955,681	987,387	1,020,112	1,053,889

Narrandera Shire Council
10 Year Financial Plan for the Years ending 30 June 2026
INCOME STATEMENT - SEWER FUND
Scenario: Draft Narrandera Shire 16/17

	Projected Years									
	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations										
Revenue:										
Rates & Annual Charges	1,038,480	1,064,442	1,091,054	1,123,786	1,157,499	1,192,224	1,227,990	1,264,829	1,302,773	1,341,856
User Charges & Fees	169,009	172,121	175,299	181,435	187,785	194,358	201,161	208,202	215,489	223,031
Interest & Investment Revenue	44,200	44,200	44,200	44,984	45,784	46,600	47,432	48,281	48,281	48,281
Other Revenues	3,000	3,075	3,152	3,262	3,376	3,494	3,616	3,743	3,874	4,010
Grants & Contributions provided for Operating Purposes	21,657	22,090	22,532	23,321	24,137	24,982	25,856	26,761	27,698	28,667
Grants & Contributions provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-
Other Income:										
Net gains from the disposal of assets	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	1,276,346	1,305,928	1,336,237	1,376,788	1,418,581	1,461,658	1,506,055	1,551,816	1,598,115	1,645,845
Expenses from Continuing Operations										
Employee Benefits & On-Costs	418,890	425,540	429,315	442,196	455,462	469,125	484,137	499,628	515,617	532,116
Borrowing Costs	-	-	-	-	-	-	-	-	-	-
Materials & Contracts	530,477	161,877	167,702	173,572	179,646	185,935	191,829	197,911	204,188	210,665
Depreciation & Amortisation	243,221	243,221	243,221	243,221	243,221	243,221	243,221	243,221	243,221	243,221
Impairment	-	-	-	-	-	-	-	-	-	-
Other Expenses	102,000	113,400	124,850	129,844	135,037	140,439	146,056	151,897	157,973	164,292
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	1,294,588	944,038	965,088	988,833	1,013,366	1,038,720	1,065,243	1,092,657	1,120,999	1,150,294
Operating Result from Continuing Operations	(18,242)	361,890	371,149	387,955	405,215	422,938	440,812	459,159	477,116	495,551
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	(18,242)	361,890	371,149	387,955	405,215	422,938	440,812	459,159	477,116	495,551
Net Operating Result before Grants and Contributions provided for Capital Purposes	(18,242)	361,890	371,149	387,955	405,215	422,938	440,812	459,159	477,116	495,551

Narrandera Shire Council
10 Year Financial Plan for the Years ending 30 June 2026
BALANCE SHEET - CONSOLIDATED
Scenario: Draft Narrandera Shire 16/17

	Projected Years									
	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS										
Current Assets										
Cash & Cash Equivalents	342,407	309,068	414,134	281,321	847,389	1,715,411	2,766,895	3,934,224	5,112,359	5,801,531
Investments	16,838,327	16,304,148	15,808,683	15,670,608	15,513,918	15,224,788	15,153,367	14,850,119	14,758,655	14,758,655
Receivables	2,113,438	2,110,250	2,253,620	2,114,585	2,165,233	2,215,290	2,264,577	2,323,966	2,383,315	2,437,542
Inventories	154,453	152,659	155,087	159,540	162,377	162,550	165,580	168,700	171,915	175,225
Other	27,449	25,950	26,466	27,576	28,411	28,726	29,618	30,539	31,489	32,469
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Total Current Assets	19,476,074	18,902,075	18,657,990	18,253,631	18,717,328	19,346,766	20,380,037	21,307,549	22,457,732	23,205,421
Non-Current Assets										
Investments	3,768,000	3,768,000	3,768,000	3,768,000	3,768,000	3,768,000	3,768,000	3,768,000	3,768,000	3,768,000
Receivables	33,000	29,000	25,000	21,000	17,000	13,000	9,000	5,000	1,000	1,000
Inventories	1,550,062	1,598,260	1,598,260	1,598,260	1,598,260	1,598,260	1,598,260	1,598,260	1,598,260	1,598,260
Infrastructure, Property, Plant & Equipment	217,447,956	220,880,601	225,049,408	227,229,864	228,597,229	229,907,274	230,913,703	232,179,595	233,305,714	235,020,410
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	222,799,018	226,275,861	230,440,668	232,617,124	233,980,489	235,286,534	236,288,963	237,550,855	238,672,974	240,387,670
TOTAL ASSETS	242,275,092	245,177,936	249,098,658	250,870,755	252,697,817	254,633,300	256,669,000	258,858,404	261,130,706	263,593,091
LIABILITIES										
Current Liabilities										
Bank Overdraft	-	-	-	-	-	-	-	-	-	-
Payables	3,120,469	3,093,016	3,159,726	3,247,573	3,331,233	3,405,611	3,493,853	3,584,437	3,677,424	3,771,298
Borrowings	22,385	51,389	65,998	81,045	96,544	112,507	128,950	145,886	163,330	181,297
Provisions	2,027,532	2,073,635	2,075,630	2,124,066	2,173,713	2,179,342	2,231,503	2,284,968	2,294,509	2,350,586
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	5,170,385	5,218,040	5,301,353	5,452,683	5,601,490	5,697,460	5,854,307	6,015,291	6,135,263	6,303,180
Non-Current Liabilities										
Payables	3,649	3,588	3,590	3,608	3,629	3,651	3,674	3,698	3,722	3,747
Borrowings	228,193	365,466	326,607	286,582	245,356	202,894	159,158	114,110	67,710	19,918
Provisions	211,714	216,542	216,751	221,824	227,024	227,613	233,076	238,675	239,675	245,547
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	443,556	585,596	546,948	512,014	476,009	434,159	395,908	356,483	311,107	269,213
TOTAL LIABILITIES	5,613,941	5,803,636	5,848,302	5,964,697	6,077,499	6,131,619	6,250,215	6,371,773	6,446,370	6,572,393
Net Assets	236,661,150	239,374,300	243,250,356	244,906,058	246,620,317	248,501,680	250,418,785	252,486,631	254,684,337	257,020,698
EQUITY										
Retained Earnings	135,200,150	137,913,300	141,789,356	143,445,058	145,159,317	147,040,680	148,957,785	151,025,631	153,223,337	155,559,698
Revaluation Reserves	101,461,000	101,461,000	101,461,000	101,461,000	101,461,000	101,461,000	101,461,000	101,461,000	101,461,000	101,461,000
Council Equity Interest	236,661,150	239,374,300	243,250,356	244,906,058	246,620,317	248,501,680	250,418,785	252,486,631	254,684,337	257,020,698
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-
Total Equity	236,661,150	239,374,300	243,250,356	244,906,058	246,620,317	248,501,680	250,418,785	252,486,631	254,684,337	257,020,698

Narrandera Shire Council
10 Year Financial Plan for the Years ending 30 June 2026
BALANCE SHEET - GENERAL FUND
Scenario: Draft Narrandera Shire 16/17

	2016/17	2017/18	2018/19	2019/20	Projected Years					
	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26				
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS										
Current Assets										
Cash & Cash Equivalents	-	-	-	34,101	545,886	1,129,726	1,816,168	2,736,601	3,578,970	3,896,653
Investments	11,971,845	11,486,120	10,990,655	10,990,655	10,990,655	10,990,655	10,990,655	10,990,655	10,990,655	10,990,655
Receivables	1,644,782	1,628,915	1,759,257	1,623,813	1,659,094	1,693,299	1,726,236	1,768,760	1,810,711	1,846,994
Inventories	154,453	152,659	155,087	159,540	162,377	162,550	165,580	168,700	171,915	175,225
Other	27,449	25,950	26,466	27,576	28,411	28,726	29,618	30,539	31,489	32,469
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Total Current Assets	13,798,529	13,293,643	12,931,464	12,835,686	13,386,422	14,004,956	14,728,257	15,695,255	16,583,739	16,941,996
Non-Current Assets										
Investments	-	-	-	-	-	-	-	-	-	-
Receivables	33,000	29,000	25,000	21,000	17,000	13,000	9,000	5,000	1,000	1,000
Inventories	1,550,062	1,598,260	1,598,260	1,598,260	1,598,260	1,598,260	1,598,260	1,598,260	1,598,260	1,598,260
Infrastructure, Property, Plant & Equipment	192,311,259	194,379,372	197,343,647	197,944,571	197,907,404	197,862,917	197,764,814	197,526,174	197,397,761	197,932,925
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	193,894,321	196,006,632	198,966,907	199,563,831	199,522,664	199,474,177	199,372,074	199,129,434	198,997,021	199,532,185
TOTAL ASSETS	207,692,849	209,300,275	211,898,371	212,399,517	212,909,086	213,479,133	214,100,330	214,824,689	215,580,760	216,474,181
LIABILITIES										
Current Liabilities										
Bank Overdraft	-	-	-	-	-	-	-	-	-	-
Payables	3,094,213	3,068,925	3,134,218	3,221,180	3,303,925	3,377,355	3,464,616	3,554,183	3,646,117	3,738,902
Borrowings	21,808	37,727	38,859	40,025	41,226	42,462	43,736	45,048	46,400	47,792
Provisions	2,021,532	2,067,635	2,069,630	2,118,066	2,167,713	2,173,342	2,225,503	2,278,968	2,288,509	2,344,586
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	5,137,553	5,174,286	5,242,706	5,379,271	5,512,864	5,593,160	5,733,855	5,878,199	5,981,027	6,131,279
Non-Current Liabilities										
Payables	3,649	3,588	3,590	3,608	3,629	3,651	3,674	3,698	3,722	3,747
Borrowings	228,193	365,466	326,607	286,582	245,356	202,894	159,158	114,110	67,710	19,918
Provisions	211,714	216,542	216,751	221,824	227,024	227,613	233,076	238,675	239,675	245,547
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	443,556	585,596	546,948	512,014	476,009	434,159	395,908	356,483	311,107	269,213
TOTAL LIABILITIES	5,581,109	5,759,882	5,789,655	5,891,285	5,988,873	6,027,318	6,129,763	6,234,681	6,292,133	6,400,492
Net Assets	202,111,740	203,540,393	206,108,716	206,508,232	206,920,212	207,451,814	207,970,567	208,590,008	209,288,627	210,073,689
EQUITY										
Retained Earnings	105,738,740	107,167,393	109,735,716	110,135,232	110,547,212	111,078,814	111,597,567	112,217,008	112,915,627	113,700,689
Revaluation Reserves	96,373,000	96,373,000	96,373,000	96,373,000	96,373,000	96,373,000	96,373,000	96,373,000	96,373,000	96,373,000
Council Equity Interest	202,111,740	203,540,393	206,108,716	206,508,232	206,920,212	207,451,814	207,970,567	208,590,008	209,288,627	210,073,689
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-
Total Equity	202,111,740	203,540,393	206,108,716	206,508,232	206,920,212	207,451,814	207,970,567	208,590,008	209,288,627	210,073,689

Narrandera Shire Council
10 Year Financial Plan for the Years ending 30 June 2026
BALANCE SHEET - WATER FUND
Scenario: Draft Narrandera Shire 16/17

	2016/17	2017/18	2018/19	2019/20	Projected Years					
	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26				
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS										
Current Assets										
Cash & Cash Equivalents	342,407	309,068	303,414	247,221	301,504	585,686	950,728	1,197,623	1,627,393	2,016,096
Investments	3,768,000	3,768,000	3,768,000	3,768,000	3,768,000	3,768,000	3,768,000	3,768,000	3,768,000	3,768,000
Receivables	316,820	312,850	308,751	286,307	282,250	278,086	273,813	269,427	264,927	260,309
Inventories	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Total Current Assets	4,427,227	4,389,918	4,380,165	4,301,527	4,351,754	4,631,772	4,992,541	5,235,050	5,660,320	6,044,405
Non-Current Assets										
Investments	3,768,000	3,768,000	3,768,000	3,768,000	3,768,000	3,768,000	3,768,000	3,768,000	3,768,000	3,768,000
Receivables	-	-	-	-	-	-	-	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	13,067,930	14,025,683	14,973,436	15,921,189	16,768,942	17,416,695	18,014,448	18,762,201	19,359,954	20,032,707
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	16,835,930	17,793,683	18,741,436	19,689,189	20,536,942	21,184,695	21,782,448	22,530,201	23,127,954	23,800,707
TOTAL ASSETS	21,263,157	22,183,601	23,121,601	23,990,716	24,888,696	25,816,467	26,774,989	27,765,251	28,788,274	29,845,112
LIABILITIES										
Current Liabilities										
Bank Overdraft	-	-	-	-	-	-	-	-	-	-
Payables	26,255	24,092	25,508	26,392	27,308	28,256	29,238	30,254	31,306	32,396
Borrowings	-	-	-	-	-	-	-	-	-	-
Provisions	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	28,255	26,092	27,508	28,392	29,308	30,256	31,238	32,254	33,306	34,396
Non-Current Liabilities										
Payables	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	-	-	-	-	-	-	-	-	-	-
TOTAL LIABILITIES	28,255	26,092	27,508	28,392	29,308	30,256	31,238	32,254	33,306	34,396
Net Assets	21,234,902	22,157,509	23,094,093	23,962,324	24,859,388	25,786,211	26,743,751	27,732,997	28,754,968	29,810,716
EQUITY										
Retained Earnings	18,311,902	19,234,509	20,171,093	21,039,324	21,936,388	22,863,211	23,820,751	24,809,997	25,831,968	26,887,716
Revaluation Reserves	2,923,000	2,923,000	2,923,000	2,923,000	2,923,000	2,923,000	2,923,000	2,923,000	2,923,000	2,923,000
Council Equity Interest	21,234,902	22,157,509	23,094,093	23,962,324	24,859,388	25,786,211	26,743,751	27,732,997	28,754,968	29,810,716
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-
Total Equity	21,234,902	22,157,509	23,094,093	23,962,324	24,859,388	25,786,211	26,743,751	27,732,997	28,754,968	29,810,716

Narrandera Shire Council
10 Year Financial Plan for the Years ending 30 June 2026
BALANCE SHEET - SEWER FUND
Scenario: Draft Narrandera Shire 16/17

	2016/17	2017/18	2018/19	2019/20	Projected Years					
	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26				
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS										
Current Assets										
Cash & Cash Equivalents	-	-	110,720	-	-	-	-	-	-	-
Investments	1,098,482	1,050,029	1,050,029	911,954	755,263	466,133	394,712	91,465	-	-
Receivables	151,259	154,823	158,474	163,444	168,571	173,860	179,314	184,941	190,746	196,733
Inventories	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Total Current Assets	1,249,741	1,204,852	1,319,222	1,075,398	923,834	639,993	574,026	276,406	190,746	196,733
Non-Current Assets										
Investments	-	-	-	-	-	-	-	-	-	-
Receivables	-	-	-	-	-	-	-	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	12,068,767	12,475,546	12,732,325	13,364,104	13,920,883	14,627,662	15,134,441	15,891,220	16,547,999	17,054,778
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	12,068,767	12,475,546	12,732,325	13,364,104	13,920,883	14,627,662	15,134,441	15,891,220	16,547,999	17,054,778
TOTAL ASSETS	13,318,508	13,680,398	14,051,547	14,439,502	14,844,717	15,267,655	15,708,467	16,167,626	16,738,745	17,251,511
LIABILITIES										
Current Liabilities										
Bank Overdraft	-	-	-	-	-	-	-	-	94,003	111,218
Payables	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-
Provisions	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	98,003	115,218
Non-Current Liabilities										
Payables	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	-	-	-	-	-	-	-	-	-	-
TOTAL LIABILITIES	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	98,003	115,218
Net Assets	13,314,508	13,676,398	14,047,547	14,435,502	14,840,717	15,263,655	15,704,467	16,163,626	16,640,742	17,136,293
EQUITY										
Retained Earnings	11,149,508	11,511,398	11,882,547	12,270,502	12,675,717	13,098,655	13,539,467	13,998,626	14,475,742	14,971,293
Revaluation Reserves	2,165,000	2,165,000	2,165,000	2,165,000	2,165,000	2,165,000	2,165,000	2,165,000	2,165,000	2,165,000
Council Equity Interest	13,314,508	13,676,398	14,047,547	14,435,502	14,840,717	15,263,655	15,704,467	16,163,626	16,640,742	17,136,293
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-
Total Equity	13,314,508	13,676,398	14,047,547	14,435,502	14,840,717	15,263,655	15,704,467	16,163,626	16,640,742	17,136,293

Narrandera Shire Council
10 Year Financial Plan for the Years ending 30 June 2026
CASH FLOW STATEMENT - CONSOLIDATED
Scenario: Draft Narrandera Shire 16/17

	2016/17	2017/18	2018/19	2019/20	Projected Years					2025/26
	\$	\$	\$	\$	2020/21	2021/22	2022/23	2023/24	2024/25	\$
Cash Flows from Operating Activities										
Receipts:										
Rates & Annual Charges	7,106,512	7,260,495	7,416,582	7,580,341	7,764,268	7,967,792	8,176,688	8,391,096	8,611,165	8,837,044
User Charges & Fees	3,106,523	2,954,451	3,021,180	3,056,063	3,141,758	3,233,574	3,328,149	3,425,570	3,525,924	3,624,745
Interest & Investment Revenue Received	649,984	649,983	649,954	654,558	659,632	664,772	669,978	675,253	679,731	683,653
Grants & Contributions	7,522,560	7,309,732	8,433,998	6,648,819	6,601,440	6,720,087	6,810,792	7,009,341	7,199,651	7,407,373
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-
Other	53,315	583,024	618,049	671,865	670,875	687,611	705,073	721,826	740,080	757,537
Payments:										
Employee Benefits & On-Costs	(6,088,192)	(5,997,507)	(6,164,162)	(6,279,296)	(6,448,976)	(6,673,327)	(6,803,419)	(6,988,502)	(7,228,720)	(7,374,210)
Materials & Contracts	(4,441,347)	(3,895,655)	(3,960,689)	(4,129,307)	(4,252,850)	(4,283,847)	(4,402,249)	(4,532,730)	(4,667,141)	(4,805,598)
Borrowing Costs	(656)	(3,000)	(7,989)	(7,261)	(6,511)	(5,739)	(4,945)	(4,126)	(3,283)	(2,414)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-
Other	(1,835,563)	(1,727,049)	(1,768,640)	(1,825,611)	(1,891,541)	(1,959,862)	(2,030,657)	(2,104,017)	(2,180,037)	(2,258,814)
Net Cash provided (or used in) Operating Activities	6,073,136	7,134,475	8,238,283	6,370,171	6,238,094	6,351,061	6,449,410	6,593,711	6,677,371	6,869,317
Cash Flows from Investing Activities										
Receipts:										
Sale of Investment Securities	1,313,058	534,179	495,465	138,075	156,690	289,130	71,421	303,247	91,465	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	274,575	362,340	419,900	321,140	334,050	258,500	295,300	526,400	322,150	(85,000)
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	140,000	134,000	134,000	134,000	134,000	134,000	134,000	134,000	134,000	134,000
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-
Payments:										
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(7,783,229)	(8,234,610)	(9,028,332)	(6,941,221)	(6,141,040)	(6,008,170)	(5,741,354)	(6,231,917)	(5,887,894)	(6,069,321)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	(130,000)	(130,000)	(130,000)	(130,000)	(130,000)	(130,000)	(130,000)	(130,000)	(130,000)	(130,000)
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	(6,185,595)	(7,334,091)	(8,108,967)	(6,478,006)	(5,646,300)	(5,456,540)	(5,370,633)	(5,398,270)	(5,470,279)	(6,150,321)
Cash Flows from Financing Activities										
Receipts:										
Proceeds from Borrowings & Advances	250,000	175,000	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-
Payments:										
Repayment of Borrowings & Advances	(9,344)	(8,723)	(24,250)	(24,978)	(25,727)	(26,499)	(27,293)	(28,112)	(28,956)	(29,825)
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	240,656	166,277	(24,250)	(24,978)	(25,727)	(26,499)	(27,293)	(28,112)	(28,956)	(29,825)
Net Increase/(Decrease) in Cash & Cash Equivalents	128,196	(33,339)	105,066	(132,812)	566,068	868,022	1,051,484	1,167,329	1,178,135	689,172
plus: Cash, Cash Equivalents & Investments - beginning of year	214,211	342,407	309,068	414,134	281,321	847,389	1,715,411	2,766,895	3,934,224	5,112,359
Cash & Cash Equivalents - end of the year	342,407	309,068	414,134	281,321	847,389	1,715,411	2,766,895	3,934,224	5,112,359	5,801,531
Cash & Cash Equivalents - end of the year	342,407	309,068	414,134	281,321	847,389	1,715,411	2,766,895	3,934,224	5,112,359	5,801,531
Investments - end of the year	20,806,327	20,072,148	19,576,683	19,438,608	19,281,918	18,992,788	18,921,367	18,618,119	18,526,655	18,526,655
Cash, Cash Equivalents & Investments - end of the year	20,948,734	20,381,216	19,990,817	19,719,930	20,129,307	20,708,199	21,688,262	22,552,343	23,639,014	24,328,185
Representing:										
- External Restrictions	12,911,316	13,206,856	13,712,600	13,711,922	13,927,544	14,400,022	15,215,399	15,661,139	16,478,908	17,421,316
- Internal Restrictions	8,037,418	7,174,361	6,278,218	6,008,008	6,201,763	6,308,177	6,472,862	6,891,204	7,160,106	6,906,870
- Unrestricted	(0)	(0)	(0)	(0)	0	0	0	(0)	0	(0)
	20,948,734	20,381,216	19,990,817	19,719,930	20,129,307	20,708,199	21,688,262	22,552,343	23,639,014	24,328,185

Narrandera Shire Council
10 Year Financial Plan for the Years ending 30 June 2026
CASH FLOW STATEMENT - GENERAL FUND
Scenario: Draft Narrandera Shire 16/17

	2016/17	2017/18	2018/19	2019/20	Projected Years					2025/26
	\$	\$	\$	\$	2020/21	2021/22	2022/23	2023/24	2024/25	\$
Cash Flows from Operating Activities										
Receipts:										
Rates & Annual Charges	5,383,925	5,490,255	5,598,543	5,737,107	5,880,534	6,027,548	6,178,236	6,332,692	6,491,010	6,653,285
User Charges & Fees	1,865,160	1,691,337	1,727,612	1,770,313	1,814,571	1,859,935	1,906,434	1,954,095	2,002,947	2,048,464
Interest & Investment Revenue Received	394,784	394,783	394,754	398,574	402,848	407,172	411,546	415,972	420,450	424,372
Grants & Contributions	7,476,301	7,262,021	8,385,324	6,599,054	6,549,998	6,666,909	6,755,817	6,952,508	7,140,894	7,346,623
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-
Other	48,755	580,286	615,242	668,393	667,987	684,623	701,980	718,624	736,767	754,107
Payments:										
Employee Benefits & On-Costs	(5,361,052)	(5,261,517)	(5,422,429)	(5,514,685)	(5,660,782)	(5,860,823)	(5,964,915)	(6,123,168)	(6,335,694)	(6,452,608)
Materials & Contracts	(3,514,558)	(3,408,964)	(3,462,841)	(3,615,014)	(3,722,166)	(3,736,244)	(3,837,799)	(3,950,915)	(4,067,423)	(4,187,425)
Borrowing Costs	(1,137)	(7,500)	(12,096)	(10,964)	(9,798)	(8,597)	(7,361)	(6,087)	(4,775)	(3,423)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-
Other	(1,515,063)	(1,371,349)	(1,377,415)	(1,418,737)	(1,468,393)	(1,519,787)	(1,572,980)	(1,628,034)	(1,685,015)	(1,743,991)
Net Cash provided (or used in) Operating Activities	4,777,115	5,369,353	6,446,694	4,614,041	4,454,799	4,520,736	4,570,958	4,665,687	4,699,160	4,839,404
Cash Flows from Investing Activities										
Receipts:										
Sale of Investment Securities	1,081,541	485,725	495,465	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	274,575	362,340	419,900	321,140	334,050	258,500	295,300	526,400	322,150	(85,000)
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	140,000	134,000	134,000	134,000	134,000	134,000	134,000	134,000	134,000	134,000
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-
Payments:										
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(6,373,229)	(6,374,610)	(7,328,332)	(4,866,221)	(4,241,040)	(4,158,170)	(4,141,354)	(4,231,917)	(4,137,894)	(4,394,321)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	(130,000)	(130,000)	(130,000)	(130,000)	(130,000)	(130,000)	(130,000)	(130,000)	(130,000)	(130,000)
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	(5,007,113)	(5,522,545)	(6,408,967)	(4,541,081)	(3,902,990)	(3,895,670)	(3,842,054)	(3,701,517)	(3,811,744)	(4,475,321)
Cash Flows from Financing Activities										
Receipts:										
Proceeds from Borrowings & Advances	250,000	175,000	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-
Payments:										
Repayment of Borrowings & Advances	(20,002)	(21,808)	(37,727)	(38,859)	(40,025)	(41,226)	(42,462)	(43,736)	(45,048)	(46,400)
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	229,998	153,192	(37,727)	(38,859)	(40,025)	(41,226)	(42,462)	(43,736)	(45,048)	(46,400)
Net Increase/(Decrease) in Cash & Cash Equivalents	0	(0)	-	34,101	511,785	583,840	686,442	920,434	842,368	317,684
plus: Cash, Cash Equivalents & Investments - beginning of year	-	0	0	0	34,101	545,886	1,129,726	1,816,168	2,736,601	3,578,970
Cash & Cash Equivalents - end of the year	0	0	0	34,101	545,886	1,129,726	1,816,168	2,736,601	3,578,970	3,896,653
Cash & Cash Equivalents - end of the year	0	0	0	34,101	545,886	1,129,726	1,816,168	2,736,601	3,578,970	3,896,653
Investments - end of the year	11,971,845	11,486,120	10,990,655	10,990,655	10,990,655	10,990,655	10,990,655	10,990,655	10,990,655	10,990,655
Cash, Cash Equivalents & Investments - end of the year	11,971,845	11,486,120	10,990,655	11,024,756	11,536,540	12,120,380	12,806,822	13,727,256	14,569,624	14,887,308
Representing:										
- External Restrictions	3,934,427	4,311,759	4,712,437	5,016,748	5,334,777	5,812,203	6,333,960	6,836,052	7,409,518	7,980,438
- Internal Restrictions	8,037,418	7,174,361	6,278,218	6,008,008	6,201,763	6,308,177	6,472,862	6,891,204	7,160,106	6,906,870
- Unrestricted	(0)	(0)	(0)	(0)	0	0	0	(0)	0	(0)
	11,971,845	11,486,120	10,990,655	11,024,756	11,536,540	12,120,380	12,806,822	13,727,256	14,569,624	14,887,308

Narrandera Shire Council
10 Year Financial Plan for the Years ending 30 June 2026
CASH FLOW STATEMENT - WATER FUND
Scenario: Draft Narrandera Shire 16/17

	2016/17	2017/18	2018/19	2019/20	Projected Years		2022/23	2023/24	2024/25	2025/26
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities										
Receipts:										
Rates & Annual Charges	686,914	708,541	729,797	722,908	729,797	751,690	774,241	797,468	821,392	846,034
User Charges & Fees	1,074,013	1,091,099	1,118,376	1,104,523	1,139,617	1,179,503	1,220,785	1,263,511	1,307,735	1,353,506
Interest & Investment Revenue Received	211,481	215,500	215,107	214,703	214,287	213,858	213,416	212,961	212,492	212,009
Grants & Contributions	25,812	26,337	26,873	27,748	28,654	29,592	30,563	31,568	32,608	33,684
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-
Other	1,559	(337)	(345)	211	(488)	(505)	(523)	(541)	(560)	(580)
Payments:										
Employee Benefits & On-Costs	(308,250)	(310,450)	(312,418)	(322,415)	(332,732)	(343,379)	(354,367)	(365,706)	(377,409)	(389,486)
Materials & Contracts	(396,312)	(324,814)	(330,146)	(340,722)	(351,038)	(361,668)	(372,620)	(383,904)	(395,530)	(407,507)
Borrowing Costs	-	-	-	-	-	-	-	-	-	-
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-
Other	(218,500)	(242,300)	(266,375)	(277,030)	(288,111)	(299,636)	(311,621)	(324,086)	(337,049)	(350,531)
Net Cash provided (or used in) Operating Activities	1,076,717	1,163,576	1,180,869	1,129,925	1,139,985	1,169,455	1,199,873	1,231,271	1,263,678	1,297,128
Cash Flows from Investing Activities										
Receipts:										
Sale of Investment Securities	-	-	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	10,658	13,085	13,477	13,881	14,298	14,727	15,169	15,624	16,092	16,575
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-
Payments:										
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(880,000)	(1,210,000)	(1,200,000)	(1,200,000)	(1,100,000)	(900,000)	(850,000)	(1,000,000)	(850,000)	(925,000)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	(869,342)	(1,196,915)	(1,186,523)	(1,186,119)	(1,085,702)	(885,273)	(834,831)	(984,376)	(833,908)	(908,425)
Cash Flows from Financing Activities										
Receipts:										
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-
Payments:										
Repayment of Borrowings & Advances	-	-	-	-	-	-	-	-	-	-
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	-	-	-	-	-	-	-	-	-
Net Increase/(Decrease) in Cash & Cash Equivalents	207,375	(33,339)	(5,654)	(56,194)	54,283	284,182	365,042	246,895	429,770	388,703
plus: Cash, Cash Equivalents & Investments - beginning of year	135,032	342,407	309,068	303,414	247,221	301,504	585,686	950,728	1,197,623	1,627,393
Cash & Cash Equivalents - end of the year	342,407	309,068	303,414	247,221	301,504	585,686	950,728	1,197,623	1,627,393	2,016,096
Cash & Cash Equivalents - end of the year	342,407	309,068	303,414	247,221	301,504	585,686	950,728	1,197,623	1,627,393	2,016,096
Investments - end of the year	7,536,000	7,536,000	7,536,000	7,536,000	7,536,000	7,536,000	7,536,000	7,536,000	7,536,000	7,536,000
Cash, Cash Equivalents & Investments - end of the year	7,878,407	7,845,068	7,839,414	7,783,221	7,837,504	8,121,686	8,486,728	8,733,623	9,163,393	9,552,096
Representing:										
- External Restrictions	-	-	-	-	-	-	-	-	-	-
- Internal Restrictions	7,878,407	7,845,068	7,839,414	7,783,221	7,837,504	8,121,686	8,486,728	8,733,623	9,163,393	9,552,096
- Unrestricted	(0)	(0)	0	(0)	(0)	(0)	(0)	(0)	0	0
	7,878,407	7,845,068	7,839,414	7,783,221	7,837,504	8,121,686	8,486,728	8,733,623	9,163,393	9,552,096

Narrandera Shire Council
10 Year Financial Plan for the Years ending 30 June 2026
CASH FLOW STATEMENT - SEWER FUND
Scenario: Draft Narrandera Shire 16/17

	2016/17	2017/18	2018/19	2019/20	Projected Years		2022/23	2023/24	2024/25	2025/26
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities										
Receipts:										
Rates & Annual Charges	1,035,673	1,061,699	1,088,242	1,120,327	1,153,936	1,188,555	1,224,211	1,260,936	1,298,763	1,337,726
User Charges & Fees	167,351	172,016	175,191	181,227	187,570	194,135	200,931	207,964	215,242	222,776
Interest & Investment Revenue Received	44,200	44,200	44,200	44,984	45,784	46,600	47,432	48,281	48,281	48,281
Grants & Contributions	20,447	21,374	21,801	22,017	22,788	23,585	24,411	25,265	26,149	27,065
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-
Other	3,000	3,075	3,152	3,262	3,376	3,494	3,616	3,743	3,874	4,010
Payments:										
Employee Benefits & On-Costs	(418,890)	(425,540)	(429,315)	(442,196)	(455,462)	(469,125)	(484,137)	(499,628)	(515,617)	(532,116)
Materials & Contracts	(530,477)	(161,877)	(167,702)	(173,572)	(179,646)	(185,935)	(191,829)	(197,911)	(204,188)	(210,665)
Borrowing Costs	-	-	-	-	-	-	-	-	-	-
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-
Other	(102,000)	(113,400)	(124,850)	(129,844)	(135,037)	(140,439)	(146,056)	(151,897)	(157,973)	(164,292)
Net Cash provided (or used in) Operating Activities	219,304	601,546	610,720	626,205	643,310	660,870	678,579	696,753	714,532	732,785
Cash Flows from Investing Activities										
Receipts:										
Sale of Investment Securities	231,518	48,454	-	138,075	156,690	289,130	71,421	303,247	91,465	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-
Payments:										
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(530,000)	(650,000)	(500,000)	(875,000)	(800,000)	(950,000)	(750,000)	(1,000,000)	(900,000)	(750,000)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	(298,482)	(601,546)	(500,000)	(736,925)	(643,310)	(660,870)	(678,579)	(696,753)	(808,535)	(750,000)
Cash Flows from Financing Activities										
Receipts:										
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-
Payments:										
Repayment of Borrowings & Advances	-	-	-	-	-	-	-	-	-	-
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	-	-	-	-	-	-	-	-	-
Net Increase/(Decrease) in Cash & Cash Equivalents	(79,178)	(0)	110,720	(110,720)	-	0	-	-	(94,003)	(17,215)
plus: Cash, Cash Equivalents & Investments - beginning of year	79,178	0	0	110,720	-	-	0	0	0	(94,003)
Cash & Cash Equivalents - end of the year	0	0	110,720	-	-	0	0	0	(94,003)	(111,218)
Cash & Cash Equivalents - end of the year	0	0	110,720	-	-	0	0	0	(94,003)	(111,218)
Investments - end of the year	1,098,482	1,050,029	1,160,748	911,954	755,263	466,133	394,712	91,465	(94,003)	(111,218)
Cash, Cash Equivalents & Investments - end of the year	1,098,482	1,050,029	1,160,748	911,954	755,263	466,133	394,712	91,465	(94,003)	(111,218)
Representing:										
- External Restrictions	-	-	-	-	-	-	-	-	-	-
- Internal Restrictions	1,098,482	1,050,029	1,160,748	911,954	755,263	466,133	394,712	91,465	(94,003)	(111,218)
- Unrestricted	0	(0)	0	(0)	0	0	(0)	(0)	(0)	(0)
	1,098,482	1,050,029	1,160,748	911,954	755,263	466,133	394,712	91,465	(94,003)	(111,218)

Narrandera Shire Council
10 Year Financial Plan for the Years ending 30 June 2026

BUDGET SUMMARY - GENERAL FUND

Scenario: Draft

	Projected Years									
	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations										
Rates & Annual Charges	5,389,056	5,495,388	5,603,775	5,743,869	5,887,466	6,034,653	6,185,519	6,340,157	6,498,661	6,661,127
User Charges & Fees	1,653,184	1,694,449	1,730,318	1,773,575	1,817,915	1,863,363	1,909,947	1,957,696	2,006,638	2,051,875
Interest & Investment Revenue	396,300	396,300	396,300	400,573	404,897	409,272	413,698	418,178	422,711	426,690
Other Revenues	554,070	560,649	585,964	600,613	615,629	631,019	646,795	662,965	679,539	696,527
Grants & Contributions provided for Operating Purposes	6,602,331	6,493,343	5,914,659	6,062,525	6,214,089	6,369,441	6,528,677	6,691,894	6,859,191	7,012,920
Grants & Contributions provided for Capital Purposes	860,429	751,300	2,566,372	393,286	346,080	305,872	233,872	275,372	295,372	345,872
Net gains from the disposal of assets	85,825	135,000	85,000	85,000	85,000	85,000	85,000	85,000	85,000	85,000
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	15,541,195	15,526,429	16,882,388	15,059,442	15,371,075	15,698,619	16,003,508	16,431,261	16,847,112	17,280,011
Expenses from Continuing Operations										
Employee Benefits & On-Costs	5,181,642	5,256,476	5,372,429	5,514,685	5,660,782	5,810,823	5,964,915	6,123,168	6,285,694	6,452,608
Borrowing Costs	2,401	7,500	12,095	10,964	9,798	8,597	7,361	6,087	4,775	3,423
Materials & Contracts	3,394,555	3,382,363	3,470,763	3,632,875	3,736,117	3,742,435	3,852,718	3,966,311	4,083,311	4,203,822
Depreciation & Amortisation	4,029,157	4,029,157	4,029,157	4,029,157	4,029,157	4,029,157	4,029,157	4,029,157	4,029,157	4,029,157
Impairment	-	-	-	-	-	-	-	-	-	-
Other Expenses	1,515,063	1,371,349	1,377,415	1,418,737	1,468,393	1,519,787	1,572,980	1,628,034	1,685,015	1,743,991
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	14,122,818	14,046,845	14,261,859	14,606,418	14,904,247	15,110,799	15,427,131	15,752,757	16,087,952	16,433,000
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-
Net Operating Profit/(Loss) for the Year	1,418,377	1,479,584	2,620,528	453,024	466,828	587,821	576,377	678,504	759,160	847,011
Capital (Balance Sheet) and Reserve Movements										
Capital Expenditure	(6,373,229)	(6,374,610)	(7,328,332)	(4,866,221)	(4,241,040)	(4,158,170)	(4,141,354)	(4,231,917)	(4,137,894)	(4,394,321)
Loan Repayments (External)	(8,080)	-	-	-	-	-	-	-	-	-
Loan Repayments (Internal)	(10,437)	(21,808)	(37,727)	(38,858)	(40,025)	(41,226)	(42,462)	(43,737)	(45,048)	(46,399)
Finance Lease Repayments	-	-	-	-	-	-	-	-	-	-
Deferred Debtors and Advances made (External)	-	-	-	-	-	-	-	-	-	-
Internal Loans - New Loan provided (paid to other Funds)	-	-	-	-	-	-	-	-	-	-
Bonds & Deposits paid out	-	-	-	-	-	-	-	-	-	-
ELE Provisions paid out	-	-	-	-	-	-	-	-	-	-
Reinstatement Provisions paid out	-	-	-	-	-	-	-	-	-	-
Other Capital Payments	-	-	-	-	-	-	-	-	-	-
Non-cash Income Contra Expense	-	-	-	-	-	-	-	-	-	-
New Loan Borrowings (External)	-	-	-	-	-	-	-	-	-	-
New Loan Borrowings (Internal)	250,000	175,000	-	-	-	-	-	-	-	-
New Finance Leases	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of intangible & tangible Assets	274,575	362,340	419,900	321,140	334,050	258,500	295,300	526,400	322,150	(85,000)
Deferred Debtors and Advances received (External)	-	-	-	-	-	-	-	-	-	-
Internal Loans - Principal Receipt (rec'd from other Funds)	-	-	-	-	-	-	-	-	-	-
Bonds & Deposits received	-	-	-	-	-	-	-	-	-	-
ELE Provisions received (from other Councils)	-	-	-	-	-	-	-	-	-	-
Other Capital Receipts	-	-	-	-	-	-	-	-	-	-
Non-cash Expense Contra Income	-	-	-	-	-	-	-	-	-	-
Net Transfers (to)/from Reserves	418,558	545,830	281,492	87,859	(345,859)	(463,256)	(549,587)	(529,922)	(601,296)	(358,750)
Total Capital (Balance Sheet) and Reserve Movements	(5,448,613)	(5,313,248)	(6,664,667)	(4,496,080)	(4,292,874)	(4,404,152)	(4,438,103)	(4,279,176)	(4,462,088)	(4,884,470)
Net Result (including Depreciation & Other non-cash items)	(4,030,236)	(3,833,664)	(4,044,139)	(4,043,056)	(3,826,046)	(3,816,331)	(3,861,726)	(3,600,672)	(3,702,928)	(4,037,459)
Add back Depreciation Expense (non-cash)	4,029,157	4,029,157	4,029,157	4,029,157	4,029,157	4,029,157	4,029,157	4,029,157	4,029,157	4,029,157
Add back ELE Expense (non-cash)	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Add back Other Expenses (non-cash)	-	-	-	-	-	-	-	-	-	-
Less Other Income (non-cash)	(85,825)	(85,000)	(85,000)	(85,000)	(85,000)	(85,000)	(85,000)	(85,000)	(85,000)	(85,000)
Cash Budget Surplus/(Deficit)	13,096	210,493	18	1,101	218,111	227,826	182,431	443,485	341,229	6,698

Table 1**Draft 2016/17 Budget by Activity - Cash Surplus/(Deficit)**

		14/15 Actuals	15/16 Original	16/17 Draft
111	Governance	(784,619)	(6,696,684)	(883,272)
112	Chambers	(250,080)	(74,337)	(95,902)
121	Corporate Services	(1,248,984)	(1,181,386)	(610,226)
122	Finance	28,008	20,000	(410,125)
123	Bad Debts	9,847	6,000	6,000
124	Human Resources	(199,958)	(311,141)	(346,331)
125	Information Services	(39,598)	-	(370,238)
126	Control Accounts	-	-	-
130	Engineering & Works	(693,938)	(350,995)	(336,709)
131	Oncost	-	(30,000)	-
220	Animal Control	(100,739)	(97,512)	(105,463)
230	Street Cameras	(40,045)	(10,500)	(5,500)
250	Fire Protection	(227,507)	(186,140)	(159,054)
310	Health - Admin & Inspections	(14,905)	(24,290)	(8,224)
320	Immunisation	-	-	-
330	Insect & Vermin Control	(1,448)	-	(6,400)
340	Noxious Weeds	(208,017)	(161,317)	(158,379)
406	Aged & Disability - Respite	-	-	-
407	Aged & Disability - Respite	-	-	-
408	Aged & Disability - Respite	(2,509)	(1,578)	(14,045)
409	Aged & Disability - Home Mods	(33,064)	233	(16,201)
410	Aged & Disability - Community Transport	25,809	2,325	20,481
411	Community Options	9,764	(980)	9,764
412	Carers Award	-	-	-
420	Education	(59,585)	-	-
430	Community	(30,575)	(5,800)	301
433	Youth Services	(489)	(1,560)	(1,271)
450	Child Care	2,053	(1,700)	13,500
510	HCA Administration	-	-	-
520	Environmental Protection	1,573	3,000	2,350
530	Public Cemeteries	(24,130)	(37,087)	(42,103)
531	Barellan Cemetery	(266)	-	-
532	Grong Grong Cemetery	(43)	-	-
540	Drainage	-	(20,000)	-
550	Development Control	(143,972)	(155,860)	(162,000)
560	Council Housing	17,457	14,810	32,061
581	Waste Depot & Collection	-	-	-
610	Library	(347,339)	(299,892)	(321,395)
611	Pre school Building	(16,241)	-	-
621	Lake Talbot Complex	(378,450)	(330,878)	(334,557)
622	Barellan Pool	(95,875)	(82,235)	(87,321)
631	Playing Fields	(375,573)	(295,199)	(394,828)
632	Parks & Reserves	(503,304)	(528,421)	(489,088)
633	Parks & Reserves Depreciation	(17,663)	-	-
635	Street Scaping	(210,746)	(156,700)	(216,000)

Table 1**Draft 2016/17 Budget by Activity - Cash Surplus/(Deficit)**

		14/15 Actuals	15/16 Original	16/17 Draft
636	Lake Talbot	105,167	(18,800)	(36,500)
637	RLCIP Programs	-	-	-
639	Other Recreation	-	-	-
640	Sports Stadiums	(109,425)	(45,901)	(64,896)
650	Cultural	(145,535)	(26,912)	(8,300)
710	Urban Roads	(1,335,902)	(1,072,262)	(1,051,217)
715	Flood Restoration	-	-	-
720	Rural Roads Sealed	(2,003,969)	(710,449)	(614,065)
730	Rural Roads Unsealed	(1,110,454)	(1,151,344)	(1,081,200)
735	Bridges	-	(10,000)	(5,000)
741	Regional Roads - Block Grant	560,020	370,000	370,000
742	Regional Roads - Repair Program	(533,298)	(390,000)	(370,000)
743	State Roads Ordered Works	83,790	15,000	16,500
744	Regional Roads - 3x3	-	-	-
745	Road Maintenance Council Contract	38,754	-	-
746	Traffic Facilities	-	-	-
750	Roads to Recovery	-	592	-
760	Ancillary Roadworks	(75,490)	(59,199)	(71,032)
765	Ancillary Roadworks	-	-	-
770	Footpath Depreciation	-	-	-
783	Bridges	(92,608)	-	-
786	Infrastructure Depreciation	(3,551)	-	-
787	Car Parking	(1,337)	-	-
788	Street Lighting	(119,650)	(86,416)	(107,971)
812	Industrial Subdivision Trading	-	-	(2,000)
813	Economic Development	(219,860)	(563,610)	(515,818)
820	Visitor Information Services	(412,403)	(119,425)	(141,273)
830	Saleyards	(5,630)	(2,385)	(2,549)
840	Caravan Park	(29,354)	-	-
850	Plant	(801,508)	327,121	59,717
851	External Plant Profit	13,262	14,500	14,863
860	Private Works	41,634	11,000	12,000
871	Council Building	(66,110)	20,583	1,315
872	Other Land & Buildings	(18,632)	3,238	(50,732)
873	Council Housing - Depreciation	(23,044)	-	-
880	Aerodrome	(226,921)	(118,104)	(118,048)
900	General Purpose Income	8,791,519	8,644,074	9,169,476
2,000	Water	-	-	-
3,000	Sewerage	-	-	-
8,000	Teloca House	-	6,298,788	-

Table 2

CAPEX 2016/17				Capital Funding					
	New/Renewal	GL No.	GL Description	Budget	Revenue	Reserve	Grant/Cont	Loan	
Information Technology									
1	Renewal	125-	Replace Desktops/Laptops	\$ 20,000	\$ 20,000				IT
2	New	125-	Electronic Business Papers	\$ 25,000		\$ 25,000			IT
3	Renewal	125-	Replacement Workgroup Printers	\$ 2,000	\$ 2,000				IT
4	Renewal	125-	Software Licencing	\$ 10,000	\$ 10,000				IT
5	New	125-	Network Penetration Testing	\$ 10,000		\$ 10,000			IT
6	Renewal	125-	Replace Network Switches	\$ 8,000		\$ 8,000			IT
7	Renewal	125-	Website revamp	\$ 20,000		\$ 20,000			IT
8	Renewal	125-	NBN Equipment	\$ 5,000	\$ 5,000				IT
Tourist Park									
9	Renewal	840	Lake Talbot Tourist Park - Sewer upgrade to Unit 8-12	\$ 20,000		\$ 20,000			PAE
10	New	840	Lake Talbot Tourist Park - Sub-soil extension new cabins	\$ 5,000		\$ 5,000			PAE
11	Renewal	632-	Skate park Upgrades	\$ 20,000			\$ 20,000		OSR
12	Renewal	632-	Narrandera Playgrounds Upgrades	\$ 10,000	\$ 10,000				OSR
Parks									
13	New	632-	Portable BBQ Barellan Hall	\$ 1,000	\$ 1,000				OSR
14	New	632-	Barellan Memorial Hall - Irrigation system plus tank and pump	\$ 7,000	\$ 7,000				OSR
15	Renewal	636-	Lake Talbot Lookout BBQ replacement	\$ 8,000	\$ 8,000				OSR
Sportsgrounds									
16	New	631-	Narrandera Coaches' Box	\$ 150,000				\$ 150,000	OSR
17	Renewal	631-	Narrandera Sports Ground Boundary Fence	\$ 25,000	\$ 25,000				OSR
18	Renewal	631-	Narrandera Sports Ground Female Change rooms	\$ 60,000	\$ 45,000		\$ 15,000		OSR
19	New	631-	Narrandera Outdoor Courts Sealing and concreting of unsealed areas	\$ 7,000	\$ 3,500		\$ 3,500		OSR
20	Renewal	631-	Barellan Sportsground Lighting Upgrades	\$ 90,000	\$ 40,000		\$ 50,000		OSR
21	Renewal	631-	Narrandera Park Oval Boundary Fence	\$ 16,000		\$ 16,000			OSR
22	Renewal	631-	Narrandera Stadium Lighting Replacement	\$ 38,000			\$ 38,000		OSR
Cemetery									
23	New	530-	Barellan Garden beds	\$ 10,000	\$ 10,000				OSR
24	New	530-	Narrandera Furniture	\$ 5,000	\$ 5,000				OSR
Economic Development									
25	New	0813-	Visitor Centre Redevelopment	\$ 50,000			\$ 50,000		ED
26	Renewal	0813-	Gateway/Entrance signs	\$ 30,000		\$ 30,000			ED
Airport									
27	Renewal	880-	Sealing of general aviation parking area	\$ 150,000	\$ 12,500		\$ 137,500		TAO
28	Renewal	880-	Runway lighting upgrade	\$ 200,000			\$ 100,000	\$ 100,000	TAO
Library									
29	Renewal	610-	Replacement of existing lighting with low energy options	\$ 5,000		\$ 5,000			LM
30	Renewal	610	Book and Resources Annual Replacements	\$ 22,031	\$ 22,031				

CAPEX 2016/17				Capital Funding			
New/Renewal	GL No.	GL Description	Budget	Revenue	Reserve	Grant/Cont	Loan
Pools							
Lake Talbot							
31	Renewal	0621-	Painting of Olympic, Island & Rampage Pools	\$ 28,000	\$ 28,000		PAE
32	Renewal	0621-	Rehabilitate / Repair Rampage Top Section of Slide Exp.	\$ 14,500	\$ 14,500		PAE
33	Renewal	0621-	Unplanned Renewal Works	\$ 12,500	\$ 12,500		PAE
Barellan Swimming Pool							
34	Renewal	0621-	Unplanned Renewal Works	\$ 5,000	\$ 5,000		PAE
35	New	0621-	Additional Seating (Replace Settings)	\$ 4,000	\$ 4,000		PAE
Active Transport							
36	New	0760-	PAMP - (Safety Around the School Program - 50/50 Funding)	\$ 32,000	\$ 16,000	\$ 16,000	PAE
37	New	0760-	Twynam St Shared Cycleway (Active Transport - 50/50 Funding)	\$ 50,000	\$ 25,000	\$ 25,000	PAE
38	New	0760-	Cadell St & Twynam St - PAMP - (Active Transport - 50/50 Funding)	\$ 44,000		\$ 44,000	PAE
39	New	0760-	Bolton St Line Marking - (Safety Around the School Program - 50/50 Funding)	\$ 5,000	\$ 2,500	\$ 2,500	PAE
40	New	0540-	Narrandera Floodplain Risk Management Study and Plan (Grant 6:1 Basis Funding Model) \$111429/\$24811	\$ 136,240	\$ 24,811	\$ 111,429	PAE
41	New	0130-	Investigation / Implement Asset Management System (Administration Reserves - Asset System \$70,000 / Water Fund \$20,000	\$ 120,000		\$ 120,000	PAE
42	New	0130-	Energy Audit and Implementation	\$ 195,000		\$ 45,000	\$ 150,000
43	New	0710-	Narrandera Business Centre Master Plan Detailed Design	\$ 48,000		\$ 48,000	PAE
44	New	0540-	Narrandera Business Centre Master Plan Detailed Design - Drainage	\$ 27,000		\$ 27,000	PAE
Boating							
45	Renewal	0636-	Modify Access of Pontoon at Old Brewery Flats	\$ 25,000	\$ 12,500	\$ 12,500	PAE
Public Order & Safety							
46	Renewal	0220-	Pound: Fencing	\$ 5,000	\$ 5,000		MDE
47	Renewal	220-	Pound - Electrical renewal and lock replacement	\$ 2,500	\$ 2,500		MDE
Landfill							
48	New	0581-	Retaining wall for Recycling Bins	\$ 6,000		\$ 6,000	MDE
49	Renewal	0581-	New Cell Narrandera	\$ 50,000		\$ 50,000	MDE
Roads/Transport							
0720- Rural Local Roads							
50	Renewal	0720-	Rural Sealed Roads Construction	\$ 281,190	\$ 281,190		WM
51	Renewal	0730-	Roads Resheeting	\$ 300,000	\$ 300,000		WM
52	Renewal	0720-	Rural Roads Reseals	\$ 75,000	\$ 75,000		WM
53	Renewal	0750-	Roads to Recovery (75 % of R2R proposed to expend on Rural Area) Grant	\$ 1,190,400		\$ 1,190,400	WM
0710- Urban Roads							
54	Renewal	0710-	Urban Roads Construction	\$ 120,000	\$ 120,000		WM
55	New	0710-	Urban Lanes	\$ 40,000	\$ 40,000		WM
56	Renewal	0710-	Urban Reseals	\$ 90,000	\$ 90,000		WM
57	Renewal	0710-	Urban Pavement Rehabilitation	\$ 110,468	\$ 110,468		WM
58	Renewal	0750-	Roads to Recovery (25 % of R2R proposed to expend in Urban Area) Grant	\$ 378,907		\$ 378,907	WM

CAPEX 2016/17				Capital Funding				
	New/Renewal	GL No.	GL Description	Budget	Revenue	Reserve	Grant/Cont	Loan
		0742-	Regional Roads					WM
59	Renewal	0742-	Regional Roads Capital Works (Capital Component of Block Grant)	\$ 285,000			\$ 285,000	WM
60	Renewal	0742-	Repair Grant (with 50 % contribution from Block Grant)	\$ 160,000			\$ 160,000	WM
			Buildings					
61	Renewal	112-	Community & Corporate Building Upgrades	\$ 300,000		\$ 300,000		WM
			Finance					
62	New	122-	BIS - Reporting Software	\$ 6,900		\$ 6,900		FM
			Plant					
63	Renewal	850-	Light Vehicles	\$ 335,543		\$ 335,543		PWM
64	Renewal	850-	Trucks & Trailers	\$ 239,750		\$ 239,750		PWM
65	Renewal	850-	Heavy Plant	\$ 601,300		\$ 601,300		PWM
66	Renewal	850-	Miscellaneous	\$ 20,000		\$ 20,000		PWM
67	Renewal	850-	Plant Sales	-\$ 360,400		-\$ 360,400		PWM
			Water					
68	Renewal	2000-	Water Main Replacements	\$ 200,000		\$ 200,000		WSE
69	Renewal	2000-	Hydrant and Valve replacements	\$ 50,000		\$ 50,000		WSE
70	New	2000-	SCADA and Instrumentation upgrades	\$ 50,000		\$ 50,000		WSE
71	New	2000-	Additional Taggle and Meter management software	\$ 40,000		\$ 40,000		WSE
72	New	2000-	Network Hydraulic Modelling	\$ 15,000		\$ 15,000		WSE
73	New	2000-	Emergency equipment upgrade	\$ 10,000		\$ 10,000		WSE
74	Renewal	2000-	Main Street Water Main replacement	\$ 150,000		\$ 150,000		WSE
75	New	2000-	Second Aerator	\$ 200,000		\$ 200,000		WSE
76	Renewal	2000-	Services Replacements	\$ 50,000		\$ 50,000		WSE
77	Renewal	2000-	Lab Upgrade	\$ 30,000		\$ 30,000		WSE
78	Renewal	2000-	William St Main Railway Crossing Replacement	\$ 35,000		\$ 35,000		WSE
79	Renewal	2000-	Dalgetty Street Main Replacement	\$ 50,000		\$ 50,000		WSE
			Sewer					
80	Renewal	3000-	Sewer Main Relines	\$ 250,000		\$ 250,000		WSE
81	New	3000-	Trade Waste Project	\$ 25,000		\$ 25,000		WSE
82	Renewal	3000-	Manhole Relines	\$ 100,000		\$ 100,000		WSE
83	Renewal	3000-	Sewer Service Replacements	\$ 100,000		\$ 100,000		WSE
84	New	3000-	Alum Dosing Upgrade	\$ 10,000		\$ 10,000		WSE
85	New	3000-	SCADA integration	\$ 15,000		\$ 15,000		WSE
86	Renewal	3000-	Lab Upgrade	\$ 30,000		\$ 30,000		WSE
				\$ 7,422,829	\$ 1,395,000	\$ 2,988,093	\$ 2,789,736	\$ 250,000
			General Fund	\$ 6,012,829				
			Water	\$ 880,000				
			Sewer	\$ 530,000				
			Total	7,422,829				

All capital works that are grant dependent will only go ahead if council is successful in it's grant funding application.

Deferred CAPEX			Capital Funding		
New/Renewal	GL Description	Budget	Revenue	Reserve	Grant/Cont
Renewal	Narrandera Memorial Park - Fountain Maintenance	\$ 50,000	\$ 50,000		
New	Investigate, Costing and Design for rehabilitation or replacement of Blue Open slide - Lake Talbot	\$ 10,000	\$ 10,000		
New	Water play Equipment - Barellan	\$ 17,500	\$ 17,500		
New	Installation of Toilet Facilities at Rocky Waterholes Boat ramp (50-50 Grant Funded RMS)	\$ 55,000	\$ 27,500		\$ 27,500
New	Narrandera Shire Playground Strategy	\$ 50,000	\$ 50,000		
New	Outdoor Courts Furniture/ shelters - Narrandera	\$ 10,000	\$ 10,000		
Renewal	Barellan Sports Ground Perimeter fence replacement - 18/19	\$ 10,000	\$ 10,000		
Renewal	Replace Roof for Main Toilet and Change rooms - Lake Talbot	\$ 26,100	\$ 26,100		
Renewal	Refurbish & Rehabilitate Women's Toilets and Change room - Lake Talbot	\$ 14,000	\$ 14,000		
Renewal	Refurbish & Rehabilitate Men's Toilets and Change room - Lake Talbot	\$ 20,000	\$ 20,000		
Renewal	Kiosk Area Rehabilitation / Replace Wall Cladding - Lake Talbot	\$ 10,000	\$ 10,000		
New	Insulate roof of kiosk area - Barellan	\$ 6,000	\$ 6,000		
New	Financial Control Centre	\$ 26,000		\$ 26,000	
Renewal	Barellan Playground Upgrades	\$ 30,000	\$ 30,000		

CAPEX not Included			Capital Funding		
New/Renewal	GL Description	Budget	Revenue	Reserve	Grant/Cont
New	NOXIOUS WEEDS OFFICE UPGRADE	\$ 50,000			\$ 50,000
New	Tree irrigation Systems (vic Ave, Cadell street, east street, larmer st)	\$ 40,000			\$ 40,000
New	Purchase Boat for inspections and weed control	\$ 16,000	\$ 16,000		
New	Hankinson Park irrigation system	\$ 50,000			\$ 50,000
New	Construct Two shade structure for BBQ Area's	\$ 12,000	\$ 12,000		
New	Water play equipment (frog Water Slide) - Lake Talbot	\$ 17,500	\$ 17,500		
Renewal	Rehabilitate existing Seating - Barellan	\$ 6,000	\$ 6,000		
Renewal	Rehabilitate Pavement surface -Cover pavement with marine carpet Eastern end of pool - Barellan	\$ 9,000	\$ 9,000		
New	Emergency Evacuation Centre - Installation of a Zip Water Unit (General Fund)	\$ 1,400	\$ 1,400		
New	Chambers TV	\$ 3,000	\$ 3,000		
New	Smart Board	\$ 5,000	\$ 5,000		
New	Lake Talbot - Toilet block landscaping	\$ 10,000	\$ 10,000		
New	Children's Bike Training Facility (Marie Bashir Park) (General Fund)	\$ 29,135	\$ 29,135		
Renewal	Barellan General Parks (beatification)	\$ 5,000			\$ 5,000

Table 4 - Roads Programs

Road Name/Project Name	Road No.	Class	AADT	type of work	Length	Width	Cost est.	Priority	Funding Source	Comment
Old Wagga Road	61	5	98	resheet & seal	1.5	6	\$ 108,000		R2R	Otta Seal
Olg Wagga Road	61	5	98	seal	2	6	\$ 60,000		R2R	Otta seal on 2015/2016 resheeting works
Kangaroo Plains Road	4	5	5	resheet	2	6	\$ 60,000		R2R	Resheeting works
Barellan Sandy Creek Road	44	5	114	resheet & seal	1.5	6	\$ 105,965		R2R	Otta Seal
Back Morundah Road	3	4	36	resheet & seal	2.6	6	\$ 91,000		R2R	Otta Seal- Completing the remaining unsealed section
Semmlers Road	40	5	16	resheet	2	6	\$ 60,000		R2R	Resheeting works
Boree Road	67	5	26	resheet	2	6	\$ 60,000		R2R	Resheeting Works
Oakbank Road		6	#N/A	seal	0.7	5.5	\$ 19,250		R2R	Otta Seal (this is officially an urban rd)- include curve
Dows Road	144	5	11	resheet	1.4	6	\$ 42,000		R2R	Resheeting works
Dows Road- intersection seal	144		11	seal	0.06	15	\$ 4,500		R2R	Otta Seal
Irwins Road	149	7	11	resheet	1.97	3.5	\$ 34,035		R2R	Resheeting works
Willows Road	34	5	19	resheet	2.5	6	\$ 75,000		R2R	Resheeting works
Mumbeldool Station Road	36	5	#N/A	resheet	3	6	\$ 90,000		R2R	Resheeting works
Jolleys Road	103	7	12	resheet	1	3.5	\$ 17,500		R2R	Gravel patching
Buckingbong Road	8	5	70	resheet	2	6	\$ 60,000		R2R	between deep creek and weir road
Holloway Road	31	6	5	resheet	2.1	5.5	\$ 57,750		R2R	Between Road 158 and stock route
McKenzies Road	155	6	#N/A	resheet	2	6	\$ 60,000		R2R	Resheeting works
Lismoyle Road	64	5	14	resheet & seal	1.5	6	\$ 81,000		R2R	Continuation of seal -northwards
Brobenah Hall Road	33	4	#N/A	reahbilitation	0.3	7	\$ 50,400		R2R	Otta Seal
Euratha Road	35	5	28	resheet & seal	1	6	\$ 54,000		R2R	Otta Seal
							\$ 1,190,400			
Whitton Lane	Urban	U	#N/A	seal	0.2	5	\$ 13,000	Low	R2R-Urban	
Dundas Lane	Urban	U	#N/A	seal	0.18	5	\$ 11,700	Low	R2R-Urban	
Manildra Mill entrance	Urban	U	#N/A	reahbilitation	0.04	3	\$ 16,250		R2R-Urban	Asphalt rehabilitation work
Mason Lane Drain Covering	Urban	U	#N/A	drainage	0.139	4	\$ 117,100		R2R-Urban	for safety
Cypress Road	336	U	24	seal	1.5	5	\$ 52,500		R2R-Urban	Otta Sealing upto Old School Road
Urban reseals-from R2R	Urban	U	#N/A	reseal			\$ 168,357		R2R-Urban	
							\$ 378,907			
Campbells Road	93	7	17	resheet	0.6	3.5	\$ 10,500		Rural Road Resheeting	
Back Dixonville Road	345	7	22	seal	0.4	3.5	\$ 7,000		Rural Road Resheeting	Otta Seal for dust issues
Devlins Bridge Road	5	5	19	resheet	2	6	\$ 60,000		Rural Road Resheeting	Infront of Linda s
Charles Road	72	7	7	resheet	1.5	3.5	\$ 26,250		Rural Road Resheeting	Resheeting -washed out in flood
Paintings Bridge Road	6	5	23	seal	1	6	\$ 30,000		Rural Road Resheeting	Otta seal without resheeting
Settlement Road	133	6	6	resheet	1	5.5	\$ 27,500		Rural Road Resheeting	Resheeting to fill bad potholes
Grong Grong River Road	53	7	98	resheet	1.5	3.5	\$ 26,250		Rural Road Resheeting	South of Channel
Arrambee Road	178	8	142	resheet	1.3	3.5	\$ 22,750	low	Rural Road Resheeting	
Barellan Golf Course Road	454	4	20	reahbilitation	0.5	7	\$ 89,750		Rural Road Resheeting	Need at least 150 mm thick gravel depth
							\$ 300,000			
Kingston Road	114	7	17	resheet	1.1	3.5	\$ 19,250		Rural Roads Construction	
Tanswell Park Road	160	7	#N/A	resheet	3	3.5	\$ 52,500	low	Rural Roads Construction	Resheeting works
Cypress road	336	6	24	clean table drain	1.4	5.5	\$ 38,500		Rural Roads Construction	vegetation clearing and table drain improvement
Mellors Road	102	7	5	resheet	1.3	3.5	\$ 22,750		Rural Roads Construction	resheeting works
Weir Road	204	5	18	seal	0.2	6	\$ 6,000		Rural Roads Construction	Otta Seal- dust strip
Pamandi Rd causeway (Cowabbie Creek)	50	5	22	concreting	0.03	10	\$ 15,000		Rural Roads Construction	geofabric-otta seal
Kolkilbertoo Road-Rehabilitation 150 meters	37		264	reahbilitation	0.15	8	\$ 24,000		Rural Roads Construction	first 150 meters
Pamandi Road Resheeting	50		22	resheet	1.5	6	\$ 45,000		Rural Roads Construction	
Buckingbong Rd-Otta seal upto Rosedale Rd	8	5	70	seal	0.8	6	\$ 24,000		Rural Roads Construction	Otta seal on previously resheeted surface- upto 200 m past Rosedale Rd
Resealing on Sandigo Boree Creek Rd	12	4	33	reseal	1.5	6	\$ 34,190		Rural Roads Construction	Reseal from boundary back towards NSC section
							\$ 281,190			
Rural Roads-Reseal-Council Fund				reseal			\$ 75,000		Rural Roads Reseals	Various reseal works- to be scheduled
							\$ 75,000			
Drain Praini Pl	Urban	U		drainage		5	\$ 8,000		Urban Laneways	Drainage improvement

Road Name/Project Name	Road No.	Class	AADT	type of work	Length	Width	Cost est.	Priority	Funding Source	Comment
Charles Street Lane	Urban	U		drainage	0.25	5	\$ 16,000		Urban Laneways	Drainage improvement
Arthur Street Lane	Urban	U		drainage	0.25	5	\$ 16,000		Urban Laneways	Drainage improvement
							\$ 40,000			
Grong Grong -village gravel roads	Urban	U		reahbilitation	2	5	\$ 55,000		Urban Pavement Rehabilitation	Resheeting village gravel roads
Narrandera Depot-preinct gravelling and seal	Urban	U		reahbilitation			\$ 31,468		Urban Pavement Rehabilitation	
Urban Roads-Strategic Review	Urban	U		reahbilitation			\$ 12,000		Urban Pavement Rehabilitation	To obtain recommendation to manage urban roads cost effective way
Footpath in Charles Street	Urban	U		reahbilitation	0.055	1.5	\$ 12,000		Urban Pavement Rehabilitation	King Ln to Douglas Street
							\$ 110,468			
Installation of drainage retention basin	Urban	U		drainage			\$ 90,000		Urban Roads Construction	North West of Cemetery- to reduce time of concentration
Footpath Construction-Whitton St	Urban	U		footpath	0.185	1.5	\$ 30,000		Urban Roads Construction	East Street to Arthur Street
							\$ 120,000			
Urban Roads-Reseal-Council Fund				reseal			\$ 90,000		Urban Roads Reseal	Various reseal works-to be scheduled
							\$ 90,000			
Regional Roads Reseal				reseal			\$ 285,000		Block Grant	Project to be scheduled by September 2016
Regional Roads Rehabilitation				reahbilitation			\$ 160,000		Block Grant and REPAIR Grant	Project to be scheduled by June 2016
							\$ 445,000			
MR80 and MR84 Heavy patching				reahbilitation			\$ 110,000		RMCC-Ordered Works	Heavy Patching on MR80 and MR84
							\$ 110,000			
							Council's own funds			
							\$ 1,016,658			
							Grant funds			
							\$ 2,124,307			
							Total			
							\$ 3,140,965			

Table 5

<u>Operational Projects</u>	
Description	Budget
Administration	
Integrated Planning Expenses	\$30,000
Audit Expenses	\$25,000
Governance	
Mayoral Allowance Expenses	\$24,400
Members Expenses	\$102,000
Internal Audit Expenses	\$30,000
Election Exp	\$50,000
Human Resources	
Recruitment Expenses	\$28,000
Training Expenses	\$74,000
Occ. Health & Safety Training Exp.	\$15,000
Information Technology	
Software Maintenance Expenses	\$110,000
IT Hardware Maintenance Expenses	\$10,000
Planning	
Contractors - Building Inspections	\$12,000
Planning Advisor Exp	\$20,000
Leaf Sucking	\$30,000
Open Space and Recreation	
WAP - Grant & Council Expenditure	\$176,500
Street Trees	\$260,000
Lawn Areas (Including East St)	\$56,000
Pools	
Lake Talbot Lease Expenses	\$267,343
Barellan Pool Mgt Contract	\$68,721
Review Of Master Plan of Management	\$20,000
Transport	
RMCC - Ordered Works	\$110,000
Plant & Workshop	
Fuel Expenses	\$294,000
Oil Expenses	\$16,000
Tyres Expenses	\$42,000
Materials Expenses	\$240,000
Registration Expenses	\$37,024
Insurance Expenses	\$91,307
Workshop Expenses	\$283,656

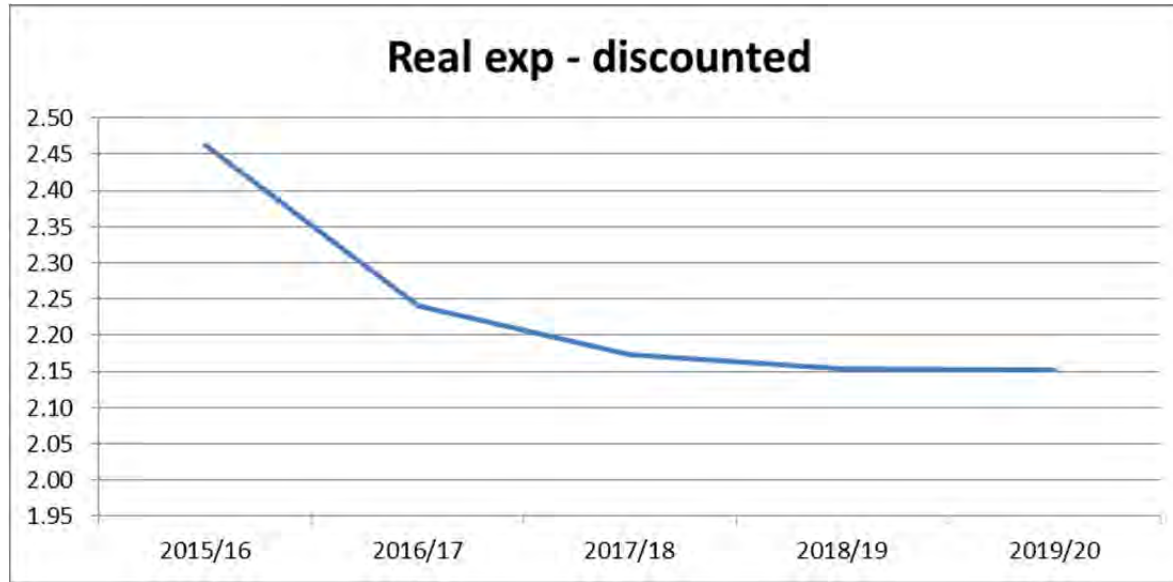
Operational Projects

Description	Budget
Economic Development , Tourism and Events	
Business Development Expenses	\$10,000
Destination Marketing Expenses	\$30,000
Event Activities & Promotion Exp.	\$19,400
Economic Develop. Projects Expenses	\$22,500
John O'Brien Festival Net Expenses	\$10,000
Corporate Style Guide	\$47,500
Host AFL Game	\$42,130
Emergency Services	
Rural Fire Service Contrib. Exp.	\$150,750
NSW Fire Brigade Contribution Exp.	\$38,000
Roads	
Urban Maintenance	\$706,749
Sealed Rural Rds	\$257,875
Rural Unsealed Roads	\$811,200
Regional Roads (M&R Grant)	\$165,000
Ordered Works Heavy Patching Exp	\$110,000
Road Mtnce Contract	\$165,000
Sewer	
Barellan Sewer Investigation	150000
Sewer Expansion Investigation	150000
Power Audit	25000
Revaluation	25000
Water	
Recycled Water Implementation	10000
Power Audit	25000
Revaluation	25000

Table 6

Fit for the Future Benchmarks – General Fund

Measure/Benchmark	FFTF Submission	Government Expected Performance	Forecast 2016/2017
Operating Performance Ratio (Greater than or equal to break-even average over 3 years)	1.53	1.53	0.037
Own Source Revenue Ratio (Greater than 60% average over 3 years)	85.05%	85.05%	80.34%
Building & Infrastructure Asset Renewal Ratio (Greater than 100% average over 3 years)	80.1%	80.1%	94.05%
Infrastructure Backlog Ratio (Greater than 2%)	1.72%	1.72%	1.72%
Asset Maintenance Ratio (Greater than 100% average over 3 years)	101.2%	101.2%	101.2%
Debt Service Ratio (Greater than 0% and less than or equal to 20% average over 3 years)	0.3%	0.3%	0.0014%
Real Operating Expenditure per Capita (A decrease in Real Operating Expenditure per capita over time)	2.67	2.67	2.24



The infrastructure backlog ratio and asset maintenance ratio have been left as the same as our Fit for the Future submission as these are our best estimates due to system constraints. Both these ratios will be confirmed once the Annual Financial Statements have been completed.